

Report to the Special Future Melbourne Committee

Agenda item 3.1

Consideration of public feedback and matters arising on the proposed Council Plan 2021–2025

29 June 2021

Presenter: Justin Hanney, Chief Executive Officer

Purpose and background

1. The purpose of this report is to present public feedback in response to the proposed 2021–2025 Council Plan, incorporating the Community Vision and Municipal Public Health and Wellbeing Plan (proposed Council Plan).
2. The proposed Council Plan was approved for public display and comment by the Council on 25 May 2021. The public feedback period ran from 25 May 2021 to midnight on 15 June 2021.
3. The proposed Council Plan was promoted through the Council's corporate media channels and the document made available to the public in hard copy and through the Participate Melbourne website. The public had the opportunity to submit feedback through a survey on Participate Melbourne and via email.

Key issues

4. The proposed Council Plan is the result of many months of preparation, and has been informed by the input of broad segments of the community and consideration by Councillors.
5. At the conclusion of the public feedback period, 41 responses had been received with 12 requests to address the Special Future Melbourne Committee (Committee). A copy of the original feedback is included in Attachment 2.

Recommendation from management

6. That the Future Melbourne Committee considers the feedback on the draft Council Plan 2021 – 2025 and makes a recommendation to Council on any changes to the draft Council Plan 2021-2025, incorporating the Community Vision and Municipal Public Health and Wellbeing Plan (Council Plan).

Attachments:

1. Supporting Attachment (Page 2 of 90)
2. Copy of full community feedback on the draft Council Plan (Page 3 of 90)

Supporting Attachment

Legal

1. The process detailed in the report accords with the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Finance

2. There are no direct financial implications for the Council in the recommendations of this report. The costs associated with the community engagement process are captured within existing budgets.
3. Final adoption and delivery of the Council Plan on 29 June 2021 does require budget considerations which are the subject of the Budget 2021-2022, which is a separate report to this Council meeting.

Conflict of interest

4. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a material or general conflict of interest in relation to the matter of the report.

Health and Safety

5. In developing this proposal, no Occupational Health and Safety issues or opportunities have been identified.

Stakeholder consultation

6. The draft Council Plan, incorporating the Community Vision and Municipal Public Health and Wellbeing Plan, was developed in accordance with the deliberative engagement practices required by the Act and outlined in the Council's Community Engagement Policy.
7. In March 2021, the City of Melbourne spoke to more than 1600 people who live, work, study, visit or own a business in the municipality to identify and prioritise their aspirations for Melbourne, as well as the health and wellbeing priorities for the municipality, through online and in person surveys, workshops and focus groups.
8. The program of activities ensured the Community Vision, Council Plan and Health and Wellbeing Plan would be informed by a diverse mix of voices, including children, parents, young people, people with lived experience of homelessness, culturally and linguistically diverse communities, people with a mental or physical disability, and people from different neighbourhoods across the municipality.
9. Engagement also took place with Aboriginal Melbourne Community members, and our Aboriginal Traditional Custodian representatives Bunurong Land Council Aboriginal Corporation, the Wurundjeri Woi Wurrung Cultural Heritage Aboriginal Corporation and the Boon Wurrung Foundation to seek their input.
10. From 25 May 2021 to 15 June 2021, the public was invited to provide feedback on the proposed Council Plan.

Environmental sustainability

11. Environmental sustainability issues and opportunities have been considered in the development of the draft Council Plan 2021–2025. The Climate and Biodiversity Emergency is one of six proposed strategic objectives that will underpin Council's strategic direction over the next four years, and will commit the Council to urgent action to reduce greenhouse gas emissions and waste in order to strengthen public health, strengthen the economy and create a city that mitigates and adapts to climate change.

Council Plan feedback

Feedback number	Name of person providing feedback	Company (if relevant)	Feedback and/or request to speak	Page Number
1	David		Feedback only	2
2	Miriam		Feedback only	4
3	Chrisentiae		Feedback only	6
4	Daniel		Speak and feedback	8
5	Joshua		Speak and feedback	10
6	Josh		Feedback only	12
7	Thanuj		Speak and feedback	14
8	Rachel		Feedback only	16
9	Linda		Speak and feedback	17
10	John		Feedback only	19
11	Lisa		Feedback only	21
12	Liliana		Feedback only	22
13	Lee		Feedback only	23
14	Dean		Feedback only	25
15	Steven		Feedback only	27
16	Declan		Feedback only	29
17	Mark		Feedback only	31
18	Andrew		Feedback only	33
19	Richard		Speak and feedback	34
20	Ian		Feedback only	36
21	Elle		Feedback only	38
22	Michelle		Speak and feedback	40
23	Sylvia		Feedback only	42
24	Emily		Speak and feedback	43
25	David		Feedback only	45
26	Alex		Feedback only	47
27	(None provided)		Feedback only	49
28	Vanessa		Feedback only	50
29	Chris		Speak and feedback	52
30	Anthony		Feedback only	54
31	Judy		Speak and feedback	56
32	Lucy		Feedback only	58
33	Stella		Speak and feedback	59
34	Alexander		Feedback only	61
35	Rachel		Feedback only	63
36	David		Feedback only	65
37	Maria		Feedback only	67
38	David		Feedback only	68
39	Nicola		Speak and feedback	73
40	Nicholas	Bike Melbourne	Feedback only	75
41	Padmini	University of Melbourne	Feedback only	77

Tell us what you think of our draft Council Plan 2021–25 Form Submission

There has been a submission of the form Tell us what you think of our draft Council Plan 2021–25 through your Participate Melbourne website.

Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

0

Tell us why?

Stop building injecting room in the CBD!

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

David

What is your connection to the city?

I live in the city

I own a business in the city

Postcode

3000

Age Group
35-39



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2

Tell us why?

There are many issues you have not addressed, while spending money on unnecessary developments, specifically QVM. Heritage protection and homelessness are specially important for the future of the city. Also enduring the city is accessible to everyone, not just cyclists

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Miriam

What is your connection to the city?

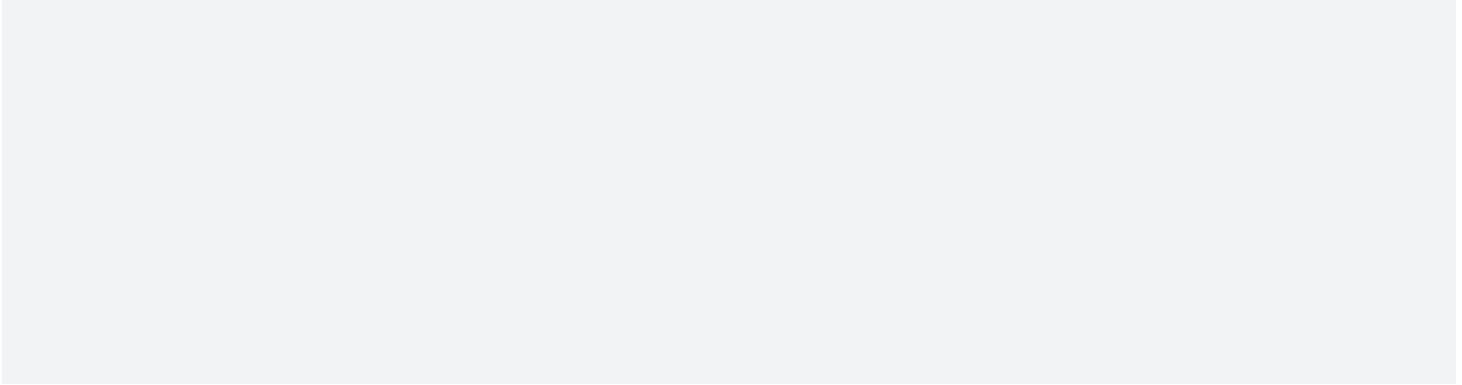
I am a visitor to the city

Postcode

3122

Age Group

70-74



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10

Tell us why?

Health and well being are in decline, and not just because of the plague from Wuhan, but also the ever widening gap between living and just surviving.

There is so much that is wrong with society, and so many poor and bad decisions, that acknowledging health and well being, is a move in the right direction.

How well you actually proceed, is a different question altogether.

At least you know this needs to be resolved.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

How would you like to address the Future Melbourne Committee?

Virtual link (Zoom)

First Name

Chrisentiae

What is your connection to the city?

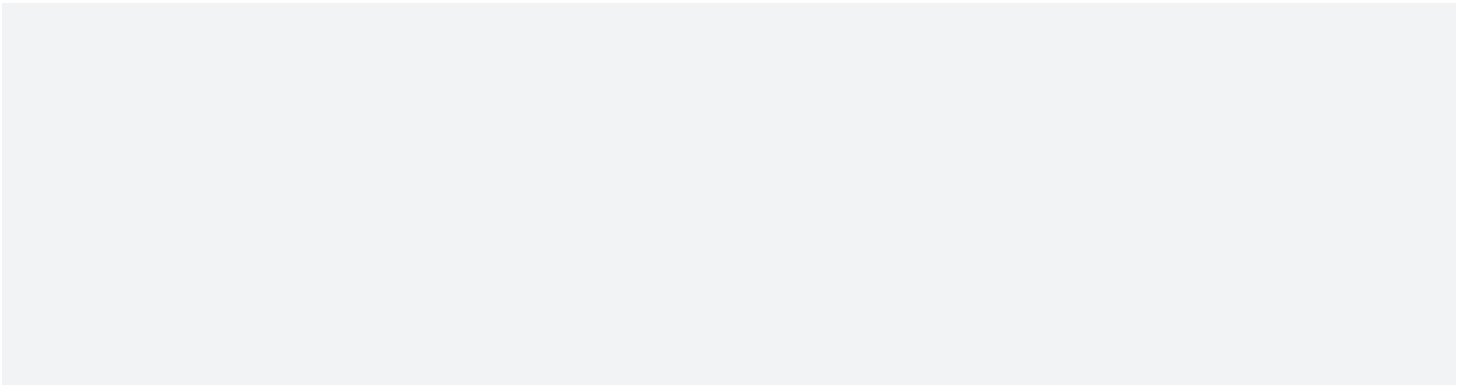
I am a visitor to the city

Postcode

3073

Age Group

55-59



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6

Tell us why?

The city should improve the safety and convenience of car drivers and pedestrians by repairing roads, reviewing traffic system and repairing pavements. Many construction sites and projects largely disrupts the lives and enjoyment of many residents and city workers. The Council needs to oversee and monitor these disruptions more closely. These projects also emit really toxic gases which harm the health of the city dwellers which is unacceptable and it is the duty of care of the Council to ensure the residents' health is not affected by this pollution. The Council also needs to consider and plan more thoroughly regarding strategies that reduces roadlanes because this will cause more traffic congestion across the CBD which will cause more GHG and toxic gases emission that affect the health of the people. Roads should only be reduced for the most necessary purposes. The Council should stop wasting money on temporary decoration projects such as short-living planting boxes. These projects consume fossil fuels which contribute to Scope 1, 2 and 3 GHGs emissions, please see the judgement in Rocky Hill decision.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

Virtual link (Zoom)

First Name

Daniel

What is your connection to the city?

I live in the city

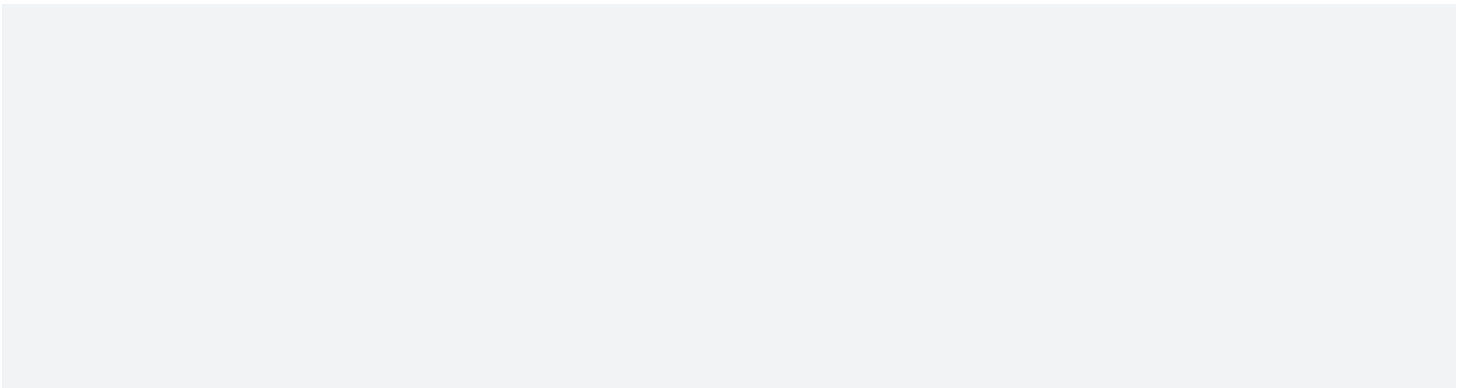
I work in the city

Postcode

3006

Age Group

25-29



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1

Tell us why?

There is no climate emergency and aboriginal attractions is not what will help our economy come out of the effects of lockdown

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

In person

First Name

Joshua

What is your connection to the city?

I live in the city

I work in the city

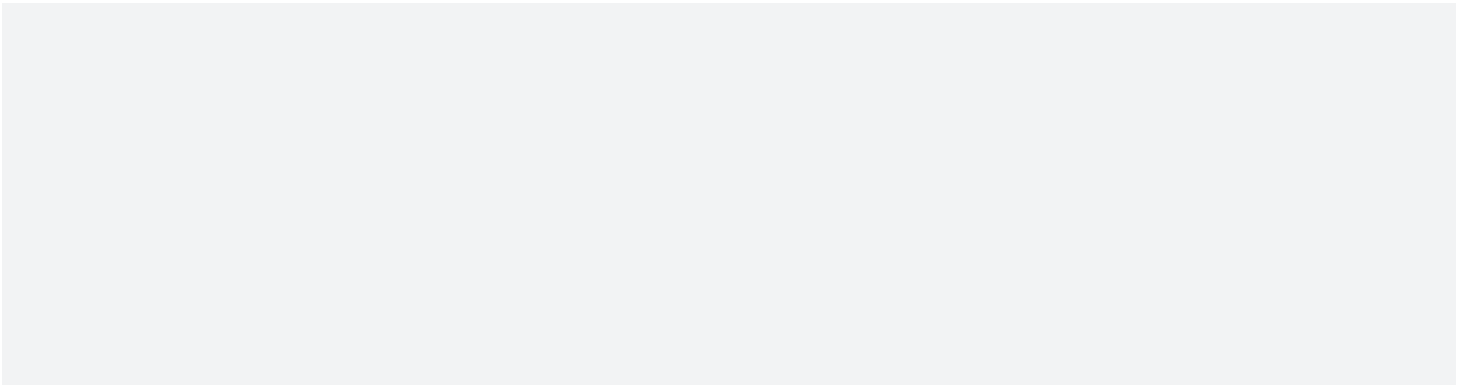
I study in the city

Postcode

3013

Age Group

20-24



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0

Tell us why?

Because last night a pack of extreme left COM councillors voted to place a junkie centre in Melbourne's CBD!!

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Josh

What is your connection to the city?

I live in the city

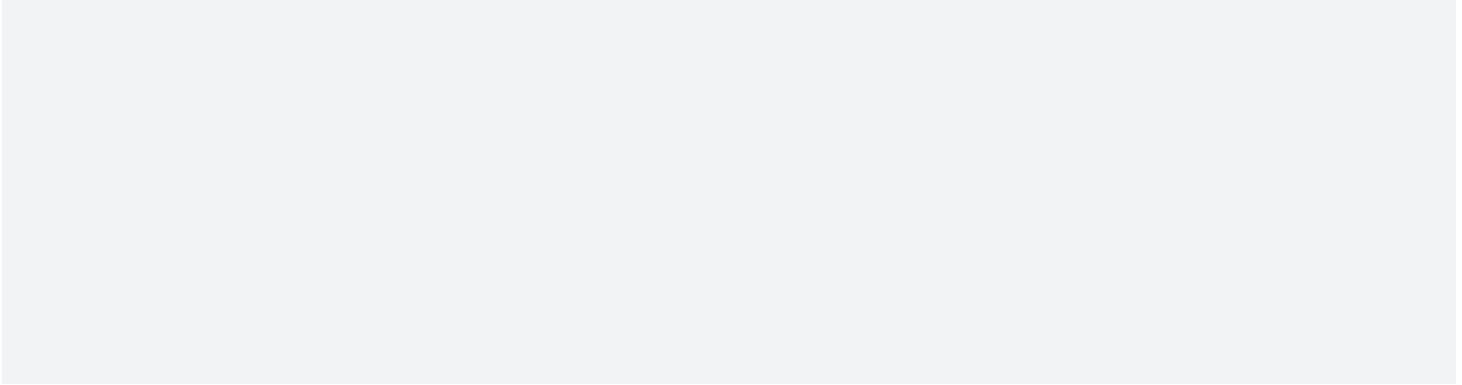
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I own a business in the city

Postcode

3000

Age Group
35-39



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6

Tell us why?

How many recreational areas would be built and how many upgrades are planned, nothing is considered?

Next, is how do we tackle the issues of unhygienic waterways which can lead to foul smell and diseases. We see large amounts of trash being floating around waterways near Marvel stadium

Next is how do we reduce the noise and light pollution amongst the bars and pubs which operate till latenights in residential areas for well-being?

Next is what about plans for safety of walkers and runners on road where most places are littered with glass bottles. How are we tackling the problem of bottle collections? (not related, but safety related)

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

In person

First Name

Thanuj Kumar

What is your connection to the city?

I live in the city

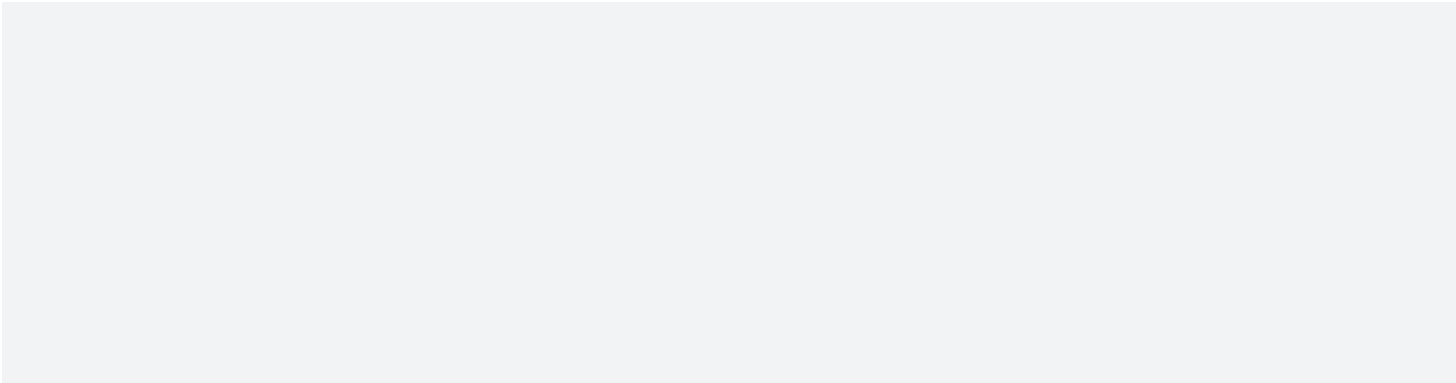
I work in the city

Postcode

3008

Age Group

40-44



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4

Tell us why?

Does not address problems with high rise, density and poor planning. The abundance of low quality apartments and building standards

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Rachel

What is your connection to the city?

I live in the city

Postcode

3051

Age Group

30-34

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10

Tell us why?

The wellbeing of residents and visitors is imperative to a community

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

Virtual link (Zoom)

First Name

Linda

What is your connection to the city?

I live in the city

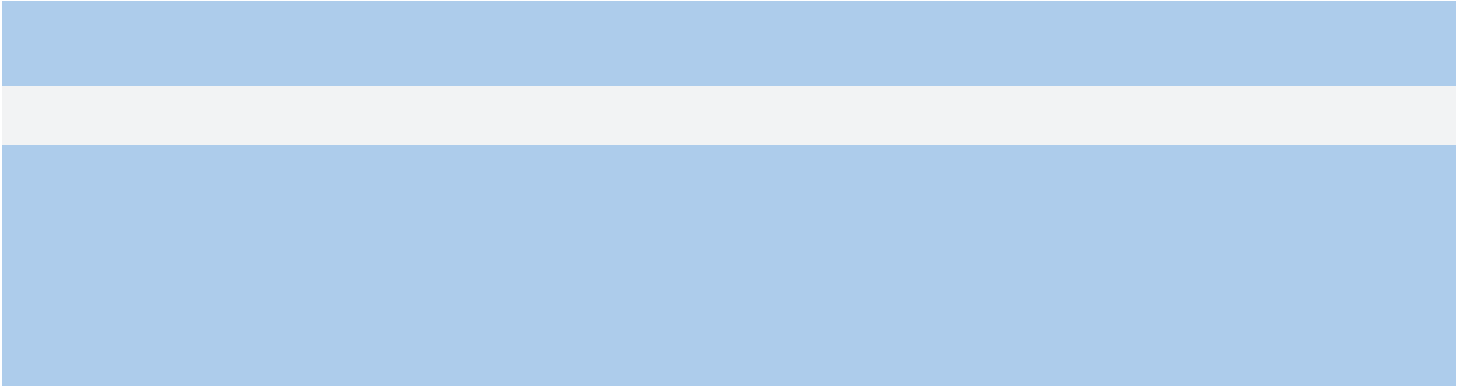
I work in the city

Postcode

3008

Age Group

65-69



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10

Tell us why?

Your focus on community consultation and keeping people informed, broken into the subsections around the economy, affordability for all, tech, heritage, pride, valuing the river, climate, walking, cycling and public transport will help build Melbourne into a proud and liveable city.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

John

What is your connection to the city?

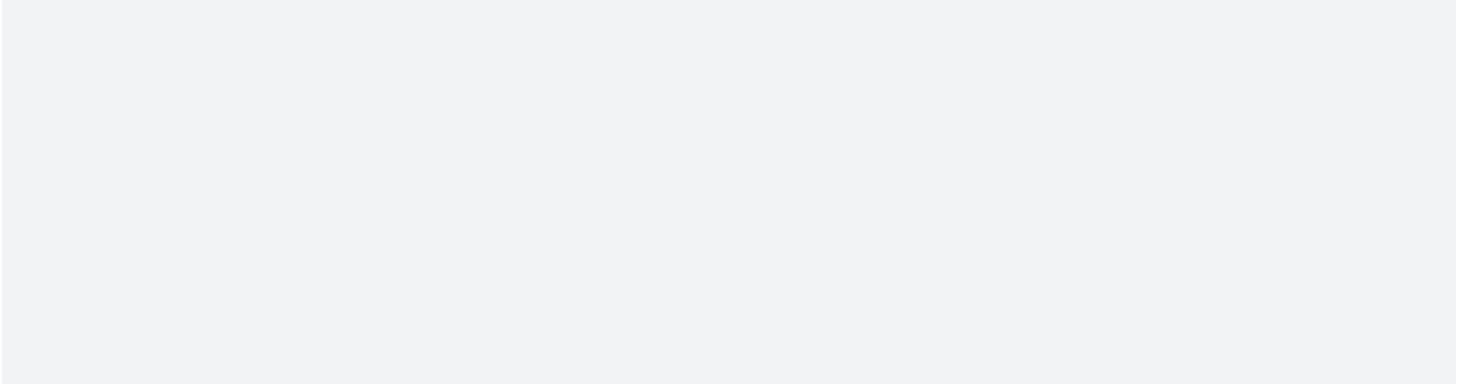
I am a visitor to the city

Postcode

3850

Age Group

60-64



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4

Tell us why?

Disproportionately balanced in favour of traders above residents

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Lisa

What is your connection to the city?

I live in the city

I work in the city

Postcode

3006

Age Group

55-59

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Yes

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10

Tell us why?

all the key points that I connect with have been covered

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Liliana Lees

What is your connection to the city?

I am a visitor to the city

Postcode

3777

Age Group

60-64

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1

Tell us why?

The council plans to force drug injection centres into the heart of the city. It will kill the retail shops & severely hamper foot traffic through those parts of the city where the injection centres will be. There needs to be a balance of keeping the addicts safe & maintaining the livelihood of the retail business & safety of other non addicts in the city. Best move the centres well away from the cbd.

The council can also help bring people into the city by putting pressure on the SRO to reduce the congestion levy, which has been increasing steadily since it's introduction.

Have more video cameras installed & PSOs patrolling the city so that people feel safe.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Lee

What is your connection to the city?

I work in the city

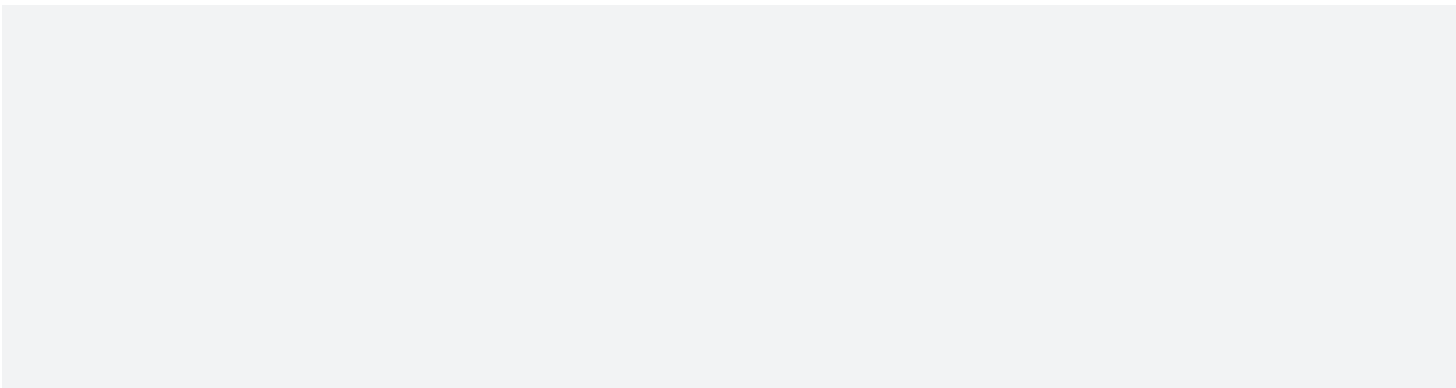
Postcode

3108

Age Group

50-54

What is your email?



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9

Tell us why?

The plan is holistic and covers a range of matters that are relevant and meaningful to the long-term prosperity and liveability of Melbourne. The City of Melbourne has long been progressive in supporting small businesses, residents and visitors alike and this draft plan advances planning priorities that uphold and advocate the needs of these groups.

Where the plan could be improved is specifying metrics that will be used to measure progress or implementation of the stated ambitions. For example, when it comes to constructing buildings to the highest standard of sustainability, what will be the minimum certification (BREEAM, LEED, NABERS)? How with CoM qualify the upgrade of existing infrastructure to meet new environmental standards?

Information on the metrics used to implement and monitor the Council's progress would be beneficial and would further strengthen the plan.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

In person

First Name

Dean

What is your phone number?

Cassano

What is your connection to the city?

I live in the city

I study in the city

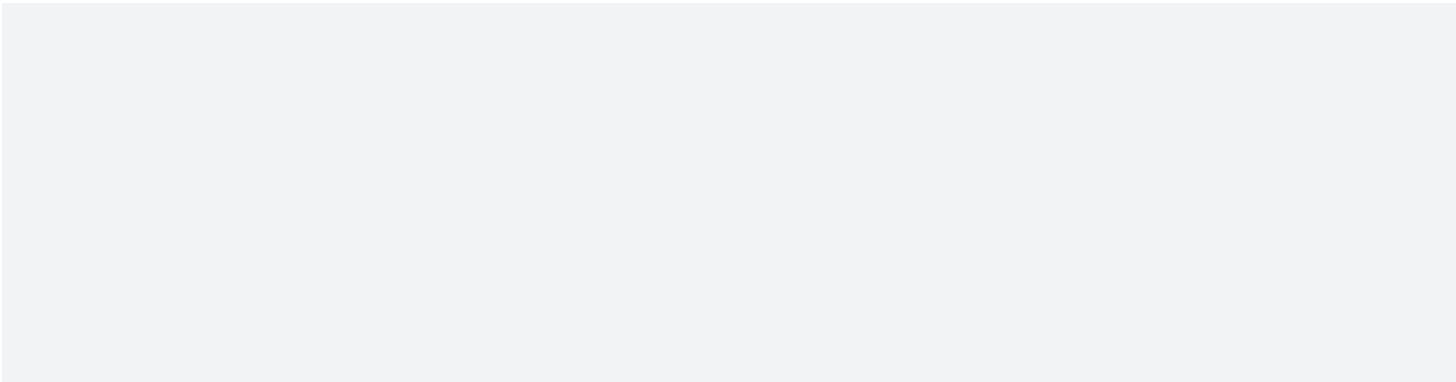
I work in the city

Postcode

3000

Age Group

25-29



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9

Tell us why?

as one responded said "If you don't have health, what's the point?" This goes for the individual, families, communities, businesses, cities and economies. Government is in the position and has the responsibility to do what individuals and business cannot.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Steven

What is your connection to the city?

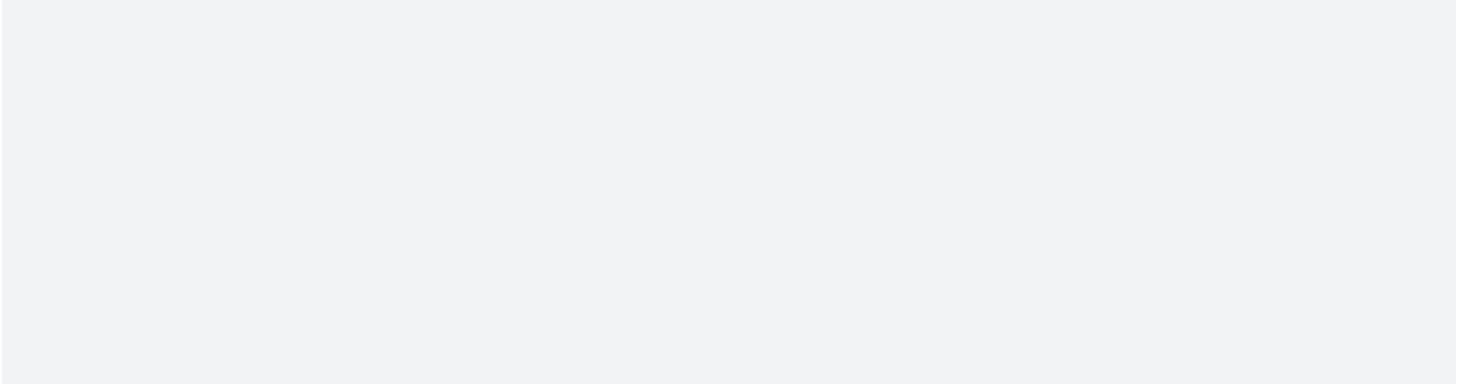
I own a business in the city

I am a visitor to the city

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Age Group
55-59



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9

Tell us why?

Overall I feel that it reflects what is needed in Melbourne, however I feel that in some issues it is somewhat lacking. An example of this is food insecurity. Why is the council fine with just a 25% reduction by 2025? If a target of 0 people sleeping rough/seeking accommodation is feasible why isn't it the same for food insecurity?

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Declan

What is your connection to the city?

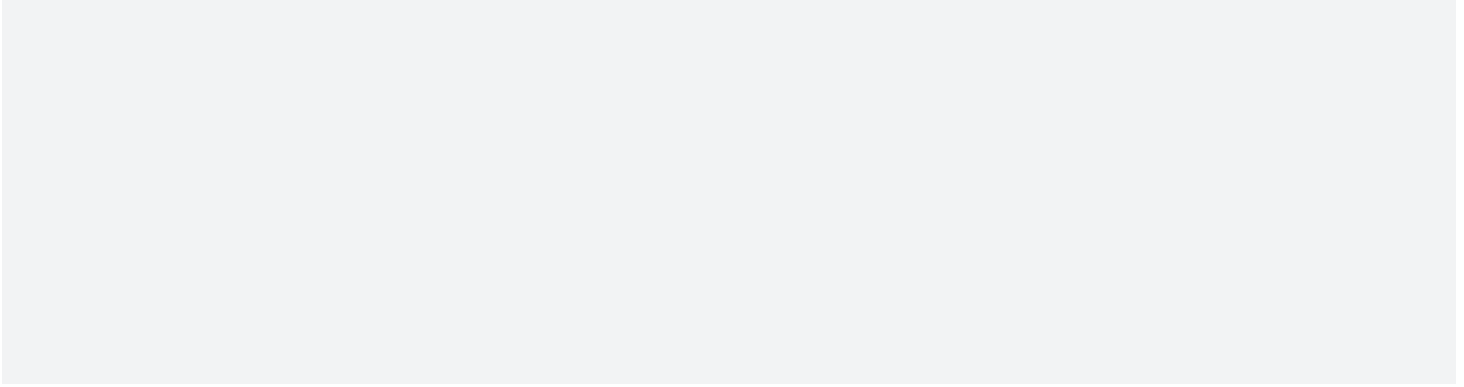
I am a visitor to the city

Postcode

3058

Age Group

15-19



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6

Tell us why?

There is a lot of statements that have been made year on year with no real demonstrable outcomes

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

In person

First Name

Mark

What is your connection to the city?

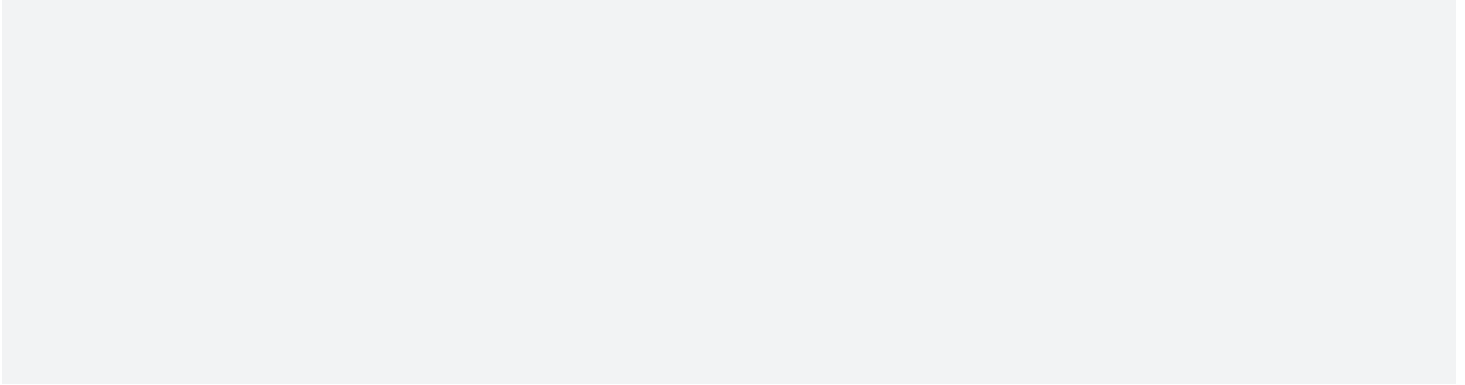
I work in the city

Postcode

3770

Age Group

60-64



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6

Tell us why?

not enough of environmental protection

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

andrew

What is your connection to the city?

I live in the city

Postcode

3003

Age Group

35-39

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3

Tell us why?

There seem to be a lot of words in the reports etc but for me I need a more easy to understand less wordy explanations and directions for the future.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

In person

First Name

Richard

What is your connection to the city?

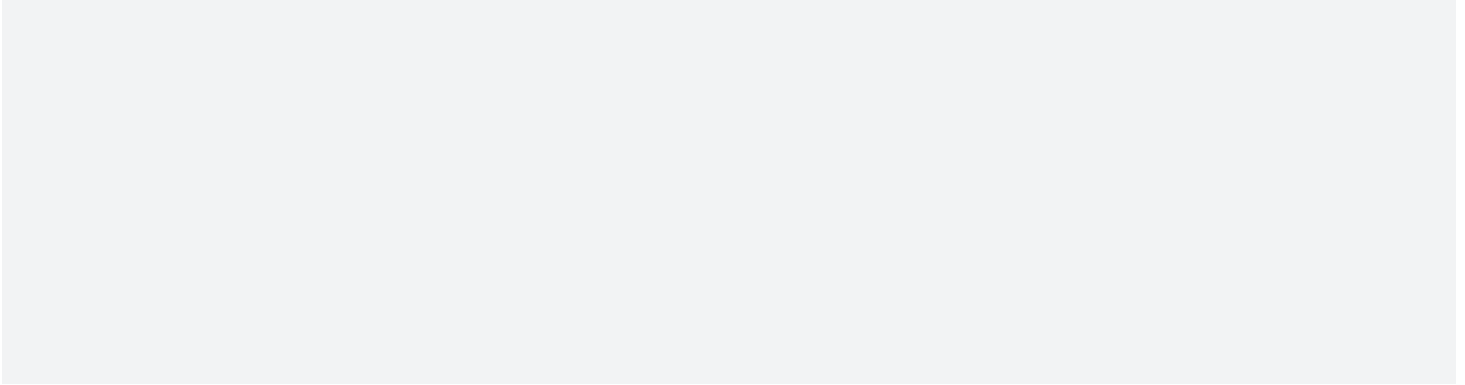
I live in the city

Postcode

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Age Group

65-69



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5

Tell us why?

The strategic objectives put safety and wellbeing last on the list, but our experience is that this has resulted in a poor outcome for our neighbourhood. I think it should be first on the list. Certainly when heritage is treated as more important than safety it has a negative impact on elderly and frail people.

Also: The City of Melbourne is very culturally diverse, and making special mention of Aboriginal people for political reasons may be important, but it would be better to treat all cultures with equality.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Ian

What is your connection to the city?

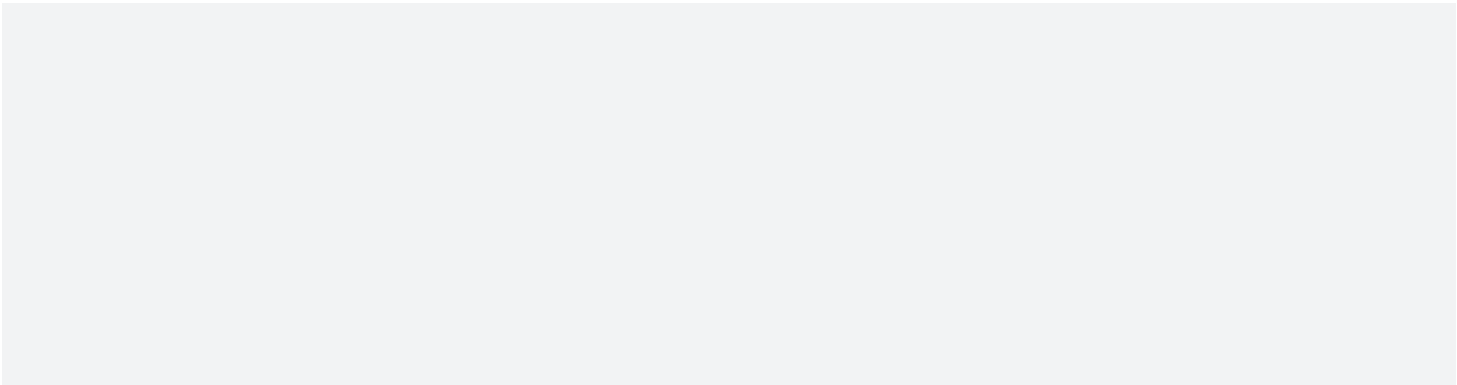
I live in the city

Postcode

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Age Group

80-84



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8

Tell us why?

The inclusion of Aboriginal Melbourne, Climate & biodiversity emergency and Access and Affordability as stand along strands represents the community concerns of clients we engage with at Open Door hub on the Carlton public housing estate

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Elle

What is your connection to the city?

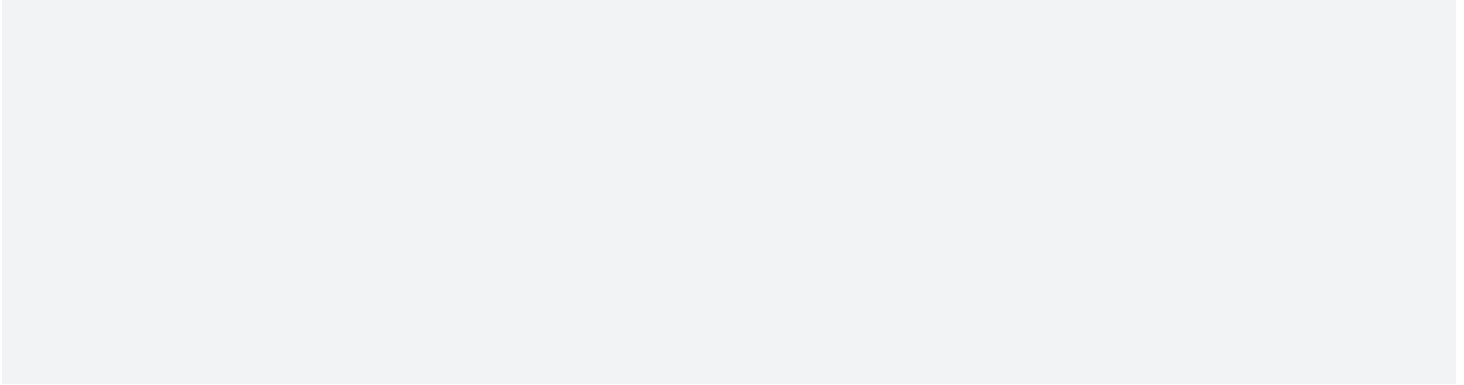
I work in the city

I study in the city

Postcode

3039

Age Group
45-49



Tell us what you think of our draft Council Plan 2021–25 Form Submission

There has been a submission of the form Tell us what you think of our draft Council Plan 2021–25 through your Participate Melbourne website.

Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

5

Tell us why?

I do not see an overt focus on making the CBD more liveable for the thousands of residents and ratepayers. We are inundated with construction work and workers in the relentless pursuit of sky high buildings. The short to mid-term effect on residents is unsustainable and unliveable noise, disruption and disrespect. The long term impact is a ghetto of soulless high rise buildings with little additional green space to offset.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

Virtual link (Zoom)

First Name

Michelle

What is your connection to the city?

I live in the city

I work in the city

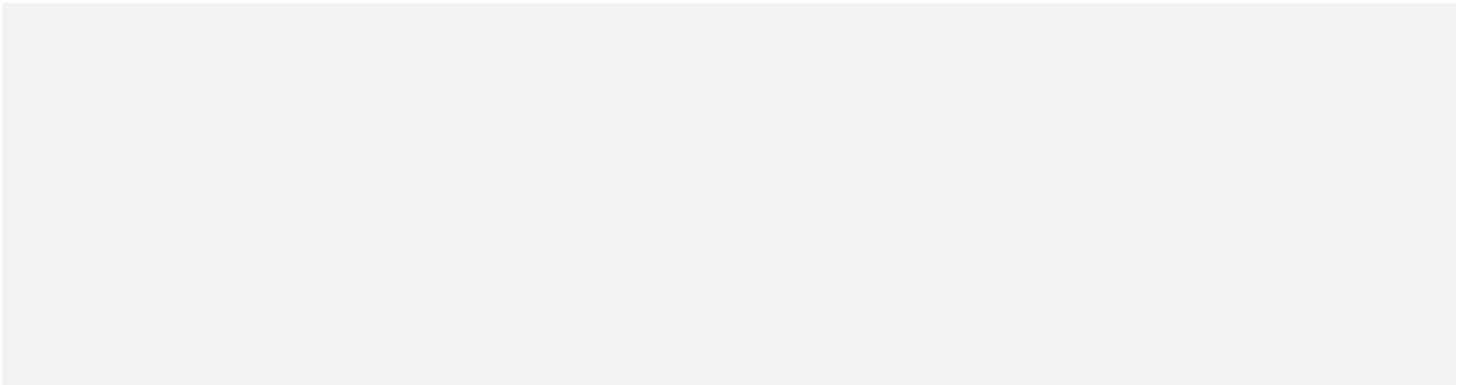
I own a business in the city

Postcode

3000

Age Group

55-59



Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

7

Tell us why?

Sounds good in general terms, but not enough detail to really judge it.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Sylvia

What is your connection to the city?

I live in the city

Postcode

3002

Age Group

75-79

Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

8

Tell us why?

I don't believe there is a significant enough focus on the mental health of Melburnians. There seems to be a focus on feeling safe and around discrimination, but not enough around mental wellbeing. This feels like it is glossed over in both the Council Plan and the Health and Wellbeing Consultation Summary and does not focus enough on diverse populations, especially youth, CALD, First Nations, and LGBTQIA+ people.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

Virtual link (Zoom)

First Name

Emily

What is your connection to the city?

I live in the city

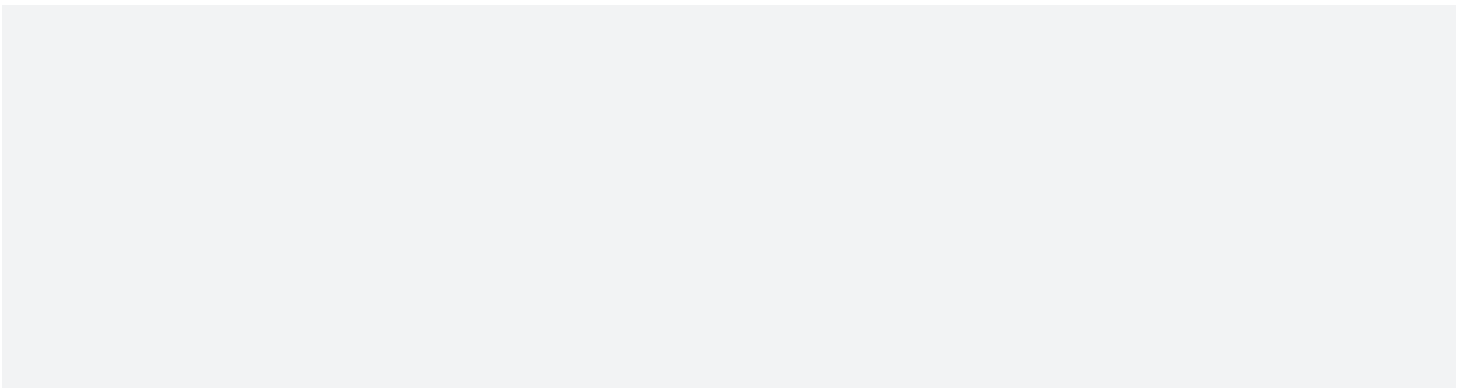
I work in the city
I study in the city

Postcode

3052

Age Group

20-24



Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

1

Tell us why?

the council has not listened to the community at all ., Traffic changes /bike lanes/parking issues in Peel street and Queensberry street have caused chaos in the area and have had terrible impacts on local business with no parking for customers . It is an unmitigated disaster of epic proportions and an appalling slap in the face to ratepayers and businesses. Bike lanes are catering for a very small percentage of the people and businesses that use and rely on this area. Absolute shame on the council for ignoring the impact this is having on the local community.What ever the councils views and agenda are , it is very misguided and demonstrates an appalling ignorance, without any care for the REAL impact it has had on the ground here. I have been a land owner and rate payer in this immediate area for forty years and I have never seen such a disaster as the area is in now , absolutely caused by the council and it's agenda. Shame on the lot of you I say again. What a major screw up !! What has happened to the rights of the local ratepayers ? We are being totally ignored.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

In person

First Name

David

What is your connection to the city?

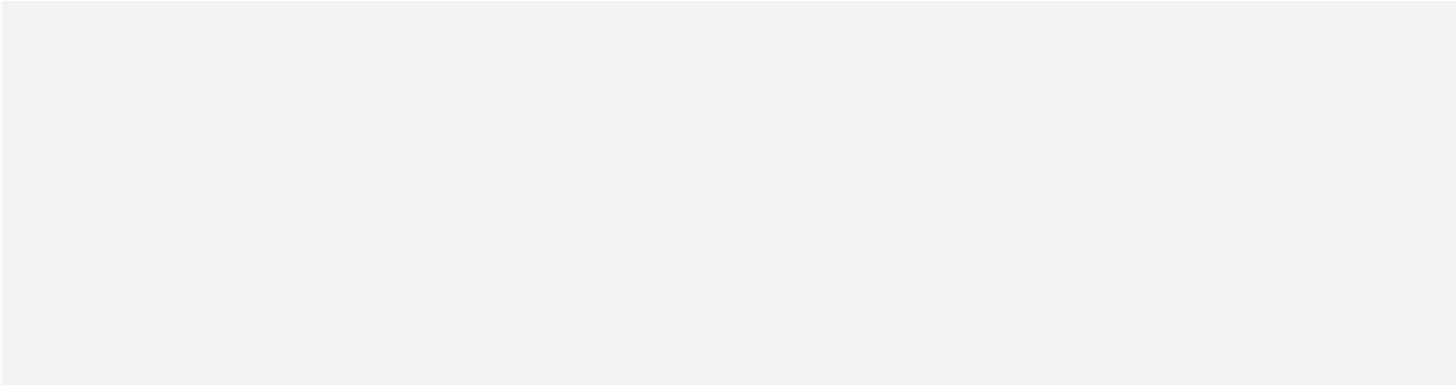
I own a business in the city

Postcode

3051

Age Group

65-69



Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

9

Tell us why?

Am strongly in support. However there seems to be a lack of recognition of the need to grow the cultural and intellectual life of the city- these are the things that set a city apart, and help make it special.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Alex

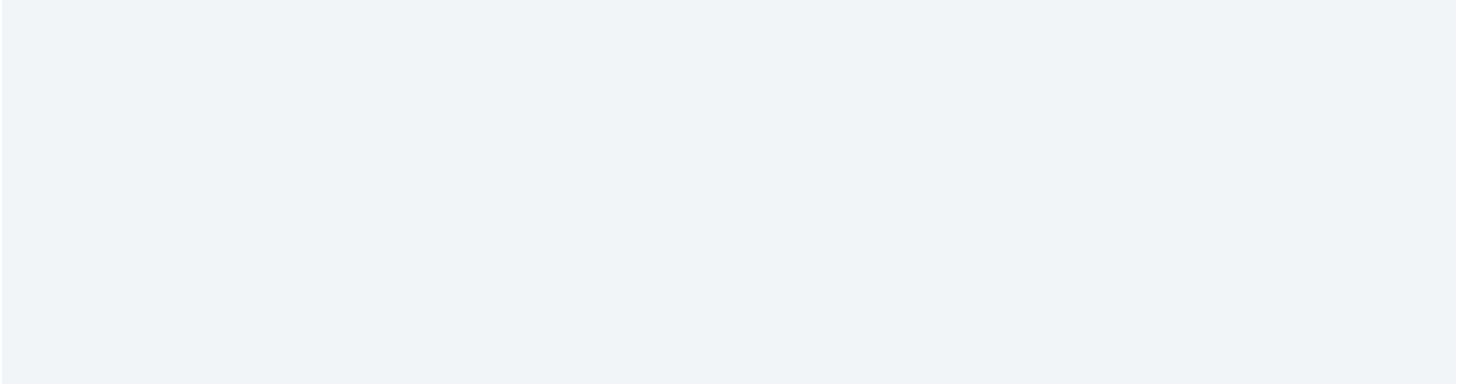
What is your connection to the city?

I live in the city

Postcode

3141

Age Group



Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

10

Tell us why?

The plan is quite clear on how it reflects on improving health and wellbeing within the municipality.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

What is your connection to the city?

I work in the city

Postcode

3039

Age Group

50-54

Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

9

Tell us why?

Ensure our family is free from violence and abuse

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

In person

First Name

Vanessa

What is your connection to the city?

I live in the city

I work in the city

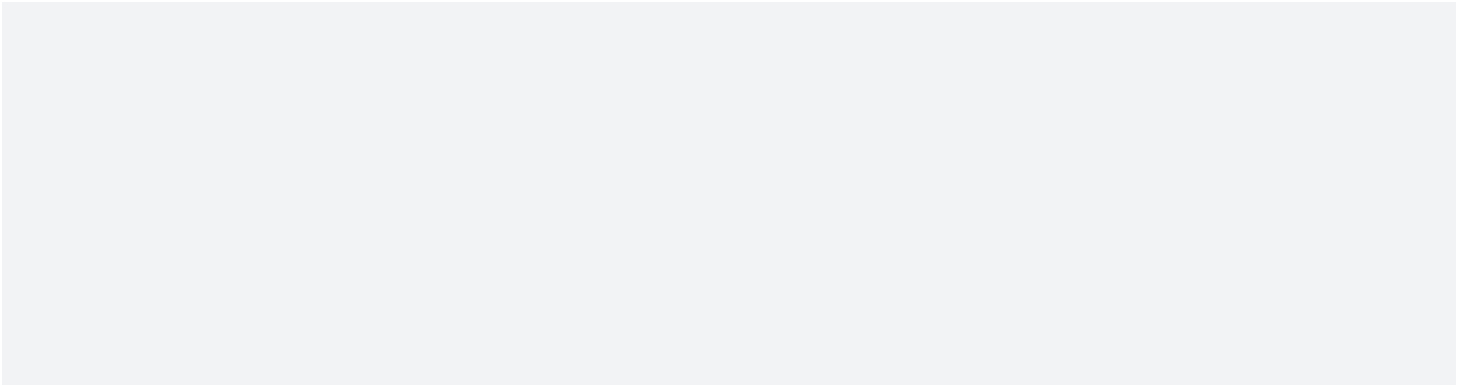
I own a business in the city

Postcode

3000

Age Group

50-54



Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Yes

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7

Tell us why?

It is great to see allocation being made to supply additional parkland in Southbank - it is much needed. I do feel though that it's worth noting the importance of it being "high quality" public open space. By that I mean of substantial size for the park to feel like a small slice of nature, and away from or protected from busy roads, so we can escape the hectic lifestyle once in a while. I hope the 1.1 hectares mentioned is going to be in one single open space, as that would be perfect. Please consult with the public at early stages on this with regards to location and size.

With the city road masterplan, it is disappointing not to see the undercroft being prioritised - this kind of space, for recreational activity, is sorely needed, much more so than Southbank promenade or Dodds street park. If this could be expediated in place of less needed projects, that would be great.

It is also very disappointing that the council has no plan to enact the full City road masterplan and only intends to ask the state government to fund it. Lets hope they say yes. If not, I feel like the council will be letting down Southbank residents. I imagine about 90% of Southbank residents live on, or a block away from, City road, so this project will be improve the lives of so many people. Not just for safety(noting the recent accident), but for the street itself from an economic point of view, and just generally to make it a street worthy of walking down(it's not pleasant right now) - it is the spine of Southbank after all and is a both a lost opportunity and a bit of an eyesore for our community - it should be an area to be proud of. Again, this should be given priority over the promenade and Dodds street. Unless you have solid indications from the

state government about funding, I suggest you should reconsider the budget to allow this project to go ahead. It's been a long wait already.

Other than the Southbank park and City road, the only other issue I have with the plan is that it is not ambitious enough when it comes to sustainability and climate change. We can't drag our feet and take tiny steps year after year. The plan should reflect a ramping up of efforts and I don't feel it does that.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

In person

First Name

Chris

What is your connection to the city?

I live in the city

Postcode

3006

Age Group

35-39

Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

8

Tell us why?

Redeveloping our underdeveloped inner-city spaces totally needs to happen!

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Anthony

What is your connection to the city?

I live in the city

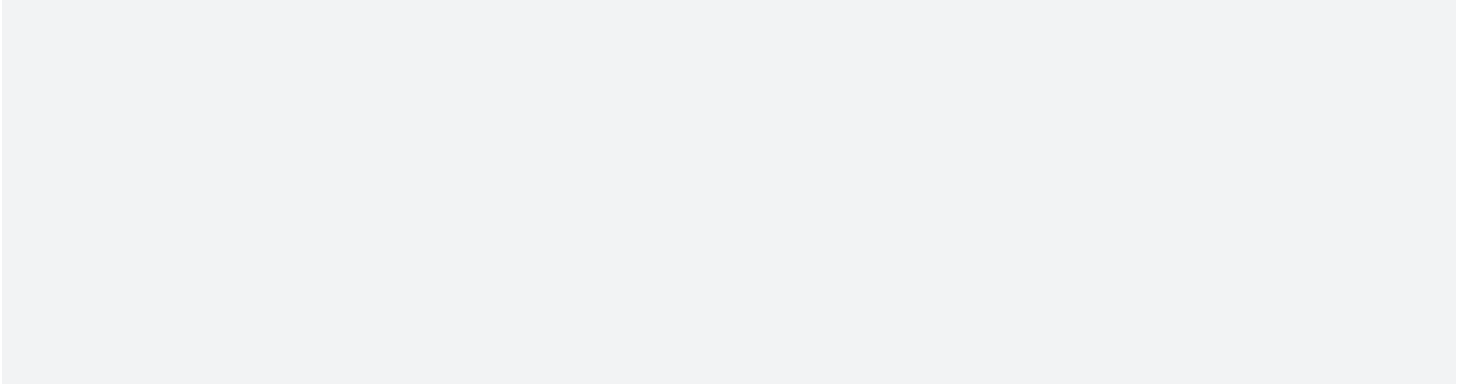
I work in the city

I own a business in the city

Postcode

3051

Age Group



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Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

1

Tell us why?

Please, make getting around for people with disabilities and pushchairs/prams easier. Right now it is a nightmare.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

In person

First Name

Judy

What is your connection to the city?

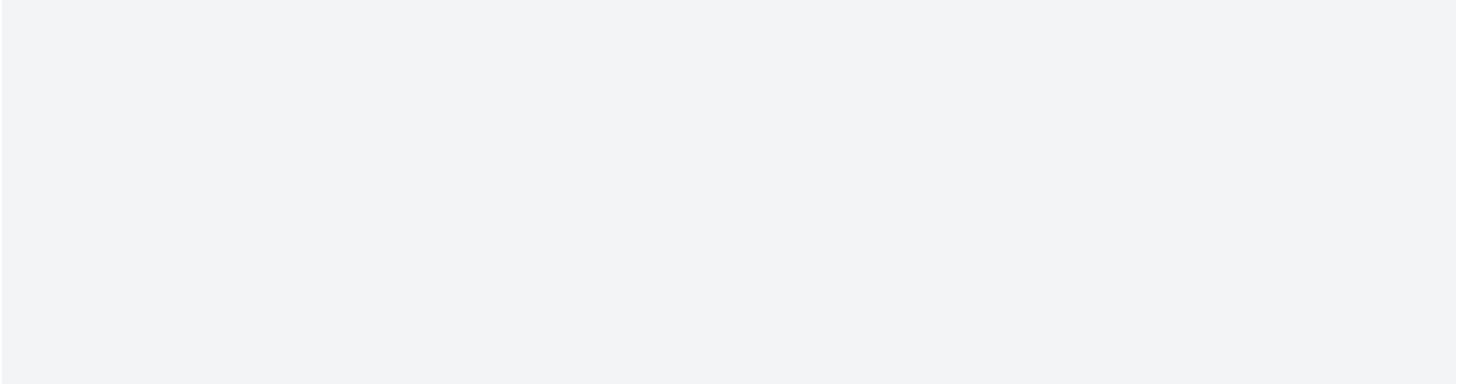
I live in the city

Postcode

3121

Age Group

70-74



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Yes

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6

Tell us why?

...

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Lucy

What is your connection to the city?

I live in the city

I work in the city

Postcode

3031

Age Group

25-29

Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

6

Tell us why?

Although the plan looks good there's not enough regarding the homeless situation. We need to do more regarding getting people off the streets, drug use and violence in the cbd is out of control. This situation isn't helping in getting people flowing back into the city, I am a business owner in the cbd and I'm very concerned regarding the increase amount of people sleeping rough, drug use, theft and general safety for my self and also my team. The urine sneaks and general waste coming from the homeless is quite bad.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

In person

First Name

Stella

What is your connection to the city?

I own a business in the city

I live in the city

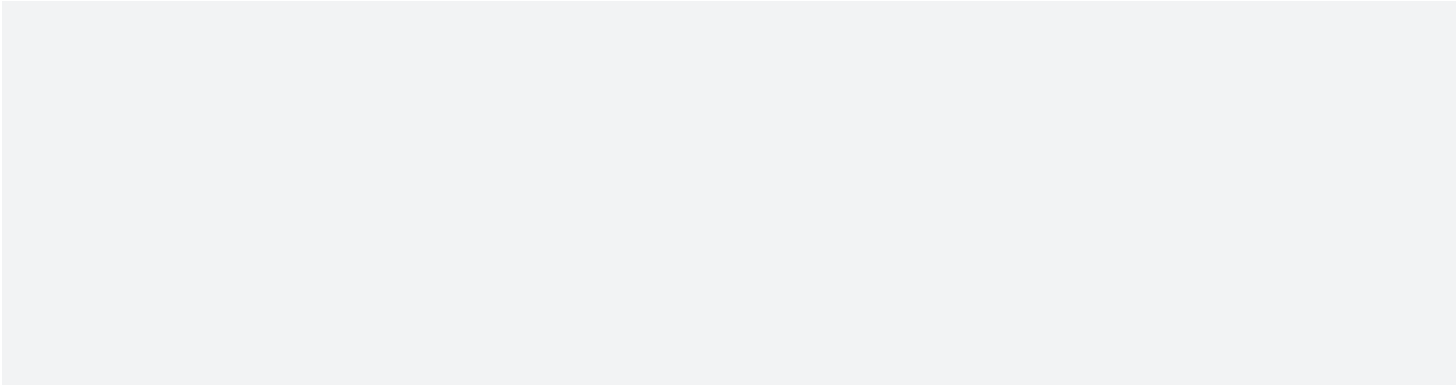
I work in the city

Postcode

3000

Age Group

55-59



Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

1

Tell us why?

It needs to focus on keeping the city clean and better than it is now

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Alexander

What is your connection to the city?

I work in the city

I am a visitor to the city

Postcode

3029

Age Group

20-24

Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

4

Tell us why?

Lack of detail on the Power Melbourne plan - I want to see a bold CoM plan to establish and support both public and private Electric Vehicle charging infrastructure. Particularly publicly accessible charging stations sue to the challenged of apartment owners charging on premises.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Rachel

What is your connection to the city?

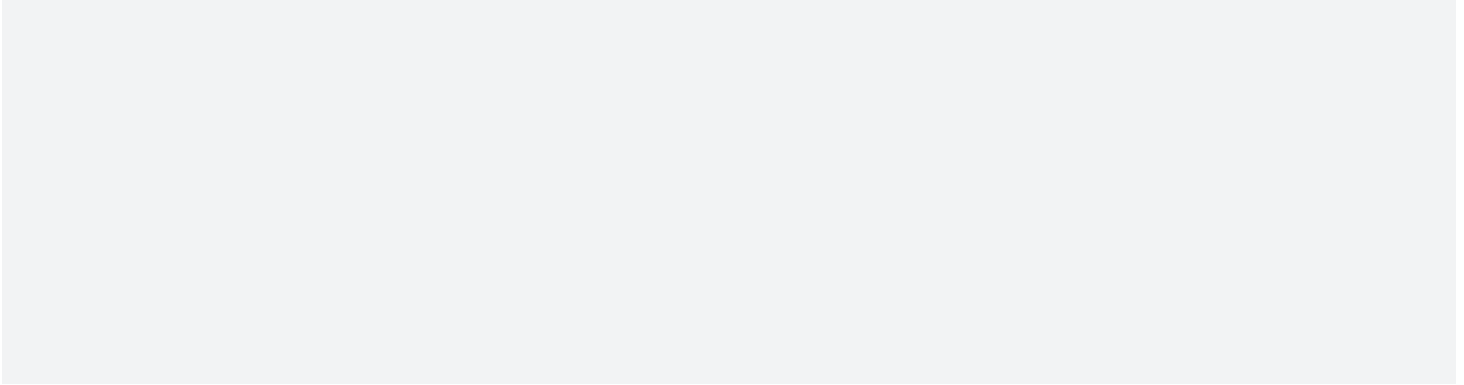
I live in the city

I work in the city

Postcode

3006

Age Group
30-34



Tell us what you think of our draft Council Plan 2021–25 Form Submission

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Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

0

Tell us why?

What's the point? Amendment C309 West Melbourne Structure Plan was referred to Richard Wynne way back on 29th April 2020 after the community consulted with the Melbourne City Council. How about Council follows up on the previous plans and paperwork?

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

David

What is your phone number?

no

What is your connection to the city?

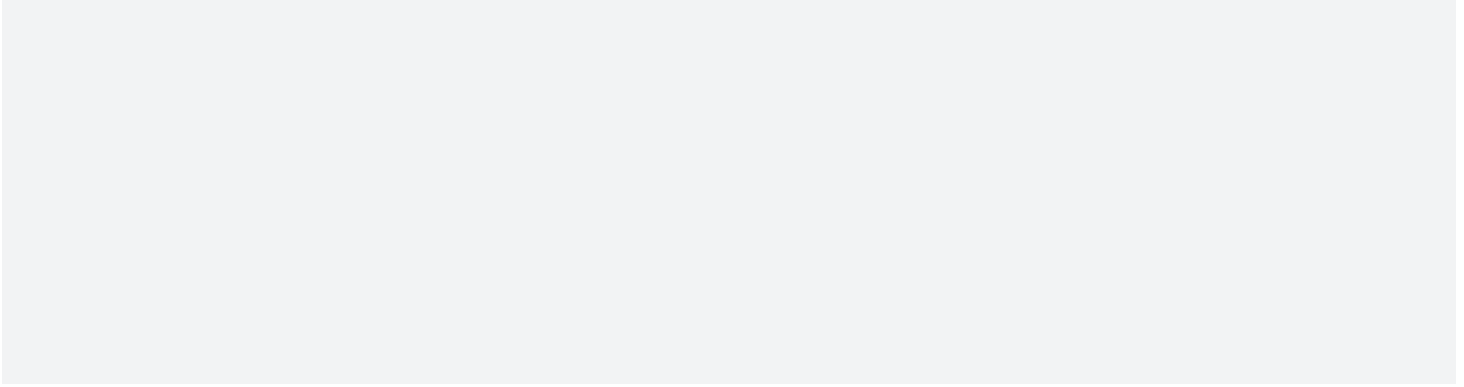
I live in the city

I work in the city

Postcode

3003

Age Group
45-49



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Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

8

Tell us why?

The plan strikes a balance between ensuring economic survival and remaining inclusive as a city, no matter what the financial contribution is.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Maria

What is your connection to the city?

I work in the city

Postcode

3166

Age Group

50-54

As a Resident in Southbank and a Ratepayer I am providing you with a submission on the Draft Budget for 2021-22 and the Draft Council Plan 2021-2025 as part of the MCC's Community feedback on both documents.

I can be contacted by phone or via email at

Kind Regards

David

David R Hamilton
Principal Consultant

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As a ratepayer I wish to raise several issues in the way the 2021-22 Budget for the City of Melbourne has been drafted. I wish to address

- *Important contextual issues were not considered in framing the Budget.*
- *The fact that the Budget is a series of unconnected lists with no costings and no priority for implementation rendering the Strategic Objectives and Major Initiatives meaningless.*
- *I wish to raise some specific issues relating to the Southbank Neighbourhood.*

Contextual issues lacking in the construction of the Draft Budget.

The Budget lacks any Political, Economic, or Social Policy Context in how it is framed and presented, and this detracts from its usefulness as a statement of the City of Melbourne in tackling the issues it faces.

Political Context: In the Council elections held in October 2020 voters selected a team that put forward a set of policies and a vision for the City of Melbourne. Regrettably none of their vision or policies have been translated into action by Council staff in the 2021-22 Budget and the 2021-2025 planning documents. If Council staff believe they have then it is well hidden.

Ignoring this political context may be appropriate in a Government Business Enterprise where the Board is appointed by Government, and the political dimension is provided by the State Government; but in the City of Melbourne the policies and vision of councillors for the City needs to be reflected in the budget and planning documents for the City or the democratic process of electing Councillors is undermined by managerialism. They are the ones being held accountable for the performance of the Council's administration not the officers of Council. They are the ones who must face an electorate in 2 years, so their vision is the one that needs to be reflected in the Budget and Planning Documents.

Accordingly, the final budget needs more visible alignment with the policies enunciated by our elected representatives.

Economic Context: Whilst there is reference to the "Melbourne City Revitalisation Fund" there is no analysis of the significant economic changes that appear to have occurred in terms of work patterns, and retail patterns; and international border closures and their impact on the economy of the city both in the short and medium term.

Globally it is acknowledged that the pandemic has brought forward the ability of technology to restructure the work locational patterns. This will impact across the CBD and the 2020/21 budget needs to consider how these impacts could play out. It needs to plan for how these will change the economy inside the CBD in terms of office use, and thus ultimately the valuation/rating base, and in those sectors that service those workers.

Separately the changing patterns in retail including the move towards different online to offline shopping (O2O) experiences will impact on both department stores and strip shopping in the CBD. O2O can dramatically shift traditional revenue models for retail landlords and this in turn will impact of valuation/rating base in the CBD.

The impacts of continued border closures and the loss of tourism and international students have been significant and may be lasting. None of this is addressed in the budget as presented.

The Budget deserves a stronger economic analysis of the CBD in particular analysing the impact of the changes emerging from the past 18 months going forward. History has shown that hoping for a return to a "golden age", that a "revitalisation fund" implies, has always been a poor substitute for adaptation, change, and growth. Given the size and importance of the regional economy of the City of Melbourne to the State and beyond more attention needs to be paid to the economic changes it faces. Unless these influences are addressed, we run the danger of a hollowed-out core of a CBD developing over time.

Social Context Policy for Residents: The vision for the city presented by the Councillors elected in the 2020 elections was founded on building better neighbourhoods, devolving services appropriate to those neighbourhoods, and creating better frameworks of consultation and involvement for residents at the neighbourhood level.

This vision sought to balance the needs of residents with the Statewide role of the city and its key sporting, cultural, commercial, retail, and hospitality precincts.

The draft Budget pays scant attention to the vision enunciated by councillors other than to continue with libraries, and maternal and child health services and some physical recreation assets and open space. There is nothing on the potential to establish key service hubs with planning, environmental, and bylaws enforcement staff located in neighbourhoods able to respond and become part of the various neighbourhoods.

Separately there is no coherent framework espoused to engage with neighbourhoods in a process bespoke to the needs to the various areas that constitute the MCC. We know that in the structures to engage with residents in the villages of Kensington and North Melbourne; or the gentrified neighbourhoods of Carlton, Parkville, or East Melbourne; or the town planned brownfield of Docklands; or the wild west of development that is Southbank all demand a different model of engagement. Using a model that works in neighbourhoods dominated by single unit dwellings is unlikely to work in those areas with high rise multi-unit developments. But all neighbourhoods need to be engaged as the current team of councillors recognised in 2020.

*Accordingly, resources need to be devoted to addressing how Council engages with its neighbourhoods and make it a **Major Initiative** of Council. Unfortunately, Council staff and the budget do not appear to have moved to align their perspective with the vision of the team of councillors elected in 2020.*

THE BUDGET AND PLANNING FRAMEWORK IS A SERIES OF UNCONNECTED LISTS WITH NO COSTINGS AND NO PRIORITY FOR IMPLEMENTATION

The budget and planning document is merely a series of unconnected lists. These lists attempt to give the impression that the budget is program budgeting model and output based but nothing could be further from the truth. These lists include:

1. *A list of **6 Strategic Objectives** (Pages 16 to 21) to be achieved over the next 4 years – All of these are high level and cannot be faulted. More importantly there is nothing tied back to the budget to demonstrate how the resources of council will be directed to achieving these Strategic Objectives. If they are the Strategic Objectives of Council, they need to be resourced over the entire 4-year period and those resources documents here.*
2. *A list of **52 Major Initiatives** (Pages 16 to 21) to be delivered in the next 4 years as the way of achieving the 6 strategic objectives. This list is a miss mash of capital works and statements of hope or intent. Whether any organisation with the management resources of the City of Melbourne could ever effectively 52 major initiatives in a 4-year period is questionable. Again, there is no quantification of the resources to be directed to any of these initiatives or the time frame within any of them will start or be completed.*
3. *A List of **9 Service Areas of the Council and the 31 Services** (Pages 22 and 23) that have been banded to be part of each of tense service areas. Again, these is no budget figure for 2020-21 budget identified for any of these service areas. This makes the listing meaningless to a resident or a Councillor being asked to approve the budget.*
4. *A list of **9 Service Performance Outcome indicators** on Pages 24 and 25. Unfortunately, none of these are directly tied back to the previous list of 9 Service Areas and none of them indicate that they include a to cost to serve as a performance measure. (e.g., Since when is “Satisfaction with sealed roads” a measure of road construction performance)*

5. *A List of 58 diverse Strategies and Plans on pages 26 and 27 of the Budget that have been developed over the years. The subjects are wide ranging in subject matter from the "Skate Plan" to "A Great Place to Age Strategic Plan" and include "11 Urban Forest Strategies and Plans", a series of 12 place-based plans to nominate a few of the 58 listed.*

These 58 plans have evolved over many years, some appear to cover essentially the same issue. Time may well have passed them by so their inclusion in the budget needs to include only those which will be considered in the next 4 years. Clearly there is a need for consolidation, assessment of currency, and integration of any key current issues identified in a plan should become part of Strategic Objectives and in turn specific action items translated these into the Major Initiatives. If a Plan does not align with the Strategic Objectives and it needs to be abandoned formally by Council. Without a clean out, these legacy plans just become a millstone in the future planning within the City.

In summary:

1. *Whilst the lists on pages 16 to 27 look impressive there is no integration into the budget and no expenditure in 2021-22 much less in the subsequent years. So, the elected Councillors and residents have no idea what resources are being directed to achieving any of these Strategic Objectives, Major Initiatives, or Services.*
2. *Every "Major Initiative" has been accorded the same priority for implementation. With no rank order within Strategies the implementation of the initiatives is left to some unknown force.*
3. *Similarly, none of the Capital Works programs detail expenditure to date and cost to complete a fundamental of any capital project budgeting process.*
4. *This entire process of Strategic Choice and Major Initiatives cannot be evaluated and is not tied back to any of the detail in the budget or the direction of the Council for the next year and the ensuing 3 years.*
5. *This is a most unsatisfactory approach to planning and fiscal control and really this area of the Budget needs significant work to even be considered a public sector budget.*

SOUTHBANK Neighbourhood specific Issues.

Southbank Blvd and Dodds Street Project:

1. *As flagged last year the Southbank Boulevard and Dodds Street Project was significantly over budget and over time. It was estimated 12 months ago that \$44m would have been expended by the end of 2020-21.*
2. *After a further 12 months the project is still unfinished, and the budget is allocating a further \$8.5m to the Southbank/Dodds Street redevelopment. This brings the total cost of this to \$52.5m.*
3. *The Budget Documents for 2021-22 still do NOT detail the total expenditure to date nor the Cost to Complete this project.*
4. *Further there is no commit to completing this project anytime in 2021-22, but we live in hope.*
5. *With hindsight one can only imagine the open space that could have been acquired with \$52.5m over the past 4 years which would have delivered the wants and needs of residents for parks and playgrounds in the area.*

Strategic Work and Consultation in Southbank:

1. At Page 160 in the Budget the Neighbourhood snapshot sets out what Council believes that it will deliver for the area in 2021-22. It will progress delivery on the Southbank Structure Plan, 10 years old and ignored by developers and planners more in the breach than the observance. There will be unstated progress on the Southbank Urban Forest Plan unless this the palm trees outside the ABC, along with the City Road Master Plan.
2. Unfortunately, it does not address how the Council will better engage with the neighbourhood on any of these issues, given the multiunit high rise apartment complexes that dominate the area, much less how to localise services related to planning, environmental health, bylaws enforcement, so Council can deal with the issues that residents find annoying e.g., to garbage trucks, building works, personal safety etc.
3. All of this goes to the absence of a social policy context in the entire budget detailed at the beginning of this submission.

I can be contacted on or at to discuss any matter in the submission.

**David Hamilton
14 June 2021**

Tell us what you think of our draft Council Plan 2021–25 Form Submission

There has been a submission of the form Tell us what you think of our draft Council Plan 2021–25 through your Participate Melbourne website.

Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Council Plan 2021–25, including our Community Vision and our Health and Wellbeing Plan, reflects what is important for the future of the city.

4

Tell us why?

Lack of vision as to how First Peoples' and Women's knowledge will be used to enrich the city's growth and development for a truly inclusive society. The plan for a city with Aboriginal focus is amateurish and embarrassing. This plan needs in-depth research to be meaningful and should be quadrupled in terms of how this will be achieved.

Municipal Public Health and Wellbeing Plan- Residents' amenity needs to be taken much more seriously and should be given greater focus in the wellbeing plan. Access to natural ventilation, solar access, private open space without overlooking, distant views, sufficient distance between buildings, urban agriculture and rooftop gardens should be basic requirements in developments. Legislation should disallow negative and excessive shading, as well as unreasonable noise. Yes, we need to reactivate the city and encourage development, but the decisions today will create an unliveable city if we are not careful. In-depth consultation with those affected by developments should be mandated, to avoid an inhumane living environment and mental health issues.

Rather than zero waste, aim for net positive waste, like Living Future's 'Living Building Challenge' (LBC). Fast-track the Container Deposit Scheme (CDS) and address wasteful packaging.

Environmental objectives need to go much further to address the climate and biodiversity emergency we find ourselves in, i.e. all buildings (new and refurbishments) to be zero carbon, embodied carbon to be measured, healthy materials to be incentivised, 'Red List' chemicals to be banned, legislate solar/ green roofs & rain water harvesting on all rooftops. An emission

reduction plan that targets just 4.5% reduction per year is woefully inadequate.

In Melbourne we need a vehicle congestion tax to fund free public transport in greater Melbourne, and all-electric buses. Intelligent traffic systems with smart sensors to encourage traffic flow, reduce pollution and shorter red periods to discourage jumping lights. Automatic pedestrian crossing lights everywhere.

The Open Space Strategy should be implemented in 10 years rather than 15 years – this should be a major funding priority. Clarify how the Indigenous Ecosystem Corridors and Nodes (IEC+N) biodiversity strategy is being integrated into the Open Space and Nature in the City strategies, to reconnect and regenerate habitats that have been destroyed.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

How would you like to address the Future Melbourne Committee?

Virtual link (Zoom)

First Name

Nicola

What is your connection to the city?

I live in the city

I work in the city

Postcode

3000

Age Group

50-54

Apologies for being a bit late!

On behalf of Bike Melbourne.

Council Plan

Cycling is mentioned under Safety and Wellbeing:

Proportion of trips made by public transport, bicycle or on foot. Increase

Continue to implement the Transport Strategy 2030, including delivery of a protected bike lane network, station precincts as key gateways, little streets as streets for people, safer speed limits, micro mobility trials, more efficient traffic signal timing and bicycling encouragement programs

Noted that increasing the proportion of trips by bicycle will also have a positive effect on other Strategic Objectives including:

Climate and biodiversity emergency

Access and affordability

An indicator needs to be added to the Climate and Biodiversity Emergency Objective as follows: Reduction in transport related greenhouse emissions on Council controlled Roads.

Initiatives are needed to ensure that transport related emissions decrease. Examples of initiatives:

Discourage motor vehicle use by reducing road capacity, specifically by preventing use of local roads by through traffic (rat running) and by converting traffic lanes on arterial roads to protected bicycle lanes, wider footpaths and parkland.

(above actions are already included in the Transport Strategy 2030).

Delivery of the Transport Strategy is progressing well and we are pleased to see it is supported by the Draft Council Plan.

Budget

Funding for Cycling Infrastructure is generally at a good level. We expect this to support the Council Plan by increasing the number and proportion of cycling trips, supporting Health, Safety and Climate Emergency Objectives of the Plan.

The protected lanes being rolled at this year are of generally excellent standard and we are pleased to note that low-cost and flexible construction methods have been adopted. In particular the work of Council's Engineering Department is commended. Unprecedented levels of cooperation from the State Department of Transport have been crucial and this momentum needs to be maintained, especially in relation to roads controlled by the State. St Kilda Road lanes are a welcome example of State funded protected lanes on

State controlled roads, built by City of Melbourne. This example needs to be extended to other State arterials including Royal Parade, Flemington Rd, Victoria Street/Pde, Wellington Pde, Clarendon/Spencer/Dynon St/Rd, City Road and Lorimer Street.

On City controlled roads, funding for cycle infrastructure will enable the expansion of the network, and will also result in better connections. Gaps in the network are being filled in, which removes disincentives to ride and enhances the effectiveness of every part of the network. There is still much to be done, with many, indeed most of the arterial roads in the City are still left with only door-zone unprotected bike lanes.

Regarding budget allocations, our only query is 2022-23 where Cycle Infrastructure drops from \$8m to \$2.6m. The faster the City provides protected lanes on arterials, the sooner benefits will be reaped and it seems inconsistent to drop expenditure when so much remains to be achieved. Over the four years of the budget the funding amounts are \$8m, 2.6m, 4m and 4m. We suggest a funding profile of \$8m, 5m, 4m, 4m.

Currently there is a disconnect between the Budget, the Plan and the Transport Strategy. Implementing the Transport Strategy requires funding, provided in the Budget. However there is no way of knowing whether the funding is adequate and what projects can be delivered each year at the levels of funding proposed. We appreciate that the people who can estimate costs for projects are the same staff who are currently delivering protected bike lanes at an unprecedented rate, nevertheless without relating the budget to even rough estimates of project costs we are left guessing as to whether adequate outcomes will be delivered. We need a list of projects and costs and estimated delivery years.

Regards,

Nik Dow

<https://www.gotomeet.me/CBDWeb>

Subject: City of Melbourne Council Plan 2021-2025 - Feedback from University of Melbourne

Dear colleague, _____

Please find attached the University of Melbourne's response to the City of Melbourne Council Plan 2021-2025.

We appreciate the opportunity to participate and contribute to this process.

We look forward to our partnership and contributing to achieving the plan.

Best regards

Padmini

Padmini Sebastian | Director, Civic and Community Engagement

Chancellery (Community Partnerships)

Level 4, Walter Boas Building, The University of Melbourne

I acknowledge the traditional owners of the land on which I work, and pay my respects to the Elders, past and present.



CRICOS: 00116K

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Response to the City of Melbourne Council Plan 2021-25
June 2021

Introduction

The University of Melbourne values the opportunity to respond to the City of Melbourne's draft *Council Plan 2021–25*. The impact of the global pandemic on the City means it is a crucial time to bring the community together to build a shared vision for Melbourne. The City has done so through its extensive consultation and we note how the plan is the reflection of community aspirations for Melbourne. The resulting goal of a more inclusive, greener, resilient and prosperous city is one that all Melburnians can both support and contribute to.

As a member of the City, the University is very supportive of what the City is trying to achieve over the coming years. The Council's vision, priorities and initiatives in the *Council Plan 2021-25* are ambitious and multi-dimensional. The plan offers powerful pointers for the University on how we can best contribute to Melbourne's rebound from the pandemic and where we partner with the City over the coming years.

While the Plan sets a challenging agenda, Melbourne is home to the people, partners, precincts and possibilities that can ultimately realise the City's vision. There are two important enablers for Melbourne to rebound and for the community's aspirations to come to life. The first is careful prioritisation and the second is through partnering with others to leverage assets, networks and strengths. For this reason, it was pleasing to see the City's emphasis on partnering throughout the draft *Council Plan 2021-25* and draft *Economic Development Strategy 2031*.

City of possibilities: objectives, priorities and major initiatives

The overarching notion of being a City of possibilities neatly evokes the incredible opportunities that Melbourne provides for people in education, work, the arts, industry and broader life. The University supports the impressive aspiration for Melbourne to be 'the number one knowledge city in the world by 2030', as elevating the City's education, research and knowledge work will mean more opportunities for people in the City to improve their own lives and the lives of others in the community.

Melbourne's future prosperity is dependent on how Melbourne's people and industries rebound from the pandemic and move towards a more resilient and diverse economy. The City's plans for delivering an economy of the future have an important part to play in Melbourne's reset and rebound, especially the implementation of the *Economic Development Strategy 2031*, support for international education, precinct development initiatives and the focus on developing new industries, innovations and technologies.

The Council Plan charts out a number of important dimensions of further enhancing the liveability of our great city, including:

- Melbourne's unique identity and places have long attracted people to the city, and its many cultural assets, events and people can continue to do so. While the global pandemic has had a damaging effect on the CBD, the current moment means we can consider how the area can also be a Central Experience District. The City can partner with the cultural, educational and entertainment sectors to examine how social, intellectual and cultural experiences can attract people to visit the City while also enhancing liveability for residents. The University of Melbourne is embarking on an ambitious program to open, leverage and expand access to its cultural collections, which span the visual and performing arts and museum collections. We look forward to partnering with the City in this endeavour (see below).

- The City's crucial focus on recognising, involving, elevating Indigenous knowledges and history will be an important aspect of Melbourne's identity and sense of place. Just as importantly, Indigenous knowledges and their utilisation can also help underpin the City's drive to become the world's top knowledge city.
- We applaud the City's ambitions to lead on climate action, and to partner with universities and industries in doing so. The University recently established Melbourne Climate Futures, a centre to bring researchers together to contribute to greater action on climate change (see below). We suggest that in partnering, we can aspire to become the employment centre of a resilient carbon-negative economy. We believe the City's efforts to deliver a greener and more sustainable Melbourne will also play an important role in improving health and wellbeing of those living, working and visiting the city.
- The City's push to be more inclusive through providing greater access, affordability, safety and wellbeing is a critical dimension to ensure that Melbourne provides possibilities for all peoples. We see potential, through our joint Chair in Resilience and Innovation, and in the engagement of academic expertise through for example our interdisciplinary research centres the Melbourne Disability Institute and the Melbourne Social Equity Institute, to contribute to this work.
- Students comprised a significant proportion of the City's resident population prior to the pandemic and are a key part of Melbourne's economic recovery. The University is particularly keen to work with the City on initiatives to accelerate the return of international students to our community. After a year that saw significant hardship for many international students, we welcome any efforts to support their wellbeing and assist them to feel safer, valued and included in the City.

Advancing and delivering the *Council Plan 2021-2025*

A major challenge for the implementation of the *Council Plan 2021-25* is that the City and its constituents will need to deal with the immediate impacts of the pandemic and closed borders, which will continue to affect the wellbeing and opportunities for certain groups and will also hobble particular sectors, such as education and tourism, over the next few years. At the same time, there must be action on initiatives that will benefit Melbourne over the longer-term related to developing a more diverse and innovative economy, Indigenous recognition, climate action and improving diversity and inclusion.

The prioritisation and implementation of the Council Plan will therefore be an essential consideration for the City. The University suggests consideration of the following priorities for the *Council Plan 2021-25*, which offer ways the University and other inner-city stakeholders can partner with the City to support its objectives.

Leveraging the Melbourne Biomedical Precinct. Melbourne is home to one of the world's top biomedical precincts, which possesses a wealth of assets that the City could utilise in developing our economy of the future and to enhance the public health and wellbeing of Melburnians. The development of the Australian Institute for Infectious Diseases and relocation of CSL's global headquarters further strengthens the capacity of the precinct. Collaboration between the City, the Biomedical Precinct partners and other governments will help drive significant employment, economic and social benefits from the precinct.

Precinct development. Connection to and placemaking in Melbourne's innovation precincts is vital to realise their potential. For this reason, the City's current and future advocacy for Melbourne Metro 2, a tram route and a pedestrian bridge to Fishermans Bend are especially important. The City and the University can also partner around possibilities for open space, place-making, entrances and road

planning around the Fishermans Bend campus. The imminent opening of Parkville station also offers immense possibilities to renew and activate the City North precinct, with significant opportunities for the City and University to collaborate around leveraging campuses and precincts to strengthen Melbourne's night time economy, to create open public space and to deliver other public realm enhancements around Grattan St, Pelham St, Haymarket Roundabout, University Square, Royal Parade and the entrance to the new Australian Institute for Infectious Diseases. The University remains a committed partner of the Melbourne Innovation Districts (MID) partnership and suggests the Council Plan could offer a focus for further development of MID's agenda.

Job creation and knowledge translation. Melbourne is one of the world's research powerhouses. Very few other cities possess a similar concentration of world-class research institutions. The challenge for the City and those institutions is to translate that research into local impact and job growth. The City can work with its inner-city partners on connecting and amplifying Melbourne's diverse range of innovation companies, research, intermediaries and precincts to facilitate job growth and innovation in specific industries. The Melbourne Connect innovation precinct and the Australian Institute for Infectious Diseases offer models for bringing together researchers, industry, government, accelerators and start-ups to do so. There is also potential to develop a job-ready graduates program of placement with the City, not least through industry-based PhDs.

Research-informed implementation. The City can tap the expertise of its research institutions to inform implementation of the *Council Plan 2021-25*. The University is home to research centres and experts related to all the plan's six objectives. In particular, the soon-to-be launched Melbourne Centre for Cities will provide a gateway for the City to connect and partner with urban-focused researchers throughout the University. The new Melbourne Climate Futures initiative will also be a front door for external stakeholders to connect with the University's expertise around climate action. The City and University co-fund the new Chair, Resilience and Innovation to further research and research training in the field of 'City Resilience and Innovation'. The Digital Inclusion Research Project that emerged from the City and University partnering in the Carlton Collaboration could be also model for research-informed implementation.

International education, students and networks. Melbourne's international students play an integral role in the city's cultural and linguistic milieu. Efforts to boost the wellbeing of current international students, as well as advocacy for the reopening of opportunities for students to study in Melbourne would provide immediate relief for the education sector and local businesses in the City. The City can also look to leverage alumni of institutions as ambassadors for the city to attract visitors and businesses to Melbourne. Finally, the City and its educational institutions can leverage each other's extensive global networks to create joint city and university partnerships with other major knowledge cities, or even set up a network of global knowledge cities involving for instance, London, Singapore, Milan and other key Melbourne peers.

Activating Melbourne's cultural assets. Melbourne's cultural assets and events play a significant role in Melbourne's liveability and community connection. Promotion through Visit Melbourne and activating these cultural strengths can reenergise the city and draw more people in to experience the delights of Melbourne. The City and the University can collaborate on how to connect up and leverage the University's Cultural Commons (including 40 collections and more than 15 galleries, museums and theatres) to enrich the cultural life of Melburnians and attract more people into the City.

Place-based approach and collaboration opportunities

The University agrees that realising the Community Vision will take a united place-based approach and that collaboration is critical to future success. The University offers strong support to the City's commitment to meaningful engagement in ways that are inclusive, transparent and respectful – all goals for our own engagement with the community. We would value the opportunity to discuss ways in which we could creatively engage with each other, the broader community and other partners. The Appendix highlights current ways in which the City and the University work together as well as some potential collaboration opportunities.

For further information, please contact Dr. Julie Wells, Vice-President, Strategy and Culture at

Appendix - Overview of City of Melbourne and University of Melbourne current and potential collaborations

Council Plan Objectives	Current Collaborations	Potential Collaboration Ideas
<p>Economy of the future</p>	<p><u>Melbourne Innovation Districts (MID)</u> – a partnership with the City and RMIT to drive innovation, amenity and investment in the knowledge economy, with a particular focus on City North. MID has connected in with other innovation districts across the world through being a member of the Global Institute for Innovation Districts and the Regional Entrepreneurship Acceleration Program at the Massachusetts Institute for Technology.</p> <p><u>Fishermans Bend</u> – A key economic precinct in the city, that will be home to a new engineering and design campus that will be developed bring research to life at an industrial scale. This campus will be a new place for large experimental research, hands-on learning and industry co-location. The City and the University have been collaborating on the planning of the campus, as well as advocacy to improve transport connection to the area.</p> <p><u>AIMES Testbed</u> – a world-first living laboratory based on the streets of Melbourne, established to test highly integrated transport technology with a goal to deliver safer, cleaner and more sustainable urban transport outcomes.</p> <p><u>Supporting international students</u> – the University is one of the educational institutions partnering with the City to support international students experience and well-being. We greatly appreciated the City being the first government at any level to pledge financial and wellbeing support for international students, and the City’s continued advocacy for further support and the expedited return of international students to Melbourne.</p> <p><u>City of Melbourne COVID-19 recovery advisory committees</u> – a number of the University’s leaders, including Vice-Chancellor Duncan Maskell, Prof Michael Wesley, Prof Jane Gunn and Prof Michele Acuto have sat on advisory boards committees that have looked at how the City can rebound from the impacts of the global coronavirus pandemic.</p>	<ul style="list-style-type: none"> • Partner to attract future economy companies, industries and great minds to Melbourne. • Continue collaborating on ways to improve access to Fishermans Bend, including developing a bridge to the precinct, advocating for public and active transport to the precinct, coordinating traffic flows and road development and wayfinding to and in the precinct. • Explore ways for the City to leverage the capability, strengths and lessons from the Melbourne Entrepreneurial Centre programming to support the growth of technology sectors that have the potential to be globally competitive, to grow impact investing in Melbourne’s precincts and support the development of globally competitive innovation ecosystems. • Jointly convene an annual forum on Melbourne’s Future Economy that includes an exercise leveraging University of Melbourne and its partners’ expertise to understand key economic development drivers for the city. • Test/pilot applications of SDGs target achievement accelerators, as well as by working with other Australian and regional partner cities for the City to expand and export their approach. • Develop breakthrough Fund and Australian Research Centre project proposals to continue work on the night-time economy or related to emerging technology trials and digital infrastructure delivery. • Discuss joint monitoring of aligned metrics, scorecards or indexes, for example related to the SDGs, climate change or digital connectivity. • Convene a forum of universities to enable collaboration and leverage their strengths for the benefit of the city. This could include leveraging the city’s international student alumni as city ambassadors. • Identify ways the two institutions can leverage their global partnerships and networks, for example by joint partnerships with other cities and their universities to unlock international funding sources
<p>Melbourne’s Unique Identity and Place</p>	<p><u>Deploying Sustainable Development Goals</u> – the University’s Connected Cities Lab (CCL) has been working with the City on how to implement the United Nations Sustainable Development Goals (SDGs). The CCL has been collaborating with a number of branches across Council to support the city’s planning, use data and evidence as the foundation for priority and planning, and strengthen Melbourne’s global profile.</p> <p><u>Melbourne Knowledge Week</u> - In 2021, Melbourne Connect was one of four event hubs during Melbourne Knowledge Week, hosting fourteen events.</p> <p><u>Planning and infrastructure projects</u> - the City and the University have been working on projects including the University Square redevelopment and the City North Opportunities Plan.</p>	<ul style="list-style-type: none"> • Collaborate on a place-based approach to find out how University campuses in the City could give more to the surrounding communities of Carlton, Parkville and Southbank. • Connect researchers with the City to lend their expertise to the development of emerging urban renewal precincts at Fishermans Bend and Arden Macaulay. • Collaborate to leverage the University’s communications channels to promote Melbourne as a city and destination (an example is Johns Hopkins University and City of Baltimore). • Examine ways that the University’s Cultural Commons, such as Science Gallery and Southbank Precinct, can support the Visit Melbourne program. • Consider ways through design, activation and wayfinding in and around University campuses to create more public open space, attract more visitors to the City and encourage residents to utilise campuses. • A joint project to leverage campus and biomedical precinct and develop strategies to address key opportunities (such as Haymarket, Melbourne Metro, Grattan St, Royal Pde, Swanston St). • Identify joint activation opportunities (e.g. M-Pavillon / University Square). • Examine how to create distinctive and welcoming entrances into the University around transport nodes following the completion of Parkville and Fishermans Bend. • Convening discussions, forums or a working group on how the City can become the number one knowledge city in the world by 2030. • Identify how campuses can assist in building the night economy by creating demand, facilitating after-hours access to campus and encouraging flexible use of facilities.

		<ul style="list-style-type: none"> • Collect more data on the City's student population including where students that study in the city live, how they travel to their institutions and how they contribute to Melbourne.
Aboriginal Melbourne		<ul style="list-style-type: none"> • Joint engagement with Indigenous peoples and Traditional Owner Corporations. • Collaboration on truth telling and shared history of Narm, the City and the University. • Explore possibilities and intersections around the First Nations Cultural Precinct development and our own campus planning strategy and development processes.
Climate and Biodiversity Emergency	<p><u>City of Melbourne Chair in Urban Resilience and Innovation</u> – the City and the University collaborate to fund the Chair, with Professor Sarah Bell appointed to the role in 2021. The aim of the collaboration is to jointly foster research and training in the field of city resilience and innovation. Professor Bell's role will connect the urban resilience and innovation activities of both the City and the University, providing scholarship and thought leadership that strengthens policy responses and community engagement for a thriving knowledge city.</p> <p><u>Green Roof @ 1 Treasury Place</u> – the City, the University and the Department of Environment of Land Water and Planning to retrofit 1 Treasury Place with a green roof. The project seeks to overcome the organisational, community and horticultural barriers to greater green roof construction in Australia.</p>	<ul style="list-style-type: none"> • Share learnings on embedding sustainable development goals, striving to be climate positive and exercising sector leadership on climate change action. • Through Melbourne Climate Futures, connect with researchers that can support the City's initiatives around climate and biodiversity and development of urban renewal precincts. • Undertake research on actions that cities and universities are taking to accelerate adaptation to climate change to create a shared database of ideas. • Mapping research priorities to inform decision making for urban forest and biodiversity program initiatives. • Examine ways to enhance urban greening around and within the University campuses to improve public health and wellbeing. • Explore ways to partner on the Indigenous Youth Perspectives on Climate Futures project.
Access and Affordability	<p><u>Carlton Collaboration</u> – The "Carlton Collaboration" is a MOU between the Carlton Community Network (CCN), the City and the University. CCN is a collection of over 50 agencies and community groups that collaborate to elevate and coordinate the needs of those who live, work, and play in Carlton. In 2020, the collaboration created a Digital Engagement Steering group that has focused on enhancing digital inclusion and access in Carlton. As part of this work, the University donated computers to families in the Carlton housing estate throughout 2020 to assist them with virtual learning during the COVID-19 lockdown. An outcome of the Carlton Collaboration is a Digital Inclusion Research project with Carlton Housing Estate funded through Melbourne Social Equity Institute, which is currently underway, with findings to be published later in 2021.</p>	<ul style="list-style-type: none"> • Utilise research and humanising design and planning practices to make the hospital precinct and University more welcoming to the general public, especially those from traditionally marginalised backgrounds. There is a specific opportunity around the entrance to the Australian Institute for Infectious Diseases. • Discussions on Carlton, Parkville and Southbank neighbourhood planning to enhance access and affordability.
Safety and Wellbeing	<p><u>Improving airflow safety</u> – Researchers from across the University are working the City on a project titled 'Ventilation Studies to Characterise and Mitigate Airborne SARS-CoV-2 Transmission Risk', which will profile the airflow within typical indoor spaces that people encounter while in the city and while travelling to/from the city and create guidelines on how to use or even modify those spaces to reduce risk.</p>	<ul style="list-style-type: none"> • Examine ways to improve pedestrian and commuter safety along Grattan St and Royal Parade in preparation for the Parkville station opening. • A project to address vaccine hesitancy in residents in the City of Melbourne. • Jointly explore ways in which the Melbourne Accelerator Program and Translating Research at Melbourne initiatives could develop a larger and more robust pipeline of new ventures that contribute to Municipal public health and wellbeing. • Work with other education institutions and community organisations to identify initiatives to develop education pathways and support the health and wellbeing of students living in the City.

Subject: Request for Royal Park Station train and tram safety upgrades



Protectors of Public Lands Victoria Inc.

Our guiding principle is never to forget that significant public lands do not belong to the Government of the day, they belong to the people. Governments must keep these lands in public ownership and control for present and future generations, properly conserved and managed.

Let us also acknowledging the Traditional Owners of these lands and pay our respects to their Elders, past, present, and emerging.

To Lord Mayor, Councillors, Chief Executive Officer, Melbourne City Council

**Re: Melbourne City Council Draft Council Plan 2021-2025 and Budget
2021- 2022 - Urgent Upgrade of Royal Park Station Required**

The Protectors of Public Lands Victoria Inc write to endorse the submission of the Royal Park Stakeholders Network seeking implementation of the Council Concept Plan to address safety concerns as a consequence of the lack of appropriate crosswalks and signalling on the Poplar Road 'S bend' adjacent to the Royal Park Train Station and tram stop no. 27. A copy of the Stakeholders Network's submission is attached.

We were elated last August when the A/Director of Infrastructure and Assets wrote to advise that these works would be recommended in the capital works program for 2021-22 (see attached letter). We were later greatly disappointed when it did not appear as part of the draft 2021-2022 budget.

This becomes especially critical this year as elongated 'E-Class' trams will begin operating on the Route 58 in October/November and preliminary works will be undertaken to upgrade tram stop infrastructure. These include fencing at the Royal Park Station site that will make a bad situation worse for vehicle, bicycle, pedestrians including visitors to the Royal Melbourne Zoo, sportspersons to the \$64.6 million expanded State Netball and Hockey Centre and the many other reasons for enjoying the largest park under Council's care.

Our members, as have those of other frequent visitors to Royal Park, have seen numerous incidents of vehicles on Poplar Road accelerating to speed through the train and tram crossings - posing a danger to cyclists and pedestrians attempting to navigate unmarked crossing points to the Zoo's northern entrance, to access shared paths, the SNHC, and general park visitors.

Indeed, when vehicles back up on Poplar Road when the train barriers are lowered it is common to see pedestrians, cyclists, and parents with children and pushing prams attempt to slip through the paused traffic.

We have been told that there are not enough traffic accidents on Poplar Road to warrant a works priority rating. We would argue that the commendable emphasis to use public transport to access Royal Park by the major venues will raise the risk. It should not take an incident of death(s) or serious injuries of visitors to change these concept works into action.

It has also been stated that these works should await completion of the revised Royal Park Masterplan 2030 currently underway. This is also a furphy. These important signalling and safe crossing works are already scoped and not dependent on the revised Masterplan.

For these and the many other reasons advanced by the Royal Park Stakeholders Network, other concerned individuals and park venue managers we petition Melbourne City Council to endorse and reinstate funds for this important safety project.

The Protectors of Public Lands Victoria would be grateful to have an opportunity to discuss the need for these safety measures at the appropriate time for public appearances.

Yours sincerely,

Michael Petit, Secretary, Protectors of Public Lands Victoria Inc