

Management report to Council

Agenda item 6.5

2014–15 Council Works Program second quarter report

Council

Presenter: Rob Adams, Director City Design

24 February 2015

Purpose and background

1. The purpose of this report is to inform the Council of the financial performance of the 2014–15 Council Works Program at the end of the second quarter of the financial year. It also outlines physical and financial performance of Council's major projects and seeks Council approval to the adjustments outlined in the Schedule of Program Adjustments (refer Attachment 4).

Key issues

2. The value of work completed in the second quarter is \$50.6 million compared to the year to date plan of \$51.2 million.
 - 2.1. The renewal program and maintenance program commenced slowly and are currently behind plan.
 - 2.2. The new works program is generally close to plan although the value of works is exaggerated by the inclusion of the deposit paid for the purchase of the Munro site adjacent to the Queen Victoria Market.
3. Significant milestones achieved during the second quarter include:
 - 3.1. Completion of the Melbourne Pavilion – \$400,000.
 - 3.2. Completion of Return to Royal Park – extension to Royal Park on the site of the former Royal Childrens Hospital – \$5.5 million.
 - 3.3. Completion of Kensington Town Hall refurbishment and upgrade including permanent power, audio visual installation, IT, furniture and a lift installation – \$4.8 million.
 - 3.4. Docklands Family Services and Community Boating Hub – \$6.7 million – Finalisation of legal agreements and commencement of construction work.
 - 3.5. Kathleen Syme Library and Community Centre – \$15.5 million – Practical completion of building works.
 - 3.6. Fitzroy Gardens – \$14.5 million – Completion of Visitors Centre Fitout and landscaping contract works.
4. A number of key projects are progressing strongly and are currently ahead of plan:
 - 4.1. Royal and Princes Parks recreation infrastructure improvements – \$9.5 million.
 - 4.2. Neill Street Carlton – New neighbourhood recreation area – \$4.5 million.
5. There have been delays and revised planning in a number of renewal programs including parks and engineering, however most of the works will be delivered in the financial year. Information is included in Attachment 6.

Work in both programs has been rescheduled to the third and fourth quarters.
6. A detailed report is included in Attachment 2 together with Attachments 3, 4, 5, and 6 appended to the report.

Recommendation from management

7. That Council:
 - 7.1. Notes the 2014–15 Council Works Program second quarter report.

- 7.2. Approves the program adjustments to the 2014–15 Council Works Program that are included in Attachment 4 of this report.

Attachments:

1. Supporting Attachment
2. 2014–15 Council Works Program Second Quarter Report
3. Major Projects Progress Report
4. Schedule of Program Adjustments
5. Listing of Individual Projects
6. Schedule of project variances >\$200,000 compared to plan

Supporting Attachment

Legal

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various capital works projects.

Finance

2. The financial implications are detailed through the body of the report and in the attachments. The 2014-15 Council Works Program totals \$120.8 million including carry forward funding from 2013-14 of \$21.5 million.

Conflict of interest

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

Stakeholder consultation

4. External stakeholder consultation and engagement is undertaken in relation to individual projects and programs.

This occurs throughout the year.

Environmental sustainability

5. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council.

Numerous projects are included to directly enhance opportunities for recycling, capturing and conserving water, planting trees and creating new public open space.

In addition, the designs for all projects within the program build in measures to minimise the environmental impact and reduce operating costs.

2014–15 Council works program second quarter report

1. Overview

The 2014–15 Council Works Program has accelerated during the second quarter in which a further \$30.7 million of work was achieved including \$7.6 million for the deposit for purchase of the Munro site at Queen Victoria Market.

The value of work at the end of the second quarter was \$50.6 million compared to the planned value of \$51.2 million.

The New Works Program has achieved \$29.4 million compared to the planned value of \$23.2 million. The value of new work is exaggerated by the inclusion of the Munro site purchase.

The Renewal Program achieved \$17.8 million compared to the planned value of \$22.4 million.

The maintenance program has achieved \$3.4 million compared to the planned value of \$5.5 million.

2. As indicated in the first quarter report progress on the renewal program has been slower than planned due to finalising investigation and planning associated with some of the projects taking longer than originally envisaged.

This includes parks renewal, drainage renewal and a number of engineering renewal programs.

The new works program, which is progressing close to plan, has included strong progress on Royal and Princes Park's recreation infrastructure improvements and the Return to Royal Park as well as strong progress on the Marina Facility Centre and Waterways Office fitout projects. The maintenance program has been influenced by some timing issues in relation to commencement of the parks maintenance works program, traffic signal installations and maintenance of Christmas Decorations.

The maintenance program is expected to achieve overall targets for 2014–15.

3. Milestones achieved in the second quarter include:

- 3.1 Kensington Town Hall – completion of refurbishment and upgrade including completion of power upgrade, AV and IT installations, furniture and the lift installation.
- 3.2 Return to Royal Park – completion of the Royal Park extension on the site of the former Royal Children's Hospital.
- 3.3 Docklands Family Services and Community Boating Hub – finalisation of legal agreements and commencement of substructure construction.
- 3.4 Kathleen Syme Library and Community Centre – achievement of practical completion of building works. Fitout is now in progress.
- 3.5 Fitzroy Gardens Visitors Centre and Landscaping – completion of contract.

4. A number of new works projects are proceeding ahead of plan. These include:

- 4.1 The Royal and Princes Park recreation infrastructure improvements.
- 4.2 Neill Street Carlton – Creation of neighbourhood recreation area.

5. Financial Performance – December 2014

Council Works Category	Year to Date			Full Year Budget
	Budget \$'000s	Actual \$'000s	Variance \$'000s	
Maintenance				
Capital Grants	445	202	243	1,269
Maintenance	5,047	3,186	1,851	10,969
Total Maintenance	5,492	3,388	2,105	12,238
Capital Works				
New Works/Upgrade	23,251	29,421	(6,170)	55,303
Renewal / Refurbishment	22,443	17,849	4,593	53,283
Total Capital Expenditure	45,694	47,270	(1,576)	108,586
Total Council Works Program	51,186	* 50,658	528	120,824

* \$7.6 million payment for the Munroe site at QVM.

Program adjustments have been included in Attachment 4. These include the reduction of Kathleen Syme Library and Community Centre funding by \$1.5 million, off-setting overspending in 2013–14. The program adjustments also include the recognition of a grant of \$288,000 from DTPLI relating to the Living Library Infrastructure Program 2014. Additional local road funding of \$120,000 is also included. A grant of \$500,000 has been advanced by the office of Living Victoria and a further grant of \$75,000 from Melbourne Water will both assist the water focused climate change programs.

6. Major Projects – Progress Report

See Attachment 3 for detailed reports on the following projects:

- Docklands Family Services and Community Boating Hub (Community Hub at the Dock).
- Docklands – Development of Western Park.
- Royal and Princes Parks – Recreation infrastructure improvements.
- Return to Royal Park – New park lands at the site of the former Royal Children's Hospital.
- Kathleen Syme Library and Community Centre.
- Kensington Town Hall Refurbishment.
- Neill Street Carlton – New Neighbourhood recreation space development.
- Carlton Baths Redevelopment – Stage 2.
- Fitzroy Gardens Redevelopment – Landscaping and Visitors Centre.
- Boyd School Site Redevelopment.

7. Other Projects – Progress

i. Melbourne Pavilion – \$650,000

The Melbourne Pavilion, is a contemporary pavilion primarily funded by the Naomi Milgrom Foundation with the support of the City of Melbourne, and which stands in Queen Victoria Gardens. It was completed in early October as planned and has successfully operated for a number of months to host a variety of events. Planning for the transfer to City of Melbourne for a longer term in a new location is in progress and it will be completed over the remaining quarters of the financial year.

ii. Waterfront City Marina Renewal – \$650,000

Marina Facilities Centre and Waterways office fitout – \$1.0 million

Replacement works at the Council owned marina have been completed. The fitout of the facilities centre and waterways office is well advanced. Completion is now expected in the third quarter of the financial year. Relocation of staff will also be achieved during the third quarter.

iii. Engineering Infrastructure Projects – \$13.3 million

The various engineering programs are proceeding close to plan with work orders placed for most of the works. Generally, the program work is expected to be completed in the financial year, except where a revised strategy was required for the complex drainage and flood mitigation works in the King Street/Collins Street/Spencer Street precinct. This was an unavoidable delay and will require carry forward funding into 2015–16. As indicated in the Bicycle Improvement Program delays and carry forward will be required due to VicRoads lack of support for the Flemington Road bicycle lane project, which is the major project within the program.

iv. Major Streetscape Improvements and Design – \$4 million

This program is proceeding broadly to plan although some works in Lonsdale Street have been rescheduled to be carried out after the Antipodes Festival. The community engagement process has created a small delay in Brights Place/Healey Lane/ Crombie Lane and Little Latrobe Street/Literature Lane streetscape works. The program is expected to be completed with the financial year.

v. Bicycle Improvement Program – \$4.2 million

The program is currently in the planning and design phases. The program work includes:

- William Street Bicycle Lane – \$0.30 million
- Yarra River bicycle path ramp connection to Alexandra Avenue \$0.90 million
- Arden Street – \$0.69 million
- Dynon Road – \$0.43 million
- Lorimar Street – \$0.65 million
- Flemington Road – \$1.14 million

As indicated in the variance report at Attachment 6 works are generally proceeding to plan with the exception of the Flemington Road bicycle lane project, which is currently not supported by VicRoads. Engagement with VicRoads will continue and there will be a requirement for some funds to be carried forward.

vi. Climate Adaption – Urban Landscape New Works and Streets Renewal – \$4.1 million

The programs are currently progressing ahead to plan. The programs include tree replacements to various streets within the municipality including Flinders Street, St Kilda Road and Spring Street. Also included in the program is the completion of numerous tree islands, median planting and footpath widenings.

vii. IT Renewal – \$7.5 million

The IT Renewal Program is delivering ongoing support to the organisation in both hardware and major / targeted software to match the service models of the various branches and divisions. During the second quarter three separate projects were completed as part of the completion of the Fitzroy Gardens redevelopment, and in particular the Visitors Centre and Captain Cook's Cottage. These included a new website to support the operations of the various touch screens around the centre. A new point of sale system and organization of IT infrastructure at the site have successfully operated since early December.

A highlight of the quarter was the significant upgrade of the asset management system which will now enhance the management of council's portfolio of assets.

The oldest PCs and laptops computers have been replaced with faster, more compact equipment which uses less than one third of the energy used by the older models. Similarly, printers across the organization have been replaced with more reliable machines which provide advanced reporting for sustainable management of print usage at a lower cost.

Major Projects Quarterly Progress Report 31 December 2014

1. Community Hub at the Dock (excluding fit out) - \$6.7 million

a) Status of Project:

Works are currently on programme, with construction, including lay out of services for the ground floor change rooms, commencing on-site mid-November 2014. Works will be suspended over the Christmas break from 23 December 2014, restarting on 12 January 2015.

Demolition of Shed 4 was completed end October 2014. Substructure remediation works commenced late October and is due to be complete at the end January 2015

All required legal agreements; including Tripartite Agreement, Contract of Sale and the Development Agreement, between City of Melbourne, Places Victoria and Lend Lease were executed by the parties in October 2014.

The design documentation and a guaranteed maximum price (GMP) were finalised during the first quarter by Lend Lease to CoM satisfaction

Ministerial approval to enter into a Development Agreement with Lend Lease Development was given on 28 September 2013.

b) Project Plan:

Key Milestones	Start date	Completion plan	Current Status
<i>Concept design and original cost plan</i>	January 2013	Complete	100%
<i>Detailed design</i>	August 2013	Complete	100%
<i>Completion of legal agreements</i>	November 2013	Complete	100%
<i>Building works</i>	November 2014	October 2015	5%
<i>Non-built in elements installation</i>	August 2015	November 2015	0%
<i>Project completion / opening</i>		December 2015	0%

c) Key Issues:

Execution of legal agreements between the parties took place October 2014.

The substructure is being constructed under an agreement between Lend Lease and Places Victoria. It provides the platform upon which to construct the hub. It must remain on plan to ensure the hub is constructed to plan. The work has commenced.

The name of the facility – Community Hub at The Dock – was endorsed by Council on 17 December 2013.

Construction of the public realm adjacent to Library at the Dock, including the public square and the intersection of Collins and Bourke Streets, was completed in May 2014.

Significant design changes were required following the decision of CitiPower to insist that a substation be incorporated into the facility. This decision impacted the design and cost requiring plant and equipment to be installed on the roof with related changes in structure and services.

d) Financial:

The estimated cost is \$6.7 million for the base building and internal construction. Council has allocated \$3.6 million from the 2013–14 Council Works Program, including \$3.3 million as a direct contribution under the Development Agreement with Lend Lease Development. \$2.85 million of this funding has been carried forward and is included in the 2014–15 Council Works Program. Additional funding from Lend Lease has been included due to changes arising from the Citipower decision.

The 2014–15 Council Works Program also includes \$550,000 for costs associated with fitout including professional fees.

e) Project Images



Concept Image: View from Victoria Harbour – adjacent to Docklands Library



Concept image: View from Buluk Park



Photo: Construction on-site December 2014

2. Docklands – Development of Ron Barassi Senior Park (formerly Western Park Stage 1) – estimated cost \$18.0 million

a) Status of Project:

The park is a key project initiative in the Docklands Community and Place Plan. In September 2014 the State Government formally named the park after Ron Barassi Senior. It includes sports grounds, a pavilion, a play area, car parking, supplementary planting, paths and the construction of an extension of Docklands Drive.

Places Victoria has appointed civil and building contractor 2Construct to undertake the works. Since commencement in September 2014 activity has focused on demolition, initial earthworks and services installation. Pavilion construction is planned to commence in January 2015, with soft landscape works in autumn 2015. Practical Completion is expected mid-2015, followed by periods of contractual maintenance.

b) Project Plan: prepared and managed by Places Victoria

Key milestones	Start date	Completion plan	Current Status
Construction contract tender	June 2014	August 2014	100%
Site construction works	October 2014	June 2015	15%
Completion of site works		June 2015	0%

c) Key Issues:

City of Melbourne is providing urban design, architectural and landscape architectural consultancy services to Places Victoria. To date the output of this work has included: the concept plan that was the basis of the proposal for which the Planning Permit was issued; architectural design development and tender documentation works for the pavilion; landscape architectural design development and tender documentation works for the park in general, including planting, pathways and furniture and the significant play area. The City of Melbourne is continuing to provide construction period architectural and landscape architectural consultancy advice.

d) **Progress Photos**



Ron Barassi Senior Park, December 2014 – looking towards Docklands Studios, with the pavilion site on the left

3. **Royal Park and Princes Park – Recreation Infrastructure Improvements - \$13.1 million**

a) **Status of Project:**

Princes Park

The construction contract to upgrade the southern sportsfields was awarded in early April 2014 to Hendriksen Contractors Pty Ltd for \$2,992,883.

The scope of the sportsfields contract includes major earthworks and re levelling of the existing sports oval, construction of six soccer sports fields, two cricket wicket tables, drainage, irrigation, and warm season grassing. The contract includes 13 weeks of intensive maintenance for the new sports fields.

Work has been completed and the 13 weeks grass maintenance period commenced on the 5 December 2014 and will be completed on 5 March 2015.

Other work that will be delivered under separate contracts include sports lighting, new park furniture, new toilet, landscaping, new practice cricket nets, new car park around the northern pavilion, and other miscellaneous works. These works will be completed during 2015

Flemington Road Oval

The contract to upgrade the Flemington Road oval was awarded in late May 2014 to SJM Contractors for \$518,465.

The scope of the contract includes earthworks and re levelling of the existing oval, construction of a new cricket wicket table, drainage works, irrigation and warm season grassing. The contract includes 13 weeks of intensive maintenance for the new sports oval.

Work has been completed on the sports oval and the 13 weeks grass maintenance period commenced on 17 November 2014 and will be completed on 17 February 2015.

Other works that will be delivered under separate contracts, include sports lighting, new park furniture, new pavilion, landscaping, pathways and other miscellaneous works.

Design for the sports oval lighting and the new pavilion is underway. Sufficient design has been carried out to facilitate consultation with Heritage Victoria and all other stakeholders. Consultation is progressing including with the Royal Childrens Hospital.

Other Projects

Due to State Government decisions relating to the East-West Link, the future of other projects under the agreement between the Linking Melbourne Authority and the City of Melbourne is subject to review.

b) **Project Plan:****Princes Park**

Key milestones	Start date	Completion plan	Current Status
Award contract for southern sports field	March 2014	Complete	100%
Construction of southern sports field	April 2014	December 2014	100%
Sports field lighting	June 2014	March 2015	33%
Toilet design & Construction	January 2015	June 2015	20%
Landscaping	January 2015	September 2015	0%
Project Completion		September 2015	

Flemington Road Oval

Key milestones	Start date	Completion plan	Current Status
Tender for sports oval	April 2014	April 2014	100%
Construction of sports oval	June 2014	November 2014	100%
Tender/Construction of oval lighting	September 2014	May 2015	0%
Landscaping/Civil Works	April 2015	November 2015	0%
Construction of Pavilion	May 2015	September 2015	0%
Project Completion		September 2015	

c) **Key Issues:****Princes Park**

The contract for the sportsfields lighting has been awarded with work scheduled for completion in late March 2015.

The contract for the practice wicket has been awarded and work has commenced.

The tender for the public toilet closed on 16 December 2014. The contract will be awarded by mid January 2015.

Flemington Road Oval

Design for the lighting is complete and consultation with stakeholders is ongoing.

Design for the pavilion is progressing well with tendering scheduled for late February/March 2015.

d) Financial:

The two projects are funded through the \$13.1 million agreement between the City of Melbourne and linking Melbourne Authority. The works are included in the 2013–14 and 2014–15 Council Works Programs. Funding for the specific two projects is as follows:-

Princes Park Sportsfields	\$6,736,000
Flemington Road Oval	\$2,724,000

e) Progress Photos



Princes Park Grass



Flemington Road Oval



4. Return to Royal Park - \$5.5 million

a) Status of Project:

Full construction documentation was issued to Lend Lease on the 5 March 2014.

Gatehouse Street and Flemington Road works completed.

All construction works including authority works, standing rocks, hard and soft landscape have been completed

Park signage design/installation due for completion end Feb 2015.

b) Project Plan:

Key milestones	Start date	Completion plan	Current Status
Procurement	23 September 2014	April 2014	100%
Services installation	February 2014	July 2014	100%
Hard landscape	April 2014	August 2014	100%
Soft landscape	May 2014	October 2014	100%
Play equipment	June 2014	August 2014	100%
Metal work	May 2014	August 2014	100%
Gatehouse Street and Flemington Road works	May 2014	September 2014	100%
Project completion / Establishment	September 2014	December 2014	100%
Park opening		February 2015	0%

c) **Key Issues:**

Department of Health to finalize licence agreement for City of Melbourne to manage the site.

d) **Financial:**

The total project budget is \$5.5 million. This is made up of \$2.25 million from the State Government and \$3.25 million from the City of Melbourne.

e) **Progress Photos**



5. Carlton Baths Stage 2 - \$4.5 million

a) Status of Project:

Scope of the works include the following six major components:

- A new children's pool with water play equipment
- A new pool plant building to the rear (East) of the site
- Refurbishment of the existing 25m pool, with options ranging from re-using the existing shell to its replacement with new. Modular pool shells are also being considered
- Pool filtration systems with options
- Refurbishment of the 25m pool concourse with outdoor furniture and pool covers
- Soft landscaping and lawn area around the children's pool

Feasibility and concept plans have been completed and signed off with changes to the following scope

- The mechanical consultant has investigated the co-gen plant option in terms of payback periods, and has recommended solar PV panels on the roof of the existing fitness club/ stadium as an alternative ESD measure for consideration.
- The existing 25m pool shell will be retained with some modifications.
- The scope of children's water play equipment has been reduced to meet the project budget. New inflatable play equipment will be provided for the 25m pool, as part of the project scope.
- The existing steel pergola near the change rooms shall be retained rather than be replaced.

Design development and contract documentation complete.

Expression of Interest (EOI) completed. Shortlisted firms will be invited to submit tenders during February 2015.

b) Project Plan:

Key milestones	Start date	Completion plan	Current Status
Feasibility, Concept Design and cost plan	July 2014	September 2014	100%
Design development		October 2014	100%
Contract Documentation		November 2014	100%
Tender Process	November 2014	February 2015	50%
Construction	April 2015	November 2015	0%
Project completion/opening		November 2015	0%

c) Key Issues:

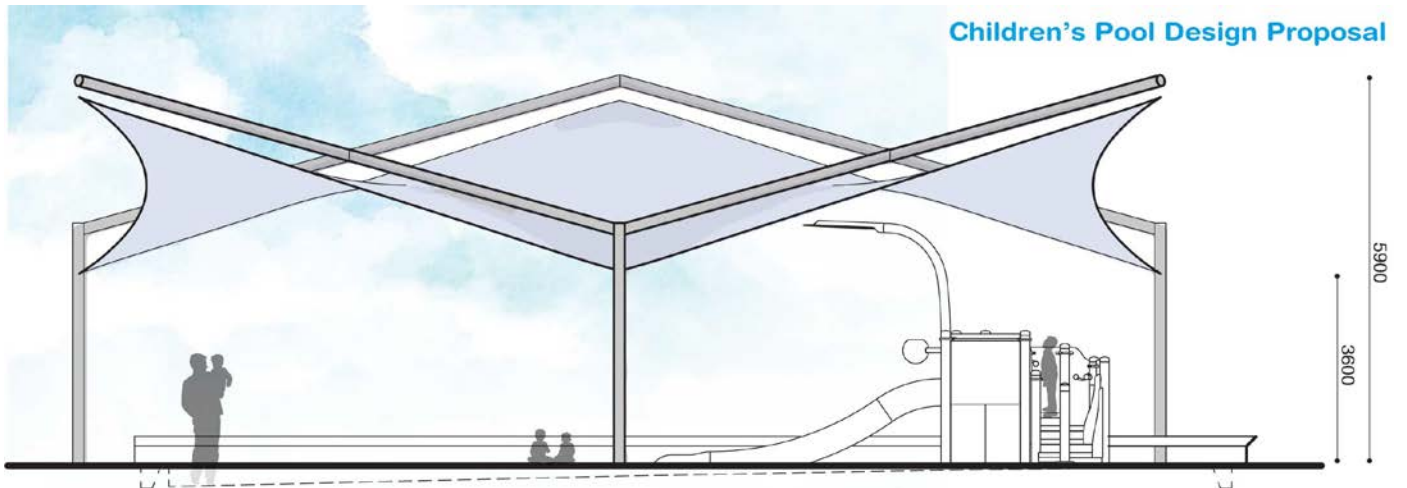
- N/A

d) Financial:

The total project budget is \$4.5 million. This is made up of \$1 million in 2014–15 council approved budget and the balance in the 2015–2016 Council Works Program.

e) Project Images

5.0 Pool + Landscape Design Proposal



6. Kathleen Syme Library and Community Centre – \$15.25M

a) Status of project:

A contract for the redevelopment of the building was awarded to Harris HMC Interiors in August 2013. Building and Interior construction work are complete. Landscaping and fit out are underway.

b) Project Plan:

Key milestones	Start date	Completion plan	Current Status
Contract awarded	31 July 2013	Complete	100%
Possession of site by contractor	August 2013	Complete	100%
Construction works	September 2013	Complete	100%
Fit out	December 2014	March 2015	50%
Opening of centre		May 2015	

c) Key Issues:

Services upgrades are 90% complete with final Telstra connections underway

Consultation is continuing with the Wurundjeri Council elders in regards to the project, with the assistance of Council's Senior Indigenous Policy Officer and Indigenous Architecture Victoria. A Wurundjeri Council nominated indigenous artist is working on an art work for the front entry. A watermark has been developed and is incorporated in the way finding signage.

Selection of furniture is complete and will be installed over January and February. IT equipment is being ordered and finalised. Details of the reception desk have been agreed by all stakeholders.

The project working group meets regularly with all key stakeholders to ensure all are kept informed and decisions can be made rapidly. Site visits are held quarterly for all to attend.

The tender included a weighting for social responsibility. The builder has employed a young local man to undertake work experience on site. Up to \$25,000 has been raised for Kids Under Cover through site barbeques and subcontractor donations.

The project is tracking to plan.

d) Financial:

The estimated project cost was revised to \$16.0 million from \$17.0 million after receiving public tenders. This was further revised to \$15.5 million as contingency usage has been minimal to date. The project is still tracking to budget.

The 2012–13 Council Works Program included \$2.0 million towards the project. The 2013–14 Council Works Program included a further \$7.0. The 2014-15 Council Works Program includes \$6.5 million, a total of \$15.5 million.

The 2014–15 project budget further reduced by \$1.5 million to offset the equivalent overspend in 2013–14. A grant of \$288,000 from State Government has been received and is included in the program adjustments at Attachment 4.

e) Progress Photos



7. Kensington Town Hall Refurbishment – \$4.8 million

a) Status of Project:

Stage 4 works include the renovation of the supper room, kitchen and additional toilets. Practical completion was achieved on 13 June 2014.

Maintenance and painting works in the main hall are now complete.

Delays to the final connection to the electricity grid delayed installation of the lift. The lift is now complete and is operational.

The landscape irrigation system and planting has been completed.

Furniture items for the building have been delivered although some items have larger lead times and will be delivered during the third quarter.

IT and AV installation are completed.

The first occupants are expected to move into the building during January/February 2015.

b) Project Plan:

Key milestones	Start date	Completion plan	Current Status
Commencement on site	March 2014	Completed	100%
Demolition works	March 2014	Completed	100%
New structural works	April 2014	Completed	100%
Mechanical services	March 2014	Completed	100%
Render repair	April 2014	Completed	100%
Landscaping works	April 2014	August 2014	100%
Permanent power from AGL	April 2014	August 2014	100%
Lift Installation	June 2014	November 2014	100%
Practical completion of Stage 4		June 2014	100%
Completion of IT, AV and furniture installation		Complete	100%

c) Key Issues:

The feature cannons located at the front of the building are having their timber carriages rebuilt. This has taken longer than expected due to health issues for the conservation specialist undertaking the work. The specialist passed away in late December. Arrangements are being made to complete the work.

d) Financial:

The 2013–14 Council Works Program included capital funding of \$500,000, and an additional amount of \$310,000 maintenance funding for repairs and maintenance works required for the whole of the building. The estimated final cost of Stage 4 work is \$810,000.

The 2014–15 Council Works Program included \$640,000 for IT, AV and furniture components.

The lift installation has been funded from the 2013–14 DDA Compliance project.

Overall project expenditure Summary:

Stage 1	June 2011	Underpinning of foundations	\$ 350,000
Stage 2	October 2012	Façade repair & major internal crack repairs	\$ 775,000
Stage 3	January 2014	Internal refurbishment works. DDA compliant entry, upgrade services	\$ 2,240,000
Stage 4	July 2014	Supper room refurbishment, new kitchen, refurbishment of toilets	\$ 550,000
Stage 4a	August 2014	Painting of main hall, ventilation upgrade and maintenance works	\$ 260,000
Stage 5	March 2015	Activation stage, including purchase of IT, AV and furnishings	\$ 640,000
	November 2014	Canon carriage repair	\$30,000
Total estimated expenditure:			\$4,845,000

e) Progress Photos



Main Hall



First Floor – Conference Room



Foyer – First Floor

8. Fitzroy Gardens Redevelopment – 14.5 million

a) Status of Project:

The new Depot Buildings are now occupied by the open space contractor, Serco.

The new Visitors Centre is now complete and commenced operation by Tourism Melbourne and the new café operator Kere Kere on 8 December 2014.

The landscape redevelopment is also complete and has been handed over to the open space contractor, Serco. The contractor will provide maintenance to the new garden area for a period of 13 weeks.

The upgrade of power to the Fitzroy Gardens is in progress in conjunction with Citipower.

b) Project Plan:

Key milestones	Start date	Completion plan	Current Status
Depot Buildings	March 2013	Complete	100%
Visitors Centre	March 2013	Complete	100%
Interior Fit Out of Depot	September 2013	Complete	100%
Landscape Redevelopment Works	April 2014	Complete	100%
Interior Fitout of Visitors Centre	April 2014	Complete	100%
Permanent Power Upgrade	August 2014	February 2015	25%

c) Key Issues:

CitiPower works are ongoing and will be complete early in 2015. Irrigation programming is being managed to prevent power shortages prior to completion of this work.

d) Financial:

The original budget for the redevelopment was \$13.4 million, which included the demolition, new depot, visitors centre, water harvesting and landscaping to the immediate depot area.

Funding has subsequently been provided to landscape the eastern garden area adjacent to the site and to upgrade power to Fitzroy Gardens. Total funding provided is \$14.5 million.

Actual expenditure to the end of December 2014 is \$13.9 million. The total project is expected to be completed within budget.

e) Progress Photos



Figure 1: Visitors Centre – Kere Kere Cafe



Figure 2: New garden and rill to the rear of the gardens

9. Neill Street Carlton – development of public space – \$4.5 million

a) Status of Project:

The main construction contract was awarded to 2Construct P/L for \$3,148,771 in May 2014 and works commenced on site on 16 June 2014.

To date 95% of in-ground work and 80% of the three major concrete structures have been completed. Other work including irrigation, paths and landscaping will be able to accelerate during the third quarter.

The relocation or protection of services of Telstra, City West Water, CitiPower and APA (gas), have now been completed.

Following completion of the main construction contract further grassing and planting will take place under separate contract. Climate conditions will be more suitable for planting during autumn.

b) Project Plan:

Key milestones	Start date	Completion plan	Current Status
Tendering		Complete	100%
Completion of Legal Agreements		Complete	100%
Award contract	May 2014	Complete	100%
Construction of Civil and Landscaping Works	June 2014	May 2015	60%
Project completion / Opening		May 2015	

c) Key Issues:

Works have progressed smoothly with little loss of time due to weather.

An excess of excavated material with low level contamination (Category C) has been removed from site to an EPA approved landfill.

It had been hoped that the eastern part of the site could be handed over to Council by Christmas. But this was not possible due a requirement of 28 days curing time of the concrete slabs of the playing courts before the respective surface finishes could be applied and warranted by sub-contractors.

Social responsibilities actions completed by the contractor include:

- The employment a local resident as a work experience employee for a period of 16 weeks. That employee has since gained full time employment in the renovation of the adjacent Carlton Housing Estate.
- A working bee involving 20 staff, at the Carlton Primary School to carry out landscaping and modifications to the schools vegetable garden.

d) Financial:

The estimated total cost of the project is \$4,500,000, which matches the funding approved by Council.

The funding allocations are as follows:

2012–13 Council Works Program included \$500,000 for design works.

2013–14 Council Works Program included \$2,000,000 for construction, of which \$1,938,000 was carried forward to 2014/15.

2014–15 Council Works Program includes a further \$2,000,000 for the balance of the works.

Of the combined budget allocation for 2014–15 of \$3.938M, value of work complete is \$2.638M compared to forecast of \$2.338M ie. \$300,000 ahead of plan.

The project is expected to be completed within budget.

e) Progress Photos



Figure 1 – Installation of seven palm trees between Futsal and basketball courts



Figure 2 – Installation of basketball court shelter



Figure 3 – Concrete seating wall at Community Square

10. JH Boyd School site redevelopment

a) Status of Project:

Project comprises 2 key elements:

- Residential and commercial development
- New public park

A planning permit was issued by the State Government for the new building in August 2013.

Planned commencement of construction on site has been determined and a revised date is currently being negotiated with the developer.

Extensive community engagement in respect to the new park for the site commenced in October 2014 and has been completed. It will inform the design work which is planned to commence later in 2015.

b) Project Plan:

Residential and Commercial

Key milestones	Start date	Completion plan	Current Status
Planning permit	June 2012	August 2013	100%
Detailed design and documentation	September 2013	October 2014	100%
Construction Work			0%

Public Park

Key milestones	Start date	Completion plan	Current Status
Community engagement	October 2014	November 2014	100%
Design and documentation	December 2014	June 2015	0%
Construction	May 2015	December 2016	0%

c) Key Issues:

The residential and commercial development is located very close to the current Boyd Community Centre and Library. Construction will require to be carefully managed to minimise disruption.

The majority of the Boyd School site will not be available whilst the podium section of the new development is being constructed.

The changes to government funding in relation to affordable housing have impacted the project. The developer is currently seeking alternative sources of funding for some of the affordable housing. Approximately 21 of the 46 required apartments have been set aside as affordable housing, arrangements for the balance are being finalised with the developer.

d) Financials:

The purchase price for land on which the development will proceed is \$8.5 million including GST. A bank guarantee of \$500,000 is held by Council pending all conditions precedent being met and the project being construction ready. Transfer of funds will take place when construction is ready to commence.

The design and estimated cost of the public park will be developed taking into account the community engagement. Funding for the construction of the park will be sought as a part of the 2015–16 Council Works Program formulation.

e) Project Images:



Project No.	Project Name	Council Approved Budget - Current Year	Additional External Capital Contribution	Transfers in / out from other projects	Additional Funding Approved by Council	Revised Total	Comments
MAINTENANCE							
14G0369M	Banner Pole Maintenance	70,000	10,040			80,040	Additional funding from Colonial First State Management to recover costs for Works associated with Lonsdale St / Swanston St Banner Removal – Emporium.
14G8130M	Boyd School New Public Space Design	0	95,000			95,000	It is proposed to transfer \$95K from Southbank Boulevard Upgrading to be used for the for design of the Boyd School Public Open Space
Total Maintenance		70,000	105,040	0	0	175,040	
CAPITAL							
13G0318R	Street Furniture installation	350,000	4,317			354,317	Additional funding from Vic Health to cover three sets of readings on all flow meters for drinking fountains.
13G0338N	Safety City CCTV Cameras	0	50,000			50,000	Balance of funding budgeted to be received in 2013/14 from the Victorian Department of Justice which was subject to the final report submitted September 2014. These funds were spend during 2013/14 therefore there will be no corresponding expenditure in 2014/15.
13G7608N	Carlton Kathleen Syme Library and Community Centre	6,500,000	288,000		(1,500,000)	5,288,000	Reduction in Budget \$1.5M to offset overspend in 2013/14. Additional Funds from the DTPLI \$288K relating to the Living Libraries Infrastructure Program 2014.
13G8103N	Living Victoria Fund	5,783,125	575,000			6,358,125	The additional \$500K was due in June 2014 but Office of Living Victoria (OLV) changed the basis of payment to Milestones as agreed through the variation agreement instead of the original timetable set in place - this money will be received in February 2015. The \$75K was recieved from Melbourne Water, related to the Integrated Climate Adaptation Model.
14G0315R	Drains renewal	2,000,000	40,000			2,040,000	Additional Funds received from Colonial First State regarding the Caledonia Lane drainage works as part of the Emporium development
14G0319R	Roads to Recovery Program	347,450	(20,519)			326,931	Decrease in funding allocation under the Federal Government Roads to Recovery Program
14G0320R	Victorian Grants Commission - Local Road Funding	550,000	119,567			669,567	Increase in funding allocation from the Victorian Grant Commission as a result of confirmation of final 2014/15 recommendations.
14G3529N	Purchase of Munro Site	0			7,600,000	7,600,000	10% Deposit on the purchase of the Munro Site; the balance is due 1 July 2015.
14G8111N	Southbank Boulevard Upgrading	300,000	(95,000)			205,000	It is proposed to transfer \$95K from Southbank Boulevard Upgrading to be used for the for design of the Boyd School Public Open Space.
Total Capital		15,830,575	961,365	0	6,100,000	22,891,940	
		15,900,575	1,066,405	0	6,100,000	23,066,980	



2014-15 Council Works Program - First Quarter Project Listing

* Denotes comment explaining adjustment is contained in Attachment 4
Denotes comment explaining variance is contained in Attachment 6

Project	Project Costs to be Reallocated	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	Comment
MAINTENANCE PROJECTS						
Capital Grant						
14G0328M	Traffic Signal installations	685,000	335,000	36,000	299,000	#
14G0329M	Street Lighting Upgrade	473,550	0	65,000	(65,000)	
14G8123M	Assessing the Economic Value of Green Infrastructure	110,000	110,000	100,813	9,188	
	Project Costs to be Reallocated	0	0	(0)	0	
Total Capital Grant		1,268,550	445,000	201,812	243,188	
Maintenance						
14G0301M	Bridge Maintenance	300,000	150,000	10,200	139,800	
14G0302M	Street Lighting Maintenance (OMR Charges)	1,686,000	843,000	763,000	80,000	
14G0303M	Wharf and Marina Maintenance	150,000	80,000	28,578	51,422	
14G0304M	Street Trading Infrastructure Maintenance	135,000	60,000	15,000	45,000	
14G0305M	Docklands Public Lighting Maintenance (OMR charges)	212,000	105,000	100,000	5,000	
14G0307M	Safe City Camera Maintenance	124,000	62,000	41,000	21,000	
14G0308M	Corporate Security Access and Control Maintenance	108,000	54,000	15,000	39,000	
14G0309M	Bicycle lane maintenance	150,000	67,500	0	67,500	
14G0310M	Pump station maintenance	50,000	22,500	7,600	14,900	
14G0311M	Pedestrian monitoring	33,000	16,500	3,700	12,800	
14G0369M	Banner Pole Maintenance	70,000	20,000	15,000	5,000	*
14G2301M	ArtPlay Annual Maintenance of Audio Visual, Theatre Equipmen	40,000	12,500	8,340	4,160	
14G2302M	Arts House Annual Maintenance of Theatrical Equipment	40,000	15,000	3,887	11,113	
14G2304M	Signal Annual Maintenance of Audio Visual, Theatre Equipment	51,500	14,000	898	13,102	
14G2310M	Art & Heritage Collection Maintenance	160,000	76,000	9,168	66,832	
14G2311M	Creative Spaces Maintenance Project	50,000	20,000	4,760	15,240	
14G2803M	Maintenance of Christmas Decorations - City	1,085,000	1,085,000	870,000	215,000	#
14G2804M	Maintenance of Christmas Decorations - Docklands	110,000	110,000	80,000	30,000	
14G3407M	Melbourne Visitor Booth Maintenance	20,000	0	0	0	
14G3408M	Western Gateway Visitor Signage (Year Four)	70,000	30,000	21,623	8,377	
14G3508M	Accommodation Modifications	300,000	70,000	9,540	60,460	
14G3515M	Property Services Annual Minor Program Works	1,483,509	283,509	98,038	185,471	
14G4006M	Maintenance of City Pedestrian Signage	105,000	0	30,000	(30,000)	
14G4007M	Advance Industrial Design	50,000	25,000	40,000	(15,000)	
14G4008M	Advance Streetscape Design	50,000	20,000	3,205	16,795	
14G4009M	Advance Architectural Design	100,000	40,000	0	40,000	
14G4010M	Built Asset Drawing Management	90,000	20,000	13,946	6,054	
14G4012M	Melbourne Contemporary Pavilion	250,000	50,000	2,000	48,000	
14G4903M	Advanced Urban Design	290,000	145,002	60,000	85,002	
14G6003M	IT Maintenance	880,000	296,000	255,112	40,888	
14G7501M	Replacement of equipment for Children Centres	60,000	30,000	22,191	7,809	
14G7603M	City Library - optimise the amenity of public spaces.	68,700	0	3,301	(3,301)	
14G7801M	Annual Recreation Centre Equipment Renewal & Maintenance Wor	150,000	60,000	37,090	22,910	
14G7802M	YMCA Managed Recreation Facility Maintenance Works	200,000	65,000	36,598	28,402	
14G7811M	City Of Melbourne Bowls Club Facility Maintenance	200,000	200,000	7,454	192,546	
14G7824M	COMMUNITY RECREATION FACILITY RENEWAL WORKS	150,000	60,000	8,805	51,196	
14G7912M	Parks Maintenance Works Program	1,331,000	628,500	268,000	360,500	#
14G7914M	Parks Advance Design Works	100,000	40,000	27,443	12,557	
14G8113M	Pest and Disease Maintenance Budget for the Urban Forest	256,250	116,250	146,979	(30,729)	
14G8122M	Advanced Design Climate Adaptation landscape projects	210,125	55,000	57,644	(2,644)	
14G8130M	Boyd School New Public Space Design	0	0	13,821	(13,821)	*
	Project Costs to be Reallocated	0	0	46,949	(46,949)	
Total Maintenance		10,969,084	5,047,261	3,185,869	1,861,392	
TOTAL MAINTENANCE PROJECTS		12,237,634	5,492,261	3,387,681	2,104,580	
CAPITAL PROJECTS						
New Works						
08DE003N	Cultural Precincts Program	100,000	100,000	76,365	23,635	
11PK005N	Fitzroy Gardens-Stormwater Harvesting & New Depot	1,161,247	950,000	930,001	20,000	
12CW001N	QVM - Capital Improvements	266,326	50,000	110,000	(60,000)	

12CW003N	Yarra Pedestrian Bridge - Roadworks & Linkages	150,000	150,000	150,000	0
12TM000N	Western Gateway Visitor Signage (Year Two)	103,598	60,000	19,797	40,203
12UL003N	Abbotsford Street Median	15,000	9,000	0	9,000
13G0332N	Major Streetscape Improvements and Design	1,332,375	1,332,375	1,332,375	0
13G0335N	Bicycle Improvement Program	1,210,831	200,000	140,000	60,000
13G2319N	Public Art Program	680,317	200,317	39,115	161,202
13G3520N	Property Services New Works	461,751	96,751	78,048	18,703
13G4902N	Implementation of Docklands Community and Place Plan	307,949	307,949	260,000	47,949
13G6008N	Open Data Platform New	133,469	133,469	88,660	44,809
13G7608N	Carlton Kathleen Syme Library and Community Centre	6,500,000	4,250,000	3,600,000	650,000 * #
13G7611N	East Melbourne Library Staffroom	14,170	14,170	6,581	7,589
13G7809N	Docklands Community Boating Hub/Family Services Hub	2,850,000	1,270,000	200,000	1,070,000 #
13G7905N	New Neighbourhood Recreation Area Neill Street Carlton	1,938,050	1,938,050	1,938,050	0
13G7914N	Royal & Princes Parks Recreation Infrastructure Improvements	7,532,389	3,032,389	5,000,000	(1,967,611) #
13G8103N	Living Victoria Fund	5,783,125	779,000	200,000	579,000 * #
13G8105N	Climate Adaptation - Urban Landscapes New Works	1,500,000	250,000	401,767	(151,767)
13G8106N	Stormwater Harvesting Projects	320,000	60,000	0	60,000
13G8107N	Return to Royal Park	1,807,494	1,600,000	1,807,494	(207,494) #
14G0357N	New Drainage Infrastructure	250,000	50,000	43,500	6,500
14G0358N	Major Streetscape Improvements and Design	4,000,000	1,700,000	1,430,000	270,000 #
14G0359N	Minor Streetscape Improvements	300,000	0	0	0
14G0360N	Road Safety Program	850,000	550,000	90,000	460,000 #
14G0361N	Bicycle Improvement Program	3,000,000	520,000	116,000	404,000 #
14G0362N	Pedestrian Monitoring Program	125,000	62,500	94,770	(32,270)
14G0365N	Urban Renewal Areas concept design development	300,000	50,000	0	50,000
14G0367N	Flood Mitigation New Works	1,000,000	40,000	32,500	7,500
14G1301N	Queen Victoria Market Precinct Renewal Project	500,000	50,000	90,000	(40,000)
14G1601N	Installation of Solar Panel Arrays	164,623	30,000	4,266	25,734
14G2811N	New Christmas Decorations - City	250,000	250,000	200,000	50,000
14G2812N	D - New Christmas Decorations - Docklands	150,000	150,000	85,000	65,000
14G2815N	New Moomba Parade Float Beds	69,000	0	0	0
14G3502N	Furniture Equipment & Whitegoods Acquisitions	109,800	40,000	23,687	16,313
14G3504N	Kensington Town Hall - Lighting, Signage and Furniture	330,000	330,000	351,000	(21,000)
14G3507N	Property Services Sustainable Management New Works	751,208	100,000	4,600	95,400
14G3509N	Marina Facilities Centre and Waterways Office Fitout Project	1,000,000	900,000	1,000,000	(100,000)
14G3529N	Purchase of Munro Site	0	0	7,600,000	(7,600,000) * #
14G4011N	Melbourne Contemporary Pavilion	400,000	0	356,102	(356,102) #
14G4902N	Implementation of Docklands Community and Place Plan	1,000,000	150,000	90,000	60,000
14G6002N	IT New works	500,000	100,000	34,557	65,443
14G6501N	Smoke Free Areas	150,000	20,000	0	20,000
14G7503N	Docklands Community Boating Hub - Family Services Fit Out	550,000	0	0	0
14G7605N	Boyd Centre - Improvements.	60,000	0	68,040	(68,040)
14G7611N	Kensington Town Hall - AV/IT Fitout.	310,000	310,000	276,000	34,000
14G7821N	Riverslide Skatepark	100,000	100,000	5,000	95,000
14G7902N	Newmarket Reserve Masterplan Implementation Works - Stage 3	350,000	195,000	53,447	141,553
14G7903N	Neil Street, Carlton - New Neighbourhood Recreational Areas	2,000,000	400,000	700,000	(300,000) #
14G7906N	Princes Park New Playground Facility	450,000	50,000	35,858	14,142
14G7907N	Melbourne City Marina - New Infrastructure Works	115,000	115,000	115,000	0
14G8111N	Southbank Boulevard Upgrading	300,000	70,000	50,000	20,000 *
14G8112N	MacArthur Square Upgrading	500,000	25,000	8,000	17,000
14G8114N	Hawke and Adderley Street Park Expansion	50,000	20,000	5,000	15,000
14G8115N	Railway Place and Miller Street Reserve Park Expansion	500,000	25,000	8,000	17,000
14G8116N	Eastwood Street/Rankins Road Open Space	450,000	25,000	5,000	20,000
14G8127N	Living Rivers fund - Soil moisture recharge project	100,000	20,000	5,000	15,000
14G8129N	Dodds Street linear park, Southbank	100,000	20,000	15,000	5,000
	Project Costs to be Reallocated	0	0	47,169	(47,169)
Total New Works		55,302,722	23,250,970	29,420,748	(6,169,778)

Renewal / Refurbishment					
12CW004R	CH2 Blackwater Treatment Plant Upgrade	153,122	14,500	14,548	(48)
12PS023R	Southgate Footbridge Café Works	117,711	0	3,752	(3,752)
13G0314R	Flood Mitigation Program	1,005,000	400,000	0	400,000 #
13G0315R	Drains renewal	351,000	351,000	0	351,000 #
13G0318R	Street Furniture installation	350,000	350,000	100,000	250,000 * #
13G0321R	Roadway Renewal	45,080	45,080	45,080	0
13G0325R	Waterfront City Marina Renewal	625,195	625,195	606,810	18,385
13G0339R	Southbank Pedestrian Bridge	488,075	488,075	300,000	188,075
13G3401R	Melbourne Visitor Booth Refurbishments	15,000	0	1,551	(1,551)
13G3404R	Melbourne Visitor Centre Refurbishments	85,000	30,000	0	30,000
13G3506R	QVM - Upgrade of Carpark Equipment	255,698	250,000	150,000	100,000
13G3510R	Property Services Corporate Renewal Works	1,286,016	50,000	507,982	(457,982) #
13G3512R	Property Services Community Renewal Works	148,341	148,341	213,248	(64,907)
13G3513R	Property Services Commercial Property Renewal Works	526,044	107,000	632,965	(525,965) #
13G3514R	PS Carpark Renewal Works	75,277	75,277	0	75,277
13G3515R	QVM Solar Panels	82,749	20,000	5,000	15,000
13G3519R	Renewal of Council Administrative buildings	297,000	197,000	453,391	(256,391) #
13G3529R	QVM Resurfacing H & I Sheds	75,000	75,000	26,000	49,000
13G6004R	Digital Channel Management Renewal	385,828	353,200	303,000	50,200
13G6007R	IT for new facilities	227,639	206,700	212,381	(5,681)
13G6010R	Core Business Systems Renewal	497,343	497,343	447,402	49,941
13G7806R	City of Melbourne Bowls Club – Facility Maintenance	35,000	35,000	11,000	24,000
14G0312R	Corporate Fleet Replacement	1,150,000	575,000	375,000	200,000
14G0313R	DDA Compliance - Infrastructure	350,000	176,000	91,000	85,000
14G0314R	Flood Mitigation Renewal	1,000,000	430,000	147,200	282,800 #
14G0315R	Drains renewal	2,000,000	996,000	558,500	437,500 * #
14G0316R	Parking Meter Renewal	500,000	100,000	125,000	(25,000)
14G0317R	Kerb and Channel Renewal	2,300,000	1,140,000	1,092,000	48,000
14G0318R	Street Furniture Renewal	300,000	150,000	284,000	(134,000)
14G0319R	Roads to Recovery program	347,450	175,000	175,000	0
14G0320R	Victorian Grants Commission - Local Road Funding	550,000	0	0	0
14G0321R	Roadway Renewal	4,500,000	2,300,000	1,787,500	512,500 #
14G0322R	Footpath Renewal	4,500,000	2,300,000	2,402,500	(102,500)
14G0323R	Street Trading furniture renewal	130,000	40,000	10,000	30,000
14G0355R	Street Lighting Renewal	700,000	0	25,000	(25,000)
14G0356R	Princess Bridge Bluestone Repair works	250,000	50,000	2,500	47,500
14G0368R	Arden Street Bridge Strengthening	150,000	150,000	0	150,000
14G0370R	Banner Pole Replacement	100,000	75,000	640	74,360
14G2306R	Arts House staged replacement of lighting and audio theatre	25,000	11,000	0	11,000
14G2307R	Arts House replacement of sound equipment (Digital Overhaul)	20,000	20,000	0	20,000
14G2323R	ArtPlay Building Safety and Security Improvement	45,000	0	5,404	(5,404)
14G2328R	North Melbourne Town Hall foyer window	20,000	15,000	0	15,000
14G2805R	Refurbishment of Christmas Decorations - City	215,000	215,000	170,000	45,000
14G2806R	Refurbishment of Christmas Decorations - Docklands	40,000	40,000	20,000	20,000
14G3404R	Melbourne Visitor Centre Refurbishments	25,000	0	0	0
14G3406R	Cooks' Cottage Discovery Centre Redevelopment	190,000	35,000	2,130	32,870
14G3510R	Property Services Corporate Renewal Works	1,615,984	355,984	13,150	342,834 #
14G3512R	Property Services Community Renewal Works	843,282	118,282	18,410	99,872
14G3513R	Property Services Commercial Renewal Works	701,545	271,545	9,531	262,014 #
14G3516R	Property Services DDA - Physical Access Works	660,000	0	40,956	(40,956)
14G3517R	QVM - Upgrade Fire Services D Shed	200,000	20,000	20,000	0
14G3523R	QVM - Light Replacement Sheds D-E	250,000	0	121,626	(121,626)
14G3526R	QVM - Substation Cabling A-E	100,000	0	2,000	(2,000)
14G3527R	QVM - Minor New Works	159,000	20,000	80,000	(60,000)
14G3528R	Property Services Sustainability Management Renewal Works	1,402,034	212,034	17,693	194,341
14G6001R	IT renewal	7,500,000	3,101,000	2,917,069	183,931
14G7502R	Minor Capital Works and Refurbishment for Community Services	250,000	0	26,600	(26,600)
14G7601R	Library Collection	919,000	459,498	412,997	46,501
14G7609R	East Melbourne Library - Refresh of public spaces	50,000	0	1,600	(1,600)
14G7804R	Leased Recreation Facility Fencing Works	200,000	100,000	80,000	20,000
14G7812R	Brens Pavilion Advanced Design & Redevelopment	50,000	20,000	3,110	16,890
14G7817R	Leased Community Sports Club Lighting Upgrades	150,000	60,000	9,000	51,000
14G7819R	Carlton Baths Stage 2 Works - New P&E, upgrade Toddlers Pool	1,000,000	370,000	310,000	60,000
14G7904R	Park Ren Prog	6,435,000	2,855,600	1,554,612	1,300,988 #
14G7913R	Parks Renewal Tree Planting	1,450,000	652,000	544,000	108,000
14G8102R	Urban Landscapes Climate Adaptation (streets renewal)	2,562,500	415,000	251,202	163,798
14G8126R	Lonsdale Street median renewal and tree replacement	250,000	100,000	120,000	(20,000)
	Project Costs to be Reallocated	0	0	(11,760)	11,760
Total Renewal / Refurbishment		53,282,913	22,442,654	17,849,282	4,593,372
TOTAL CAPITAL PROJECTS		108,585,635	45,693,624	47,270,030	(1,576,406)
TOTAL MAINTENANCE AND CAPITAL PROJECTS		120,823,269	51,185,885	50,657,710	528,175

**2014-15 Council Works Program
Schedule of Program Variances
Projects >\$200,000 variance to plan**

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
14G0328M Traffic Signal installations Phasing issue. Six work orders have been issued for various traffic signal upgrade projects. All works is expected to be completed by end of the fourth quarter.	685,000	335,000	36,000	299,000
14G2803M Maintenance of Christmas Decorations - City As advised in the first quarter, the majority of work is expected to be completed during the second and third quarters. The bulk of the project has been completed. Removal and storage of some decorations will be completed in January 2015.	1,085,000	1,085,000	870,000	215,000
14G7912M Parks Maintenance Works Program A number of maintenance projects have been delayed due to uncertainty relating to the East West Link and the potential impact on Royal Park. The program is being rescheduled to ensure completion in the financial year.	1,331,000	628,500	268,000	360,500
13G0314R Flood Mitigation Program Commencemtn of King Street/Collins Street/Spencer Street drainage works delayed due to unsuccessful tender process to appoint a conforming tender. A revised strategy has been developed to stage these works commencing in late January 2015. The remaining work will be tendered in May/June 2015. A likely carry forward of funding is forecast.	1,005,000	430,000	147,200	282,800
13G0315R Drains renewal These works are associated with work in the flood mitigation program, in particular the King Street/Collins Street/Spencer Street works, which will be carried out during January 2015.	351,000	250,000	0	250,000
13G0318R Street Furniture installation Delays experienced with the supply of drinking fountains due to manufacturing issues and finalisation of drinking fountain sites with Vic Health. Works is expected to be completed during the third quarter.	350,000	350,000	100,000	250,000
13G3513R Property Services Commerical Property Renewal Works 14G3513R Program proceeding ahead of plan.	1,227,589	378,545	642,496	(263,951)
13G3519R Renewal of Council Administrative buildings Work has proceeded ahead of plan and has included work associated with 14G3528R - Property Services Sustainability Management Renewal works.	297,000	197,000	453,391	(256,391)
13G7608N Carlton Kathleen Syme Library and Community Centre Program has been reduced by \$1,500,000 due to project savings, see Program Adjustments. Construction is complete. Fitout and furniture/technology is in train and project will be completed in April 2015.	6,500,000	4,250,000	3,600,000	650,000
13G7809N Docklands Community Boating Hub/Family Services Hub Delay in Places Victoria, Lend Lease and City of Melbourne finalising and executing legal agreements. This has taken place and work has commenced on site. The facility is scheduled for completion in November 2015, however the City of Melbourne contribution will be substantially spent within the financial year.	2,850,000	1,270,000	200,000	1,070,000

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
13G7914N Royal & Princes Parks Recreation Infrastructure Improvements Projects to upgrade Princes Park oval and Flemington Road oval have progressed ahead of plan.	7,532,389	3,032,389	5,000,000	(1,967,611)
13G8103N Living Victoria Fund Funding for this program of work includes \$2.5 million from the office of Living Victoria which is being advanced to the first year of a 3 year program. The major component of the work involves the Elizabeth Street catchment where significant construction works is planned to commence in year 2 and/or year 3. Other smaller works are proceeding to plan and to budget.	5,783,125	779,000	200,000	579,000
13G8107N Return to Royal Park The project was completed ahead of plan, but within the project budget.	1,807,494	1,600,000	1,807,494	(207,494)
14G0312R Corporate Fleet Replacement The variance represents sustainable savings to the project due to implementation of lean initiatives in procurement of fleet vehicles.	1,150,000	575,000	375,000	200,000
14G0314R Flood Mitigation Renewal Work phasing issue. A number of work orders have been issued to undertake various flood mitigation/drainages upgrade works. The program is expected to be completed in the financial year.	1,000,000	430,000	147,200	282,800
14G0315R Drains renewal Work phasing issue - fourteen work orders have been issued for various drainage renewal projects. The program is expected to be completed in the financial year.	2,000,000	996,000	558,500	437,500
14G0321R Roadway Renewal A review of the program schedule is in train to ensure that the roadway renewal program will be completed in the financial year.	4,500,000	2,300,000	1,787,500	512,500
14G0358N Major Streetscape Improvements and Design Work phasing issue - finalising community engagement process delayed for Brights Place / Healeys Lane / Crombie Lane and Little Latrobe Street / Literature Lane Streetscape Program is expected to be complete within the financial year.	4,000,000	1,700,000	1,430,000	270,000
14G0360N Road Safety Program Work phasing issue - fifteen work orders have been issued for the various projects. Program is expected to completed within the financial year.	850,000	550,000	90,000	460,000
14G0361N Bicycle Improvement Program A major component of the program - Flemington Road bicycle lane project unlikely to proceed due to VicRoads objection. This will require some funds to be carried forward. The balance of the program is moving ahead with work orders placed, which are expected to completed within the financial year.	3,000,000	520,000	116,000	404,000
14G3529N Purchase of Munro Site Deposit for the purchase of the Munro site adjacent to QVM. Council decision to bid for the land, which was successful.	0	0	7,600,000	(7,600,000)

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
14G4011N Melbourne Contemporary Pavilion At the time of project planning the date for payment of \$300,000 to the Naomi Milgrom Foundation was not confirmed, hence the project seasonalisation took into account a later date.	400,000	0	356,102	(356,102)
14G7903N Neil Street, Carlton - New Neighbourhood Recreational Areas This project is proceeding very strongly and will be completed within the financial year.	3,938,050	2,338,050	2,637,050	(299,000)
14G7904R Parks Renewal Program Some parts of the program were deferred due to uncertainties surrounding the East West Link project. These works are being rescheduled to the latter part of the third quarter and the fourth quarter due to more favourable climate for the work. The program is expected to be completed with the financial year.	6,435,000	2,855,600	1,554,612	1,300,988