

Management report to Council

Agenda item 6.3

Adoption of the draft Budget 2021–22

Council

Presenter: Justin Hanney, Chief Executive Officer

29 June 2021

Purpose and background

1. The purpose of this report is to adopt the draft Budget 2021–22 in accordance with the requirements of the *Local Government Act 2020*.

Key issues

2. Public feedback and speakers in support of their feedback on the draft Budget 2021-22 were considered by the Special Future Melbourne Committee (Committee) meeting held at 2.45pm on Tuesday 29 June 2021. The recommendations of the Committee to the Council on any changes to the draft Budget following consideration of feedback will be tabled at the Council Meeting.
3. A copy of the draft Budget 2021-22 is included as Attachment 2. This will be updated to reflect Council's resolutions prior to publication.
4. 34 responses had been received on the draft Budget 2021-22. A copy of the original feedback is included as Attachment 3.
5. Council will consider the feedback and recommendations of the Special Committee, to determine the final Budget 2021-22 for adoption.

Recommendation from management

6. That Council:
 - 6.1. Having considered the public feedback (Attachment 3) and the recommendations of the Special Future Melbourne Committee, adopts the Budget 2021-22, including recommendations made from the Committee.
 - 6.2. Advises each of the providers of feedback of the Council's decision in relation to these matters and the reasons for the decision.
 - 6.3. Authorises the General Manager Finance and Corporate to make any further minor editorial changes to the Budget 2021-22 prior to publication.
 - 6.4. Note that, in accordance with the Council's Public Transparency Policy, the final Budget 2021-22 will be made available on the Council website, at the Council Offices or on request to Council.

Attachments:

1. Supporting Attachment (Page 2 of 248)
2. Draft Budget 2021-22 (not including changes reflecting final Council resolutions) (Page 3 of 248)
3. Copy of full public feedback on the draft Budget 2021-22 (Page 173 of 248)
4. Summary of feedback and Special Future Melbourne Committee recommendations on the draft Budget 2021-22 following consideration of public feedback (to be tabled at the Council Meeting)
5. List of Committee's recommended changes (to be tabled at the Council Meeting)

Supporting Attachment

Legal

1. The process detailed in the report accords with the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Finance

2. The draft Budget 2021-22 previously presented an underlying deficit of \$26.2 million. The financial impact of the submissions and management recommendations would have an estimated \$762.500 adverse impact on the draft Budget's underlying deficit.

Conflict of interest

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a material or general conflict of interest in relation to the matter of the report.

Health and Safety

4. In developing this proposal, no Occupational Health and Safety issues or opportunities have been identified.

Stakeholder consultation

5. Significant and broad consultation with the Public, Councillors and Council Officers has been undertaken in the development of the draft Budget 2021-22. In accordance with legislative requirements the draft Budget 2021-22 was made available to the public for feedback and this report outlines the feedback from the community.

Environmental sustainability

6. Environmental sustainability issues and opportunities have been considered in the development of the draft Budget 2021-22. The Climate and Biodiversity Emergency is one of six proposed strategic objectives that will underpin Council's strategic direction over the next four years, and will commit the Council to urgent action to reduce greenhouse gas emissions and waste in order to strengthen public health, strengthen the economy and create a city that mitigates and adapts to climate change.

BUDGET

2021-22



CITY OF MELBOURNE

BUDGET

2021–22

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YOUR COUNCIL

Lord Mayor

Sally Capp

Deputy Lord Mayor

Nicholas Reece

Councillors

Olivia Ball
Roshena Campbell
Jason Chang
Elizabeth Mary Doidge
Davydd Griffiths
Jamal Hakim
Philip Le Liu
Rohan Leppert
Kevin Louey

DRAFT



BUDGET

2021–22

1 INTRODUCTION

Revitalising Melbourne's economy with a bold new Budget

City of Melbourne's Budget 2021–22 will activate the city, support businesses and keep Melburnians in jobs. It also delivers record investment in infrastructure.

- Total Budget (Operating and Infrastructure) \$789.9 million (prior year Budget \$626.6 million)
- Total operating expenditure: \$545.2 million (prior year Budget \$463.6 million)
- \$100 million towards the \$200 million Melbourne City Revitalisation Fund
- Rates discount: \$4.8 million in forgone revenue
- Deficit: \$26.2 million (prior year Budget \$57.4 million)
- Return to surplus: 2022–23
- Record infrastructure investment: \$244.7 million (prior year Budget \$163.0 million)
- Borrowings: \$147.7 million (prior year Budget \$43.0 million)

This year's Budget places Melbourne firmly on the road to recovery. It's all about drawing more people into the city and making sure it's an affordable and safe place to live, visit and do business.

Melbourne's economy was hit hard by COVID-19. To help our community during these challenging times, we are offering a rates discount. The city's businesses still face tough trading conditions, even as pedestrian numbers begin to increase and workers return to city offices. We're fighting back.

This Budget maps out the first year of our new four-year Council Plan. It shows how we plan to rebuild the economy of the future, improve access and affordability for all, and strengthen our safety and wellbeing. Over the coming four years and beyond, we will also address the climate and biodiversity emergency, protect Melbourne's unique identity and place, and focus on Aboriginal Melbourne.

Melbourne City Revitalisation Fund

In partnership with the Victorian Government, a \$200 million Melbourne City Revitalisation Fund will accelerate economic recovery by boosting infrastructure, events and business support over the next two years. \$100 million of this joint fund will be allocated in 2021-22.

The city will emerge in better shape because of targeted investment in services and fast action to deliver programs such as expanded outdoor dining, as well as infrastructure in every neighbourhood.

Infrastructure

The City of Melbourne will invest a record \$244.7 million in infrastructure over the coming year, delivering much-needed community services, creating hundreds of construction jobs and stimulating our economy.

This marks the largest investment in capital works ever delivered by the City of Melbourne, including \$114.1 million for new assets, \$44.2 million for renewing assets, \$63.7 million for upgrades and \$8.6 million for expansion works. \$23.7 million is allocated to the major maintenance of city assets.

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We will also invest in the new Kensington Community Recreation Centre, Greenline, Southbank Public Open space and upgrades as part of City Road Masterplan, in addition to making safety improvements to our footpaths and roads. The full capital works program is listed in Appendix E.

This record infrastructure investment will require Council to borrow \$147.7 million, in addition to the financial grant support from Victorian Government to deliver this Budget.

These projects will deliver jobs when we need them most and set the city up for prosperity and liveability for generations to come.

Rates discount

We have chosen not to burden ratepayers with a 1.5 per cent rate increase this year.

Instead, we are relieving residential and business ratepayers by applying a 1.5 per cent discount to overall rates. The discount will be automatically calculated and factored into every rates notice.

Individual rates are calculated based on each property value. Property valuations occur each year and this means that individual rates bills may go up or down. If a bill increases by more than the average 1.5 per cent, ratepayers will need to pay the difference between their new rate calculation and the discount.

The discount applies to almost 108,000 residential and more than 21,000 commercial ratepayers in the City of Melbourne.

The delivery of a rates discount this year will provide ratepayer support of \$4.8 million, which together with last year's zero rate increase in 2020-21 will provide cumulative rates relief of \$73.8 million over 10 years.

Bringing back the buzz

This year's Budget recognises Council's crucial role in fostering the city's cultural heritage, public art, events, festivals, visitor services, sport and street activity. Investments made here will flow through to our retail, hospitality and small businesses generally.

The City of Melbourne will invest \$21.5 million in events over the next year to reinforce our status as the nation's events and culture capital, and shine a light on Melbourne's unique identity and place.

Highlights include:

- \$5.8 million for Christmas Festival
- \$4.6 million for Moomba Festival
- \$3.8 million to celebrate New Year's Eve
- \$2.8 million for Melbourne Fashion Week
- \$1.8 million for Firelight Festival.
- \$1.5 million for Melbourne Knowledge Week
- \$1.2 million for Melbourne Music Week.

A further \$2 million has been allocated to the Event Partnership Program to support localised events.

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City cleanliness, safety and sustainability

City of Melbourne will commit \$50 million to improve city cleanliness, safety and community wellbeing. This includes more than \$25 million to collect residential waste and recycling, \$15 million to keep the city clean, and funding to light city streets and remove graffiti.

We're allocating \$27.5 million to keep the city's parks and gardens flourishing. There's also funding for a pilot site for battery storage to boost renewable energy use in the municipality.

Deficit and forecast return to surplus

City of Melbourne has worked hard to achieve a \$31.2 million turnaround since last year's COVID-19 recovery Budget, which posted a \$57.4 million deficit. The forecast deficit for 2021–22 is \$26.2 million.

This year we're providing a rates discount while delivering historic levels of infrastructure investment to create jobs, support businesses, and ensure that Melbourne is safe, clean and resilient: a city of possibility.

Years of disciplined financial management have made it possible for Council to continue to support businesses and our community during this difficult time. We anticipate a return to surplus in 2022–23.

Fees, charges and administration costs

Council is doing its part by saving \$12 million in expenditure on contractors, procurement and administration.

Fees and charges for more than 70 per cent of Council services will not change, or will be modestly increased in line with CPI inflation. In addition, a number of fees have also been removed.

A 25 per cent discount will be applied to Food and Health Act registrations to help our city's businesses return to their vibrant and thriving best.

Operating Results

The Budget 2021–22 delivers an underlying deficit of \$26.2 million (Appendix A) and a net operating surplus (including capital contributions) of \$38.6 million.

Total revenue, excluding capital contributions, is budgeted to increase by 10.1 per cent or \$47.8 million, increasing from \$471.2 million to \$519.0 million. Full details of revenue changes are provided in Section 5.1.

Total operating expenditure is budgeted to increase by 8.0 per cent or \$40.3 million from \$504.9 million to \$545.2 million, including one-off contributions. See Section 5.2 provides for full details.

Cash and investments

The investment portfolio is expected to provide net income of \$9.9 million, representing an average return of 2.85 per cent. This portfolio is made up of subsidiary companies, car parks, commercial properties and cash.

The cash component returns from the portfolio assume a flat interest rate environment.

Refer to Section 11 for details on Council's investment strategy.

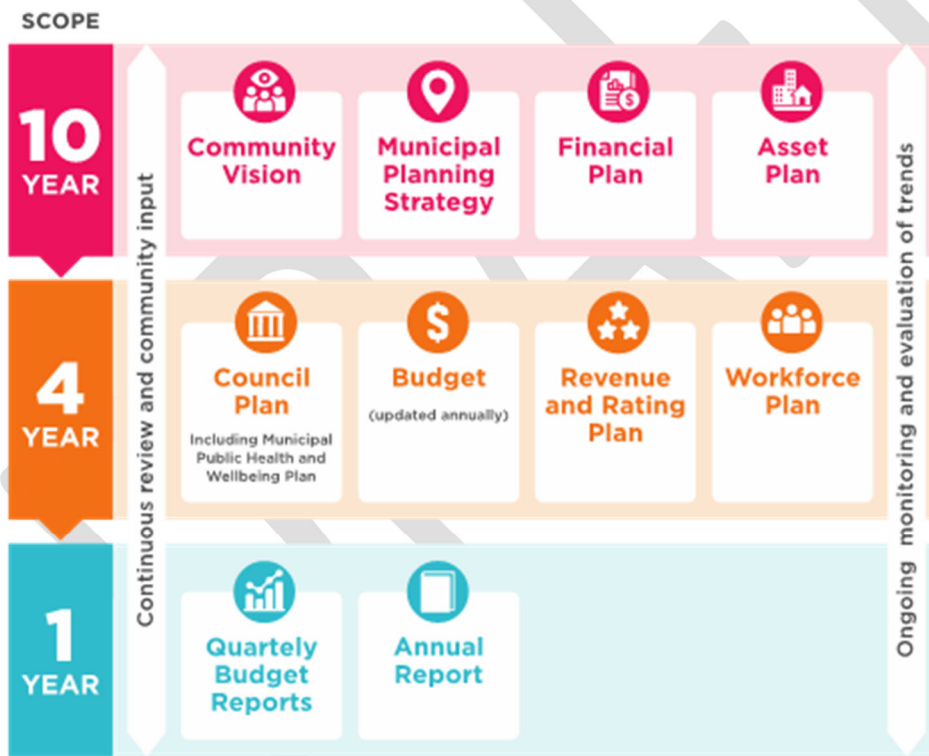
BUDGET 2021-22

2 BUDGET PROCESS OVERVIEW

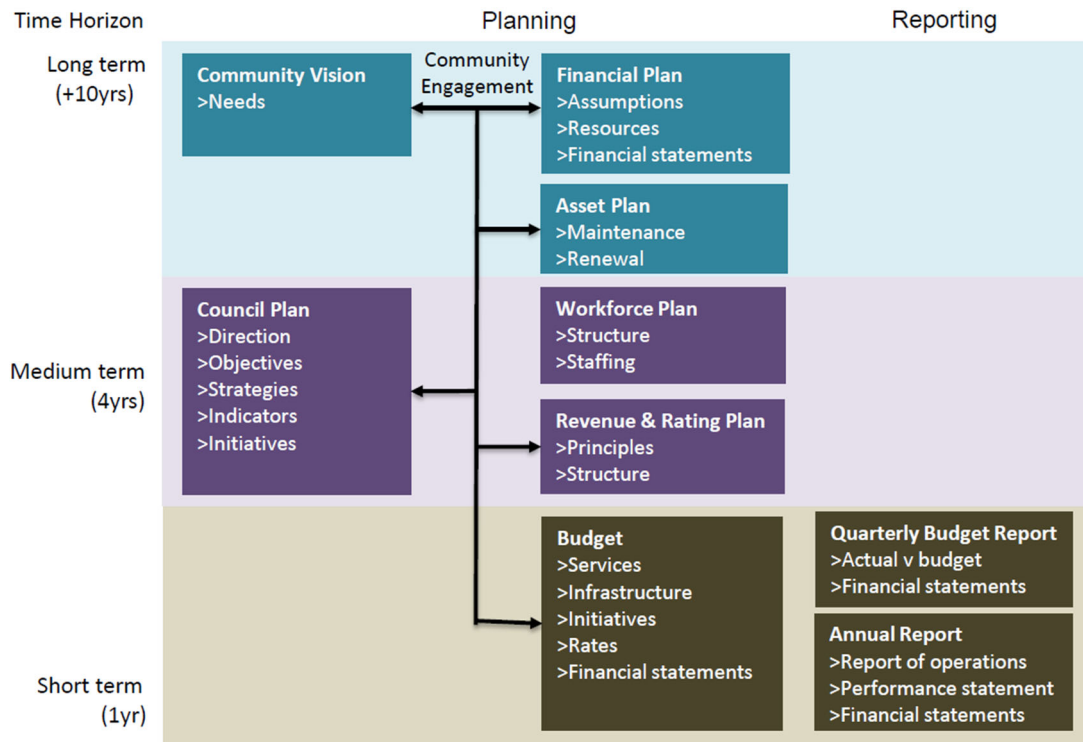
2.1 Link to the Integrated Planning and Reporting Framework

The City of Melbourne has an Integrated Planning Framework that aligns operational, corporate and strategic plans to deliver core services and achieve sustainable improvements for the city and its people. The framework includes long, medium and short term plans that set the direction of everything we do.

The Budget forms an important part of Council’s Integrated Planning and Reporting Framework. This framework ensures that the Budget is developed in response to Council Plan priorities and specifies the resources required to fund Council services and initiatives over the next 12 months and subsequent 3 financial years. The framework includes reports to monitor the implementation of our plans. Monthly and quarterly reports enable the management team and Council to closely monitor the organisation’s progress towards goals. The Annual Report, including audited financial statements, is our report to the community on our performance during the year.



The framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).



2.1.1 Budget Preparation

Under the Act, Council is required to prepare and adopt a Budget for each financial year and the subsequent 3 financial years. The Budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by Section 94 of the *Local Government Act 2020* (the Act) and the *Local Government (Planning and Reporting) Regulations 2020* (the Regulations).

The first step in the Budget process is for the Administration to prepare the Budget in accordance with the Act. The community is consulted and involved in the development of the Budget in a manner consistent with Council's adopted community engagement policy. The Administration then submits the 'proposed' Budget to Council for approval 'in principle'. Council then makes the Budget available for community comment and feedback. A person is able to comment on the Budget which will be considered before adoption of the Budget by Council. The final step is for Council to adopt the Budget after receiving and considering any feedback from interested parties.

This Budget is a rolling four year plan and is prepared in accordance with the Act and Regulations. It includes the following financial statements: Comprehensive Income Statement, Balance Sheet, Statement of Cash Flows, Statement of Capital Works, Statement of Changes in Equity and Statement of Human Resources. These statements have been prepared in accordance with Australian Accounting Standards and in accordance with the Act and Regulations.

The Budget 2021-22 includes Services and Initiatives including major initiatives and reflects the priorities for Council. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information which Council requires in order to make an informed decision about the adoption of the Budget.

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2.1.2 Budget Process

The key dates for the budget process are summarised below:

Draft Budget submitted to Council for approval in principle	25 May 2021
Community feedback on the draft Budget 2021-22 can be provided on Participate Melbourne	From 25 May 2021 to 15 June 2021
Special Future Melbourne Committee Meeting to consider community feedback	29 June 2021
Draft Budget presented to Council for adoption	29 June 2021

2.1.3 Budget Influences

The Budget is premised on a number of influences and assumptions, which are likely to impact funding for the delivery of services provided by Council. The most significant of these factors include:

- No real price increase in general rates (Rate Cap 1.5 per cent increase offset by Rate discount in 2021-22)
- Reserve Bank official cash rate of 0.10 per cent by June 2021
- Consumer Price Index of 1.50 per cent.
- Borrowings of \$147.7 million.

2.1.4 Budget Statements

The City of Melbourne Budget is comprised of eight primary financial statements which are:

- the Comprehensive Income Statement (Income Statement)
- the Statement of Cash Flows
- the Balance Sheet
- the Statement of Human Resources
- the Statement of Changes in Equity
- the Statement of Council Works
- the Summary of Planned Human Resources Expenditure
- the Summary of Planned Capital Works Expenditure.

The Income Statement is an accrual-based statement prepared in accordance with Australian Accounting Standards and generally adopted accounting principles. It includes non-cash items such as depreciation charges but does not include capital items such as capital works funding.

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The Statement of Cash Flows is a cash statement prepared in accordance with Australian Accounting Standards.

The Balance Sheet is a representation of the Assets and Liabilities of the Council as at the year ending 30 June 2022.

For the purposes of clarity, reconciliation between the Income Statement and the Statement of Cash Flows is provided in Section 6.

The Statement of Human Resources sets out Council staff expenditure and numbers.

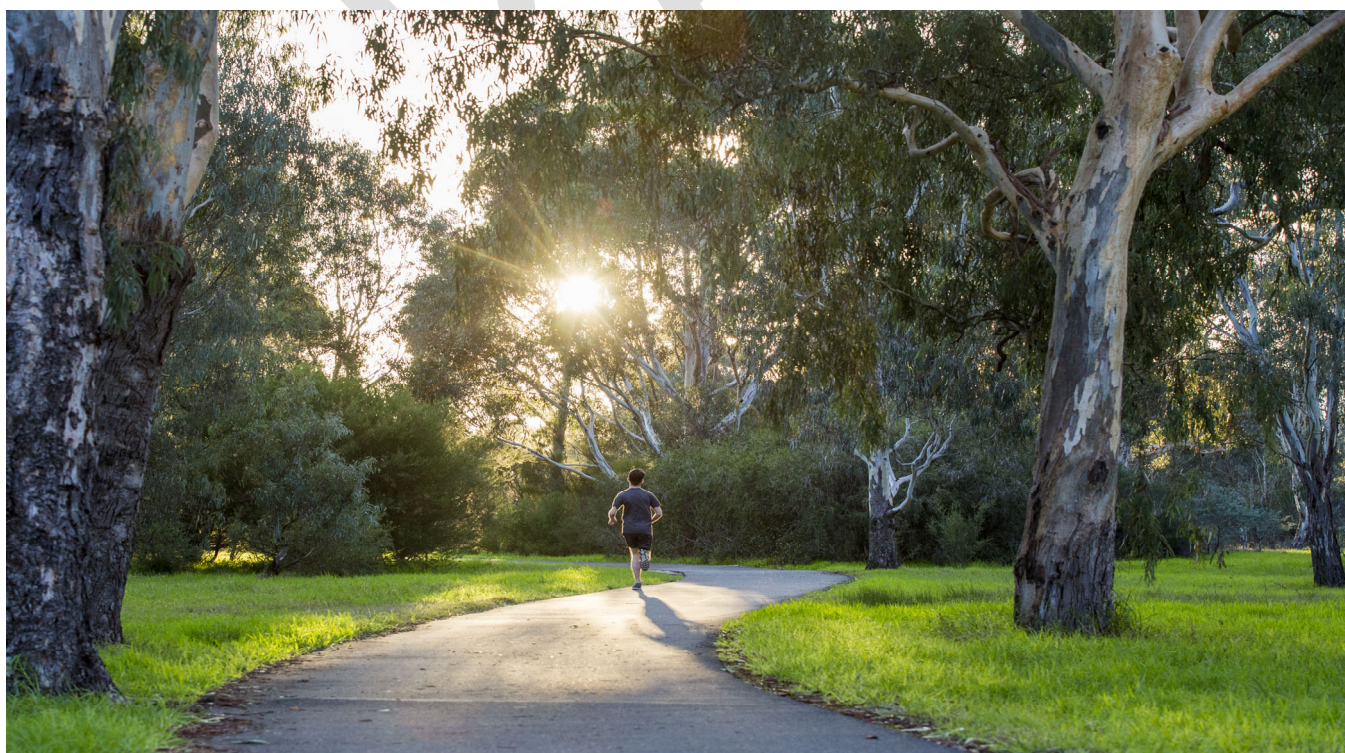
The Statement of Changes in Equity represents accumulated surplus, revaluation reserve and other reserve movements at 30 June each financial year.

The Statement of Capital Works has been included in accordance with the Local Government Regulations. This statement sets out all the expected capital expenditure in relation to non-current assets for the year. It categorises capital works expenditure into renewal of assets, upgrading and expansion of assets, or creating new assets.

Each of these categories has a different impact on Council's future costs. Refer to section 7 'Analysis of Council Works Budget' for further details.

The Summary of Planned Human Resources Expenditure represents permanent Council staff expenditure and numbers of full time equivalent Council staff categorised according to the organisation structure.

The Summary of Planned Capital Works Expenditure outlines asset expenditure types and funding sources over the next four years.



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3 HIGHLIGHTS

This section summarises the Budget. More detail can be found in sections 5-8. The summary looks at the four key areas of:

- Operating Budget
- Cash Flow Budget
- Council Works Budget
- Financial Position Budget

3.1 Operating Budget

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Change	
			\$000s	%
Operating				
Revenue (excluding capital contributions)	471,226	519,018	47,792	10.1%
Expenditure	(504,866)	(545,183)	(40,317)	(8.0%)
Underlying Surplus / (Deficit)	(33,641)	(26,167)	7,475	(22.2%)
Capital Contributions Revenue	60,576	64,784	4,207	6.9%
Operating surplus/(deficit)	26,936	38,617	11,682	43.4%

The Budgeted Income Statement shows a net operating surplus of \$38.6 million for the year ending 30 June 2022, after Capital Contributions.

The operating surplus/(deficit) is required to be reported but is not a true indication of an organisation's underlying result or financial sustainability. This is because it includes external capital contributions which are not available for operational expenditure and must be used for capital works (the purpose for which the funding was received). When capital contributions are removed from the operating surplus, the underlying deficit is \$26.2 million.

Council will deliver an underlying deficit in 2021-22 for the second year in a row. The main reason for this deficit is that City of Melbourne expects the economy will slowly recover from COVID-19 in year 2021-22 given the impacts it has had on the Melbourne's CBD. Council will continue to invest and provide support to assist in the City's reactivation and recovery from COVID-19.

Refer to Section 5, 'Analysis of Operating Budget' for a more detailed analysis.

BUDGET

2021-22

3.2 Cash Flow Budget

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Change	
			\$000s	%
Net Surplus/(deficit) from operations	26,936	38,617	11,681	43.4%
Movement affecting cash flows	62,423	103,969	41,546	66.6%
Funds available for capital/investment	89,358	142,586	53,227	59.6%
Capital Expenditure	(161,065)	(225,490)	(64,426)	40.0%
Payments for Investments property	0	(44,900)	(44,900)	0.0%
Payments for Public Open Space Purchase	0	(4,900)	(4,900)	0.0%
Proceeds from asset sales	27,315	4,622	(22,693)	-83.1%
Funds available from financing activities	(44,392)	(128,082)	(33,891)	76.3%
TD Deposit Reclassification	30,000	0	0	(100.0%)
Proceeds from borrowing	43,000	104,678	61,678	100.0%
Repayment of borrowing	0	0	0	0.0%
Borrowing Costs	(80)	(148)	(68)	(84.8%)
Interest paid - lease liability	(117)	(82)	34	(29.4%)
Net cash inflows/(outflows)	28,412	(23,634)	27,754	(97.7%)
Cash at beginning of year	106,598	135,010	28,412	26.7%
Cash at end of year	135,010	111,376	(23,634)	(17.5%)

The Budgeted Statement of Cash Flow shows a projected cash balance of \$111.4 million by 30 June 2022. Refer to Section 6, 'Analysis of Budgeted Cash Position' for a more detailed analysis.

3.3 Council Works Budget

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Change	
			\$000s	%
Council Works Area				
Maintenance	18,793	23,636	4,843	25.8%
Capital Works	141,635	230,575	88,940	62.8%
Carry forward capital*	23,189	14,112	(9,077)	(39.1%)
Capital Works Expenditure	183,617	268,323	84,706	46.1%

The 2021-22 Budgeted Statement of Council Works forecasts total works of \$268.3 million (including carried forward expenditure and maintenance expense).

*The carry forward capital expenditure is only an indicative guide. The final number will be confirmed based on actual performance at financial closing of accounts at 30 June 2021. Refer to Section 7 'Analysis of Council Works (including Maintenance)' for a more detailed analysis.

BUDGET

2021-22

3.4 Financial Position Budget

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Change \$000s	%
Assets and Liabilities				
Net Current Assets	72,396	5,644	(66,752)	(92.2%)
Net Non Current Assets	4,536,800	4,695,326	158,526	3.5%
Net Assets	4,609,196	4,700,969	91,773	2.0%
Equity				
Accumulated Surplus	2,196,845	2,235,462	38,617	1.8%
Reserves	2,412,351	2,465,507	53,156	2.2%
Total Equity	4,609,196	4,700,969	91,773	2.0%

The Budgeted Balance Sheet shows net assets of \$4,701.0 million as at 30 June 2022, which is an increase of \$91.8 million over the 2020-21 forecast. This largely reflects an anticipated increase in infrastructure assets as a result of the capital works program and revaluation of assets.

Refer to Section 8 'Analysis of Budgeted Financial Position' for more detailed analysis.



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2021–22

4 SERVICES AND SERVICE PERFORMANCE INDICATORS

The City of Melbourne’s community vision, four-year strategic objectives and priorities are set out in Council Plan 2021–2025, including a series of targets and indicators to measure our progress.

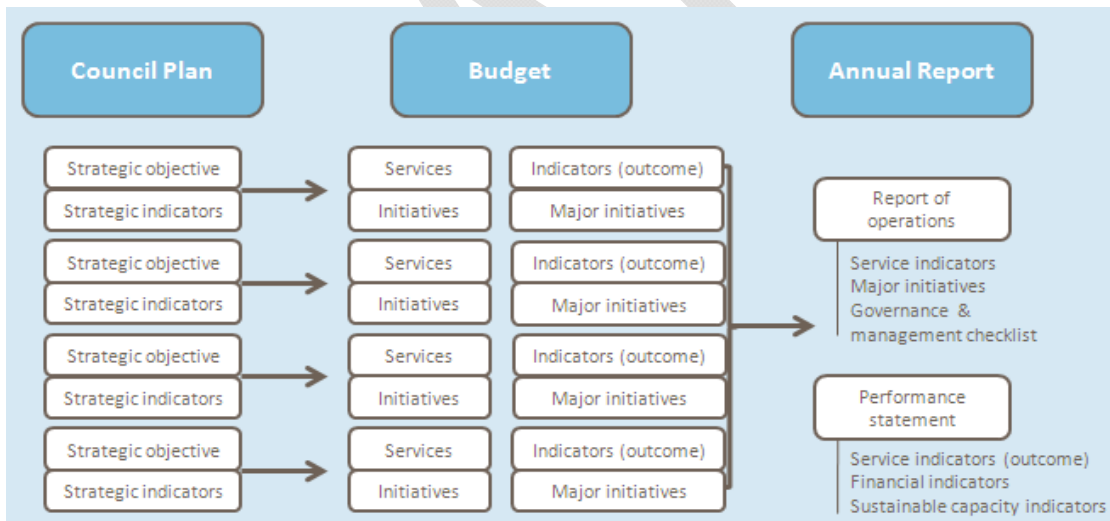
Council is required by legislation to ensure that the Budget gives effect to the Council Plan and contains major initiatives identified by the Council as priorities to be undertaken during each financial year of the Council Plan. Major initiatives may contribute to multiple four-year strategic objectives. We have listed them against the strategic objective that contains priorities and desired outcomes with the strongest alignment.

Other initiatives to be undertaken in 2021–22 can be found in Appendix H against the relevant neighbourhood statements.

These initiatives are just a part of what we do. Much of the work to achieve our aspirations for Melbourne occurs within the strategies we implement and the services we deliver.

Progress against our four-year strategic objectives and major initiatives is shared with the public via our Annual Report and Quarterly Reporting process to support transparency and accountability.

The diagram below explains the relationships between the Council Plan, the Budget and the Annual Report.



Source: Department of Jobs, Precincts and Regions

BUDGET

2021–22

Strategic objective – Economy of the future

Over the next four years, we will focus on driving economic recovery and creating the conditions for a strong, adaptive, sustainable and thriving future city economy supported by a diverse mix of industries and jobs that provide dignity and opportunity.

Major initiatives 2021–25

Continue to strengthen Melbourne's economic recovery, including through precinct and shopfront activation, delivery of an enhanced business concierge service and support for the night-time economy.

Ensure Melbourne is the easiest place to start and grow a business through the establishment of Invest Melbourne which will facilitate headquarter attraction, business support and fast-tracked permits.

Drive economic growth and resilience by implementing the Economic Development Strategy, focusing support on existing and emerging industry sectors. This will include close collaboration with industry and universities, development of globally competitive innovation districts (particularly in our renewal areas), strengthening of the creative sector, facilitation of digital and technology innovation, support for re-establishment of international education and efforts to unlock climate capital.

Work in partnership with the Victorian Government and other stakeholders to advocate for and deliver integrated high-quality public and active transport in urban renewal areas including Melbourne Metro 2, tram to Fishermans Bend and tram to connect the Arden precinct.

Establish a new tourism entity called Visit Melbourne and review and refresh the program of City of Melbourne-owned and sponsored events to maximise opportunities to drive visitation and spend. The program will be diverse, accessible and affordable and showcase Melbourne's unique culture and creative strengths.

Market and promote Melbourne as a great place to live for all whilst, by ensuring key workers have access to affordable housing.

Increase visitation to Docklands by partnering with the Victorian Government and key stakeholders to enable reconstruction and redevelopment in Central Pier and surrounds.

Review Melbourne's international relationships to optimise future and existing partnerships to enable mutual growth and opportunity.

Partner with industry to support the development of globally competitive innovation ecosystems, including through international engagement, emerging technology trials and digital infrastructure delivery.

Develop a corporate strategy for the City of Melbourne to drive exemplary customer service, digitise services and operations, improve productivity and identify new revenue opportunities.

Embed the Sustainable Development Goals in the way City of Melbourne plans, prioritises its investments, reports and benchmarks against other cities.



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2021–22

Strategic objective – Melbourne’s unique identity and place

Over the next four years we will celebrate and protect the places, people and cultures that make Melbourne a unique, vibrant and creative city with world-leading liveability.

Major initiatives 2021–25

Partner with the Victorian Government and other stakeholders to deliver specific components of Greenline along the north bank of the Yarra River (including the implementation of the Yarra River – Birrarung Strategy).

Protect Queen Victoria Market as a traditional open-air market, through heritage restoration and the provision of essential services and facilities that enhance the customer and trader experience, including projects such as the Shed Restoration, Food Hall, Trader Shed, Market Square, waste and logistics facility and future developments to the south of the market.

Deliver Queen Victoria Market precinct improvements through quality public open space, new connections to the city, community services and facilities such as the Munro Community Hub.

Deliver public art projects that reflect Melbourne's unique culture and heritage, attract visitors to the city and help stimulate our city's recovery.

Increase the amount of public open space in the municipality with a focus on areas of greatest need, such as Southbank and emerging urban renewal areas.

Play a lead role in facilitating the delivery of high-quality and climate adapted urban renewal in Arden and Macaulay, Fishermans Bend, and Docklands to deliver the emerging and future neighbourhoods of Melbourne in partnership with the Victorian Government and other partners. In Arden and Fishermans Bend, realise the place and investment conditions to support globally competitive innovation districts.

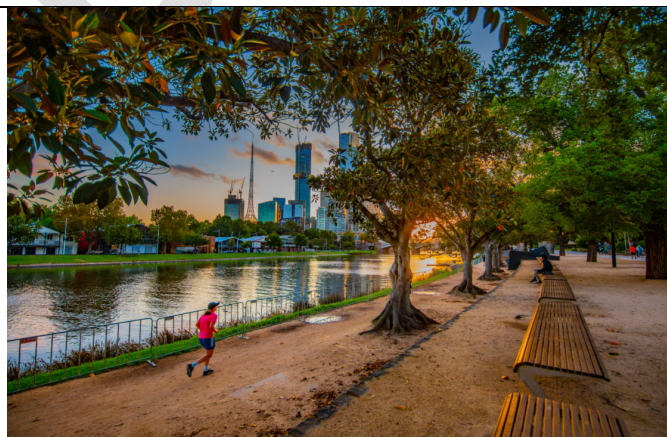
Facilitate increased investment in unique Melbourne events to further activate and celebrate the city.

Celebrate, partner and advocate for investment in the city's three key waterways, the Yarra Birrarung, the Maribyrnong Creek and Moonee Ponds Creek, to connect these key recreational and biodiversity assets of our city.

Adopt the Municipal Planning Strategy in 2022–23.

Complete heritage reviews and implement associated planning scheme amendments to protect and celebrate heritage in our municipality.

Champion high quality development and public realm design through delivering the Design Excellence Program, including implementing the City of Melbourne Design Review Panel and a Design Excellence Committee for strategic planning work.



Strategic objective – Aboriginal Melbourne

For the Wurundjeri, Bunurong, Taungurung, Dja Dja Wurrung and Wadawurrung peoples of the Eastern Kulin, the place now known as Melbourne has always been an important meeting place and location for events of political, cultural, social and educational significance. Over the next four years, we will ensure that First Peoples' culture, lore, knowledge, and heritage enrich the city's growth and development.

Major initiatives 2021–25

Explore and deliver opportunities for 'truth-telling' to facilitate learning, healing, and change within Melbourne and beyond. This will be an opportunity to impart knowledge of thousands of years of rich history, language and stories, as well as provide a form of restorative justice by acknowledging Aboriginal peoples' experiences of dispossession and inequity.

Implement the Declaration of Recognition and Commitment in good faith which signals and elevates the City of Melbourne's shared commitment for reconciliation across the whole of the organisation.

Govern with Sovereign First Nations to enable true self-determination, where deliberative engagement is proactive, responsive and consistent.

Commence planning for a co-designed First Nations Cultural Precinct with First Peoples – a place to retain, maintain and recreate in a culturally specific geography, where First Peoples can practice continuity of customs and traditions, through uninterrupted connection to lands and waters.

Support a partnership forum – an annual gathering of the Eastern Kulin (noting the history of Tanderrum).



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Strategic objective – Climate and biodiversity emergency

Over the next four years, we will prioritise our environment and take urgent action to reduce emissions and waste in order to protect public health, strengthen the economy and create a city that mitigates and adapts to climate change. The City of Melbourne declared a climate and biodiversity emergency in 2019.

Major initiatives 2021–25

To enhance Melbourne's position as a global leader on climate action, we will undertake bold advocacy on behalf of our community.

Create an enabling environment for Melbourne businesses and universities to become the employment centre of a resilient zero-carbon economy.

Progress a planning scheme amendment to improve the environmental performance of buildings in order to reduce emissions to zero by 2040.

Deliver on our Urban Forest Strategy including tree canopy, private greening incentives and city greening.

Lead the reduction of food waste and diversion of waste from landfill, by continuing the Food Organics, Green Organics rollout through high-rise apartment innovation, and by addressing food waste reduction.

Support the development of a circular economy through bold leadership and community neighbourhood projects, including the container deposit scheme, alternative waste technologies, circular economy guidelines and partnered or aggregated demand to stimulate end markets.

Support the development of battery storage and renewable energy in the municipality and electric vehicle charging stations through the Power Melbourne initiative.

Implement the Climate and Biodiversity Emergency action plan.



BUDGET

2021–22

Strategic objective – Access and affordability

Over the next four years, we will reduce economic and social inequality by ensuring universal access to housing, core services and information.

Major initiatives 2021–25

Increase and upgrade accessible, inclusive spaces for women in City of Melbourne sports facilities.

Implement a neighbourhood model by working with communities to develop neighbourhood plans and neighbourhood service centres that respond to the local community's existing and projected needs.

Deliver a revitalised library network, including pop-up libraries, to increase access for our diverse community and to help revitalise the city.

Deliver the Disability Access Plan 2020–2024 including ensuring our services and events are more accessible, increasing the number of accessible adult change facilities, and partnering with community and transport groups to make transport more accessible.

Develop and deliver initiatives and programs that will provide food relief to vulnerable members of our community and improve local food production by supporting communities to grow their own food.

As part of a new corporate strategy for the City of Melbourne, ensure our core services remain accessible and affordable.

In partnership with the State Government commence construction on a replacement North Melbourne Community Centre precinct for the Melrose Street community and growing Macaulay population.

Deliver programs that will build digital literacy skills and capabilities, improve access to free wi-fi from our community facilities and advocate for appropriate digital infrastructure, to improve digital inclusion for all, particularly for vulnerable groups.

Create a new entity 'Homes Melbourne', to coordinate and facilitate more affordable housing for key workers and people on low-incomes and progress a demonstration project on Council-owned land, support the Make Room accommodation project and new homeless support hubs for vulnerable citizens to access essential support services including food, showers, lockers, information, and housing and homelessness advice.



BUDGET

2021–22

Strategic objective – Safety and wellbeing

Over the next four years, we will plan and design for the safety and wellbeing of those who live, visit, work and do business in Melbourne, regardless of their background.

Major initiatives 2021–25

Continue to implement the Transport Strategy 2030, including delivery of a protected bike lane network, station precincts as key gateways, little streets as streets for people, safer speed limits, micro mobility trials, more efficient traffic signal timing and bicycling encouragement programs.

Deliver the North and West Melbourne and Docklands Transport and Amenity Program in partnerships with the Victorian Government.

As part of the delivery of the City Road Masterplan, the City of Melbourne will design and deliver the upgrades to the City Road northern undercroft by end of 2023–24 and advocate to the Victorian Government for the full delivery of upgrades to the City Road East and West.

Adopt in 2021–22 and then implement an Inclusive Melbourne Strategy that will increase access to opportunities for all people and outline how the City of Melbourne will respond to the diversity of religions, cultures, age groups, gender and ability among the people who live, work, study in and visit the city.

We will be a leading organisation on equality and inclusion, and deliver programs in communities that will reduce physical and psychological violence against women, children, young people, LGBTIQ+ people and culturally diverse communities.

We will continue to work with Victoria Police and other agencies to deliver a range of initiatives that improve physical safety on the streets of Melbourne and within our communities.

Deliver and maintain a clean city through the Rapid Response Clean Team initiative.

Engage and prepare socially vulnerable residents and communities to enhance their resilience to hazards and disasters.



BUDGET

2021–22

COUNCIL'S SERVICE AREAS

Providing valued services to our customers and community is central to everything we do. Our 'service families' are groups of services that share a common purpose. We use this lens to consider what we offer to our customers, the outcomes that are delivered, the benefits that can be achieved and how the needs of our community may change in the future. These families may be further refined as we continue to manage and improve our services.

Service area	Services
ASSISTANCE AND CARE Supporting vulnerable people to enable safe and independent living.	<ul style="list-style-type: none"> Assisting independence Counselling and support Financial support to outsourced care providers Food security Targeted interventions for childhood development
ECONOMIC DEVELOPMENT Fostering the development of Melbourne's economy.	<ul style="list-style-type: none"> Enable positive experiences within Melbourne Support communities and businesses to prosper Encourage investment in Melbourne Promote Melbourne as a destination
SAFETY MANAGEMENT Ensuring people are protected and safe when accessing and using spaces.	<ul style="list-style-type: none"> Safeguarding public health Reducing the risk of accident and injury Planning for and responding to emergency and disaster events Responding to and managing city issues
WELCOME AND CONNECTION Supporting people to experience and engage with Melbourne.	<ul style="list-style-type: none"> Providing opportunities for social cohesion and connection with people Welcoming visitors and providing opportunities to connect with the city Providing opportunities to enhance our connection with Country
EARLY YEARS DEVELOPMENT Supporting families with children to develop and thrive.	<ul style="list-style-type: none"> Access to toys and equipment Early learning and care Parent education and family health Delivery of language and literacy programs
WASTE AND RESOURCE MANAGEMENT Repurposing, recycling or disposing of waste and reducing resource waste in the municipality.	<ul style="list-style-type: none"> The collection of public waste The collection of waste from ratepayers The sustainable management of resources

BUDGET**2021–22**

<p>CREATIVITY AND KNOWLEDGE</p> <p>Providing opportunities to create, learn, connect, experience and share.</p>	<ul style="list-style-type: none"> • Providing and promoting access to creative opportunities, experiences, knowledge, information and education programs • Activating and embedding a culture that values creativity, inquiry and critical thought
<p>MOVEMENT AND TRAFFIC</p> <p>Facilitating movement into, around and out of the municipality.</p>	<ul style="list-style-type: none"> • Advising and responding to varied transport needs • Enabling access through regulation and compliance • Providing and maintaining movement infrastructure
<p>WELLBEING AND LEISURE</p> <p>Encouraging people to be healthy and active.</p>	<ul style="list-style-type: none"> • Plan, fund and deliver wellbeing programs and events • Producing and distributing healthy living information and advice • Providing, maintaining and managing access to recreation facilities and open space infrastructure

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BUDGET

2021-22

SERVICE PERFORMANCE OUTCOME INDICATORS

The service performance outcome indicators are a prescribed set of indicators set by the Victorian Government to measure whether the stated service objective has been achieved. These indicators will be reported on within the City of Melbourne's Performance Statement prepared at the end of the financial year as required under section 98 of the *Local Government Act 2020*. They will be audited by the Victorian Auditor General whose audit opinion, along with the Performance Statement, will be included in the Annual Report.

Service	Indicator	Performance Measure	Computation
Aquatic facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of population)	[Number of visits to aquatic facilities / Population]
Animal management	Health and safety	Animal management prosecutions (Percentage of animal management prosecutions which are successful)	[Number of successful animal management prosecutions / Total number of animal management prosecutions]
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	[Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community]
Libraries	Participation	Active library borrowers (Percentage of the population that are active library borrowers)	[Sum of the number of active library borrowers in the last three financial years / Sum of the population in the last three financial years] x100

Service	Indicator	Performance Measure	Computation
Maternal and child health (MCH)	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	[Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads]
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

COUNCIL'S STRATEGIES

Strategies, frameworks and action plans

- A Great Place to Age Strategic Plan
- Affordable Housing Strategy 2030
- Arts Infrastructure Framework
- Climate Change Adaptation Strategy
- Climate Change Mitigation Strategy to 2050
- Community Infrastructure Development Framework
- COVID-19 Reactivation and Recovery Plan: City of the Future
- Creative Strategy
- Disability Access and Inclusion Plan
- Elizabeth Street Strategic Opportunities Plan
- Food City: City of Melbourne Food Policy
- Green our City Strategic Action Plan
- Heritage Strategy
- Municipal Integrated Water Management Plan
- Music Plan
- Nature in the City
- Open Space Strategy
- Reconciliation Action Plan
- Resilient Melbourne
- Skate Plan
- Start-up Action Plan
- Transport Strategy 2030
- Urban Forest Strategy
- Waste and Resource Recovery Plan

Place-based structure plans and master plans

- Arden-Macaulay Structure Plan
- City North Structure Plan
- Docklands Community and Place Plan
- Docklands Public Realm Plan
- Docklands Waterways Strategic Plan
- Maribyrnong Waterfront – A Way Forward
- Melbourne Innovation Districts Opportunities Plan
- Moonee Ponds Creek Strategic Opportunities Plan
- Queen Victoria Market Precinct Renewal Master Plan

2021–22

- Southbank Structure Plan
- West Melbourne Structure Plan
- Yarra River – Birrarung Strategy

Public space master plans

- Carlton Gardens Master Plan
- Domain Parklands Master Plan
- Fawkner Park Master Plan
- Fitzroy Gardens Master Plan
- Flagstaff Gardens Master Plan
- Lincoln Square Concept Plan
- Princes Park Master Plan
- Royal Park Master Plan
- University Square Master Plan

Urban forest precinct plans

- Carlton Urban Forest Precinct Plan
- Central City Urban Forest Precinct Plan
- Docklands Urban Forest Precinct Plan
- East Melbourne Urban Forest Precinct Plan
- Fishermans Bend Urban Forest Precinct Plan
- Kensington Urban Forest Precinct Plan
- North and West Melbourne Urban Forest Precinct Plan
- Parkville Urban Forest Precinct Plan
- South Yarra Urban Forest Precinct Plan
- Southbank Urban Forest Precinct Plan

Major streetscape master plans

- City Road Master Plan
- Elizabeth Street Strategic Opportunities Plan
- Southbank Boulevard and Dodds Street Concept Plan



BUDGET

2021-22

BUDGET ANALYSIS

5 ANALYSIS OF OPERATING BUDGET

This section of the Budget report analyses the expected revenues and expenses for the Council for 2021-22.

5.1 OPERATING REVENUE

Revenue Type	Forecast	Budget	Change	
	2020/21 \$000s	2021/22 \$000s	\$000s	%
Rates and charges	314,680	327,807	13,127	4.2%
Statutory fees and fines				
Parking fines	24,210	39,041	14,831	61.3%
Other statutory fees and fines	12,121	11,181	(940)	(7.8%)
User fees				
Parking fees	30,276	51,912	21,635	71.5%
Other user fees	15,612	22,192	6,580	42.1%
Grants - operating	56,719	47,091	(9,628)	(17.0%)
Grants - capital	29,835	44,784	14,948	50.1%
Contributions - monetary	33,879	22,755	(11,124)	(32.8%)
Net gain on disposal of property, infrastructure, plant and equipment	1,115	8	(1,107)	(99.3%)
Other income	12,864	17,031	4,166	32.4%
Total Operating Revenue	531,802	583,801	51,998	9.8%

5.1.1 Rates and Charges

Municipal property general valuations are conducted annually by the Valuer General Victoria and take effect on 1 July each year.

These valuations are used by the City of Melbourne when setting rates and charges for the forthcoming financial year's Budget.

While rates on average will not increase, individual rate assessments may differ depending on the movement in valuation of a given property.

Supplementary valuations of property may be carried out when changes are made that affect the valuation of the property (which includes renovation, subdivision, consolidation, or construction) or its rateability.

City of Melbourne is forecast to record a \$13.1 million increase in net rates revenue, primarily due to supplementary valuations as a result of developments in the previous year.

BUDGET

2021-22

We have elected not to burden ratepayers with the 1.5 per cent rate increase this year, which equates to a revenue foregone of \$4.8 million.

	Forecast	Budget	Change	
	2020-21	2021-22	\$'000	%
	\$'000	\$'000	\$'000	%
General rates	305,287	324,862	19,575	6.4%
Supplementary rates and rate adjustments	8,880	2,265	(6,615)	(74.5%)
Other Rates	460	620	160	34.8%
Interest on rates and charges	54	60	6	11.0%
Total rates and charges	314,680	327,807	13,127	4.2%

5.1.2 Fees and Charges

Fees and Charges	Forecast	Budget	Change	
	2020/21	2021/22	\$000s	%
	\$000s	\$000s	\$000s	%
Fees and Charges Type				
Parking fines	24,210	39,041	14,831	61.3%
Parking	30,276	51,912	21,635	71.5%
Other statutory fees and fines				
General fines	1,428	2,156	728	50.9%
Town planning fees	5,950	4,232	(1,719)	(28.9%)
Food and Health Act registration	2,884	2,845	(40)	(1.4%)
Permits	1,644	1,746	102	6.2%
Land information certificates	214	202	(12)	(5.5%)
	12,121	11,181	(940)	(7.8%)
Other user fees				
Leisure centre and recreation	1,225	2,811	1,586	129.4%
Child care/children's programs	1,062	1,315	253	23.8%
Building services	11,275	12,357	1,082	9.6%
Permits and Registrations	354	1,409	1,055	297.7%
Other fees and charges	1,696	4,300	2,604	153.6%
	15,612	22,192	6,580	42.1%
Total Fees and Charges	82,219	124,325	47,746	58.1%

The Budget 2021-22 shows an increase of \$47.7 million in fees and charges revenue compared with year 2020-21. The increase is mainly due to an increase in CBD activity and visitation as revenue recovers from post COVID-19 levels and includes a \$14.8 million increase in parking fines and a \$21.6 million increase in parking fees income.

BUDGET

2021-22

Most other user fees are expected to improve in 2021-22 given higher activities are expected with the easing of COVID-19 restrictions. The overall city activities are still expected to be lower than a normal year and expected to recover slowly over the next two years.

In addition, to support local business and development, Council's plans provide a range of discounted fees across different areas.

A list of the changes in fees and charges from 2021-22 is provided in Appendix F.

5.1.3 Operating Grants and Contributions

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Change	
			\$000s	%
Operating Grants and Contributions				
Grants - Operating				
Home & Community Services	291	229	(62)	(21.4%)
Maternal & Child Health	989	971	(18)	(1.8%)
Aging and Inclusion	909	929	20	2.2%
Roads Corporation	170	170	0	0.0%
City Recovery Grants	45,387	36,100	(9,287)	(20.5%)
Appropriation - Vic Grants Commission	4,000	4,000	0	0.0%
Other Grants	4,972	4,692	(280)	(5.6%)
	56,719	47,091	(9,628)	(17.0%)
Monetary Contributions				
Child Care Subsidies	2,048	1,747	(301)	(14.7%)
Sponsorships	841	1,008	167	19.9%
Other Contributions	249	0	(249)	(100.0%)
	3,138	2,755	(383)	(12.2%)
Total Operating Grants and Contributions	59,857	49,847	(10,011)	(16.7%)

Operating grants and contributions will decrease by \$10.0 million. This is mainly due to a one-off State Government grant received in 2020-21 to assist COVID-19 including Laneway Revitalisation project fund \$5.7 million, Melbourne City Recovery Fund \$20.9 million, CBD Business Support Fund \$8.0 million and other COVID grants (mainly Working for Victoria Fund) \$10.8 million.

City Recovery Grants of \$36.1 million in 2021-22 includes Melbourne City Revitalisation Fund focused on accelerating programs and activities to revitalise the city through vibrant events, and recharging business operations to inspire confidence.

A higher Child Care Subsidy and external sponsorships is anticipated given the recovery from COVID-19 impacts.

BUDGET

2021-22

5.1.4 Capital Grants and Contributions

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Change	
			\$000s	%
Capital Grants and Contributions				
Grants - Capital				
Appropriations Victorian Government Grants	383	673	290	75.8%
Parking Levy	7,000	7,000	0	0.0%
Federal Grants	3,454	2,969	(485)	(14.1%)
State Grants - Non Recurrent	18,998	34,141	15,143	79.7%
	<u>29,835</u>	<u>44,784</u>	<u>14,948</u>	<u>50.1%</u>
Monetary Contributions				
External Contribution - Capital	841	0	(841)	(100.0%)
Public Open Space - Contributions	29,900	20,000	(9,900)	(33.1%)
	<u>30,741</u>	<u>20,000</u>	<u>(10,741)</u>	<u>(34.9%)</u>
Non-Monetary Contributions	490	0	(490)	(100.0%)
Total Capital Grants and Contributions	61,066	64,784	3,717	6.1%

Capital grants and contributions have increased by \$3.7 million. This is mainly due to higher state capital grants which is offset by lower Public Open Space contributions.

5.1.5 Other Income

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Change	
			\$'000	%
Interest	835	203	(632)	(75.7%)
Dividends	3,018	4,068	1,050	34.8%
Investment property & market rent	2,904	5,107	2,203	75.9%
Intercompany revenue	2,339	4,134	1,795	76.7%
Sales & recoveries	3,613	3,415	(198)	(5.5%)
Project Income	155	105	(51)	(32.7%)
Total other Income	12,864	17,031	4,166	32.4%

Other Income

The increase in other income is mainly due to recovery from COVID-19 impacts. Council forecasts that its major subsidiaries' profitability will improve and intercompany revenue will increase by \$1.8 million. In addition, the commercial rent revenue is expected to increase by \$2.2 million after the rent relief period ends in year 2020-21.

BUDGET

2021-22

5.2 OPERATING EXPENDITURE

Expenditure Type	Forecast	Budget	Change	
	2020/21 \$000s	2021/22 \$000s	\$000s	%
Employee benefit expense	162,065	180,267	18,201	11.2%
Materials and services	218,758	214,585	(4,173)	(1.9%)
Bad and doubtful debts	7,737	12,755	5,018	64.9%
Depreciation and amortisation	63,679	67,410	3,732	5.9%
Amortisations - intangible assets	12,559	11,759	(800)	(6.4%)
Amortisation - right of use assets	2,050	1,729	(321)	(15.6%)
Borrowing Costs	80	148	68	84.8%
Finance Costs - Lease	117	82	(34)	(29.4%)
Other expenses	6,192	7,243	1,051	17.0%
Grants and contributions	31,631	49,205	17,574	55.6%
Total Operating Expenditure	504,866	545,183	40,317	8.0%

Overall expense will increase by \$40.3 million or 8.0 per cent compared with 2020-21.

With the majority of Council services delivered through staff, employee costs will increase, reflecting staff returning from external secondments to the State Government and to support increased activity levels post COVID-19. The number of Full Time Equivalent (FTE) staff is budgeted at 1,494 for 2021-22 compared to 1,388 forecast for 2020-21 which were held at lower levels during peak COVID-19 impacts in the prior year.

Grants and contributions increase of \$17.6 million is aligned to Melbourne City Revitalisation Fund expenditure.

Council will continue to focus on delivering savings to minimise the underlying deficit in 2021-22, and will reduce expenditure on purchasing and contractors.

5.2.1 Materials and Services

	Forecast	Budget	Change	
	2020/21 \$000s	2021/22 \$000s	\$'000	%
Contract payments	157,381	135,798	(21,582)	(13.7%)
Building maintenance	245	3,186	2,942	1203.2%
General maintenance	18,793	23,646	4,853	25.8%
Utilities	8,067	8,547	479	5.9%
Admin & Supplies	18,584	21,618	3,034	16.3%
Information Tech	7,757	9,147	1,390	17.9%
Insurance	2,516	2,030	(486)	(19.3%)
Consultant	11,218	17,472	6,254	55.8%
Internal Revenue/Charges	(5,804)	(6,859)	(1,055)	(18.2%)
Total Materials & Services	218,758	214,585	(4,173)	(1.9%)

Materials and Services expenditure for 2021-22 is lower by \$4.2 million or 1.9 per cent.

BUDGET

2021-22

Contract payments will decrease by \$21.6 million given costs in year 2020-21 included Melbourne City Recovery spending (\$15.5 million), laneway revitalisation (\$5.7 million) and other COVID related expenditure (\$13.0 million). Council's major contracts include street cleaning, waste management, park management, civil infrastructure and facilities management. Whilst contract cost increases are expected as the city develops more open space and delivers infrastructure assets which require ongoing servicing through our major contracts, the City of Melbourne is targeting efficiency savings via more effective contract management.

General maintenance and consultant expenditure increases of \$4.9 million and \$6.3 million as a result of increase capital expenditure associated activities.

Information technology increases of \$1.4 million due to cyber security expenditure as well as the migration of software applications towards cloud technology driven solutions.

Consultant costs increase of \$6.2 million is required to support strategic initiatives execution and record breaking infrastructure spend program.

Utilities, Admin and Supplies will all increase in line with increased service activity expected in 2021-22.

5.2.2 Bad and Doubtful Debts

Bad and Doubtful Debts expenditure for 2021-22 is budgeted to be \$12.8 million, which is \$6.2 million higher than 2020-21 reflecting the increase of Parking Fine revenue.

5.2.3 Depreciation and Amortisation

	Forecast	Budget	Change	
	2020/21	2021/22	\$'000	%
	\$000s	\$000s		
Property	8,850	9,605	755	8.5%
Plant & Equipment	19,055	19,811	755	4.0%
Infrastructure	48,331	49,753	1,422	2.9%
Total Depreciation and Amortisation	76,237	79,169	2,932	3.8%

Depreciation and Amortisation costs are increasing, reflecting the high levels of capital works expenditure in recent years.

5.2.4 Borrowing Costs

In year 2021-22, Council projects borrowings of \$147.7 million to fund the major capital works. The borrowings will be directed towards infrastructure investment which will be largely capitalised into capital works assets.

BUDGET

2021-22

5.2.5 Other Expenses

	Forecast	Budget	Change	
	2020/21	2021/22	\$'000	%
	\$000s	\$000s		
Audit services - external	53	50	(2)	(4.7%)
Auditors remuneration - VAGO	155	160	5	3.2%
Audit services - internal	225	287	62	27.6%
Fire brigade levy	236	236	0	0.0%
Taxes & Levies	3,321	3,943	622	18.7%
Short-term, low value lease	637	691	54	8.4%
Other costs	1,565	1,875	310	19.8%
Total Other Expense	6,192	7,243	1,051	17.0%

Other expenses increased by \$1.1 million due mainly to Taxes & Levies given the price rise in the landfill levy.

5.2.6 Grants and Contributions expenditure

Total grants and contributions expenditure will increase by \$17.6 million largely due to City Revitalisation Fund provided in year 2021-22.

Refer to Appendix G – Schedule of Grants and Contributions for details.

BUDGET

2021-22

6 ANALYSIS OF BUDGETED CASH POSITION

The cash flow statement shows cash movements in three main categories:

- Operating activities – these activities refer to the cash generated or used in the normal service delivery functions of Council.
- Investing activities – these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment etc.
- Financing activities – these activities refer to the drawing or repayment of borrowings and associated costs, including leases, to finance our capital commitments.

6.1 STATEMENT OF CASH FLOW

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance \$000s
Statement of Cash Flow			
CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES			
Receipts	517,804	591,331	73,526
Payments	(428,446)	(448,745)	(20,299)
Net Cash Provided by Operating Activities	89,358	142,586	53,227
CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES			
Proceeds from sale of Property Plant & Equip	27,315	4,622	(22,693)
Payments for Infrastructure, Plant and Equipment	(161,065)	(225,490)	(64,426)
Payments for Investments property	0	(44,900)	(44,900)
Payments for Public Open Space Purchase	0	(4,900)	(4,900)
Net cash used in investing activities	(133,750)	(270,668)	(136,918)
CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES			
TD Deposit Reclassification	30,000	0	0
Loan to QVM	0	0	0
Repayment of borrowing - Current	43,000	0	(43,000)
Proceeds from borrowing	0	104,678	104,678
Borrowing Costs	(80)	(148)	(68)
Interest paid - lease liability	(117)	(82)	34
Funds available from financing activities	72,803	104,448	61,645
Net increase/(decrease) in cash and cash equivalents	28,412	(23,634)	(52,046)
Cash at beginning of the financial year	106,598	135,010	28,412
Cash at end of the financial year	135,010	111,376	(23,634)

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2021-22

6.1.1 Operating Activities

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. The cash outflow in 2021-22 is largely due to increase in capital expenditure and payments for Investment property.

6.1.2 Investing Activities

The lower cash outflow is attributable to an increase in capital expenditure, reduced proceeds from sale of properties and payments for Investment property.

6.1.3 Financing Activities

The net cash from financing activities is positive due to an increase in the anticipated borrowings required to fund capital projects in 2021-22.

Cash at the End of Year (\$23.6 million decrease in cash balance)

Overall, total cash is forecast to decrease by \$23.6 million in 2021-22, reflecting the net movements identified above which relate to a large capital investment and net underlying deficit outcome.

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2021-22

6.2 RECONCILIATION OF OPERATING PERFORMANCE TO CASH FLOW

The following table provides a reconciliation of the operating performance from the Income Statement to the Cash Flow.

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance \$000s
For the year ended 30 June			
Net Surplus/(deficit) from operations	26,936	38,617	11,681
Add back:			
Depreciation & amortisation	76,237	79,169	2,932
Profit/(loss) on disposal of property, plant and equipment	(1,115)	(8)	1,107
Net movement in working capital	(12,210)	24,807	37,017
Cash proceeds	27,315	4,622	(22,693)
Contributed Asset	(490)	0	490
Funds available for Capital	89,737	108,591	18,853
Capital Expenditure	(161,065)	(225,490)	(64,426)
Payments for Investments property	0	(44,900)	(44,900)
Payments for Public Open Space Purchase	0	(4,900)	0
Financing activities	72,803	104,448	31,645
Funds used in investing activities	(88,261)	(170,842)	(77,681)
Net Cash inflow/(outflow)	28,412	(23,634)	(52,046)
Bank account (Opening balance)	106,598	135,010	28,412
Bank account (Closing balance)	135,010	111,376	(23,634)

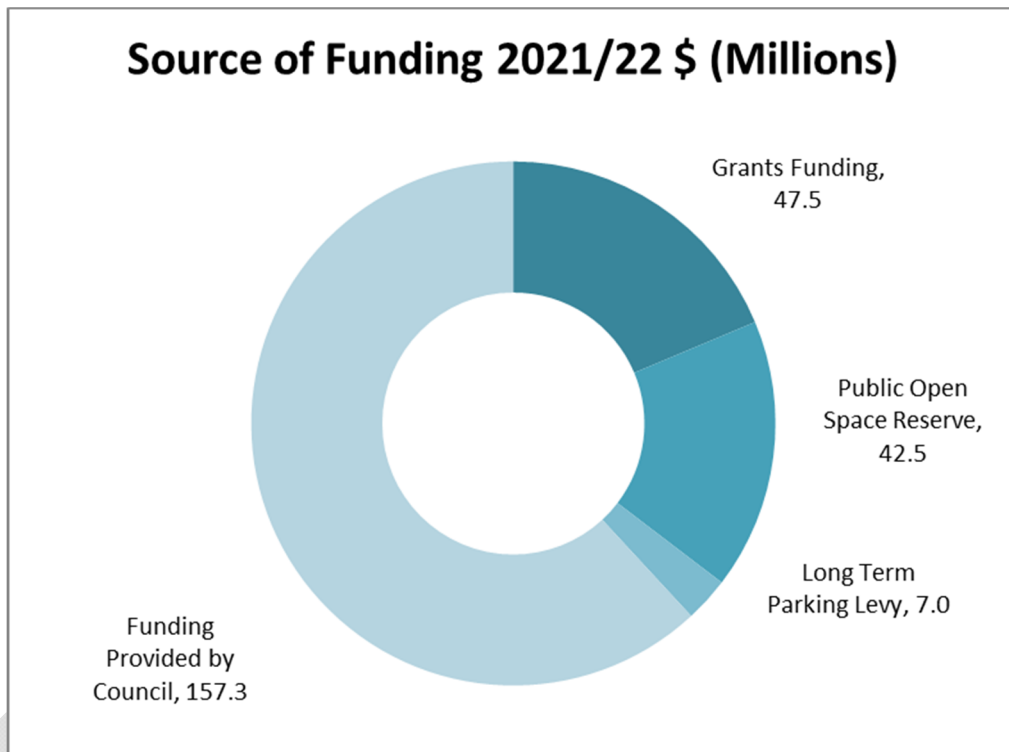
BUDGET

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7 ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)

This section provides an analysis of the planned Council works expenditure budget for the 2021-22 year and the sources of funding for the budget. It should be noted that maintenance is included as part of the overall review of Council works program but is funded out of the operating budget.

7.1 FUNDING SOURCES



* Sources of Funding excludes carry forward capital estimate

7.1.1 Grants Funding

The amount of \$47.5 million represents funding provided by Federal and State Government and will be spent on Roads, Footpaths & Cycleways, Parks & Open Spaces, Recreation Facilities and Arts projects.

7.1.2 Public Open Space Reserve

The \$42.5 million represents the amount to be allocated from the public open space reserves and will be spent on the following open space projects:

New Southbank Open Space Reserve, Urban Renewal Open Spaces, Dodds Street Linear Park, Southbank Boulevard, Pocket Parks and New Climate Adaptation Urban Landscapes.

The public open space reserve is a statutory reserve required to account for developer contributions. The use of the funds is dictated by legislation, ensuring the funds are used to create community public spaces.

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7.1.3 Long Term Parking Levy – Capital Projects

The amount of \$7.0 million from Long Term Parking Levy relates to funding provided to improve congestion in the city. In 2021-22 the funds will be used for projects relating to streetscape improvements.

7.1.4 Funding Provided by Council

During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program.

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7.2 COUNCIL WORKS

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2020-21										
Property	79,093	20,972	6,930	51,191	-	79,093	9,000	-	9,686	60,407
Plant and Equipment	25,468	16,278	9,190	-	-	25,468	-	-	14,568	10,900
Infrastructure	126,014	76,828	28,067	12,550	8,569	126,014	35,784	42,469	47,761	-
Total	230,575	114,078	44,187	63,741	8,569	230,575	44,784	42,469	72,016	71,307

	Forecast 2020/21 \$'000s	Budget 2021/22 \$'000s	Change \$'000s	%
Council Works Area				
Maintenance				
Maintenance	18,793	23,636	4,843	25.8%
Total Maintenance	18,793	23,636	4,843	25.8%
Capital Works				
New Works	40,707	114,078	73,371	180.2%
Upgrade	42,913	63,741	20,828	48.5%
Renewal	46,887	44,187	(2,701)	(5.8%)
Expansion	11,127	8,569	(2,558)	(23.0%)
Total Capital Expenditure	141,635	230,575	88,940	62.8%
Total Council Works Program	160,428	254,211	93,783	58.5%
Carry Forward	23,189	14,112	(9,077)	(39.1%)
Council Works Expenditure	183,617	268,323	84,706	46.1%

A detailed listing of all projects comprising the capital works programme is in Appendix E.

Maintenance

For the 2021-22 year, \$23.6 million will be expended on maintenance. The more significant projects include City Activation (\$9.0 million), Christmas Decorations (\$2.4 million), Information Technology maintenance (\$1.6 million), Property Services maintenance (\$1.2 million), Street Lighting Operational Maintenance, Repair & Replacement Charges (\$1.2 million), Pedestrian Improvements (\$1.1 million) and Green Our City Strategic Implementation (\$1.1 million).

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New Works

For the 2021-22 year, \$114.1 million will be expended on new works. The more significant projects include New Southbank Open Space Reserve (\$20.0 million), Business Initiatives (\$10.9 million), Kensington Community Recreation Precinct Redevelopment (\$10.2 million), Urban Renewal Open Spaces (\$10.0 million), St Kilda Road - Metro Bike Lane (\$5.0 million), Stubbs Street Pump Station Upgrade (\$4.2 million), and Parking Technology Services (\$3.4 million).

Upgrade

For the 2021-22 year, \$63.7 million will be expended on upgrade of existing assets. This includes the renewal of the Queen Victoria Market (\$50.2 million), North & West Melbourne and Docklands Transport and Amenity Program (\$6.5 million), Flinders Street Heavy Vehicle Mitigation (\$1.9 million) and a new City Library (\$1.0 million).

Renewal/Refurbishment

For the 2021-22 year, \$44.2 million will be expended on renewal/refurbishment of existing assets. The more significant projects include roadways and footpaths renewal (\$10.4 million), parks renewal (\$6.5 million), property renewals (\$6.4 million), Information Technology renewal (\$6.0 million), drains renewal (\$2.0 million), Melbourne City Marina Renewal (\$1.9 million) and flood mitigation renewal (\$1.9 million).

Expansion

For the 2021-22 year, \$8.6 million will be expended on expansion of existing assets. This includes Dodds Street Linear Park (\$5.2 million) and Southbank Boulevard (\$3.4 million).

Refer to Appendix E for full details.

8 ANALYSIS OF BUDGETED FINANCIAL POSITION

This section of the Budget report analyses the movements in assets, liabilities and equity between 2020-21 and 2021-22.

8.1 BUDGETED BALANCE SHEET FOR YEAR ENDING 30 JUNE 2022

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance \$000s
Current			
Assets	204,967	174,204	(30,763)
Liabilities	132,571	168,560	35,990
Net Current Assets	72,396	5,644	(66,752)
Non Current			
Assets	4,588,683	4,851,753	263,070
Liabilities	51,882	156,427	104,544
Net Non Current Assets	4,536,800	4,695,326	158,526
NET ASSETS	4,609,196	4,700,969	91,773
Equity			
Accumulated Surplus	2,196,845	2,235,462	38,617
Reserves	2,412,351	2,465,507	53,156
Total Equity	4,609,196	4,700,969	91,773

Key Assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2022 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- trade creditors to be based on materials and services expenditure and increased capital
- total capital works expenditure of \$230.6 million in the 2021-22 year (excluding maintenance and carry forward from 2019-20), an increase of \$89 million compared to the current year.

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8.1.1 Current Assets

The decrease in current assets is mainly due to a decrease in the cash balance of \$23.6 million.

8.1.2 Current Liabilities

Current liabilities for 2021-22 (that is, obligations Council must pay within the next year) increased by \$32.0 million as a result of timing of creditor payments.

8.1.3 Net Current Assets

The decrease in net current assets, mainly due to lower cash balances, is attributable to the Council meeting its financial obligations/liabilities.

	Actual 2019/20 \$000s	Forecast 2020/21 \$000s	Budget 2021/22 \$000s
Working Capital Ratio			
Definition Current Asset/Current Liabilities	1.45:1	1.55:1	1.03:1

8.1.4 Non-Current Assets

The budgeted Balance Sheet shows non-current assets of \$4,851.8 million as at 30 June 2022, which is an increase of \$263.1 million over forecast 2020-21.

The increase in non-current assets is due to the capital works program of \$230.6 million, purchase of investment properties, an increase in anticipated revaluation of assets, and a part offset by depreciation. In recent years the revaluation of assets has resulted in higher asset values.

8.1.5 Non-Current Liabilities

The increase in non-current liabilities is due to an increase in anticipated borrowings required to fund capital expenditure for 2021-22.

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9 BUDGET 4 YEAR PROJECTIONS

The Budget 2021-22 identifies the financial and non-financial resources required over the next four-year period of 2021-2025. This ensures that adequate resources are available to maintain services at levels established by the Council and to implement the Council Plan priorities.

The Budget has been prepared in accordance with the requirements of *the Local Government Act 2020*. The Act requires that the Council prepare and approves a four year Council Plan, including a four-year rolling budget which is revised annually. The budget comprises the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cashflows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

The economic environment and key financial assumptions

The Budget is prepared and revised annually based on the latest economic and financial information at the time of preparing the plan. As economic and financial variables change over time the plan is adjusted accordingly to take into account of these movements.

The key financial assumptions underpinning the Budget are detailed in the table below:

Measure	Budget	Budget	Projections		
	2020/21	2021/22	2022/23	2023/24	2024/25
Rate increase*	0.00%	1.50%	1.75%	2.00%	2.00%
CPI	2.00%	1.50%	1.75%	2.00%	2.00%
Total Revenue (Excl net asset sales)	-13.41%	27.77%	4.02%	-0.18%	3.37%
Total Cost increase	2.11%	17.61%	-1.97%	-1.23%	3.17%
Investments Returns (Cash)	0.81%	0.33%	0.33%	0.57%	0.69%

* Rate increase in 2021-22 offset by 1.50% "Discount"

The Budget four-year projections have been developed through a rigorous process and is based on the following key information:

- Audited financial statements as at 30 June 2020.
- Assumptions about changes in future income and expenditure associated with meeting current levels of services.
- Economic and financial indicators based on external sources.

The financial projections included in the four year Budget have been developed using a contemporary approach to financial statements which links the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cashflows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

BUDGET

2021-22

Key Objectives of the Budget 4 Year Projections

The key objectives which underpin this include:

- Long Term Financial Sustainability – Over the four year plan it is expected to sustain its solid financial position through a commitment to prudent financial management and maintaining long term underlying surpluses.
- Asset Management – Infrastructure assets will exceed \$4.0 billion and represent the single biggest asset group in Council's control. Recognising the need to ensure adequate financial provision is made to maintain assets at appropriate service levels in a growing municipality, the plan includes provision for an increase in the Capital Works Program.
- Rating Strategy – over the Budget period, commencing 2020-21, a modest increase in rates is planned (except for 2021-22 where a rate cap 'discount' will apply) reflecting expected general cost increases and growth in service demand across the municipality. The Victorian Government policy on rates capping commenced from 2016-17. Council expects development to continue across the municipality which will contribute to an increasing rate revenue base.
- Improve accessibility to the city.
- Monitor the investment portfolio and update strategies to ensure target returns are achieved over the long term.

The Council recognises the need for long term financial planning and will update the Financial 10 Year Plan accordingly. The plan will incorporate the objectives outlined and ensure continued long term financial sustainability of Council while providing sufficient funding for future services and infrastructure to the community.

Council Plan

In preparing the Budget, Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

Measure	Budget	Budget	Strategic Resource Plan		
	2020/21	2021/22	2022/23	2023/24	2024/25
	\$'000	\$'000	\$'000	\$'000	\$'000
Key Financial Indicators					
Underlying Surplus/(deficit)	(57,366)	(26,167)	4,347	9,908	11,327
Total Revenue (Exc Capital Grants & Contributions)	406,198	519,017	539,871	538,873	557,052
Total Operating Expenditure	463,564	545,183	534,424	527,866	544,602
Gross Capital Expenditure	163,048	244,687	266,495	235,727	191,710
Cash Inflow/(outflow)	(34,974)	(23,634)	25,908	(10,916)	(12,822)
Cash Assets	98,811	111,376	137,284	126,368	113,546
Borrowings	43,000	147,678	237,345	247,016	245,206

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10 VALUATION

10.1 VALUATION BY CLASS OF LAND

From 1 July 2018, the State Government centralised all statutory valuations under the Valuer General Victoria (VGV) and introduced annual general valuations for rating and taxing purposes.

The VGV is currently auditing the 2021 General Valuation Return. Any amendments which increase rateable valuations may require Council to adjust the residential and/or the non-residential rate in the dollar. Once the audit is complete, the VGV will recommend to the Minister to issue a generally true and correct certificate for the 2021 General Valuation.

The forecast valuation totals of the various land classes for 2021-22 are as follows:

City Of Melbourne Valuations 2021-22				
Class of Land	Number of Assessments	Net Annual Value	Site Value	Capital Improved Value
		\$	\$	\$
Residential	107,769	3,318,644,625	19,743,209,680	66,124,222,500
Non-Residential	21,137	3,858,612,025	23,796,156,595	69,494,234,500
Total Rateable (General Rates)	128,906	7,177,256,650	43,539,366,275	135,618,457,000
Exempt	1,524	1,017,445,621	9,872,651,135	17,111,931,915
Cultural & Recreational Lands	42	60,043,920	235,285,000	1,186,481,000
Total for all Classes of Land	130,472	8,254,746,191	53,647,302,410	153,916,869,915

The 2021 General Valuation resulted in an overall change in the total NAV from \$8.2 billion to \$8.3 billion for all properties in the municipality irrespective of rateable status. This represents an overall change of 0.8 per cent.

The total NAV for rateable properties (general rates) has changed from \$7.1 billion to \$7.2 billion. This represents a change of 0.6 per cent.

Overall non-residential NAV has changed by -3.8 per cent, whilst residential NAV has changed by 6.3 per cent. Supplementary valuations will continue to be undertaken throughout the year and returned as they occur.

Supplementary valuations reflect new properties that come on line during the financial year as developments are completed.

10.2 Cultural and Recreational Lands

In accordance with section 4 of the *Cultural and Recreational Lands Act 1963*, Council is required to determine a charge in lieu of rates, identified in the table on the following page, in respect to recreational lands having regard to the services provided by the Council in relation to such lands and to the benefit to the community derived from such recreational lands.

Cultural & Recreational Lands 2020-21		
Assessment Number	Address / Description	Rates Charged Per C. & R. L. Act (1963) \$
13373	Melbourne Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,128
13376	Melbourne University Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,058
13379	Banks Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	2,469
13388	Mercantile Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	2,045
13391	Richmond Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,128
13392	Yarra Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	987
14083	North Park Tennis Club, Royal Park, Flemington Road, PARKVILLE VIC 3052	424
14657	Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	49,394
18077	Corp. Box 500 Epsom Road, FLEMINGTON VIC 3031	31,753
18275	Track Manager Residence. 500 Epsom Road, FLEMINGTON VIC 3031	562
18285	Race Course, 500 Epsom Road, FLEMINGTON VIC 3031	91,729
18331	Residence, 500 Epsom Road, FLEMINGTON VIC 3031	562
18907	Pavilion Members Stand, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,117
18913	Corp. Box MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	24,696
18926	Restaurant MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	3,527
18928	Great Southern Stand Offices, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	70,566
18935	MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	52,926
18938	TAB, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	704
23033	Richmond Cricket Club, Punt Road, JOLIMONT VIC 3002	4,233
23068	Punt Road Oval, Punt Road, JOLIMONT VIC 3002	4,585
23865	House Smithfield Road, FLEMINGTON VIC 3031	847
24948	Carlton Gardens Tennis Club, Carlton Gardens North, Nicholson Street, CARLTON VIC 3053	563
25221	Princes Park Bowling Club, Princes Park, 109 Bowen Crescent, CARLTON NORTH VIC 3054	1,763
25257	Part Visy Park, Royal Parade, CARLTON NORTH VIC 3054	4,585
25284	Corp. Box/Office, Royal Parade, CARLTON NORTH VIC 3054	3,879
25308	Visy Park, Royal Parade, CARLTON NORTH VIC 3054	13,407
26623	Parkville Tennis Club, 151-153 Royal Parade, PARKVILLE VIC 3052	563
36880	Princes Hill Tennis Club, Princes Park, 121 Princes Park Drive, CARLTON NORTH VIC 3054	704
39534	City of Melbourne Bowls Club Inc., Flagstaff Gardens, Dudley Street, WEST MELBOURNE VIC 3003	2,258
40376	Melbourne Grammar School Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,339
41246	Block A-C, 400 Epsom Road, FLEMINGTON VIC 3031	23,783
42507	Corp. Box Rod Laver Arena, Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	10,585
53833**	Marvel Stadium, 122-148 Harbour Esplanade, DOCKLANDS VIC 3008	101,500
57827	Part Ground MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,821
59538	Royal Park Tennis Club, Royal Park, 333 The Avenue, PARKVILLE VIC 3052	1,975
73387	Part Westpac Centre, Olympic Park, 10 Olympic Boulevard, MELBOURNE VIC 3004	16,935
77359	Melbourne Showgrounds, 276-318 Epsom Road, FLEMINGTON VIC 3032	9,877
77363*	North Melbourne Recreation Reserve, 204-206 Arden Street, NORTH MELBOURNE VIC 3051	7,128
77364	Excess Land Punt Road Oval, Punt Road, JOLIMONT VIC 3002	354
77368**	AAMI Park, Olympic Park, 60 Olympic Boulevard, MELBOURNE VIC 3004	60,900
88565	Flemington - Kensington Bowls Club, 407-411 Racecourse Road, KENSINGTON VIC 3031	2,360
90101	120 Todd Road, FISHERMANS BEND VIC 3207	5,282
Total Rates - Cultural & Recreational Lands		620,001

Summary of changes from 2020-21

*23 & 33 Fogarty Street, NORTH MELBOURNE (assessment numbers 13295 and 13313) have been consolidated into North Melbourne Recreation Reserve, 204-206 Arden Street, NORTH MELBOURNE (assessment number 77363).

**New Cultural and Recreational Lands in 2021-22 are Marvel Stadium, 122-148 Harbour Esplanade, DOCKLANDS VIC 3008 (assessment number 53833) and AAMI Park, Olympic Park, 60 Olympic Boulevard, MELBOURNE VIC 3004 (assessment number 77368)

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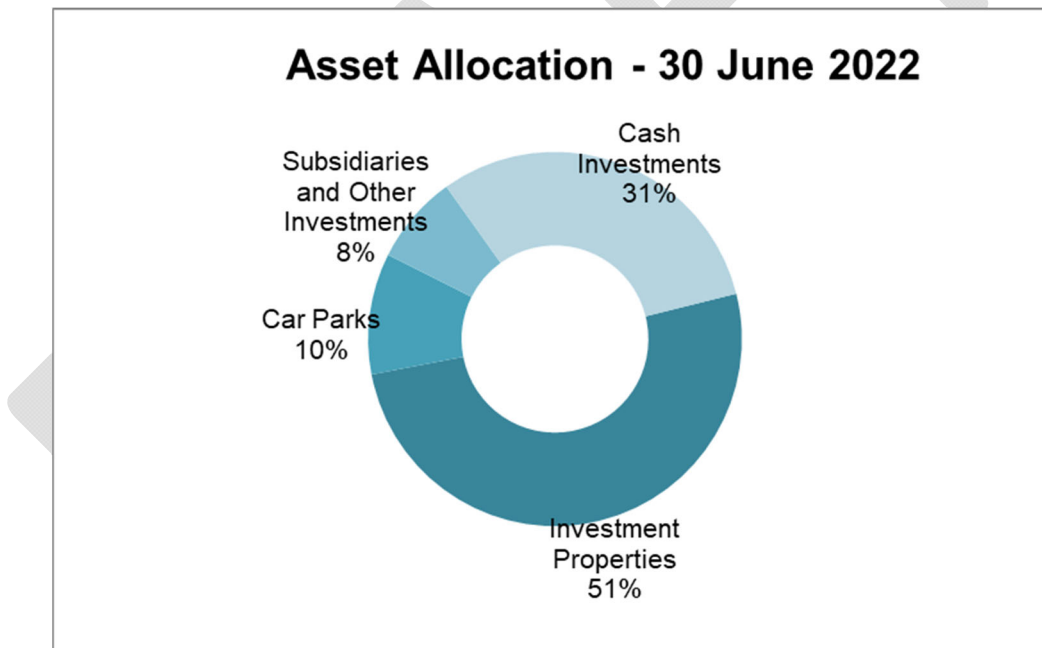
11 INVESTMENT STRATEGY

11.1 STRATEGY DEVELOPMENT

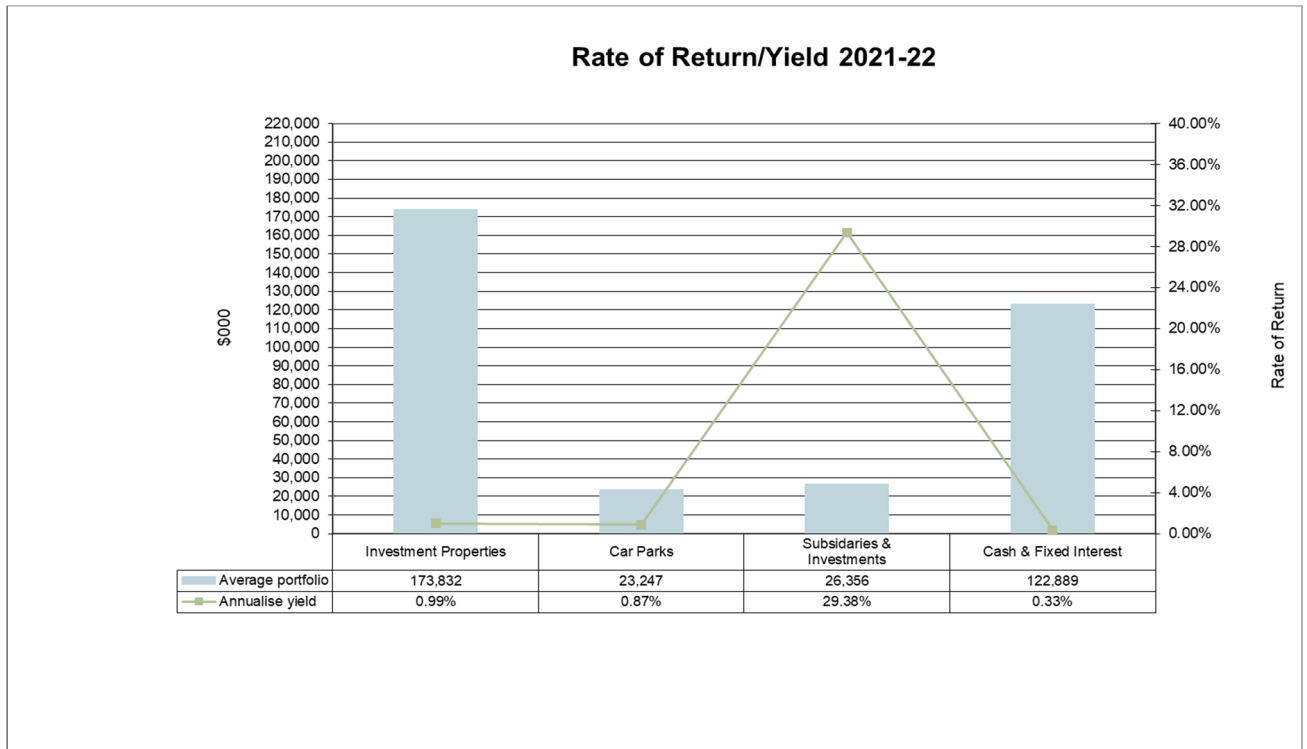
The Council maintains an investment and strategic asset portfolio of cash investments, investment property holdings, car parks and shares in subsidiary and associated companies. As per the Council’s Investment and Strategic Income Policy, investment is defined as placement of any money in accordance with Section 103 Investments of Local Government Act 2020. Strategic Income is defined as income derived from Council’s strategic assets/capital projects, such as the Council’s beneficial enterprises and investment property.

The investment and strategic asset portfolio is projected to be total \$341.82 million as at 30 June 2022. The portfolio, invested in accordance with Council’s investment policy, is expected to yield an annual cash income to Council of approximately \$9.87 million.

The profile of the investment and strategic asset portfolio and the returns are expressed in the following charts.



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11.2 KEY TARGETS

The investment and strategic assets portfolio strategy and Council's Investment and Strategic Income policy have been reviewed by the Council and endorsed in April 2021. The following targets were developed:

- The total return objective of the portfolio is the average 10-year Australian government bond yield + 3.00 per cent per annum measured over a rolling five year period. Based on the average 10-year Australian government bond yield over a rolling five year period as of 4 May 2021 (1.94 per cent), this equates to total return target of 4.94 per cent

11.3 KEY INFLUENCES FOR 2021-22

As the city continues to recover from the adverse impacts of COVID-19 restrictions, it is forecasted there will be adverse effects on some of Council's return on investments for 2021-22

11.3.1 Cash

- Cash and investments are expected to decrease by \$34 million during the year to \$105.9 million as at 30 June 2022.
- It is important to note the forecast cash balance at 30 June 2021 includes \$14.1 million held for completion of capital works carried forward into 2021-22.
- Council aims to maintain a minimum amount of \$30 million in cash and investments to meet the short-term requirements of Council business.

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11.3.2 Subsidiaries

- Council's investment in subsidiaries and trusts is budgeted to remain the same in 2021-22 and is expected to yield a higher return as the subsidiaries recover from the COVID-19 impact.

11.3.3 Car Parks

- Budgeted returns for car parks reflect improved COVID-19 conditions as more traffic returns to the city, however the newly constructed QVM/Munro car park has been included in the investment and strategic asset portfolio which impacts on the Budget 2021-22.

11.3.4 Investment Properties

- It is expected that income from investment properties will continue to decline in 2021-22 as a result of continued rent relief, retail vacancies in the property portfolio and the decline in the retail market as a result of the COVID-19 pandemic.

Table 1 provides a summary of the changes in the return of investment of Council's investment and strategic assets. For property investment the amounts only represent the net income/rental return from the properties and do not include capital growth.

Table 1

Source	Forecast 2020-21 \$000s	Budget 2021-22 \$000s	Variance \$000s
Interest Income	773	203	(570)
Inter Company Revenue			
- Subsidiaries	5,168	7,745	2,577
Property Investments			
- Car Parks (Net)	(175)	203	378
- Property Rentals (Net)	(447)	1,724	2,171
TOTAL	5,319	9,874	4,555

The key influences described above are expected to result in the investment and strategic asset portfolio contributing \$9.87 million to Council's net income. The value of these investments and returns are included in the budget for 2021-22.

Table 2 is a summary of the return on investments for each asset class for Council

	Beginning 2021-22 \$000s	End 2021-22 \$000s	Net Income- Budget 21-22 \$000s	Return on Investment Budget 21-22
Investment properties (excluding car parks)	173,832	173,832	1,724	0.99%
Car parks	10,747	35,747	203	0.87%
Investment in Subsidiary and Trust	26,356	26,356	7,745	29.38%
Cash & Investments	139,891	105,886	203	0.33%
TOTAL INVESTMENT AND STRATEGIC ASSETS PORTFOLIO	350,826	341,821	9,874	2.85%

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12 BORROWINGS

12.1 BORROWING FACILITY & STRATEGY

Council has an existing loan facility of \$75 million with ANZ bank. The loan facility will expire 30 June 2021 and Council has the option to extend it for another two years. The loan facility will only be drawn upon on an 'as needs basis' to meet capital work requirements. Only when the loan facility is drawn down is it classified as a loan and interest is payable. It is budgeted approximately \$105 million will be drawn down by 30 June 2022.

To fulfil Council's funding requirements in the coming years, Council is in the process of further developing its borrowing strategy for the medium to long term capital work requirements.

Table 1

	2020-21 Forecast \$000s	2021-22 Budget \$000s	2022/23 Projections \$000s	2023/24 Projections \$000s	2024/25 Projections \$000s
Total amount borrowed as at 30 June of the prior year	-	43,000	147,678	237,344	247,015
Amount proposed to be borrowed	43,000	104,678	89,666	9,671	-
Total amount projected to be redeemed up to	-	-	-	-	(1,810)
Total amount proposed to be borrowed as at 30 June	43,000	147,678	237,344	247,015	245,205

Table 2

Year	New Borrowings Up to \$000s	Principal Paid Up to \$000s	Interest Paid \$000s	Balance End of Year \$000s
2021-22	104,678	-	678	147,678
2022-23	89,666	-	1,368	237,344
2023-24	9,671	-	1,721	247,015
2024-25	-	1,810	2,010	245,205

12.2 LEASE LIABILITY

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast FY20/21 \$	Budget FY21/22 \$
Right-of-use assets		
Property	5,016	4,180
Vehicles	366	413
Total right-of-use assets	5,382	4,592
Lease liabilities		
Current lease Liabilities		
Property/Land and buildings	1,191	874
Vehicles/Plant and equipment	424	504
Total current lease liabilities	1,615	1,378
Non-current lease liabilities		
Property/Land and buildings	3,701	3,133
Vehicles/Plant and equipment	67	81
Total non-current lease liabilities	3,767	3,215
Total lease liabilities	5,382	4,592

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 3 per cent.

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APPENDIX A – BUDGET STATEMENTS

INCOME STATEMENT

COMPREHENSIVE INCOME STATEMENT

BALANCE SHEET

STATEMENT OF CASH FLOWS

RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS

STATEMENT OF CAPITAL WORKS

SOURCES OF FUNDING – OPERATING

SOURCES OF FUNDING - WORKS

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INCOME STATEMENT AS AT 30 JUNE 2022

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance \$000s	%
Income				
Rates and charges	314,680	327,807	13,127	4.2%
Statutory fees and fines				
Parking fines	24,210	39,041	14,832	61.3%
Other statutory fees and fines	12,121	11,181	(940)	(7.8%)
User fees				
Parking fees	30,276	51,912	21,635	71.5%
Other user fees	15,612	22,192	6,580	42.1%
Grants - operating	56,719	47,091	(9,628)	(17.0%)
Grants - capital	29,835	44,784	14,948	50.1%
Contributions - monetary	33,879	22,755	(11,124)	(32.8%)
Contributions - non monetary	490	0	(490)	0%
Net gain on disposal of property, infrastructure, plant and equipment	1,115	8	(1,107)	(99.3%)
Fair value adjustments for investment properties	0	0	0	0.0%
Other income	12,864	17,031	4,166	32.4%
Total Income	531,802	583,800	51,998	9.8%
Expenses				
Employee benefit expense	162,065	180,267	18,201	11.2%
Materials and services	218,758	214,585	(4,174)	(1.9%)
Bad and doubtful debts	7,737	12,755	5,018	64.9%
Depreciation and amortisation	63,679	67,410	3,732	5.9%
Amortisations - intangible assets	12,559	11,759	(800)	(6.4%)
Amortisation - right of use assets	2,050	1,729	(321)	(15.6%)
Borrowing Costs	80	148	68	84.8%
Finance Costs - Lease	117	82	(34)	(29.4%)
Other expenses	6,192	7,243	1,052	17.0%
Grants and contributions	31,631	49,205	17,574	55.6%
Total Expenses	504,866	545,183	(40,317)	-8.0%
Surplus For The Year	26,936	38,617	11,681	43.4%
less Capital Contributions	(60,576)	(64,784)	(30,126)	49.7%
Less (Gain)/Loss on asset sales	(1,115)	(8)	1,107	-99%
less Contributed Assets	(490)	0	0	-100%
Underlying Surplus/(Deficit)	(35,245)	(26,167)	9,079	(25.8%)

BUDGET

2021-22

COMPREHENSIVE INCOME STATEMENT AS AT 30 JUNE 2022

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance	
			\$000s	%
Income				
Rates and charges	314,680	327,807	13,127	4.2%
Statutory fees and fines				
Parking fines	24,210	39,041	14,832	61.3%
Other statutory fees and fines	12,121	11,181	(940)	(7.8%)
User fees				
Parking fees	30,276	51,912	21,635	71.5%
Other user fees	15,612	22,192	6,580	42.1%
Grants - operating	56,719	47,091	(9,628)	(17.0%)
Grants - capital	29,835	44,784	14,948	50.1%
Contributions - monetary	33,879	22,755	(11,124)	(32.8%)
Net gain on disposal of property, infrastructure, plant and equipment	1,115	8	(1,107)	(99.3%)
Other income	12,864	17,031	4,166	32.4%
Total Income	531,802	583,801	51,999	9.8%
Expenses				
Employee benefit expense	162,065	180,267	18,201	11.2%
Materials and services	218,758	214,585	(4,174)	(1.9%)
Bad and doubtful debts	7,737	12,755	5,018	64.9%
Depreciation	63,679	67,410	3,732	5.9%
Amortisations - intangible assets	12,559	11,759	(800)	(6.4%)
Amortisation - right of use assets	2,050	1,729	(321)	(15.6%)
Borrowing Costs	80	148	68	84.8%
Finance Costs - Lease	117	82	(34)	(29.4%)
Other expenses	6,192	7,243	1,052	17.0%
Grants and contributions	31,631	49,205	17,574	55.6%
Total Expenses	504,866	545,183	(40,317)	(8.0%)
Surplus For The Year	26,936	38,618	11,682	43.4%
Other Comprehensive Income				
Net asset revaluation increment	51,181	53,156	1,975	3.9%
Total Other Comprehensive Income	51,181	53,156	1,975	3.9%
Total Comprehensive Result	78,117	91,774	13,658	17.5%

BUDGET

2021-22

BALANCE SHEET AS AT 30 JUNE 2022

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance \$000s
ASSETS			
Current Assets			
Cash and cash equivalents	135,010	111,376	(23,634)
Trade and other receivables	68,413	60,785	(7,628)
Other current financial assets	0	0	0
Other current assets	1,544	2,044	500
Total Current Assets	204,967	174,204	(30,763)
Non Current Assets			
Investment in subsidiaries and trust	26,356	26,356	0
Property, infrastructure, plant and equipment	4,268,015	4,483,942	215,927
Investment property	210,922	255,822	44,900
Intangible assets	44,520	47,553	3,033
Right of Use Asset	5,382	4,592	(789)
Other financial assets	33,488	33,488	0
Total Non Current Assets	4,588,683	4,851,753	263,070
TOTAL ASSETS	4,793,649	5,025,957	232,307
LIABILITIES			
Current Liabilities			
Trade and other payables	76,452	108,447	31,995
Trust funds and Deposit	20,470	20,880	409
Provisions	34,034	37,856	3,822
Lease Liability	1,615	1,378	(237)
Total Current Liabilities	132,571	168,560	35,990
Non Current Liabilities			
Provisions	3,728	4,146	419
Interest-bearing loans and borrowing	43,000	147,678	104,678
Trust funds and Deposit	1,388	1,388	0
Lease Liability	3,767	3,215	(553)
Total Non Current Liabilities	51,882	156,427	104,544
TOTAL LIABILITIES	184,453	324,987	140,534
NET ASSETS	4,609,196	4,700,969	91,773
Equity			
Accumulated surplus	2,196,845	2,235,462	38,617
Reserves	2,412,351	2,465,507	53,156
TOTAL EQUITY	4,609,196	4,700,969	91,773

BUDGET

2021-22

STATEMENT OF CASH FLOWS FOR YEAR ENDING 30 JUNE 2022

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance \$000s
Cash Flows from Operating Activities			
Rates and charges	294,680	342,807	48,127
Statutory fees and fines	33,863	46,536	12,673
User fees	43,420	70,417	26,997
Grants - Operating	56,719	47,091	(9,628)
Grants - Capital	29,835	44,784	14,948
Contributions - Monetary	33,879	22,755	(11,124)
Interest received	835	203	(632)
Dividends received	15,159	3,568	(11,591)
Trust funds and deposits taken	401	409	8
Other receipts	9,012	12,760	3,749
Employee cost	(164,430)	(176,026)	(11,596)
Materials and services	(223,989)	(214,543)	9,446
Other payments	(39,390)	(57,485)	(18,096)
Short-term, low value and variable lease payments	(637)	(691)	(54)
Net Cash provided by/(used in) operating activities	89,358	142,586	53,227
Cash Flows from Investing Activities			
Payments for property, infrastructure, plant and equipment	(161,065)	(225,490)	(64,426)
Payments for Investments property	0	(44,900)	(44,900)
Payments for Public Open Space Purchase		(4,900)	
Proceeds from Sale of property, infrastructure, plant and equipment	27,315	4,622	(22,693)
Net Cash provided by/(used in) investing activities	(133,750)	(270,668)	(136,918)
Cash Flows from Financing Activities			
TD Deposit Reclassification	30,000	0	0
Proceeds from borrowing/Repayments of borrowing	43,000	104,678	61,678
Repayment of Borrowings	0	0	0
Borrowing Costs	(80)	(148)	(68)
Interest paid - lease liability	(117)	(82)	34
Net Cash provided by/(used in) financing activities	72,803	104,448	61,645
Net increase/(decrease) in cash and cash equivalents	28,412	(23,634)	(52,046)
Cash and cash equivalents at beginning of the financial year	106,598	135,010	28,412
Cash and cash equivalents at end of the financial year	135,010	111,376	(23,634)

BUDGET**2021-22****RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS FOR THE YEAR ENDING 30 JUNE 2022**

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance \$000s
Net Surplus/(deficit) from operations	26,936	38,617	11,681
Add back:			
Depreciation & amortisation	76,237	79,169	2,932
Profit/(loss) on disposal of property, plant and equipment	(1,115)	(8)	1,107
Contributed Asset	(490)	0	490
Net movement in working capital	(12,210)	24,807	37,017
Funds available from investing activities	89,358	142,586	52,737
Capital Expenditure	(161,065)	(225,490)	(64,426)
Payments for Investments property	0	(44,900)	(44,900)
Payments for Public Open Space Purchase	0	(4,900)	0
Proceeds from asset sale	27,315	4,622	(22,693)
Funds used in investing activities	(133,750)	(270,668)	(132,018)
TD Deposit Reclassification	30,000	0	0
Proceeds from borrowing	43,000	104,678	31,678
Repayment of borrowing	0	0	0
Borrowing Costs	(80)	(148)	(68)
Interest paid - lease liability	(117)	(82)	34
Net Cash provided by Financing Activities	72,803	104,448	31,645
Net Cash inflow/(outflow)	28,412	(23,634)	(52,046)
Bank account (Opening balance)	106,598	135,010	28,412
Bank account Closing balance)	135,010	111,376	(23,634)

BUDGET

2021-22

STATEMENT OF CAPITAL WORKS

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Change	
			\$000s	%
Council Works Area				
Maintenance	18,793	23,636	4,843	25.8%
Capital Works	141,635	230,575	88,940	62.8%
Carry forward capital*	23,189	14,112	(9,077)	(39.1%)
Capital Works Expenditure	183,617	268,323	84,706	46.1%

DRAFT

BUDGET

2021-22

*Estimated Carry forward

	Budget 2021-22 \$'000
Property	
Land	0
Land improvements	0
Buildings	2,450
Building improvements	0
Leasehold improvements	0
Heritage buildings	2,167
Total Property	4,617
Plant and equipment	
Plant & Equipment	0
Fixtures, Fittings & Furniture	0
Computers and telecommunications	0
Heritage plant and equipment	0
Library books	0
Total plant and equipment	0
Infrastructure	
Roads	0
Bridges	500
Footpaths and cycleways	1,644
Drainage	0
Recreational, leisure & community facilities	1,949
Waste management	0
Parks, open space & streetscapes	5,252
Aerodromes	0
Off street car parks	0
Other Structures	150
Total infrastructure	9,495
Total capital works	14,112
Represented by:	
New asset expenditure	3,444
Asset renewal expenditure	6,083
Asset upgrade expenditure	3,503
Asset expansion expenditure	1,082
Total capital works expenditure	14,112

SOURCES OF FUNDING – OPERATING

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance \$'000
Operating Recurrent			
Federal			
Ageing & Disabilities	909	929	20
Child Care Subsidies	2,048	1,747	(301)
Immunization Grants	27	27	0
Total Federal	2,984	2,703	(282)
State			
Arts Programs	489	464	(25)
Events Melbourne	150	150	0
Family & Children Service	1,780	1,661	(119)
Immunisation Grants	80	80	0
School traffic Compliance	148	148	0
Melbourne Metro	304	654	350
Street Cleaning	170	170	0
Ageing & Disabilities	342	282	(61)
CRO Grants (Chief Resilience Officer)	0	0	0
Library Services	1,025	1,050	25
Victorian Grants Commission	4,000	4,000	0
Total State	8,487	8,658	170
Total Operation Recurrent	11,472	11,361	(111)
Operating Non-Recurrent			
Federal			
Arts	165	105	(60)
Total Fed Non- Recurrent	165	105	(60)
State			
Communities & Arts	602	710	108
Waste Management	0	0	0
Western Tunnel	625	263	(361)
Laneway Revitalisation Project	5,711	0	(5,711)
CBD Business Support	8,000	0	(8,000)
Melbourne City Recovery Fund	20,870	9,000	(11,870)
City Revitalisation Fund	0	27,100	27,100
Precinct Delivery	500	0	(500)
Other COVID Fund (inc WFV)	10,807	0	(10,807)
Others	17	298	281
Total State Non- Recurrent	47,131	37,371	(9,760)
Contributions			
Resilience	105	0	(105)
Events Melbourne	841	1,008	167
Others	144	0	(144)
Total Contribution Non-Recurrent	1,090	1,008	(82)
Total Operating Non-Recurrent	48,386	38,484	(9,902)
Total Operating Sources of Funding	59,857	49,846	(10,012)

BUDGET

2021-22

SOURCES OF FUNDING – COUNCIL WORKS

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance \$'000
Recurrent			
Federal			
Roads to Recovery	469	469	0
Total Recurrent Federal	469	469	0
State			
Parking Levy	7,000	7,000	0
Victoria Grants Commission	383	673	290
Total Recurrent State	7,383	7,673	290
Contributions			
Public Open Spaces	29,900	20,000	(9,900)
Total Recurrent Contributions	29,900	20,000	(9,900)
Total Recurrent Capital Funding	37,752	28,142	(9,610)
Non-Recurrent			
Federal			
Infrastructures and Open Space	2,985	2,500	(485)
Total Non-Recurrent Federal	2,985	2,500	(485)
State			
CBD Security Measurements	6,528	0	(6,528)
Community and Arts	3,180	5,300	2,120
Infrastructure	3,825	17,935	14,110
Waste	0	0	0
Climate changes and City Greening	3,121	0	(3,121)
Precinct Delivery	1,844	1,906	62
City Reactivation	500	0	(500)
Affordable House	0	9,000	9,000
Total Non-Recurrent State	18,998	34,141	15,643
Contributions			
Civil Infrastructure	204	0	(204)
Transport Strategy	0	0	0
Community Properties	395	0	(395)
Developer Contributions	242	0	(242)
Others	0	0	0
Total Non-Recurrent Contributions	841	0	(841)
Total Non-Recurrent Capital Funding	22,825	36,641	13,817
Non-Monetary Contributions	490	0	(490)
Total Work Source of Funding	61,066	64,784	3,717

BUDGET

2021-22

APPENDIX B – STATUTORY DISCLOSURES

Section 158 of the Local Government Act 1989, Section 94 Local Government Act 2020 and Section 28 of the City of Melbourne Act 2001.

Part 3 of the Local Government (Planning and Reporting) Regulations 2020.

1 STANDARD STATEMENTS

The standard statements as requested by the Local Government (Finance and Reporting) Regulations 2020 are provided in Appendix A.

2 RATES AND CHARGES

The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2020-21 cents/\$NAV	2021-22 cents/\$NAV	Change
General rate for rateable residential properties	4.1084	4.2187	2.7%
General rate for rateable non-residential properties	4.4159	4.7908	8.5%

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated amount to be raised general rates, compared with previous year.

Type or class of land	2020-21 \$	2021-22 \$	Change
Residential	128,251,954	140,003,661	9.2%
Non-Residential	177,044,022	184,858,385	4.4%
Total amount to be raised by general rates	305,295,976	324,862,046	6.4%
Cultural and recreational	450,857	620,001	37.5%
Other rates	3,582,200	2,264,943	-36.8%
Total amount to be raised by all rates	309,329,033	327,746,990	6.0%

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with previous financial year.

Type or class of land	2020-21 Number	2021-22 Number	Change
Residential	101,719	107,769	5.9%
Non-Residential	21,425	21,137	-1.3%
Exempt	1,482	1,524	2.8%
Cultural and recreational	42	42	0.0%
Total number of assessments	124,668	130,472	4.7%

The basis of valuation to be used is the Net Annual Value (NAV).

BUDGET

2021-22

The estimated total value of each type or class of land, and the estimated total value of land compared to previous financial year.

Fair Go Rates System Compliance

	2020-21	2021-22
Annualised previous years rates	\$ 305,299,333	\$ 320,067,116
Number of rateable properties	123,144	128,906
Base average rate	\$ 2,479.21	\$ 2,482.95
Maximum rate increase	2.00%	1.50%
Capped average rate	\$ 2,528.79	\$ 2,520.19
Maximum general rates	\$ 311,405,320	\$ 324,868,123
Budget general rates	\$ 305,295,976	\$ 324,862,046

Any significant changes that may affect estimate amount

The City of Melbourne does not propose to levy any rates or charges under the following sections of the Act:

- Section 159 – Municipal charge
- Section 162 – Service rate and service charge
- Section 163 – Special rate and special charge.

There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- Amendments to the General Valuation return as a result of the Valuer General Victoria audit;
- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation objections & appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes commercial land and vice versa.

3 DIFFERENTIAL RATES

Rates to be levied

The rate and amount of rates payable in relation to land in each differential category are:

- A general rate of 4.2187 cents in the dollar of NAV for all rateable residential properties
- A general rate of 4.7908 cents in the dollar of NAV for all rateable non-residential properties

BUDGET

2021-22

Each differential rate will be determined by multiplying the Net Annual Value of each rateable land (categorised by the characteristics described below) by the relevant rates indicated above.

Residential land

Residential land is any land, which is:

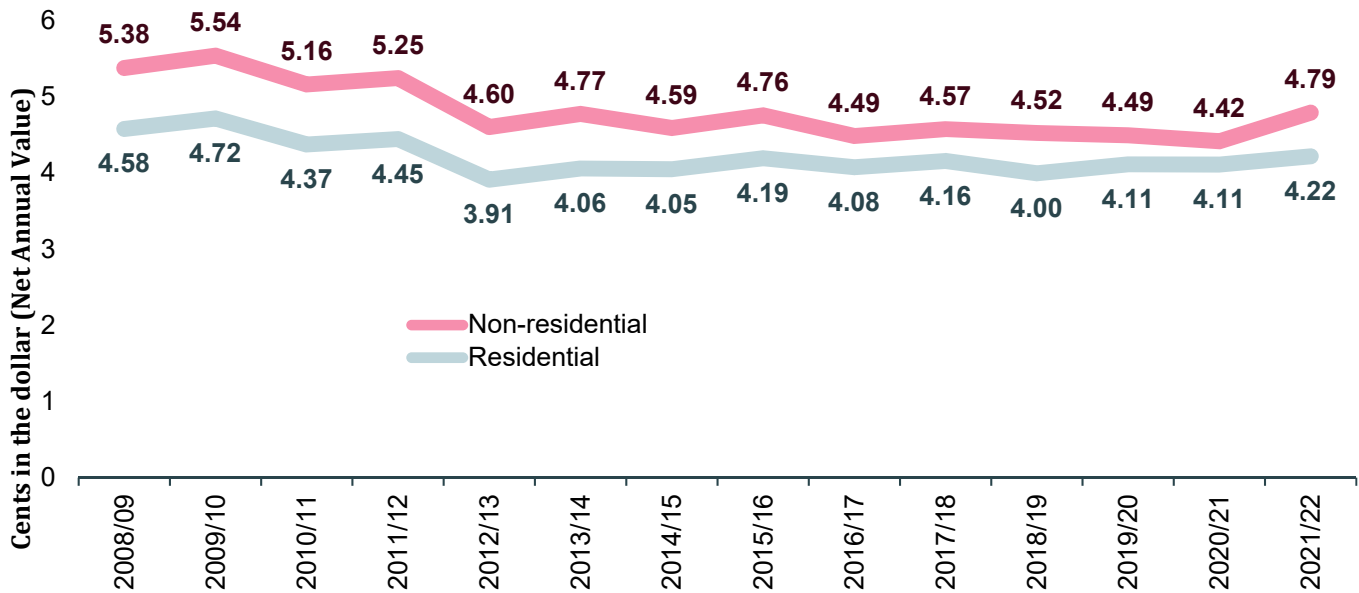
- used primarily for residential purposes (as defined in the Valuation Best Practice Specifications which is prepared by the valuer-general under section 5AA of the Valuation of Land Act 1960); or
- vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.

Non-Residential land

All rateable land (including vacant and unoccupied land), wherever located in the municipality and howsoever zoned under the planning scheme, which does not have the characteristics of Residential land.

The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

History of the Rates in \$



BUDGET

2021-22

APPENDIX C – BUDGET 4 YEAR PROJECTIONS

INCOME STATEMENT

COMPREHENSIVE INCOME STATEMENT

BALANCE SHEET

STATEMENT OF HUMAN RESOURCE

STATEMENT OF CHANGES IN EQUITY

STATEMENT OF CASH FLOWS

STATEMENT OF CAPITAL WORKS

SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE

This section includes Council's forecast financial performance and financial and cash positions for the years 2021-22 to 2024-25. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.

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BUDGET

2021-22

INCOME STATEMENT

FOR THE FOUR YEARS ENDING 30 JUNE 2025

	Forecast 2020/21 \$'000s	Budget 2021/22 \$'000s	Projections		
			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Income					
Rates and charges	314,680	327,807	345,758	358,376	368,880
Statutory fees and fines					
Parking fines	24,210	39,041	40,513	41,250	41,989
Other statutory fees and fines	12,121	11,181	13,013	15,662	16,375
User fees					
Parking fees	30,276	51,912	52,942	54,001	56,161
Other user fees	15,612	22,192	27,548	32,652	34,035
Grants - operating	56,719	47,091	37,531	11,354	11,354
Grants - capital	29,835	44,784	70,609	72,304	44,142
Contributions - monetary	33,879	22,755	19,106	24,687	25,810
Contributions - non monetary	490	0	0	0	0
Net gain on disposal of property, infrastructure, plant and equipment	1,115	8	1,100	1,100	1,122
Fair value adjustments for investment properties	0	0	0	0	0
Other income	12,864	17,031	18,029	20,653	23,135
Total Income	531,802	583,800	626,148	632,038	623,003
Expenses					
Employee benefit expense	162,065	180,267	183,434	188,016	193,931
Materials and services	218,758	214,585	204,971	206,976	210,073
Bad and doubtful debts	7,737	12,755	13,275	13,513	13,751
Depreciation and amortisation	63,679	67,410	71,597	76,644	80,157
Amortisations - intangible assets	12,559	11,759	13,867	15,075	13,340
Amortisation - right of use assets	2,050	1,729	1,791	1,823	1,853
Borrowing Costs	80	148	1,551	4,866	10,004
Finance Costs - Lease	117	82	84	87	89
Other expenses	6,192	7,243	7,218	7,366	7,566
Grants and contributions	31,631	49,205	36,636	13,501	13,838
Total Expenses	504,866	545,183	534,424	527,866	544,602
Surplus For The Year	26,936	38,617	91,724	104,172	78,401
less Capital Contributions	(60,576)	(64,784)	(86,277)	(93,164)	(65,951)
Less (Gain)/Loss on asset sales	(1,115)	(8)	(1,100)	(1,100)	(1,122)
less Contributed Assets	(490)	0	0	0	0
Underlying Surplus/(Deficit)	(35,245)	(26,167)	4,347	9,908	11,327

BUDGET

2021-22

COMPREHENSIVE INCOME STATEMENT

FOR THE FOUR YEARS ENDING 30 JUNE 2025

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Projections		
			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Income					
Rates and charges	314,680	327,807	345,758	358,376	368,880
Statutory fees and fines					
Parking fines	24,210	39,041	40,513	41,250	41,989
Other statutory fees and fines	12,121	11,181	13,013	15,662	16,375
User fees					
Parking fees	30,276	51,912	52,942	54,001	56,161
Other user fees	15,612	22,192	27,548	32,652	34,035
Grants - operating	56,719	47,091	37,531	11,354	11,354
Grants - capital	29,835	44,784	70,609	72,304	44,142
Contributions - monetary	33,879	22,755	19,106	24,687	25,810
Net gain on disposal of property, infrastructure, plant and equipment	1,115	8	1,100	1,100	1,122
Other income	12,864	17,031	18,029	20,653	23,135
Total Income	531,802	583,801	626,148	632,038	623,003
Expenses					
Employee benefit expense	162,065	180,267	183,434	188,016	193,931
Materials and services	218,758	214,585	204,971	206,976	210,073
Bad and doubtful debts	7,737	12,755	13,275	13,513	13,751
Depreciation	63,679	67,410	71,597	76,644	80,157
Amortisations - intangible assets	12,559	11,759	13,867	15,075	13,340
Amortisation - right of use assets	2,050	1,729	1,791	1,823	1,853
Borrowing Costs	80	148	1,551	4,866	10,004
Finance Costs - Lease	117	82	84	87	89
Other expenses	6,192	7,243	7,218	7,366	7,566
Grants and contributions	31,631	49,205	36,636	13,501	13,838
Total Expenses	504,866	545,183	534,424	527,866	544,602
Surplus For The Year	26,936	38,618	91,724	104,172	78,401
Other Comprehensive Income					
Net asset revaluation increment	51,181	53,156	56,814	60,835	64,314
Total Other Comprehensive Income	51,181	53,156	56,814	60,835	64,314
Total Comprehensive Result	78,117	91,774	148,538	165,008	142,715

BUDGET

2021-22

BALANCE SHEET

FOR THE FOUR YEARS ENDING 30 JUNE 2025

	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Projections		
			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
ASSETS					
Current Assets					
Cash and cash equivalents	135,010	111,376	137,284	126,368	113,546
Trade and other receivables	68,413	60,785	54,333	52,021	53,924
Other current financial assets	0	0	0	0	0
Other current assets	1,544	2,044	52,163	52,478	52,776
Total Current Assets	204,967	174,204	243,780	230,867	220,246
Non Current Assets					
Investment in subsidiaries and trust	26,356	26,356	26,356	26,356	26,356
Property, infrastructure, plant and equipment	4,268,015	4,483,942	4,671,461	4,852,445	4,995,104
Investment property	210,922	255,822	255,822	255,822	255,822
Intangible assets	44,520	47,553	47,878	47,838	48,827
Right of Use Asset	5,382	4,592	5,576	5,608	5,645
Other financial assets	33,488	33,488	33,488	33,488	33,488
Total Non Current Assets	4,588,683	4,851,753	5,040,580	5,221,556	5,365,241
TOTAL ASSETS	4,793,649	5,025,957	5,284,360	5,452,423	5,585,487
LIABILITIES					
Current Liabilities					
Trade and other payables	76,452	108,447	114,008	106,968	98,374
Trust funds and Deposit	20,470	20,880	33,797	33,121	32,459
Provisions	34,034	37,856	38,521	39,483	40,726
Lease Liability	1,615	1,378	1,673	1,682	1,693
Total Current Liabilities	132,571	168,560	187,999	181,255	173,252
Non Current Liabilities					
Provisions	3,728	4,146	4,219	4,324	4,460
Interest-bearing loans and borrowing	43,000	147,678	237,345	247,016	245,206
Trust funds and Deposit	1,388	1,388	1,388	1,388	1,388
Lease Liability	3,767	3,215	3,903	3,926	3,951
Total Non Current Liabilities	51,882	156,427	246,855	256,654	255,005
TOTAL LIABILITIES	184,453	324,987	434,853	437,909	428,257
NET ASSETS	4,609,196	4,700,969	4,849,507	5,014,515	5,157,230
Equity					
Accumulated surplus	2,196,845	2,235,462	2,327,186	2,431,358	2,509,759
Reserves	2,412,351	2,465,507	2,522,321	2,583,156	2,647,471
TOTAL EQUITY	4,609,196	4,700,969	4,849,507	5,014,515	5,157,230

BUDGET

2021-22

STATEMENT OF HUMAN RESOURCE - EXPENDITURE

FOR THE FOUR YEARS ENDING 30 JUNE 2025

	Forecast	Budget	Projections		
	2020-21	2021-22	2022-23	2023-24	2024-25
	\$000s	\$000s	\$000s	\$000s	\$000s
Executive Services					
- Permanent full time	11,567	12,927	13,154	13,483	13,907
<i>Female</i>	8,971	10,025	10,201	10,456	10,785
<i>Male</i>	2,597	2,902	2,953	3,027	3,122
- Permanent part time	202	293	298	305	315
<i>Female</i>	177	256	261	267	276
<i>Male</i>	25	37	37	38	39
Total Executive Services	11,769	13,220	13,452	13,788	14,222
Finance & Corporate					
- Permanent full time	22,277	25,392	25,838	26,484	27,317
<i>Female</i>	9,001	10,259	10,440	10,701	11,037
<i>Male</i>	13,276	15,133	15,399	15,783	16,280
- Permanent part time	2,214	703	715	733	756
<i>Female</i>	1,760	559	569	583	601
<i>Male</i>	454	144	147	150	155
Total Finance & Corporate	24,491	26,095	26,554	27,217	28,073
City Design					
- Permanent full time	16,433	15,271	15,540	15,928	16,429
<i>Female</i>	6,547	6,085	6,192	6,346	6,546
<i>Male</i>	9,885	9,187	9,348	9,582	9,883
- Permanent part time	697	152	154	158	163
<i>Female</i>	431	94	96	98	101
<i>Male</i>	265	58	59	60	62
Total City Design	17,130	15,423	15,694	16,086	16,592
Strategy Planning & Climate Change					
- Permanent full time	20,043	22,824	23,225	23,805	24,554
<i>Female</i>	10,021	11,412	11,613	11,903	12,277
<i>Male</i>	10,021	11,412	11,613	11,903	12,277
- Permanent part time	1,109	1,000	1,017	1,043	1,076
<i>Female</i>	842	759	772	792	817
<i>Male</i>	267	241	245	251	259
Total Strategy Planning & Climate Change	21,152	23,824	24,242	24,848	25,630
Governance & Org Development					
- Permanent full time	7,153	7,884	8,022	8,223	8,481
<i>Female</i>	4,552	5,017	5,105	5,233	5,397
<i>Male</i>	2,601	2,867	2,917	2,990	3,084
- Permanent part time	548	228	232	237	245
<i>Female</i>	548	228	232	237	245
<i>Male</i>	0	0	0	0	0
Total Governance & Org Development	7,702	8,111	8,254	8,460	8,726
Community & City Services					
- Permanent full time	32,029	39,755	40,453	41,464	42,769
<i>Female</i>	15,757	19,558	19,902	20,399	21,040
<i>Male</i>	16,272	20,197	20,552	21,065	21,728
- Permanent part time	4,535	4,299	4,374	4,483	4,624
<i>Female</i>	3,633	3,444	3,504	3,592	3,705
<i>Male</i>	902	855	870	891	919
Total Community & City Services	36,563	44,054	44,828	45,947	47,393
City Economy and Activation					
- Permanent full time	23,554	28,909	29,417	30,152	31,101
<i>Female</i>	16,976	20,835	21,201	21,731	22,415
<i>Male</i>	6,578	8,074	8,216	8,421	8,686
- Permanent part time	2,167	2,064	2,100	2,152	2,220
<i>Female</i>	1,750	1,667	1,696	1,738	1,793
<i>Male</i>	417	397	404	414	427
Total City Economy and Activation	25,721	30,973	31,517	32,304	33,321
Total casuals and other	17,537	18,567	18,893	19,365	19,974
Total staff expenditure	162,065	180,267	183,434	188,016	193,931

BUDGET

2021-22

STATEMENT OF HUMAN RESOURCE - FTE

FOR THE FOUR YEARS ENDING 30 JUNE 2025

	Forecast 2020-21 FTE	Budget 2021-22 FTE	Projections 2022-23 FTE	Projections 2023-24 FTE	2024-25 FTE
Executive Services					
- Permanent full time	74.9	85.0	85.1	85.5	85.8
<i>Female</i>	58.1	65.9	66.0	66.3	66.5
<i>Male</i>	16.8	19.1	19.1	19.2	19.3
- Permanent part time	1.3	1.2	1.2	1.2	1.2
<i>Female</i>	1.1	1.0	1.0	1.0	1.1
<i>Male</i>	0.2	0.1	0.1	0.1	0.2
Total Executive Services	76.3	86.1	86.3	86.7	87.0
Finance & Corporate					
- Permanent full time	203.5	227.8	228.3	229.2	230.1
<i>Female</i>	82.2	92.0	92.2	92.6	93.0
<i>Male</i>	121.3	135.8	136.0	136.6	137.1
- Permanent part time	20.2	5.7	5.7	5.7	5.7
<i>Female</i>	16.1	4.5	4.5	4.5	4.6
<i>Male</i>	4.1	1.2	1.2	1.2	1.2
Total Finance & Corporate	223.7	233.5	234.0	234.9	235.8
City Design					
- Permanent full time	104.5	110.1	110.3	110.7	111.2
<i>Female</i>	41.7	43.9	43.9	44.1	44.3
<i>Male</i>	62.9	66.2	66.4	66.6	66.9
- Permanent part time	4.4	1.3	1.3	1.3	1.3
<i>Female</i>	2.7	0.8	0.8	0.8	0.8
<i>Male</i>	1.7	0.5	0.5	0.5	0.5
Total City Design	109.0	111.4	111.6	112.1	112.5
Strategy Planning & Climate Change					
- Permanent full time	161.9	183.6	183.9	184.7	185.4
<i>Female</i>	80.9	91.8	92.0	92.3	92.7
<i>Male</i>	80.9	91.8	92.0	92.3	92.7
- Permanent part time	9.0	8.4	8.4	8.5	8.5
<i>Female</i>	6.8	6.4	6.4	6.4	6.4
<i>Male</i>	2.2	2.0	2.0	2.0	2.0
Total Strategy Planning & Climate Change	170.8	192.0	192.4	193.1	193.9
Governance & Org Development					
- Permanent full time	53.0	56.2	56.3	56.6	56.8
<i>Female</i>	33.7	35.8	35.8	36.0	36.1
<i>Male</i>	19.3	20.4	20.5	20.6	20.6
- Permanent part time	4.1	1.7	1.7	1.8	1.8
<i>Female</i>	4.1	1.7	1.7	1.8	1.8
<i>Male</i>	0.0	0.0	0.0	0.0	0.0
Total Governance & Org Development	57.0	58.0	58.1	58.3	58.5
Community & City Services					
- Permanent full time	312.7	355.0	355.7	357.1	358.6
<i>Female</i>	153.9	174.6	175.0	175.7	176.4
<i>Male</i>	158.9	180.4	180.7	181.4	182.2
- Permanent part time	44.3	42.8	42.8	43.0	43.2
<i>Female</i>	35.5	34.3	34.3	34.5	34.6
<i>Male</i>	8.8	8.5	8.5	8.6	8.6
Total Community & City Services	357.0	397.7	398.5	400.1	401.7
City Economy and Activation					
- Permanent full time	208.6	245.6	246.1	247.1	248.1
<i>Female</i>	150.4	177.0	177.4	178.1	178.8
<i>Male</i>	58.3	68.6	68.7	69.0	69.3
- Permanent part time	19.2	21.2	21.3	21.3	21.4
<i>Female</i>	15.5	17.1	17.2	17.2	17.3
<i>Male</i>	3.7	4.1	4.1	4.1	4.1
Total City Economy and Activation	227.8	266.8	267.3	268.4	269.5
Total casuals and other	166.1	148.5	148.8	149.4	150.0
Total staff numbers	1,387.8	1,494.0	1,497.0	1,503.0	1,509.0

STATEMENT OF CHANGES IN EQUITY

FOR THE FOUR YEARS ENDING 30 JUNE 2025

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserves \$'000	Other Reserves \$'000
2021 Forecast				
Balance at beginning of the financial year	4,531,080	2,169,909	2,287,010	74,161
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		26,936		
New asset revaluation increment/(decrement)			51,181	
Transfers to reserves				
Transfers from reserves				
Balance at end of the financial year	4,609,196	2,196,845	2,338,191	74,161
2022 Budget				
Balance at beginning of the financial year	4,609,196	2,196,845	2,338,191	74,161
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		38,617		
New asset revaluation increment/(decrement)			53,156	
Transfers to reserves				
Transfers from reserves				
Balance at end of the financial year	4,700,969	2,235,462	2,391,347	74,161
2023				
Balance at beginning of the financial year	4,700,969	2,235,462	2,391,347	74,161
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		91,724		
New asset revaluation increment/(decrement)			56,814	
Transfers to reserves				
Transfers from reserves				
Balance at end of the financial year	4,849,507	2,327,186	2,448,161	74,161
2024				
Balance at beginning of the financial year	4,849,507	2,327,186	2,448,161	74,161
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		104,172		
New asset revaluation increment/(decrement)			60,835	
Transfers to reserves				
Transfers from reserves				
Balance at end of the financial year	5,014,515	2,431,358	2,508,996	74,161
2025				
Balance at beginning of the financial year	5,014,515	2,431,358	2,508,996	74,161
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		78,401		
New asset revaluation increment/(decrement)			64,314	
Transfers to reserves				
Transfers from reserves				
Balance at end of the financial year	5,157,230	2,509,759	2,573,310	74,161

STATEMENT OF CASH FLOWS

FOR THE FOUR YEARS ENDING 30 JUNE 2025

	Forecast 2020/21 \$'000s	Budget 2021/22 \$'000s	Projections		
			2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Cash Flows from Operating Activities					
Rates and charges	294,680	342,807	350,758	358,376	368,880
Statutory fees and fines	33,863	46,536	54,252	58,069	57,413
User fees	43,420	70,417	81,215	87,809	89,244
Grants - Operating	56,719	47,091	37,531	11,354	11,354
Grants - Capital	29,835	44,784	70,609	72,304	44,142
Contributions - Monetary	33,879	22,755	19,106	24,687	25,810
Interest received	835	203	2,369	2,129	1,752
Dividends received	15,159	3,568	3,126	3,012	3,112
Trust funds and deposits taken	401	409	12,918	(676)	(662)
Other receipts	9,012	12,760	12,414	15,197	17,973
Employee cost	(164,430)	(176,026)	(182,696)	(186,948)	(192,553)
Materials and services	(223,989)	(214,543)	(216,021)	(223,305)	(227,261)
Other payments	(39,390)	(57,485)	(44,941)	(21,971)	(22,524)
Short-term, low value and variable lease payments	(637)	(691)	(705)	(719)	(733)
Net Cash provided by/(used in) operating activities	89,358	142,586	199,935	199,316	175,947
Cash Flows from Investing Activities					
Payments for property, infrastructure, plant and equipment	(161,065)	(225,490)	(263,158)	(239,951)	(196,866)
Payments for Investments property	0	(44,900)	0	0	0
Payments for Public Open Space Purchase		(4,900)			
Proceeds from Sale of property, infrastructure, plant and equipment	27,315	4,622	1,100	25,000	20,000
Net Cash provided by/(used in) investing activities	(133,750)	(270,668)	(262,058)	(214,951)	(176,866)
Cash Flows from Financing Activities					
TD Deposit Reclassification	30,000	0	0	0	0
Proceeds from borrowing/Repayments of borrowing	43,000	104,678	89,666	9,671	0
Repayment of Borrowings	0	0	0	0	(1,810)
Borrowing Costs	(80)	(148)	(1,551)	(4,866)	(10,004)
Interest paid - lease liability	(117)	(82)	(84)	(87)	(89)
Net Cash provided by/(used in) financing activities	72,803	104,448	88,031	4,719	(11,903)
Net increase/(decrease) in cash and cash equivalents	28,412	(23,634)	25,908	(10,916)	(12,822)
Cash and cash equivalents at beginning of the financial year	106,598	135,010	111,376	137,284	126,368
Cash and cash equivalents at end of the financial year	135,010	111,376	137,284	126,368	113,546

BUDGET

2021-22

STATEMENT OF CAPITAL WORKS

FOR THE FOUR YEARS ENDING 30 JUNE 2025

	Budget	Projections		
	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Property				
Land	0	0	0	0
Land improvements	0	0	0	0
Buildings	16,716	32,284	13,500	5,500
Building improvements	62,377	50,953	61,850	54,643
Leasehold improvements	0	0	0	0
Heritage buildings	0	0	0	0
Total Property	79,093	83,237	75,350	60,143
Plant and equipment				
Plant & Equipment	6,424	2,755	2,640	2,140
Fixtures, Fittings & Furniture	744	774	809	809
Computers and telecommunications	16,900	15,400	13,300	14,200
Heritage plant and equipment	0	0	0	0
Library books	1,400	1,400	1,400	1,400
Total plant and equipment	25,468	20,329	18,149	18,549
Infrastructure				
Roads	6,137	5,068	5,564	6,135
Bridges	0	3,850	3,700	3,700
Footpaths and cycleways	29,561	43,700	44,813	17,905
Drainage	9,545	6,534	3,803	3,997
Recreational, leisure & community facilities	2,640	10,000	946	0
Waste management	1,188	1,194	1,221	0
Parks, open space & streetscapes	64,389	86,662	77,761	76,861
Aerodromes	0	0	0	0
Off street car parks	0	0	0	0
Other Structures	12,554	5,920	4,420	4,420
Total infrastructure	126,014	162,928	142,228	113,018
Total capital works	230,575	266,494	235,727	191,710
Represented by:				
New asset expenditure	114,078	159,009	117,015	80,294
Asset renewal expenditure	44,187	44,262	50,246	66,103
Asset upgrade expenditure	63,741	63,223	68,466	45,313
Asset expansion expenditure	8,569	0	0	0
Total capital works expenditure	230,575	266,494	235,727	191,710

BUDGET

2021-22

SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE FOR THE FOUR YEARS ENDING 30 JUNE 2025

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2021-22										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	16,716	11,216	5,500	0	0	16,716	0	0	6,500	10,216
Building improvements	62,377	9,756	1,430	51,191	0	62,377	9,000	0	3,186	50,191
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
Total Property	79,093	20,972	6,930	51,191	0	79,093	9,000	0	9,686	60,407
Plant and equipment										
Plant & Equipment	6,424	4,784	1,640	0	0	6,424	0	0	6,424	0
Fixtures, Fittings & Furniture	744	594	150	0	0	744	0	0	744	0
Computers and telecommunications	16,900	10,900	6,000	0	0	16,900	0	0	6,000	10,900
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,400	0	1,400	0	0	1,400	0	0	1,400	0
Total plant and equipment	25,468	16,278	9,190	0	0	25,468	0	0	14,568	10,900
Infrastructure										
Roads	6,137	620	5,517	0	0	6,137	2,952	0	3,185	0
Bridges	0	0	0	0	0	0	0	0	0	0
Footpaths and cycleways	29,561	22,266	5,395	1,900	0	29,561	21,281	0	8,280	0
Drainage	9,545	4,610	4,935	0	0	9,545	0	0	9,545	0
Recreational, leisure & community facilities	2,640	2,290	0	350	0	2,640	1,000	0	1,640	0
Waste management	1,188	1,188	0	0	0	1,188	0	0	1,188	0
Parks, open space & streetscapes	64,389	35,690	9,830	10,300	8,569	64,389	6,250	42,469	15,670	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	12,554	10,164	2,390	0	0	12,554	4,300	0	8,254	0
Total infrastructure	126,014	76,828	28,067	12,550	8,569	126,014	35,783	42,469	47,762	0
Total capital works expenditure	230,575	114,078	44,187	63,741	8,569	230,575	44,783	42,469	72,016	71,307

BUDGET

2021-22

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2022-23										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	32,284	26,784	5,500	0	0	32,284	3,000	0	5,500	23,784
Building improvements	50,953	400	930	49,623	0	50,953	0	0	1,330	49,623
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
Total Property	83,237	27,184	6,430	49,623	0	83,237	3,000	0	6,830	73,407
Plant and equipment										
Plant & Equipment	2,755	1,160	1,595	0	0	2,755	0	0	2,755	0
Fixtures, Fittings & Furniture	774	594	180	0	0	774	0	0	774	0
Computers and telecommunications	15,400	9,400	6,000	0	0	15,400	0	0	6,000	9,400
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,400	0	1,400	0	0	1,400	0	0	1,400	0
Total plant and equipment	20,329	11,154	9,175	0	0	20,329	0	0	10,929	9,400
Infrastructure										
Roads	5,068	620	4,448	0	0	5,068	1,452	0	3,616	0
Bridges	3,850	0	3,850	0	0	3,850	500	0	3,350	0
Footpaths and cycleways	43,700	37,815	5,885	0	0	43,700	35,745	0	7,955	0
Drainage	6,534	2,310	4,224	0	0	6,534	0	0	6,534	0
Recreational, leisure & community facilities	10,000	4,400	0	5,600	0	10,000	5,912	0	4,088	0
Waste management	1,194	1,194	0	0	0	1,194	0	0	1,194	0
Parks, open space & streetscapes	86,662	68,832	9,830	8,000	0	86,662	24,000	27,900	34,762	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	5,920	5,500	420	0	0	5,920	0	0	5,920	0
Total infrastructure	162,928	120,671	28,657	13,600	0	162,928	67,609	27,900	67,419	0
Total capital works expenditure	266,494	159,009	44,262	63,223	0	266,494	70,609	27,900	85,178	82,807

BUDGET

2021-22

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2023-24										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	13,500	8,000	5,500	0	0	13,500	0	0	13,500	0
Building improvements	61,850	400	5,930	55,520	0	61,850	10,000	3,000	39,179	9,671
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
Total Property	75,350	8,400	11,430	55,520	0	75,350	10,000	3,000	52,679	9,671
Plant and equipment										
Plant & Equipment	2,640	1,300	1,340	0	0	2,640	0	0	2,640	0
Fixtures, Fittings & Furniture	809	594	215	0	0	809	0	0	809	0
Computers and telecommunications	13,300	7,300	6,000	0	0	13,300	0	0	13,300	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,400	0	1,400	0	0	1,400	0	0	1,400	0
Total plant and equipment	18,149	9,194	8,955	0	0	18,149	0	0	18,149	0
Infrastructure										
Roads	5,564	620	4,944	0	0	5,564	1,142	0	4,422	0
Bridges	3,700	0	3,700	0	0	3,700	370	0	3,330	0
Footpaths and cycleways	44,813	38,390	6,423	0	0	44,813	34,130	0	10,683	0
Drainage	3,803	310	3,493	0	0	3,803	0	0	3,803	0
Recreational, leisure & community facilities	946	0	0	946	0	946	662	0	284	0
Waste management	1,221	1,221	0	0	0	1,221	0	0	1,221	0
Parks, open space & streetscapes	77,761	54,880	10,881	12,000	0	77,761	26,000	17,300	34,461	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	4,420	4,000	420	0	0	4,420	0	0	4,420	0
Total infrastructure	142,228	99,421	29,861	12,946	0	142,228	62,304	17,300	62,624	0
Total capital works expenditure	235,727	117,015	50,246	68,466	0	235,727	72,304	20,300	133,452	9,671

BUDGET

2021-22

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2024-25										
Property										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	5,500	0	5,500	0	0	5,500	0	0	5,500	0
Building improvements	54,643	400	20,930	33,313	0	54,643	10,000	10,000	34,643	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0
Total Property	60,143	400	26,430	33,313	0	60,143	10,000	10,000	40,143	0
Plant and equipment										
Plant & Equipment	2,140	1,300	840	0	0	2,140	0	0	2,140	0
Fixtures, Fittings & Furniture	809	594	215	0	0	809	0	0	809	0
Computers and telecommunications	14,200	8,200	6,000	0	0	14,200	0	0	14,200	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,400	0	1,400	0	0	1,400	0	0	1,400	0
Total plant and equipment	18,549	10,094	8,455	0	0	18,549	0	0	18,549	0
Infrastructure										
Roads	6,135	620	5,515	0	0	6,135	1,142	0	4,993	0
Bridges	3,700	0	3,700	0	0	3,700	0	0	3,700	0
Footpaths and cycleways	17,905	10,890	7,015	0	0	17,905	7,000	0	10,905	0
Drainage	3,997	310	3,687	0	0	3,997	0	0	3,997	0
Recreational, leisure & community facilities	0	0	0	0	0	0	0	0	0	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space & streetscapes	76,861	53,980	10,881	12,000	0	76,861	26,000	16,400	34,461	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	4,420	4,000	420	0	0	4,420	0	0	4,420	0
Total infrastructure	113,018	69,800	31,218	12,000	0	113,018	34,142	16,400	62,476	0
Total capital works expenditure	191,710	80,294	66,103	45,313	0	191,710	44,142	26,400	121,168	0

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BUDGET

2021-22

APPENDIX D – FINANCIAL PERFORMANCE INDICATORS

Measure	Forecast 2020-21	Budget 2021-22	4 Year Projections			Trend +/-	
			2022-23	2023-24	2024-25		
Operating Positions							
<i>Adjusted underlying result</i>	Underlying surplus/(deficit) / underlying revenue	-7.5%	-5.0%	0.8%	1.8%	2.0%	↑
Liquidity							
<i>Working Capital</i>	Current assets/Current Liabilities	1.55	1.03	1.30	1.27	1.27	↑
<i>Cash Ratio</i>	Cash and cash equivalents/Current Liabilities	1.02	0.66	0.73	0.70	0.66	↓
Obligations							
<i>Loans and borrowings</i>	Interest bearing loans and borrowings/rate revenue	14%	45%	69%	69%	66%	↑
<i>Loans and borrowings</i>	Interest and principal repayments on interest bearing loans and borrowings /rate revenue	0.0%	0.0%	0.4%	1.4%	2.7%	↑
<i>Indebtedness</i>	Non-current liabilities/own source revenue	11.7%	31.8%	47.7%	46.8%	44.9%	↑
<i>Asset renewal</i>	Asset renewal expense/Asset depreciation	62%	61%	51%	53%	61%	↓
Stability							
<i>Rates concentration</i>	Rates revenue/adjusted underlying revenue	67%	63%	64%	67%	66%	↓
Efficiency							
<i>Expenditure level</i>	Total Expenses/no of property assessments	3,917	4,053	3,866	3,733	3,826	↓
<i>Revenue level</i>	Residential rate revenue/no of residential Property Assessments	1,280	1,237	1,294	1,336	1,395	↑
<i>Workforce turnover</i>	No of permanent staff resignations & terminations/Average no of perm staff for the financial year	6.0%	6.0%	6.0%	6.0%	6.0%	↔

Key to Trend

- ↑ Budgeted increasing trend
- ↔ Neutral
- ↓ Budgeted decreasing trend

Notes to indicators

Financial Performance

An improvement in overall operating financial performance is expected in 2021-22 given the expected recovery from COVID-19 impacts as represented by the ratios above with performance returning to more normalised levels over the four year period.

Financial Position

The trend indicates a modest decrease in the Council's short term liquidity financial position over the next four years with significant capital investments.

APPENDIX E – COUNCIL WORKS PROGRAM PROJECTS

THE YEAR ENDING 30 JUNE 2022

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
PROPERTY								
BUILDINGS								
New Asset Expenditure								
17B1404N	Kensington Community Centre Redevelopment	0	0	0	0	0	10,216,000	10,216,000
21B4501N	Library Pop-Ups	1,000,000	0	0	0	0	0	1,000,000
Total New Asset Expenditure		1,000,000	0	0	0	0	10,216,000	11,216,000
Asset Renewal								
21B3706R	Property Services Renewal Works	5,500,000	0	0	0	0	0	5,500,000
Total Asset Renewal Expenditure		5,500,000	0	0	0	0	0	5,500,000
TOTAL BUILDINGS		6,500,000	0	0	0	0	10,216,000	16,716,000
BUILDING IMPROVEMENTS								
New Asset Expenditure								
20B0901N	Make Room	356,065	9,000,000	0	0	0	0	9,356,065
21B3708N	Property Services Sustainability New Works	400,000	0	0	0	0	0	400,000
Total New Asset Expenditure		756,065	9,000,000	0	0	0	0	9,756,065
Asset Renewal								
21B3704R	Property Services DDA Works	530,000	0	0	0	0	0	530,000
21B3707R	Property Services Sustainability Renewal Works	400,000	0	0	0	0	0	400,000
21B4430R	North Melbourne Community Centre Redevelopment	500,000	0	0	0	0	0	500,000
Total Asset Renewal Expenditure		1,430,000	0	0	0	0	0	1,430,000
Asset Upgrade								
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR)	0	0	0	0	0	50,191,117	50,191,117
21B4109N	A New City Library	1,000,000	0	0	0	0	0	1,000,000
Total Asset Upgrade Expenditure		1,000,000	0	0	0	0	50,191,117	51,191,117
TOTAL BUILDING IMPROVEMENTS		3,186,065	9,000,000	0	0	0	50,191,117	62,377,182
TOTAL PROPERTY		9,686,065	9,000,000	0	0	0	60,407,117	79,093,182
PLANT AND EQUIPMENT								
PLANT & EQUIPMENT								
New Asset Expenditure								
20B1371N	Parking Technology Services	3,424,000	0	0	0	0	0	3,424,000
21B3315N	Investigate Deployment of Distributed Battery Systems	200,000	0	0	0	0	0	200,000
21B5107N	Christmas Decorations NEW	860,000	0	0	0	0	0	860,000
21B5109N	Moomba Festival - Parade Floats	300,000	0	0	0	0	0	300,000
Total New Asset Expenditure		4,784,000	0	0	0	0	0	4,784,000
Asset Renewal								
21B1204R	Renewal of Safe City Cameras	170,000	0	0	0	0	0	170,000
21B1353R	Parking Meter Renewal	785,000	0	0	0	0	0	785,000
21B3601R	Corporate Fleet Replacement	285,000	0	0	0	0	0	285,000
21B5108R	Christmas Decorations - Renewal	300,000	0	0	0	0	0	300,000
21B5111R	Moomba Festival - Parade Assets Renewal	100,000	0	0	0	0	0	100,000
Total Asset Renewal Expenditure		1,640,000	0	0	0	0	0	1,640,000
TOTAL PLANT & EQUIPMENT		6,424,000	0	0	0	0	0	6,424,000
FIXTURES, FITTINGS & FURNITURE								
New Asset Expenditure								
21B1352N	Reduce Speed Limits	450,000	0	0	0	0	0	450,000
21B1362N	Pedestrian Monitoring Program - Expansion of sensor network	44,000	0	0	0	0	0	44,000
21B3701N	Furniture and Equipment New Purchases	100,000	0	0	0	0	0	100,000
Total New Asset Expenditure		594,000	0	0	0	0	0	594,000
Asset Renewal								
21B5104R	Melbourne Knowledge Week Hub	150,000	0	0	0	0	0	150,000
Total Asset Renewal Expenditure		150,000	0	0	0	0	0	150,000
TOTAL FIXTURES, FITTINGS & FURNITURE		744,000	0	0	0	0	0	744,000

BUDGET

2021-22

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
COMPUTERS AND TELECOMMUNICATIONS								
New Asset Expenditure								
21B0303N	Technology and Digital Innovation - New	0	0	0	0	0	10,900,000	10,900,000
Total New Asset Expenditure		0	0	0	0	0	10,900,000	10,900,000
Asset Renewal								
21B0301R	Technology Modernisation - Renewal	6,000,000	0	0	0	0	0	6,000,000
Total Asset Renewal Expenditure		6,000,000	0	0	0	0	0	6,000,000
TOTAL COMPUTERS AND TELECOMMUNICATIONS		6,000,000	0	0	0	0	10,900,000	16,900,000
LIBRARY BOOKS								
Asset Renewal								
21B4115R	Library Collection Renewal	1,400,000	0	0	0	0	0	1,400,000
Total Asset Renewal Expenditure		1,400,000	0	0	0	0	0	1,400,000
TOTAL LIBRARY BOOKS		1,400,000	0	0	0	0	0	1,400,000
TOTAL PLANT AND EQUIPMENT		14,568,000	0	0	0	0	10,900,000	25,468,000
INFRASTRUCTURE								
ROADS								
New Asset Expenditure								
21B1365N	Improve Pedestrian Priority In Little Streets	310,000	310,000	0	0	0	0	620,000
Total New Asset Expenditure		310,000	310,000	0	0	0	0	620,000
Asset Renewal								
21B1305R	Roadway Renewal	2,875,000	1,500,000	0	0	0	0	4,375,000
21B1343R	Roads to Recovery program	0	468,698	0	0	0	0	468,698
21B1344R	Victorian Grants Commission - Local Road Funding	0	673,454	0	0	0	0	673,454
Total Asset Renewal Expenditure		2,875,000	2,642,152	0	0	0	0	5,517,152
TOTAL ROADS		3,185,000	2,952,152	0	0	0	0	6,137,152
FOOTPATHS AND CYCLEWAYS								
New Asset Expenditure								
19B1376N	Exhibition Street Bike Lane	3,440,000	0	0	0	0	0	3,440,000
20B1347N	Widen Footpath In Overcrowded Streets	445,000	445,000	0	0	0	0	890,000
21B1351N	Major Streetscape Improvements	0	0	2,970,000	0	0	0	2,970,000
21B1363N	Cycle Infrastructure	0	4,030,000	4,030,000	0	0	0	8,060,000
21B1367N	St Kilda Road - Metro Bike Lane	0	5,000,000	0	0	0	0	5,000,000
21B3101N	Gateway to GMH Turner Street Works	0	1,906,400	0	0	0	0	1,906,400
Total New Asset Expenditure		3,885,000	11,381,400	7,000,000	0	0	0	22,266,400
Asset Renewal								
21B1306R	Footpath Renewal	3,895,000	1,000,000	0	0	0	0	4,895,000
21B1336R	DDA Compliance - Infrastructure	500,000	0	0	0	0	0	500,000
Total Asset Renewal Expenditure		4,395,000	1,000,000	0	0	0	0	5,395,000
Asset Upgrade								
21B1371N	Flinders Street Hostile Vehicle Mitigation	0	1,900,000	0	0	0	0	1,900,000
Total Asset Upgrade Expenditure		0	1,900,000	0	0	0	0	1,900,000
TOTAL FOOTPATHS AND CYCLEWAYS		8,280,000	14,281,400	7,000,000	0	0	0	29,561,400
DRAINAGE								
New Asset Expenditure								
19B1355N	Pump Station Upgrade - Stubbs Street	4,200,000	0	0	0	0	0	4,200,000
21B1350N	New Drainage Infrastructure	310,000	0	0	0	0	0	310,000
21B1366N	Advancing Stormwater Harvesting	100,000	0	0	0	0	0	100,000
Total New Asset Expenditure		4,610,000	0	0	0	0	0	4,610,000
Asset Renewal								
21B1337R	Flood Mitigation Renewal	1,950,000	0	0	0	0	0	1,950,000
21B1339R	Drains renewal	2,007,000	0	0	0	0	0	2,007,000
21B1340R	Kerb and Channel Renewal	977,500	0	0	0	0	0	977,500
Total Asset Renewal Expenditure		4,934,500	0	0	0	0	0	4,934,500
TOTAL DRAINAGE		9,544,500	0	0	0	0	0	9,544,500
RECREATIONAL, LEISURE & COMMUNITY FACILITIES								
New Asset Expenditure								
21B1431N	East Melbourne Powlett Reserve Gym Equipment	10,000	0	0	0	0	0	10,000
21B4425N	Community Sports Pavilion Upgrade (Brens)	815,000	1,000,000	0	0	0	0	1,815,000
21B4427N	Waterways Operations precinct in the Bolte Precinct West	300,000	0	0	0	0	0	300,000
21B4429N	Waterways provision of kayak storage and fishing infrastructure	165,000	0	0	0	0	0	165,000
Total New Asset Expenditure		1,290,000	1,000,000	0	0	0	0	2,290,000
Asset Upgrade								
21B4428N	Riverslide skate park redevelopment	350,000	0	0	0	0	0	350,000
Total Asset Upgrade Expenditure		350,000	0	0	0	0	0	350,000
TOTAL RECREATIONAL, LEISURE & COMMUNITY FACILITIES		1,640,000	1,000,000	0	0	0	0	2,640,000

Funding sources for specific projects remain subject to detailed planning and approval processes, including assessment for suitability in accordance with Council's financial policies.

BUDGET

2021-22

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
WASTE MANAGEMENT								
New Asset Expenditure								
21B1802N	Waste and Resource Recovery Hub Expansion Program	1,187,750	0	0	0	0	0	1,187,750
Total New Asset Expenditure		1,187,750	0	0	0	0	0	1,187,750
TOTAL WASTE MANAGEMENT		1,187,750	0	0	0	0	0	1,187,750
PARKS, OPEN SPACE & STREETSAPES								
New Asset Expenditure								
21B1414N	Climate Adaptation Urban Landscapes New Works	0	0	0	0	1,400,000	0	1,400,000
21B1427N	Seafarers Rest Park	40,000	0	0	0	0	0	40,000
21B1428N	New Southbank Open Space reserve	0	0	0	0	20,000,000	0	20,000,000
21B1430N	Pocket Parks	0	0	0	0	2,500,000	0	2,500,000
21B1432N	Urban Renewal Open Spaces	0	0	0	0	10,000,000	0	10,000,000
21B1433N	City Road Northern Undercroft	650,000	0	0	0	0	0	650,000
21B2514N	Greenline	1,000,000	0	0	0	0	0	1,000,000
21B5105N	Wayfinding signage program – Extending signs to priority areas	100,000	0	0	0	0	0	100,000
Total New Asset Expenditure		1,790,000	0	0	0	33,900,000	0	35,690,000
Asset Renewal								
21B1410R	Parks Renewal Program	6,500,000	0	0	0	0	0	6,500,000
21B1418R	Climate Adaptation Urban Landscapes Renewal Works (CASP)	900,000	0	0	0	0	0	900,000
21B1422R	Parks Tree Planting and Replacement Program	1,700,000	0	0	0	0	0	1,700,000
21B1423R	Median and Tree Plot Renewals	150,000	0	0	0	0	0	150,000
21B1425R	Create habitat to increase nature in the city	430,000	0	0	0	0	0	430,000
21B4418R	Waterways Renewal Program	150,000	0	0	0	0	0	150,000
Total Asset Renewal Expenditure		9,830,000	0	0	0	0	0	9,830,000
Asset Upgrade								
20B2301N	N+W Melb and Docklands Transport + Amenity Program (TAP)	3,250,000	3,250,000	0	0	0	0	6,500,000
20B3308N	Southbank Promenade Stage 1	800,000	3,000,000	0	0	0	0	3,800,000
Total Asset Upgrade Expenditure		4,050,000	6,250,000	0	0	0	0	10,300,000
Asset Expansion								
14G8111N	Southbank Boulevard Upgrading	0	0	0	0	3,355,140	0	3,355,140
14G8129N	Dodds Street linear park, Southbank	0	0	0	0	5,214,000	0	5,214,000
Total Asset Expansion Expenditure		0	0	0	0	8,569,140	0	8,569,140
TOTAL PARKS, OPEN SPACE & STREETSAPES		15,670,000	6,250,000	0	0	42,469,140	0	64,389,140
OTHER STRUCTURES								
New Asset Expenditure								
18B3410N	Melbourne Innovation District (MID) Urban Realm	1,000,000	0	0	0	0	0	1,000,000
18B4116N	Public Art Melbourne	2,000,000	0	0	0	0	0	2,000,000
19B1429N	Australia Wharf Fitout	864,200	0	0	0	0	0	864,200
21B4122N	Public Art	2,000,000	4,300,000	0	0	0	0	6,300,000
Total New Asset Expenditure		5,864,200	4,300,000	0	0	0	0	10,164,200
Asset Renewal								
21B1341R	Street Furniture Renewal	400,000	0	0	0	0	0	400,000
21B1346R	Banner Pole Renewal	20,000	0	0	0	0	0	20,000
21B1349R	Melbourne City Marina Renewal	1,970,000	0	0	0	0	0	1,970,000
Total Asset Renewal Expenditure		2,390,000	0	0	0	0	0	2,390,000
TOTAL OTHER STRUCTURES		8,254,200	4,300,000	0	0	0	0	12,554,200
TOTAL INFRASTRUCTURE		47,761,450	28,783,552	7,000,000	0	42,469,140	0	126,014,142
TOTAL CAPITAL WORKS PROGRAM		72,015,515	37,783,552	7,000,000	0	42,469,140	71,307,117	230,575,324

BUDGET

2021-22

Program Code	Title	Cash	Grants		Contributions		Borrowings	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
MAINTENANCE PROGRAM								
MAINTENANCE								
21B0302M	IT Maintenance	1,650,000	0	0	0	0	0	1,650,000
21B1201M	Safe City Camera Maintenance	140,000	0	0	0	0	0	140,000
21B1202M	Corporate Security Access and Control Maintenance	123,000	0	0	0	0	0	123,000
21B1203M	Street Trading Infrastructure Maintenance	215,000	0	0	0	0	0	215,000
21B1309M	Bridge Maintenance	350,000	0	0	0	0	0	350,000
21B1323M	Street Lighting Maintenance (OMR Charges)	1,152,000	0	0	0	0	0	1,152,000
21B1326M	Wharf and Marina Maintenance	166,000	0	0	0	0	0	166,000
21B1327M	Bicycle lane maintenance	165,000	0	0	0	0	0	165,000
21B1328M	Pedestrian Improvements	1,100,000	0	0	0	0	0	1,100,000
21B1329M	Pump Station Maintenance	55,000	0	0	0	0	0	55,000
21B1330M	Fire Hydrant Maintenance	53,000	0	0	0	0	0	53,000
21B1332M	Banner Pole Maintenance	30,800	0	0	0	0	0	30,800
21B1333M	Street Lighting Upgrade	725,000	0	0	0	0	0	725,000
21B1334M	Drains Maintenance	80,000	0	0	0	0	0	80,000
21B1356M	Pedestrian Monitoring - renewal and maintenance of sensors	37,000	0	0	0	0	0	37,000
21B1409M	Green Our City Strategic Action Plan implementation	1,004,679	87,500	0	0	0	0	1,092,179
21B1424M	Urban Forest Health (Pest and disease management)	282,000	0	0	0	0	0	282,000
21B1503M	City Activation	0	9,000,000	0	0	0	0	9,000,000
21B2302M	Metro Tunnel Project	300,000	0	0	0	0	0	300,000
21B2503M	Melbourne Contemporary Pavilion	325,000	0	0	0	0	0	325,000
21B2504M	Advance Architectural Design	50,000	0	0	0	0	0	50,000
21B2505M	Maintenance of Pedestrian Signage	50,000	0	0	0	0	0	50,000
21B2506M	Advance Industrial Design	100,000	0	0	0	0	0	100,000
21B2507M	Advance Landscape Architecture Design	75,000	0	0	0	0	0	75,000
21B2509M	Advance Streetscape Design	50,000	0	0	0	0	0	50,000
21B2511M	Advance Urban Design	50,000	0	0	0	0	0	50,000
21B2512M	Advance Parks Design	75,000	0	0	0	0	0	75,000
21B2513M	Birrarung Trial Floating Wetland	0	600,000	0	0	0	0	600,000
21B3702M	Accommodation Modifications	300,000	0	0	0	0	0	300,000
21B3703M	Property Services Annual Minor Works Program	1,200,000	0	0	0	0	0	1,200,000
21B3709M	Surveying Services for titles to Council's properties and roads	200,000	0	0	0	0	0	200,000
21B4110M	Library and Community Hubs Renewal and Maintenance	300,000	0	0	0	0	0	300,000
21B4111M	Creative Spaces Maintenance	74,346	0	0	0	0	0	74,346
21B4112M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	0	0	0	0	0	20,000
21B4113M	Signal Theatre Equipment and Furniture Maintenance	20,000	0	0	0	0	0	20,000
21B4114M	Meat Market – Maintenance of Technical equipment	20,000	0	0	0	0	0	20,000
21B4118M	Arts House Annual Maintenance of Theatrical Equipment	40,000	0	0	0	0	0	40,000
21B4119M	Public Art Melbourne - LAB and Maintenance	200,000	0	0	0	0	0	200,000
21B4120M	Capital Maintenance of the Art and Heritage Collection	200,000	0	0	0	0	0	200,000
21B4302M	Smoke Free Areas Initiative	50,000	0	0	0	0	0	50,000
21B4422M	YMCA Managed Recreation Facility Equipment Maintenance	150,000	0	0	0	0	0	150,000
21B5101M	Wayfinding signage program - Maintenance	60,000	0	0	0	0	0	60,000
21B5103M	Melbourne Fashion Week Asset Maintenance and Install	49,000	0	0	0	0	0	49,000
21B5106M	Christmas Festival Decorations Program - Maintenance	2,420,000	0	0	0	0	0	2,420,000
21B5110M	Moomba Festival - Parade Floats Maintenance	242,000	0	0	0	0	0	242,000
TOTAL MAINTENANCE		13,948,825	9,687,500	0	0	0	0	23,636,325
TOTAL MAINTENANCE PROGRAM		13,948,825	9,687,500	0	0	0	0	23,636,325
TOTAL PROGRAM		85,964,340	47,471,052	7,000,000	0	42,469,140	71,307,117	254,211,649

THE YEAR ENDING 30 JUNE 2023

Program Code	Title	COM	Grants		Contributions		Total Project Cost
			Grants	Parking Levy	External	Public Open Space	
New Works							
14G1301N	Queen Victoria Precinct Renewal Program	49,623,463	-	-	-	-	49,623,463
17B1404N	Kensington Community Recreation Centre Redevelopment	23,784,000	-	-	-	-	23,784,000
18B3410N	Melbourne Innovation District (MID) Urban Realm Year 2	1,000,000	-	-	-	-	1,000,000
18B4116N	Public Art Melbourne – Growth Areas	2,000,000	-	-	-	-	2,000,000
19B1355N	Pump Station Upgrade - Stubbs Street	2,000,000	-	-	-	-	2,000,000
19B1376N	Exhibition Street Bike Lane	525,000	-	-	-	-	525,000
19B1429N	Australia Wharf Fitout	500,000	-	-	-	-	500,000
20B1347N	Widen Footpath In Overcrowded Streets	445,000	-	445,000	-	-	890,000
20B2301N	N+W Melb and Docklands Transport + Amenity Program (TAP)	4,000,000	-	4,000,000	-	-	8,000,000
21B0303N	Technology and Digital Innovation - New	9,400,000	-	-	-	-	9,400,000
21B1350N	New Drainage Infrastructure	310,000	-	-	-	-	310,000
21B1351N	Major Streetscape Improvements	-	6,300,000	-	-	-	6,300,000
21B1352N	Reduce Speed Limits	450,000	-	-	-	-	450,000
21B1362N	Pedestrian Monitoring Program - Expansion of sensor network	44,000	-	-	-	-	44,000
21B1363N	Cycle Infrastructure	1,300,000	-	1,300,000	-	-	2,600,000
21B1365N	Improve Pedestrian Priority In Little Streets	310,000	-	310,000	-	-	620,000
21B1367N	St Kilda Road - Metro Bike Lane	-	-	27,500,000	-	-	27,500,000
21B1414N	Climate Adaptation Urban Landscapes New Works	-	-	-	-	1,400,000	1,400,000
21B1427N	Seafarers Rest Park	852,141	-	-	-	-	852,141
21B1428N	New Southbank Open Space reserve	-	-	-	-	5,000,000	5,000,000
21B1430N	Pocket Parks	-	-	-	-	2,500,000	2,500,000
21B1432N	Urban Renewal Open Spaces	-	-	-	-	10,000,000	10,000,000
21B1433N	City Road Masterplan	-	-	-	-	9,000,000	9,000,000
21B1802N	Waste and Resource Recovery Hub Expansion Program	1,194,144	-	-	-	-	1,194,144
21B2514N	Greenline	20,000,000	-	20,000,000	-	-	40,000,000
21B3701N	Furniture and Equipment New Purchases	100,000	-	-	-	-	100,000
21B3708N	Property Services Sustainability New Works	400,000	-	-	-	-	400,000
21B4122N	Public Art	2,000,000	-	-	-	-	2,000,000
21B4425N	Community Sports Pavilion Upgrade (Brens)	2,900,000	-	1,500,000	-	-	4,400,000
21B4426N	Community Sports Pavilion Upgrade (Ryder Pavilion)	1,188,000	-	2,772,000	-	-	3,960,000
21B4428N	Riverslide skate park redevelopment	-	-	1,640,000	-	-	1,640,000
21B4501N	Library Pop-Ups	-	-	3,000,000	-	-	3,000,000
21B5105N	Wayfinding signage program – Extending signs to priority areas	80,000	-	-	-	-	80,000
21B5107N	Christmas Decorations NEW	860,000	-	-	-	-	860,000
21B5109N	Moomba Festival - Parade Floats	300,000	-	-	-	-	300,000
Total New Works		125,565,748	6,300,000	62,467,000	-	27,900,000	222,232,748

Program Code	Title	COM	Grants		Contributions		Total Project Cost
			Grants	Parking Levy	External	Public Open Space	
Renewals							
21B0301R	Technology Modernisation - Renewal	6,000,000	-	-	-	-	6,000,000
21B1204R	Renewal of Safe City Cameras	110,000	-	-	-	-	110,000
21B1305R	Roadway Renewal	3,306,250	-	-	-	-	3,306,250
21B1306R	Footpath Renewal	5,184,500	200,000	-	-	-	5,384,500
21B1336R	DDA Compliance - Infrastructure	500,000	-	-	-	-	500,000
21B1337R	Flood Mitigation Renewal	1,000,000	-	-	-	-	1,000,000
21B1339R	Drains renewal	2,100,000	-	-	-	-	2,100,000
21B1340R	Kerb and Channel Renewal	1,124,125	-	-	-	-	1,124,125
21B1341R	Street Furniture Renewal	400,000	-	-	-	-	400,000
21B1343R	Roads to Recovery program	-	-	468,698	-	-	468,698
21B1344R	Victorian Grants Commission - Local Road Funding	-	-	673,454	-	-	673,454
21B1346R	Banner Pole Renewal	20,000	-	-	-	-	20,000
21B1353R	Parking Meter Renewal	800,000	-	-	-	-	800,000
21B1354R	Princess Bridge Bluestone Repair works	3,350,000	500,000	-	-	-	3,850,000
21B1410R	Parks Renewal Program	6,500,000	-	-	-	-	6,500,000
21B1418R	Climate Adaptation Urban Landscapes Renewal Works (CASP)	900,000	-	-	-	-	900,000
21B1422R	Parks Tree Planting and Replacement Program	1,700,000	-	-	-	-	1,700,000
21B1423R	Median and Tree Plot Renewals	150,000	-	-	-	-	150,000
21B1425R	Create habitat to increase nature in the city	430,000	-	-	-	-	430,000
21B3601R	Corporate Fleet Replacement	285,000	-	-	-	-	285,000
21B3704R	Property Services DDA Works	530,000	-	-	-	-	530,000
21B3706R	Property Services Renewal Works	5,500,000	-	-	-	-	5,500,000
21B3707R	Property Services Sustainability Renewal Works	400,000	-	-	-	-	400,000
21B4115R	Library Collection Renewal	1,400,000	-	-	-	-	1,400,000
21B4418R	Waterways Renewal Program	150,000	-	-	-	-	150,000
21B5104R	Melbourne Knowledge Week Hub	180,000	-	-	-	-	180,000
21B5108R	Christmas Decorations - Renewal	300,000	-	-	-	-	300,000
21B5111R	Moomba Festival - Parade Assets Renewal	100,000	-	-	-	-	100,000
Total Renewal		42,419,875	700,000	1,142,152	-	-	44,262,027
Total Capital		167,985,623	7,000,000	63,609,152	-	27,900,000	266,494,775

Program Code	Title	COM	Grants		Contributions		Total Project Cost
			Grants	Parking Levy	External	Public Open Space	
Maintenance							
21B0302M	IT Maintenance	1,650,000	-	-	-	-	1,650,000
21B1201M	Safe City Camera Maintenance	140,000	-	-	-	-	140,000
21B1202M	Corporate Security Access and Control Maintenance	123,000	-	-	-	-	123,000
21B1203M	Street Trading Infrastructure Maintenance	215,000	-	-	-	-	215,000
21B1309M	Bridge Maintenance	360,000	-	-	-	-	360,000
21B1323M	Street Lighting Maintenance (OMR Charges)	1,152,000	-	-	-	-	1,152,000
21B1326M	Wharf and Marina Maintenance	170,000	-	-	-	-	170,000
21B1327M	Bicycle lane maintenance	165,000	-	-	-	-	165,000
21B1328M	Pedestrian Improvements	1,100,000	-	-	-	-	1,100,000
21B1329M	Pump Station Maintenance	55,000	-	-	-	-	55,000
21B1330M	Fire Hydrant Maintenance	54,000	-	-	-	-	54,000
21B1332M	Banner Pole Maintenance	31,600	-	-	-	-	31,600
21B1333M	Street Lighting Upgrade	650,000	-	-	-	-	650,000
21B1334M	Drains Maintenance	80,000	-	-	-	-	80,000
21B1356M	Pedestrian Monitoring - renewal and maintenance of sensors	37,000	-	-	-	-	37,000
21B1409M	Green Our City Strategic Action Plan implementation	1,142,985	-	-	-	-	1,142,985
21B1424M	Urban Forest Health (Pest and disease management)	282,000	-	-	-	-	282,000
21B2302M	Metro Tunnel Project	300,000	-	-	-	-	300,000
21B2504M	Advance Architectural Design	50,000	-	-	-	-	50,000
21B2505M	Maintenance of Pedestrian Signage	50,000	-	-	-	-	50,000
21B2506M	Advance Industrial Design	100,000	-	-	-	-	100,000
21B2507M	Advance Landscape Architecture Design	75,000	-	-	-	-	75,000
21B2509M	Advance Streetscape Design	50,000	-	-	-	-	50,000
21B2511M	Advance Urban Design	50,000	-	-	-	-	50,000
21B2512M	Advance Parks Design	75,000	-	-	-	-	75,000
21B3702M	Accommodation Modifications	300,000	-	-	-	-	300,000
21B3703M	Property Services Annual Minor Works Program	1,200,000	-	-	-	-	1,200,000
21B3709M	Surveying Services for titles to Council's properties and roads	200,000	-	-	-	-	200,000
21B4110M	Library and Community Hubs Renewal and Maintenance	300,000	-	-	-	-	300,000
21B4111M	Creative Spaces Maintenance	75,462	-	-	-	-	75,462
21B4112M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	20,000
21B4113M	Signal Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	20,000
21B4114M	Meat Market – Maintenance of Technical equipment	20,000	-	-	-	-	20,000
21B4118M	Arts House Annual Maintenance of Theatrical Equipment	40,000	-	-	-	-	40,000
21B4302M	Smoke Free Areas Initiative	50,000	-	-	-	-	50,000
21B4422M	YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works	125,000	-	-	-	-	125,000
21B5101M	Wayfinding signage program - Maintenance	60,000	-	-	-	-	60,000
21B5103M	Melbourne Fashion Week Asset Maintenance and Install	51,000	-	-	-	-	51,000
21B5106M	Christmas Festival Decorations Program - Maintenance	2,662,000	-	-	-	-	2,662,000
21B5110M	Moomba Festival - Parade Floats Maintenance	266,200	-	-	-	-	266,200
Total Maintenance		13,547,247	-	-	-	-	13,547,247
Total Program		181,532,870	7,000,000	63,609,152	-	27,900,000	280,042,022

Funding sources for specific projects remain subject to detailed planning and approval processes, including assessment for suitability in accordance with Council's financial policies.

THE YEAR ENDING 30 JUNE 2024

Program Code	Title	COM	Grants		Contributions		Total Project Cost
			Grants	Parking Levy	External	Public Open Space	
New Works							
14G1301N	Queen Victoria Precinct Renewal Program	42,519,814	-	-	-	3,000,000	45,519,814
17B1404N	Kensington Community Recreation Centre Redevelopment	8,000,000	-	-	-	-	8,000,000
18B4116N	Public Art Melbourne – Growth Areas	2,000,000	-	-	-	-	2,000,000
19B2508N	Spring Street Public Space at Princess Theatre	-	-	-	-	900,000	900,000
20B1347N	Widen Footpath In Overcrowded Streets	890,000	-	-	-	-	890,000
20B2301N	N+W Melb and Docklands Transport + Amenity Program (TAP)	3,500,000	6,000,000	-	-	2,500,000	12,000,000
21B0303N	Technology and Digital Innovation - New	7,300,000	-	-	-	-	7,300,000
21B1350N	New Drainage Infrastructure	310,000	-	-	-	-	310,000
21B1351N	Major Streetscape Improvements	-	-	6,000,000	-	-	6,000,000
21B1352N	Reduce Speed Limits	450,000	-	-	-	-	450,000
21B1362N	Pedestrian Monitoring Program - Expansion of sensor network	44,000	-	-	-	-	44,000
21B1363N	Cycle Infrastructure	4,000,000	-	-	-	-	4,000,000
21B1365N	Improve Pedestrian Priority In Little Streets	620,000	-	-	-	-	620,000
21B1367N	St Kilda Road - Metro Bike Lane	-	27,500,000	-	-	-	27,500,000
21B1414N	Climate Adaptation Urban Landscapes New Works	-	-	-	-	1,400,000	1,400,000
21B1430N	Pocket Parks	-	-	-	-	2,500,000	2,500,000
21B1432N	Urban Renewal Open Spaces	-	-	-	-	10,000,000	10,000,000
21B1802N	Waste and Resource Recovery Hub Expansion Program	1,221,197	-	-	-	-	1,221,197
21B2514N	Greenline	20,000,000	20,000,000	-	-	-	40,000,000
21B3701N	Furniture and Equipment New Purchases	100,000	-	-	-	-	100,000
21B3708N	Property Services Sustainability New Works	400,000	-	-	-	-	400,000
21B4109N	A New City Library	-	10,000,000	-	-	-	10,000,000
21B4122N	Public Art	2,000,000	-	-	-	-	2,000,000
21B4426N	Community Sports Pavilion Upgrade (Ryder Pavilion)	283,800	662,200	-	-	-	946,000
21B5105N	Wayfinding signage program – Extending signs to priority areas	80,000	-	-	-	-	80,000
21B5107N	Christmas Decorations NEW	1,000,000	-	-	-	-	1,000,000
21B5109N	Moomba Festival - Parade Floats	300,000	-	-	-	-	300,000
Total New Works		95,018,811	64,162,200	6,000,000	-	20,300,000	185,481,011

Program Code	Title	COM	Grants		Contributions		Total Project Cost
			Grants	Parking Levy	External	Public Open Space	
Renewals							
21B0301R	Technology Modernisation - Renewal	6,000,000	-	-	-	-	6,000,000
21B1204R	Renewal of Safe City Cameras	120,000	-	-	-	-	120,000
21B1305R	Roadway Renewal	3,802,188	-	-	-	-	3,802,188
21B1306R	Footpath Renewal	5,292,950	-	630,000	-	-	5,922,950
21B1336R	DDA Compliance - Infrastructure	500,000	-	-	-	-	500,000
21B1337R	Flood Mitigation Renewal	1,000,000	-	-	-	-	1,000,000
21B1339R	Drains renewal	1,200,000	-	-	-	-	1,200,000
21B1340R	Kerb and Channel Renewal	1,292,744	-	-	-	-	1,292,744
21B1341R	Street Furniture Renewal	400,000	-	-	-	-	400,000
21B1343R	Roads to Recovery program	-	468,698	-	-	-	468,698
21B1344R	Victorian Grants Commission - Local Road Funding	-	673,454	-	-	-	673,454
21B1346R	Banner Pole Renewal	20,000	-	-	-	-	20,000
21B1353R	Parking Meter Renewal	500,000	-	-	-	-	500,000
21B1354R	Princess Bridge Bluestone Repair works	3,330,000	-	370,000	-	-	3,700,000
21B1410R	Parks Renewal Program	6,500,000	-	-	-	-	6,500,000
21B1418R	Climate Adaptation Urban Landscapes Renewal Works (CASP)	1,800,000	-	-	-	-	1,800,000
21B1422R	Parks Tree Planting and Replacement Program	1,700,000	-	-	-	-	1,700,000
21B1423R	Median and Tree Plot Renewals	300,993	-	-	-	-	300,993
21B1425R	Create habitat to increase nature in the city	430,000	-	-	-	-	430,000
21B3601R	Corporate Fleet Replacement	320,000	-	-	-	-	320,000
21B3704R	Property Services DDA Works	530,000	-	-	-	-	530,000
21B3706R	Property Services Renewal Works	5,500,000	-	-	-	-	5,500,000
21B3707R	Property Services Sustainability Renewal Works	400,000	-	-	-	-	400,000
21B4115R	Library Collection Renewal	1,400,000	-	-	-	-	1,400,000
21B4418R	Waterways Renewal Program	150,000	-	-	-	-	150,000
21B4430R	North Melbourne Community Centre Redevelopment	5,000,000	-	-	-	-	5,000,000
21B5104R	Melbourne Knowledge Week Hub	215,000	-	-	-	-	215,000
21B5108R	Christmas Decorations - Renewal	300,000	-	-	-	-	300,000
21B5111R	Moomba Festival - Parade Assets Renewal	100,000	-	-	-	-	100,000
Total Renewal		48,103,875	1,142,152	1,000,000	-	-	50,246,027
Total Capital		143,122,686	65,304,352	7,000,000	-	20,300,000	235,727,038

Program Code	Title	COM	Grants		Contributions		Total Project Cost
			Grants	Parking Levy	External	Public Open Space	
Maintenance							
21B0302M	IT Maintenance	1,650,000	-	-	-	-	1,650,000
21B1201M	Safe City Camera Maintenance	163,000	-	-	-	-	163,000
21B1202M	Corporate Security Access and Control Maintenance	141,000	-	-	-	-	141,000
21B1203M	Street Trading Infrastructure Maintenance	243,000	-	-	-	-	243,000
21B1309M	Bridge Maintenance	370,000	-	-	-	-	370,000
21B1323M	Street Lighting Maintenance (OMR Charges)	1,152,000	-	-	-	-	1,152,000
21B1326M	Wharf and Marina Maintenance	175,000	-	-	-	-	175,000
21B1327M	Bicycle lane maintenance	187,300	-	-	-	-	187,300
21B1328M	Pedestrian Improvements	1,100,000	-	-	-	-	1,100,000
21B1329M	Pump Station Maintenance	62,500	-	-	-	-	62,500
21B1330M	Fire Hydrant Maintenance	55,000	-	-	-	-	55,000
21B1332M	Banner Pole Maintenance	32,400	-	-	-	-	32,400
21B1333M	Street Lighting Upgrade	600,000	-	-	-	-	600,000
21B1334M	Drains Maintenance	80,000	-	-	-	-	80,000
21B1356M	Pedestrian Monitoring - renewal and maintenance of sensors	40,000	-	-	-	-	40,000
21B1424M	Urban Forest Health (Pest and disease management)	339,520	-	-	-	-	339,520
21B2302M	Metro Tunnel Project	300,000	-	-	-	-	300,000
21B2504M	Advance Architectural Design	50,000	-	-	-	-	50,000
21B2505M	Maintenance of Pedestrian Signage	50,000	-	-	-	-	50,000
21B2506M	Advance Industrial Design	100,000	-	-	-	-	100,000
21B2507M	Advance Landscape Architecture Design	75,000	-	-	-	-	75,000
21B2509M	Advance Streetscape Design	50,000	-	-	-	-	50,000
21B2511M	Advance Urban Design	50,000	-	-	-	-	50,000
21B2512M	Advance Parks Design	75,000	-	-	-	-	75,000
21B3702M	Accommodation Modifications	400,000	-	-	-	-	400,000
21B3703M	Property Services Annual Minor Works Program	1,200,000	-	-	-	-	1,200,000
21B3709M	Surveying Services for titles to Council's properties and roads	200,000	-	-	-	-	200,000
21B4110M	Library and Community Hubs Renewal and Maintenance	325,000	-	-	-	-	325,000
21B4111M	Creative Spaces Maintenance	76,594	-	-	-	-	76,594
21B4112M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	20,000
21B4113M	Signal Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	20,000
21B4114M	Meat Market – Maintenance of Technical equipment	22,500	-	-	-	-	22,500
21B4118M	Arts House Annual Maintenance of Theatrical Equipment	40,000	-	-	-	-	40,000
21B4302M	Smoke Free Areas Initiative	50,000	-	-	-	-	50,000
21B4422M	YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works	125,000	-	-	-	-	125,000
21B5101M	Wayfinding signage program - Maintenance	60,000	-	-	-	-	60,000
21B5103M	Melbourne Fashion Week Asset Maintenance and Install	53,000	-	-	-	-	53,000
21B5106M	Christmas Festival Decorations Program - Maintenance	2,928,200	-	-	-	-	2,928,200
21B5110M	Moomba Festival - Parade Floats Maintenance	292,820	-	-	-	-	292,820
Total Maintenance		12,953,834	-	-	-	-	12,953,834
Total Program		156,076,520	65,304,352	7,000,000	-	20,300,000	248,680,872

Funding sources for specific projects remain subject to detailed planning and approval processes, including assessment for suitability in accordance with Council's financial policies.

THE YEAR ENDING 30 JUNE 2025

Program Code	Title	COM	Grants		Contributions		Total Project Cost
			Grants	Parking Levy	External	Public Open Space	
New Works							
14G1301N	Queen Victoria Precinct Renewal Program	23,313,250	-	-	-	10,000,000	33,313,250
18B4116N	Public Art Melbourne – Growth Areas	2,000,000	-	-	-	-	2,000,000
20B1347N	Widen Footpath In Overcrowded Streets	890,000	-	-	-	-	890,000
20B2301N	N+W Melb and Docklands Transport + Amenity Program (TAP)	3,500,000	6,000,000	-	-	2,500,000	12,000,000
21B0303N	Technology and Digital Innovation - New	8,200,000	-	-	-	-	8,200,000
21B1350N	New Drainage Infrastructure	310,000	-	-	-	-	310,000
21B1351N	Major Streetscape Improvements	-	-	6,000,000	-	-	6,000,000
21B1352N	Reduce Speed Limits	450,000	-	-	-	-	450,000
21B1362N	Pedestrian Monitoring Program - Expansion of sensor network	44,000	-	-	-	-	44,000
21B1363N	Cycle Infrastructure	4,000,000	-	-	-	-	4,000,000
21B1365N	Improve Pedestrian Priority In Little Streets	620,000	-	-	-	-	620,000
21B1414N	Climate Adaptation Urban Landscapes New Works	-	-	-	-	1,400,000	1,400,000
21B1430N	Pocket Parks	-	-	-	-	2,500,000	2,500,000
21B1432N	Urban Renewal Open Spaces	-	-	-	-	10,000,000	10,000,000
21B2514N	Greenline	20,000,000	20,000,000	-	-	-	40,000,000
21B3701N	Furniture and Equipment New Purchases	100,000	-	-	-	-	100,000
21B3708N	Property Services Sustainability New Works	400,000	-	-	-	-	400,000
21B4122N	Public Art	2,000,000	-	-	-	-	2,000,000
21B5105N	Wayfinding signage program – Extending signs to priority areas	80,000	-	-	-	-	80,000
21B5107N	Christmas Decorations NEW	1,000,000	-	-	-	-	1,000,000
21B5109N	Moomba Festival - Parade Floats	300,000	-	-	-	-	300,000
Total New Works		67,207,250	26,000,000	6,000,000	-	26,400,000	125,607,250
Renewals							
21B0301R	Technology Modernisation - Renewal	6,000,000	-	-	-	-	6,000,000
21B1204R	Renewal of Safe City Cameras	120,000	-	-	-	-	120,000
21B1305R	Roadway Renewal	4,372,516	-	-	-	-	4,372,516
21B1306R	Footpath Renewal	5,515,245	-	1,000,000	-	-	6,515,245
21B1336R	DDA Compliance - Infrastructure	500,000	-	-	-	-	500,000
21B1337R	Flood Mitigation Renewal	1,000,000	-	-	-	-	1,000,000
21B1339R	Drains renewal	1,200,000	-	-	-	-	1,200,000
21B1340R	Kerb and Channel Renewal	1,486,655	-	-	-	-	1,486,655
21B1341R	Street Furniture Renewal	400,000	-	-	-	-	400,000
21B1343R	Roads to Recovery program	-	468,698	-	-	-	468,698
21B1344R	Victorian Grants Commission - Local Road Funding	-	673,454	-	-	-	673,454
21B1346R	Banner Pole Renewal	20,000	-	-	-	-	20,000

Funding sources for specific projects remain subject to detailed planning and approval processes, including assessment for suitability in accordance with Council's financial policies.

Program Code	Title	COM	Grants		Contributions		Total Project Cost
			Grants	Parking Levy	External	Public Open Space	
Renewals							
21B1354R	Princess Bridge Bluestone Repair works	3,700,000	-	-	-	-	3,700,000
21B1410R	Parks Renewal Program	6,500,000	-	-	-	-	6,500,000
21B1418R	Climate Adaptation Urban Landscapes Renewal Works (CASP)	1,800,000	-	-	-	-	1,800,000
21B1422R	Parks Tree Planting and Replacement Program	1,700,000	-	-	-	-	1,700,000
21B1423R	Median and Tree Plot Renewals	300,993	-	-	-	-	300,993
21B1425R	Create habitat to increase nature in the city	430,000	-	-	-	-	430,000
21B3601R	Corporate Fleet Replacement	320,000	-	-	-	-	320,000
21B3704R	Property Services DDA Works	530,000	-	-	-	-	530,000
21B3706R	Property Services Renewal Works	5,500,000	-	-	-	-	5,500,000
21B3707R	Property Services Sustainability Renewal Works	400,000	-	-	-	-	400,000
21B4115R	Library Collection Renewal	1,400,000	-	-	-	-	1,400,000
21B4418R	Waterways Renewal Program	150,000	-	-	-	-	150,000
21B4430R	North Melbourne Community Centre Redevelopment	10,000,000	10,000,000	-	-	-	20,000,000
21B5104R	Melbourne Knowledge Week Hub	215,000	-	-	-	-	215,000
21B5108R	Christmas Decorations - Renewal	300,000	-	-	-	-	300,000
21B5111R	Moomba Festival - Parade Assets Renewal	100,000	-	-	-	-	100,000
Total Renewal		53,960,409	11,142,152	1,000,000	-	-	66,102,561
Total Capital		121,167,659	37,142,152	7,000,000	-	26,400,000	191,709,811
Maintenance							
21B0302M	IT Maintenance	1,650,000	-	-	-	-	1,650,000
21B1201M	Safe City Camera Maintenance	163,000	-	-	-	-	163,000
21B1202M	Corporate Security Access and Control Maintenance	141,000	-	-	-	-	141,000
21B1203M	Street Trading Infrastructure Maintenance	243,000	-	-	-	-	243,000
21B1309M	Bridge Maintenance	375,000	-	-	-	-	375,000
21B1323M	Street Lighting Maintenance (OMR Charges)	1,152,000	-	-	-	-	1,152,000
21B1326M	Wharf and Marina Maintenance	180,000	-	-	-	-	180,000
21B1327M	Bicycle lane maintenance	187,300	-	-	-	-	187,300
21B1328M	Pedestrian Improvements	1,100,000	-	-	-	-	1,100,000
21B1329M	Pump Station Maintenance	62,500	-	-	-	-	62,500
21B1330M	Fire Hydrant Maintenance	55,000	-	-	-	-	55,000
21B1332M	Banner Pole Maintenance	32,400	-	-	-	-	32,400
21B1333M	Street Lighting Upgrade	600,000	-	-	-	-	600,000
21B1334M	Drains Maintenance	80,000	-	-	-	-	80,000
21B1356M	Pedestrian Monitoring - renewal and maintenance of sensors	40,000	-	-	-	-	40,000
21B1424M	Urban Forest Health (Pest and disease management)	339,520	-	-	-	-	339,520

Funding sources for specific projects remain subject to detailed planning and approval processes, including assessment for suitability in accordance with Council's financial policies.

Program Code	Title	COM	Grants		Contributions		Total Project Cost
			Grants	Parking Levy	External	Public Open Space	
Maintenance							
21B2302M	Metro Tunnel Project	300,000	-	-	-	-	300,000
21B2504M	Advance Architectural Design	50,000	-	-	-	-	50,000
21B2505M	Maintenance of Pedestrian Signage	50,000	-	-	-	-	50,000
21B2506M	Advance Industrial Design	100,000	-	-	-	-	100,000
21B2507M	Advance Landscape Architecture Design	75,000	-	-	-	-	75,000
21B2509M	Advance Streetscape Design	50,000	-	-	-	-	50,000
21B2511M	Advance Urban Design	50,000	-	-	-	-	50,000
21B2512M	Advance Parks Design	75,000	-	-	-	-	75,000
21B3702M	Accommodation Modifications	300,000	-	-	-	-	300,000
21B3703M	Property Services Annual Minor Works Program	1,200,000	-	-	-	-	1,200,000
21B3709M	Surveying Services for titles to Council's properties and roads	200,000	-	-	-	-	200,000
21B4110M	Library and Community Hubs Renewal and Maintenance	325,000	-	-	-	-	325,000
21B4111M	Creative Spaces Maintenance	76,594	-	-	-	-	76,594
21B4112M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	20,000
21B4113M	Signal Theatre Equipment and Furniture Maintenance	20,000	-	-	-	-	20,000
21B4114M	Meat Market – Maintenance of Technical equipment	22,500	-	-	-	-	22,500
21B4118M	Arts House Annual Maintenance of Theatrical Equipment	40,000	-	-	-	-	40,000
21B4302M	Smoke Free Areas Initiative	50,000	-	-	-	-	50,000
21B4422M	YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works	125,000	-	-	-	-	125,000
21B5101M	Wayfinding signage program - Maintenance	60,000	-	-	-	-	60,000
21B5103M	Melbourne Fashion Week Asset Maintenance and Install	53,000	-	-	-	-	53,000
21B5106M	Christmas Festival Decorations Program - Maintenance	2,928,200	-	-	-	-	2,928,200
21B5110M	Moomba Festival - Parade Floats Maintenance	292,820	-	-	-	-	292,820
Total Maintenance		12,863,834	-	-	-	-	12,863,834
Total Program		134,031,493	37,142,152	7,000,000	-	26,400,000	204,573,645

BUDGET

2021-22

APPENDIX F – FEES AND CHARGES

This appendix presents the fees and charges which will be charged in respect to various goods and services during the financial year ending 2021-22. Note that this schedule only includes fees set by Council. There are other fees that are set by statute and charged by Council in addition to this listing. These are statutory fees, and are made in accordance with legislative requirements. These fees are updated as of 1 July 2021 and will be reflected on Council's website.

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
City Marketing	Melbourne Visitor Booth Exterior Poster Panels (x7)	Max Per Month	12,443.50	0.00
City Marketing	Melbourne Visitor Booth hire of interior wall space	Max Per Week	121.00	0.00
City Marketing	Signage Hubs - daily hire fee (per poster panel)	Max Per Day	22.00	22.30
City Marketing	Standard Docklands V1 Banners - daily hire fee (per banner pole)	Max Per Day	3.50	3.60
City Marketing	Super Banners - daily hire fee (per banner pole)	Max Per Day	5.50	5.60
City Marketing	Signage Hubs - installation and removal fees (per poster panel)	Per Signage Hub	148.30	149.80
City Marketing	Standard Banners - installation and removal fee (per banner pole)	Each	79.30	0.00
City Marketing	Super Banners - installation and removal fee (per banner pole)	Each	34.80	35.20
City Marketing	Melbourne Visitor Booth - exterior vinyl billboard (4 week minimum hire period)	Each	12,443.50	12,537.00
City Marketing	Standard Banner install and removal fee (flat fee irrespective of number poles)	Each	0.00	7,590.00
City Marketing	City Support 2-week Standard Banner Package (86 sites, 2 week minimum hire, installation & removal fee)	Each	0.00	9,540.00
City Marketing	City Support 4-week Standard Banner Package (86 sites, 4 week hire, installation and removal fee)	Each	0.00	13,000.00
City Marketing	Docklands Banner Install and removal fee (flat fee irrespective of number of poles)	Each	0.00	2,838.00
City Marketing	City Support 2-week New Quay Promenade (Docklands) package (43 sites, 2 week minimum hire, installation and removal fee)	Each	0.00	4,000.00
City Marketing	City Support 4-week New Quay Promenade (Docklands) package (43 sites, 4 week hire, installation and removal fee)	Each	0.00	5,735.00
Property	Rates & Valuations Interest on Rates	% Annum	0.00	0.00
Property	Rates & Valuations Government Recoveries Water Auth (Valuation Info)	Per Valuation	58.10	58.10
Property	Car Park Charges: Elgin St Car Park Fees	Per Hour	5.00	5.00
Property	Car Park Charges: Elgin St Car Park Fees	Per Night	8.00	8.00
Property	Car Park Charges: Elgin St Car Park Fees	Max Per Day	18.00	0.00
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (1-2hr)	Per Hour	7.00	7.00
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (2-3hr)	Per Hour	10.00	10.00
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (3-4hr)	Per Hour	12.00	12.00
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (4-5hr)	Per Hour	14.00	14.00
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (5-6hr)	Per Hour	15.00	15.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (Daily Maximum)	Max Per Day	18.00	18.00
Property	Car Park Charges: Council House car park fees (Night Rate)	Per Night	10.00	10.00
Property	Car Park Charges: Council House car park fees Sat-Sun (Daily Maximum)	Max Per Day	12.00	12.00
Property	Car Park Charges: Council House car park fees Mon-Fri (0 - 0.5 Hours)	Per 1/2 Hour	5.00	6.00
Property	Car Park Charges: Council House car park fees Mon-Fri (Daily Maximum)	Max Per Day	60.00	65.00
Property	Car Park Charges: Council House car park fees Mon-Fri (0.5 - 1 Hours)	Per 1/2 Hour	12.00	12.00
Property	Car Park Charges: Council House car park fees Mon-Fri (1 - 1.5 Hours)	Per 1/2 Hour	16.00	18.00
Property	Car Park Charges: Council House car park fees Mon-Fri (1.5 - 2 Hours)	Per 1/2 Hour	20.00	25.00
Property	Car Park Charges: Council House car park fees Mon-Fri (2 - 2.5 Hours)	Per 1/2 Hour	24.00	30.00
Property	Car Park Charges: Council House car park fees Mon-Fri (2.5 - 3 Hours)	Per 1/2 Hour	32.00	35.00
Property	Car Park Charges: Council House car park fees Mon-Fri (3 - 3.5 Hours)	Per 1/2 Hour	40.00	45.00
Property	Car Park Charges: Council House car park fees Mon-Fri (3.5 - 4 Hours)	Per 1/2 Hour	50.00	55.00
Property	Car Park Charges: Council House car park fees Mon-Fri (Lost Ticket)	Max Per Day	60.00	65.00
Property	Car Park Charges: Council House car park fees Sat-Sun (0.0 - 0.5 Hours)	Per 1/2 Hour	5.00	5.00
Property	Car Park Charges: Council House car park fees Sat-Sun (0.5 - 1 Hours)	Per 1/2 Hour	10.00	10.00
Property	Car Park Charges: Council House car park fees Sat-Sun (Lost Ticket)	Max Per Day	12.00	12.00
Infrastructure and Assets	Parking meter fees: Queensberry St: 3 & 4 hour space	Per Hour	2.40	2.40
Infrastructure and Assets	Parking meter fees: Inside CBD: 1/2 hour space	Per 1/2 Hour	3.50	3.50
Infrastructure and Assets	Parking meter fees: Inside CBD: 3 hour space	Per Hour	7.00	7.00
Infrastructure and Assets	Parking meter fees: Inside CBD: 4 hour space	Per Hour	7.00	7.00
Infrastructure and Assets	Parking meter fees: Inside CBD: All day space	Per Hour	7.00	7.00
Infrastructure and Assets	Parking meter fees: Inside CBD: 1 hour space	Per Hour	7.00	7.00
Infrastructure and Assets	Parking meter fees: Inside CBD: 2 hour space	Per Hour	7.00	7.00
Infrastructure and Assets	Parking meter fees: Outside CBD: All day	Per Hour	1.00	1.00
Infrastructure and Assets	Parking meter fees: Outside CBD: 1 hour space	Per Hour	4.00	4.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Infrastructure and Assets	Parking meter fees: Outside CBD: 1/2 hour space	Per 1/2 Hour	2.00	2.00
Infrastructure and Assets	Parking meter fees: Outside CBD: 2 hour space	Per Hour	4.00	4.00
Infrastructure and Assets	Parking meter fees: Outside CBD: 3 hour space	Per Hour	2.50	2.50
Infrastructure and Assets	Parking meter fees: Outside CBD: 4 hour space	Per Hour	2.20	2.20
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 4 weeks of event start date) - 5001m2 to 15000m2	Per Application	1,281.25	1,290.90
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 6 weeks of event start date) - 15001m2 to 25000m2	Per Application	2,050.00	2,065.40
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 2 weeks of event start date) - 500m2 to 5000m2	Per Application	768.70	774.50
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections	Per Hour	148.60	149.75
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee (lodged within 2 weeks of event start date) per Structure	Per Application	256.25	258.20
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 5001m2 to 15000m2 (max. 20 structures) and 6 hours of inspection included	Per Application	2,562.50	2,581.75
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 15001m2 to 25000m2 (max. 30 structures) and 8 hours of inspection included	Per Application	4,100.00	4,130.75
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections-per hour per officer - after hours after 5pm + weekends	Per Hour	297.70	299.95
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections-per hour per officer- after hours after 5pm + weekends	Per Hour	297.70	299.95
Planning and Building	Dwellings – Single Storey (Builder >10 Permits/annum)	Per Application	0.00	1,320.00
Planning and Building	Dwellings – Single Storey (Builder 1-10 Permits/annum)	Per Application	0.00	1,595.00
Planning and Building	Dwellings – Single Storey(Owner Builder)	Per Application	0.00	1,650.00
Planning and Building	Dual occupancy - Builder	Per Application	0.00	1,870.00
Planning and Building	Three unit development - Builder	Per Application	0.00	2,882.00
Planning and Building	Four unit development - Builder	Per Application	0.00	3,630.00
Planning and Building	Addition/Alteration (>35m2 or 2 Storey - Builder)	Per Application	0.00	1,380.50
Planning and Building	Addition/Alteration (>35m2 or 2 Storey - Owner Builder)	Per Application	0.00	1,622.50
Planning and Building	Addition/Alteration (<35m2 - Owner Builder)	Per Application	0.00	1,573.00
Planning and Building	Addition/Alteration (<35m2 - Builder)	Per Application	0.00	1,342.00
Planning and Building	Garages (Brick)	Per Application	0.00	1,045.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Garages, Carports & Verandas - Builder	Per Application	0.00	715.00
Planning and Building	Enclosed Verandas - Builder	Per Application	0.00	770.00
Planning and Building	Swimming Pool - Builder	Per Application	0.00	990.00
Planning and Building	Ministry of Housing Granny Flats	Per Application	0.00	1,045.00
Planning and Building	Reblocking / Underpinning	Per Application	0.00	935.00
Planning and Building	Demolition: Dwelling Outbuilding	Per Application	0.00	874.50
Planning and Building	Commercial / Industrial projects >\$50,000 value (by formula)	Per Application	0.00	2,585.00
Planning and Building	Commercial / Industrial projects	Per Application	0.00	874.50
Planning and Building	Variation to Permit with computations	Per Hour	0.00	183.70
Planning and Building	Compliance for Illegal Buildings	Per Application	0.00	1,430.00
Planning and Building	Inspections on Lapsed Permits	Per Application	0.00	159.50
Planning and Building	Building Inspection (Outside Normal Hours)	Per Application	0.00	443.30
Planning and Building	Building Inspections (Monday - Friday)	Per Application	0.00	159.50
Planning and Building	Property Information searches (Builders/Consultants)	Per Application	0.00	425.70
Planning and Building	Extension of time for Permits	Per Application	0.00	112.20
Planning and Building	Building Appeals Reports	Per Application	0.00	313.50
Planning and Building	Dwellings – Double Storey (Builder >10 Permits/annum)	Per Application	0.00	1,856.25
Planning and Building	Dwellings – Double Storey (Owner Builder)	Per Application	0.00	2,590.50
Planning and Building	Signs – Owner Builder	Per Application	0.00	1,031.25
Planning and Building	Dwellings – Double Storey (Builder 1-10 Permits/annum)	Per Application	0.00	2,193.13
Planning and Building	Dual occupancy –Owner Builder	Per Application	0.00	2,681.25
Planning and Building	Three unit development – Owner Builder	Per Application	0.00	3,822.50
Planning and Building	Four unit development – Owner Builder	Per Application	0.00	4,867.50
Planning and Building	Addition /Alteration (>35m2 or 2 storey)	Per Application	0.00	2,213.75
Planning and Building	Addition/Alteration (<35m2)	Per Application	0.00	1,993.75

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Brick garages	Per Application	0.00	1,354.38
Planning and Building	Garages, carports & verandas – Owner Builder	Per Application	0.00	962.50
Planning and Building	Enclosed verandas – Owner Builder	Per Application	0.00	1,203.13
Planning and Building	Swimming pools – Owner Builder	Per Application	0.00	1,443.75
Planning and Building	Demolition commercial - per storey	Per Application	0.00	1,622.50
Planning and Building	Demolition of dwelling	Per Application	0.00	1,340.63
Planning and Building	Commercial / Industrial Projects (>\$50,000) (by formula)	Per Application	0.00	3,430.63
Planning and Building	Commercial / Industrial (<\$50,000)	Per Application	0.00	1,480.88
Planning and Building	Variation to Permit without computations	Per Hour	0.00	140.25
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 25001m2 + (max. 50 structures) and 12 hours of inspection included	Per Application	6,175.60	6,221.95
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 500m2 to 5000m2 (max. 5 structures) and 2 hours of inspection included	Per Application	1,537.50	1,549.05
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional structures over the maximum limit in the base fee.	Per Structure	148.60	149.75
Planning and Building	Temporary Siting Permit Fee - Temp Structures - per Structure (inc inspection)	Per Application	512.50	516.35
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections - per hour per officer	Per Hour	148.60	149.75
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late fee (lodged within 8 weeks of event start date) - 25001m2 +	Per Application	3,090.40	3,113.60
Planning and Building	Fences	Per Application	0.00	715.00
Planning and Building	Signs - Builder	Per Application	0.00	715.00
Planning and Building	Bungalows	Per Application	0.00	1,045.00
Planning and Building	Simple Residential Building Plan and Documentation Search - lodged within the last 10 years. Anything older is a complex search	Per Application	57.40	57.85
Planning and Building	Simple Commercial Building Plan and Documentation Search - lodged within the last 10 years. Anything older is a complex search	Per Application	89.20	89.90
Planning and Building	Complex Residential Building Plan and Documentation Search - Includes all information and plans	Per Application	110.70	111.55
Planning and Building	Complex Commercial Building Plan and Documentation Search - Includes all information and plans	Per Application	178.30	179.65
Planning and Building	Any request for plans or permits where more than 5 files are required	Per Valuation	15.40	15.55
Planning and Building	Planning Property Enquiry - Copy of Permit - issued within the last 10 years.	Per Application	31.80	32.05
Planning and Building	Planning Property Enquiry - Copy of Permit - issued more than 10 years ago	Per Application	73.80	74.40

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Planning Property Enquiry -Copy of Plans - issued within the last 10 years.	Per Application	63.50	64.00
Planning and Building	Planning Property Enquiry - Copy of Plans - issued more than 10 years ago	Per Application	157.80	159.00
Planning and Building	Sale of Photocopies of Plans, Documents - A3/A4	Per Page	1.40	1.50
Planning and Building	Sale of Photocopies of Plans, Documents - A1	Per Page	7.20	7.30
Planning and Building	Adjoining Owners Consent - Adjoining Owners details for Protection Works	Per Application	78.90	79.50
Planning and Building	Asset Protection Fee (Works between \$10,001 and \$100,000)	Per Application	320.00	322.40
Planning and Building	Asset Protection Fee (Works between \$100,001 and \$500,000)	Per Application	420.00	423.15
Planning and Building	Asset Protection Fee (Works between \$500,001 and \$1,000,000)	Per Application	620.00	624.65
Planning and Building	Asset Protection Fee (Works over \$1,000,000)	Per Application	1,200.00	1,209.00
Planning and Building	Liquor Enquiry fee	Per Application	68.70	69.25
Planning and Building	Extension of time - VicSmart application to subdivide or consolidate land	Per Application	100.00	100.75
Planning and Building	Extension of time - To subdivide an existing building (other than a class 9 permit)	Per Application	659.10	664.05
Planning and Building	Extension of time - To subdivide land into 2 lots (other than a class 9 or class 16 permit)	Per Application	659.10	664.05
Planning and Building	Extension of time - To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)	Per Application	659.10	664.05
Planning and Building	Extension of time - Subdivide land (other than a class 9, class 16, class 17 or class 18 permit)	Per Application	659.10	664.05
Planning and Building	Extension of time - To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Per Application	659.10	664.05
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 9 permit	Per Application	100.00	100.75
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 17 permit	Per Application	659.10	664.05
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 18 permit	Per Application	659.10	664.05
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 19 permit	Per Application	659.10	664.05
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 20 permit	Per Application	659.10	664.05
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 21 permit	Per Application	659.10	664.05
Planning and Building	Planning Property Enquiry - Written Advice - single dwelling	Per Application	60.50	61.00

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Planning Property Enquiry - Written Advice - Multi dwelling/Commercial	Per Application	115.80	116.70
Planning and Building	Condition Plans - second submission	Per Application	325.90	328.35
Planning and Building	Condition Plans - third submission	Per Application	657.00	661.95
Planning and Building	Condition Plans - Fourth submission	Per Application	1,313.00	1,322.85
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	Per Application	12,517.31	12,611.20
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000*	Per Application	28,134.15	28,345.20
Planning and Building	Extension of time - To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000	Per Application	755.01	760.70
Planning and Building	Extension of time - To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000	Per Application	1,665.36	1,677.90
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000	Per Application	4,244.69	4,276.55
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000	Per Application	307.06	309.40
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less	Per Application	97.54	98.30
Planning and Building	Extension of time - Use only	Per Application	643.03	647.90
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000	Per Application	628.58	633.30
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000	Per Application	679.15	684.25

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000	Per Application	729.73	735.25
Planning and Building	Extension of time - VicSmart application if the estimated cost of development is \$10,000 or less	Per Application	97.54	98.30
Planning and Building	Extension of time - VicSmart application if the estimated cost of development is more than \$10,000	Per Application	209.53	211.15
Planning and Building	Extension of time - A permit not otherwise provided for in the regulation	Per Application	643.05	647.90
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of the additional development to be permitted by the amendment is \$100,000 or less	Per Application	559.95	564.15
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000 but not more than \$1,000,000	Per Application	755.00	760.70
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development to be permitted by the amendment is more than \$1,000,000	Per Application	1,665.40	1,677.90
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is \$10,000 or less	Per Application	97.55	98.30
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000	Per Application	307.05	309.40
Planning and Building	Secondary Consent - Amendment to a permit to change the use of land allowed by the permit or allow a new use of land	Per Application	643.03	647.90
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$100,00 but not more than \$500,000	Per Application	628.10	632.85
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$500,000	Per Application	679.20	684.30
Planning and Building	Secondary Consent - Amendment to a permit * that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less	Per Application	97.54	98.30
Planning and Building	Secondary Consent - Amendment to a permit * that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000	Per Application	209.53	211.15
Planning and Building	Secondary Consent - Amendment to a class 22 permit	Per Application	643.03	647.90

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Extension of time - To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000	Per Application	573.90	578.25
Planning and Building	Extension of time - VicSmart application (other than a class 7, class 8 or class 9 permit)	Per Application	100.00	100.75
Planning and Building	Secondary Consent - Amendment to a class 10 permit	Per Application	100.00	100.75
Planning and Building	Planning Advertising Fee per letter	Per Application	5.20	5.30
Planning and Building	Planning Advertising Fee A1 Notice	Per Notice	21.50	21.70
Planning and Building	Penalty Reminder Fee	Per Infringement	25.80	25.80
Planning and Building	Street Numbering – Failure to Comply	Per Infringement	1,612.00	1,612.00
Planning and Building	Street Numbering – Infringement	Per Infringement	403.00	403.00
Planning and Building	Construction Zone set up and reinstatement fee	Per Application	1,500.00	1,511.25
Planning and Building	Crane >150 ton/Out of Hours Permit Charge	Per Day	420.20	423.40
Planning and Building	Out of Hours Permit Charge	Per Day	68.70	69.25
Planning and Building	Space Occupancy/Out of Hours Permit Charge	Per Day	110.70	111.55
Planning and Building	Concrete Pump <150 ton/Out of Hours Permit Charge	Per Day	199.90	201.40
Planning and Building	Road Closure/Out of Hours Permit Charge	Per Day	86.10	86.75
Planning and Building	Crane <150 ton/Out of Hours Permit Charge	Per Day	168.10	169.40
Planning and Building	Construction Zone Permit Fee - 6 Months for 60 metres squared	Per Application	10,250.00	10,326.90
Planning and Building	Construction Zone Permit Fee - 6 Months for each additional square metre	M2/per six months	171.00	172.30
Planning and Building	Construction Zone Permit Application Fee	Per Application	158.80	160.00
Planning and Building	Crane <150 ton Application Fee	Per Application	158.80	160.00
Planning and Building	Crane >150 ton Application Fee	Per Application	158.80	160.00
Planning and Building	Crane <150 ton/Out of Hours Application Fee	Per Application	158.80	160.00
Planning and Building	Road Closure Permit Charge	Per Lane Per Day	43.00	43.35
Planning and Building	Crane >150 ton/Out of Hours Application Fee	Per Application	158.80	160.00
Planning and Building	Gantry Permit Application Fee (with or without site shed)	Per Application	189.60	191.05
Planning and Building	Hoarding Permit - Application Fee	Per Application	158.80	160.00
Planning and Building	Out of Hours Permit Application Fee	Per Application	52.30	52.70
Planning and Building	Space Occupancy (Motorised Plant) Application Fee	Per Application	52.30	52.70

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Planning and Building	Space Occupancy (Non-Motorised Plant) Application Fee	Per Application	52.30	52.70
Planning and Building	Space Occupancy/Out of Hours Application Fee	Per Application	52.30	52.70
Planning and Building	Concrete Pump <150 ton/Out of Hours Application Fee	Per Application	158.80	160.00
Planning and Building	Road Closure Permit Application Fee	Per Application	53.30	53.70
Planning and Building	Road Closure/Out of Hours Application Fee	Per Application	53.30	53.70
Planning and Building	Hoarding Rental Charges	M2/day	1.30	1.40
Planning and Building	Crane <150 ton Rental Charge per device	Per Day	132.20	133.20
Planning and Building	Crane >150 ton Rental Charge per device	Per Day	388.50	391.45
Planning and Building	Pre-application meeting fee for CMP applications	Per Hour	158.90	160.10
Planning and Building	Construction Management plan fee (under 3 storeys) + 1 hour pre-app meeting	Per Application	471.50	475.05
Planning and Building	Construction Management plan fee (3 to 9 storeys) + 1 hour pre-app meeting	Per Application	943.00	950.10
Planning and Building	Construction Management plan fee (10+ storeys) + 1 hour pre-app meeting	Per Application	1,886.00	1,900.15
Planning and Building	Space Occupancy (Motorised Plant) Permit Charge/device	Per Day	78.90	79.50
Planning and Building	Space Occupancy (Non-Motorised Plant) Permit Charge/device	Per Day	33.80	34.10
Planning and Building	Gantry Rental Charge	M2/day	1.70	1.80
Planning and Building	Gantry With Site Shed Rental Charge	M2/day	3.30	3.40
Parks and City Greening	Temporary Occupation of Open Space	Per M2 /Per Week	4.10	4.20
Waste & Recycling	Late payment fee	Each	100.00	100.00
Waste & Recycling	Garbage Compactor fee (low)	Per Quarter	253.00	390.00
Waste & Recycling	Garbage Compactor fee (medium)	Per Quarter	1,012.00	1,450.00
Waste & Recycling	Replacement Compactor Access Card	Each	56.00	61.00
Waste & Recycling	Garbage Compactor fee (very high)	Per Quarter	3,042.00	3,150.00
Waste & Recycling	Garbage Compactor fee (high)	Per Quarter	2,030.00	2,310.00
Waste & Recycling	Residential Green Waste Collection Service	Per Annum	0.00	0.00
Waste & Recycling	Residential Waste Bin Upsize Charge: 240 litre waste bin (special circumstances)	Per Year	60.00	60.00
Climate Change & City Resilience	Developer Stormwater Management Fee - Incurred when Planning Scheme requirements are not met	per hectare	34,250.00	34,250.00
On-street Support and Compliance	Provision of Enforcement Officers (Day Shift) at Special Events Normal Time	Per Hour	79.00	80.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
On-street Support and Compliance	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Double Time	Per Hour	158.00	160.00
On-street Support and Compliance	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Time and a Half	Per Hour	132.00	133.00
On-street Support and Compliance	New Private Parking Agreement	Per Agreement	625.00	630.00
On-street Support and Compliance	Renew Private Parking Agreement	Per Agreement	625.00	630.00
On-street Support and Compliance	Outdoor Café and Extended Outdoor Dining Fee: Central City (includes footpaths, promenades and laneways in all CBD, Swanston Street, Southbank Promenade, Riverside Quay and Federation Wharf) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	0.00	70.90
On-street Support and Compliance	Extended Outdoor Dining Parklet Fee: Outside Central City (includes all on-street parklets) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	0.00	32.00
On-street Support and Compliance	Extended Outdoor Dining Parklet Fee: Docklands (includes all on-street parklets) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	0.00	32.00
On-street Support and Compliance	Parklet Application Fee and Renewal Fee (all on-street parklets including non-standard applications) (\$ per annum)	Per Annum/Per Permit	0.00	600.00
On-street Support and Compliance	Outdoor Café and Extended Outdoor Dining Fee: Outside Central City (footpaths, promenades and laneway areas) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	0.00	16.30
On-street Support and Compliance	Outdoor Café and Extended Outdoor Dining Fee: Docklands (footpaths, promenades and laneway areas) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	0.00	16.30
On-street Support and Compliance	Extended Outdoor Dining Parklet Fee: Central City (includes all on-street dining in CBD, Swanston Street, Southbank Promenade, Riverside Quay and Federation Wharf) (\$Fee per square meter / annum)	Per square meter per Annum/Per Permit	0.00	139.00
On-street Support and Compliance	Outdoor Café and Extended Outdoor Dining Application Fee and Renewal Fee (footpaths, promenades and laneways) (\$ per annum)	Per Annum/Per Permit	0.00	200.00
On-street Support and Compliance	Extended Outdoor Dining Fee - Non-standard Applications (dining spaces on median strips, nature strips or other non-parklet spaces) (\$per square meter/ annum)	Per square meter per Annum/Per Permit	0.00	208.00
On-street Support and Compliance	Market Permit: Markets that consist of more than 10 street trading stalls and less than 15	Per Annum	1,576.00	1,576.00
On-street Support and Compliance	Market Permit: Markets that consist of more than 15 street trading stalls, for each additional market stall over 15 sites (the fee for additional stalls that exceed 15 stalls)	Each Additional Site	78.50	78.50
On-street Support and Compliance	Market Permit: Markets that consist of up to 10 street trading stalls	Per Annum	1,050.50	1,050.50
On-street Support and Compliance	Market Permit: Stall for individual uses	Per Annum	205.00	205.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
On-street Support and Compliance	Street Activity: Flower Kiosk Collins Street south side between Market & William Sts, Melbourne (Licence Fee / Rental per annum) charged monthly	Per Annum	11,633.00	11,633.00
On-street Support and Compliance	Street Activity: Flower Kiosk os Melbourne Town Hall, Swanston St, Melbourne (Licence Fee / Rental per annum) charged monthly	Per Annum	20,184.00	20,184.00
On-street Support and Compliance	Street Activity: Cylinder and Seasonal Street Trading	Per Annum	315.00	315.00
On-street Support and Compliance	Street Activity: Sunday Arts and Craft Market (Annual Fee) charged annually	Per Annum	7,086.00	7,086.00
On-street Support and Compliance	Street Activity: Spruiking Permit Fee (Annual Fee)	Per Annum	200.00	200.00
On-street Support and Compliance	Street Activity: Newspaper Kiosk (5 year permit)	Per Month	0.00	0.00
On-street Support and Compliance	Street Activity: Permanent Food Van Food & Refreshment Sites: west side St Kilda Rd, outside Victorian Arts Centre (\$1000 fee per month); Rotational Food Truck Sites (\$200 per month) charged monthly	Annual	12,000.00	12,000.00
On-street Support and Compliance	Street Activity: Street Entertainment Permit Fee 2 Months (Initial)	Per Annum/Per Permit	20.00	20.00
On-street Support and Compliance	Street Activity: Pedicabs (\$Fee per pedicab per month)	Per Month	300.00	300.00
On-street Support and Compliance	Outdoor Café Fee: Lygon Street Precinct (\$Fee per square meter / annum)	Per Annum/Per Permit	51.75	0.00
On-street Support and Compliance	Outdoor Café Fee: Central City Precinct 1 and 2 (\$Fee per square meter / annum)	Per Annum/Per Permit	34.40	0.00
On-street Support and Compliance	Outdoor Café Fee: Area 3 Outer Residential Precinct (\$Fee per square meter / annum)	Per Annum/Per Permit	16.30	0.00
On-street Support and Compliance	Outdoor Café Fee: Swanston Street Precinct (\$Fee per square meter / annum)	Per Annum/Per Permit	70.90	0.00
On-street Support and Compliance	Outdoor Café Fees: Docklands Precinct (\$Fee per square meter / annum)	Per Annum/Per Permit	16.30	0.00
On-street Support and Compliance	Street Activity: Busking application fee 12 months (Initial)	Per Annum	30.00	30.00
On-street Support and Compliance	Street Activity: Busking application fee 3 months (Initial)	Per Quarter	25.00	25.00
On-street Support and Compliance	Street Activity: Busking re-application fee	Per Application	30.00	30.00
On-street Support and Compliance	Street Activity: Busking selling fee	Per Application	100.00	100.00
On-street Support and Compliance	Street Activity: Premium Busking application fee 12 months (Initial)	Per Annum/Per Permit	70.00	70.00
On-street Support and Compliance	Street Activity: Premium Busking application fee 3 months (Initial)	Per Annum/Per Permit	50.00	50.00
On-street Support and Compliance	Street Activity: Application Fee of \$50 (No Permit Fee Applicable)	Per Application	0.00	0.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
On-street Support and Compliance	Release of Abandoned Vehicles	Per Vehicle	585.00	590.00
On-street Support and Compliance	Release of Towaway Vehicles	Per Vehicle	440.00	444.00
On-street Support and Compliance	Release of Towaway Vehicles - Hardship	Per Vehicle	145.00	146.00
On-street Support and Compliance	Bin Permit Charge	Per Day	50.00	51.00
On-street Support and Compliance	Handbill Permits	Administration Fee Per Permit	38.00	39.00
On-street Support and Compliance	Tradesperson Permit	Per Week/Per Permit	55.00	56.00
On-street Support and Compliance	Bin Permit Application Fee	Per Application	50.00	51.00
On-street Support and Compliance	Medical Parking Permits	Per Annum	270.00	275.00
On-street Support and Compliance	Medical Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	270.00	275.00
On-street Support and Compliance	Interim Medical Parking Permits	Per Registration	270.00	275.00
On-street Support and Compliance	Tradesperson Permit: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	55.00	56.00
On-street Support and Compliance	Street Permits: Advertising Board Permits	Per Month	54.17	55.00
On-street Support and Compliance	Carlton Voucher	Per Quarter	45.00	46.00
On-street Support and Compliance	Resident Parking (2nd Permit - Carlton)	Per Annum	130.00	132.00
On-street Support and Compliance	Resident Parking Permits	Per Annum/Per Permit	45.00	46.00
On-street Support and Compliance	Resident Parking Permits (2nd Permit - All Other Areas)	Per Annum	130.00	132.00
On-street Support and Compliance	Resident Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	40.00	46.00
On-street Support and Compliance	Resident Parking (2nd Permit - Carlton): Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	130.00	132.00
On-street Support and Compliance	Resident Parking Permits: (2nd Permit - All Other Areas): Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	130.00	132.00
On-street Support and Compliance	Interim Resident Parking Permits	Per Registration	40.00	46.00
On-street Support and Compliance	Interim Resident Parking (2nd Permit - Carlton)	Per Registration	130.00	132.00
On-street Support and Compliance	Interim Resident Parking Permits (2nd Permit - All Other Areas)	Per Registration	130.00	132.00
On-street Support and Compliance	Interim Street Permits: Pedestrian Area Access Permit	Per Registration	150.00	160.00
On-street Support and Compliance	Street Permits: Pedestrian Area Access Permit	Per Annum	150.00	160.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
On-street Support and Compliance	Street Permits: Pedestrian Area Access Permit: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	150.00	160.00
On-street Support and Compliance	Real Estate Agent Pointer Boards - Application Fee	Per Application	215.00	220.00
On-street Support and Compliance	Real Estate Agent Pointer Boards - Annual Permit Fee	Per Item	650.00	660.00
On-street Support and Compliance	Street Permits: Reserved Parking Fee	Admin Fee & second & subsequent Bay	70.00	80.00
On-street Support and Compliance	Street Permits: Reserved Parking Fee	Administration Fee and 1st Bay	140.00	160.00
On-street Support and Compliance	Street Permits: Reserved Parking Fee - Residents	Administration Fee and 1st Bay	70.00	80.00
On-street Support and Compliance	Street Permits: Reserved Parking Fee - Residents	Admin Fee & second & subsequent Bay	35.00	40.00
On-street Support and Compliance	Reserved Parking Permit: Cancellation / Amendment Fee	Per Item	140.00	160.00
On-street Support and Compliance	Reserved Parking Permit: Priority Processing Fee - 5 Business Days	Per Application	140.00	160.00
On-street Support and Compliance	Reserved Parking Permit: Priority Processing Fee - 4 Business Days	Per Application	210.00	240.00
On-street Support and Compliance	Reserved Parking Permit: Priority Processing Fee - 3 Business Days	Per Application	280.00	320.00
On-street Support and Compliance	Reserved Parking Permit: Cancellation / Amendment Fee - Residents	Per Item	70.00	80.00
On-street Support and Compliance	Reserved Parking Permit: Priority Processing Fee - < 5 Business Days - Residents	Per Application	70.00	80.00
On-street Support and Compliance	Reserved Parking Permit: Priority Processing Fee - < 4 Business Days - Residents	Per Application	105.00	120.00
On-street Support and Compliance	Reserved Parking Permit: Priority Processing Fee - < 3 Business Days - Residents	Per Application	140.00	160.00
On-street Support and Compliance	Ikon Park Parking Permits	Per Annum	225.00	250.00
On-street Support and Compliance	Vouchers Permits	Per Booklet	45.00	46.00
On-street Support and Compliance	Zoo Parking Permits	Per Annum	250.00	275.00
On-street Support and Compliance	Zoo Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	250.00	275.00
On-street Support and Compliance	Ikon Park Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)	Per Registration	225.00	250.00
On-street Support and Compliance	Advertising Board Application Fee	Per Application	215.00	220.00
On-street Support and Compliance	Release of Impounded Items (Includes First Day only) - Minimum Charge	M2/day	50.00	50.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
On-street Support and Compliance	Release of Impounded Items (Additional Days after First Day)	M2/day	2.00	2.00
On-street Support and Compliance	Inspection of Dog and Cat Register	Per Inspection	0.00	0.00
On-street Support and Compliance	Per Day Rate for Animals Post Eight Day Statutory Period	Per Day	0.00	0.00
On-street Support and Compliance	Cat Trap Hire Seven Days (Pensioner, Health Care Card Holders, Government Organisations)	Per Week	0.00	0.00
On-street Support and Compliance	Application to Register Domestic Animal Business	Per Application	200.00	200.00
On-street Support and Compliance	Cat / Dog Transport Fee - Business Hours	Each	25.00	25.00
On-street Support and Compliance	Cat Trap Hire Seven Days	Per Week	25.00	25.00
On-street Support and Compliance	Dog Registration - Restricted Breed Dog, Declared Dangerous Dog, Menacing Dog	Per Registration	300.00	300.00
On-street Support and Compliance	Late Fee for Registration Renewal After 11 April Annually	Per Registration	15.00	15.00
On-street Support and Compliance	Registration and Renewal - Domestic Animal Business	Per Registration	450.00	450.00
On-street Support and Compliance	Transfer of Registration - Domestic Animal Business	Per Application	120.00	120.00
On-street Support and Compliance	Cat Registration - Full Fee	Per Registration	114.00	114.00
On-street Support and Compliance	Dog Registration - Maximum Fee	Per Registration	186.00	186.00
On-street Support and Compliance	Foster Carer Registration	Per Annum	50.00	50.00
On-street Support and Compliance	Foster Care Registration – Dog	Per Unit	8.00	8.00
On-street Support and Compliance	Foster Care Registration – Cat	Per Unit	8.00	8.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	145.00	145.00
Health and Wellbeing	Food Act Registration Transfer - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	145.00	145.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Apr to June	Per Registration	210.00	210.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jul to Dec	Per Registration	145.00	145.00
Health and Wellbeing	Public Health & Wellbeing Act Premises - Event Group Registrations for Each Additional Business	Per Registration	60.00	60.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1850) - Apr to Jun	Per Bed	8.00	8.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1850) - Jan to Mar	Per Bed	11.00	11.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1850) - Jul to Dec	Per Bed	6.00	6.00

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Public Health & Wellbeing Act Renewal: Health Act Renewal / Prescribed Accommodation: Every bed over 15 (maximum fee \$1850)	Per Bed	11.00	11.00
Health and Wellbeing	Water Carrier Permit / Transfer	Per Application	140.00	140.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration / Renewal Fixed Premises - Class 2 (Annual Registration)	Per Application	155.00	155.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration / Renewal Fixed Premises - Class 3 (Annual Registration)	Per Application	130.00	130.00
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises - Class 2 Premises	Per Registration	730.00	730.00
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises - Class 3 Premises	Per Registration	640.00	640.00
Health and Wellbeing	Food Act New Premises Registration - Class 1 and 2 Premises - Large	Per Registration	1,750.00	1,750.00
Health and Wellbeing	Food Act New Premises Registration - Class 1 and 2 Premises - Medium	Per Registration	1,260.00	1,260.00
Health and Wellbeing	Food Act New Premises Registration - Class 1 and 2 Premises - Small	Per Registration	970.00	970.00
Health and Wellbeing	Food Act New Premises Registration - Class 3 Premises - Large	Per Registration	1,640.00	1,640.00
Health and Wellbeing	Food Act New Premises Registration - Class 3 Premises - Medium	Per Registration	1,200.00	1,200.00
Health and Wellbeing	Food Act New Premises Registration - Class 3 Premises - Small	Per Registration	890.00	890.00
Health and Wellbeing	Food Act New Premises Registration - Priority Service (5 working day turnaround)	Per Registration	310.00	310.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Large	Per Application	450.00	450.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Medium	Per Application	395.00	395.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Small	Per Application	360.00	360.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Mobile Food Premises / Vehicle	Per Application	215.00	215.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Vending Machine Registration	Per Application	215.00	215.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Mobile Food Premises / Vehicle	Per Application	190.00	190.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Large	Per Application	400.00	400.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Medium	Per Application	365.00	365.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Small	Per Application	315.00	315.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Vending Machine Registration	Per Application	190.00	190.00
Health and Wellbeing	Food Act Premises Alterations Fee - Priority Service (5 working day turnaround)	Per Application	310.00	310.00
Health and Wellbeing	Food Act Property Enquiry - Food Act Registration	Per Application	280.00	280.00

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Food Act Registration Transfer - Class 1 and 2 Premises - Medium	Per Application	405.00	405.00
Health and Wellbeing	Food Act Registration Transfer - Class 1 and 2 Premises - Large	Per Application	450.00	450.00
Health and Wellbeing	Food Act Registration Transfer - Class 1 and 2 Premises - Small	Per Application	360.00	360.00
Health and Wellbeing	Food Act Registration Transfer - Class 3 Mobile Food Premises / Vehicle	Per Application	190.00	190.00
Health and Wellbeing	Food Act Registration Transfer - Class 3 Premises - Large	Per Application	400.00	400.00
Health and Wellbeing	Food Act Registration Transfer - Class 3 Premises - Medium	Per Application	365.00	365.00
Health and Wellbeing	Food Act Registration Transfer - Class 3 Premises - Small	Per Application	315.00	315.00
Health and Wellbeing	Food Act Registration - Class 2 Temporary Food Premises (Quarter Registration)	Per Registration	250.00	250.00
Health and Wellbeing	Food Act Registration / Renewal - Class 1 and 2 Premises - Large	Per Registration	900.00	900.00
Health and Wellbeing	Food Act Registration / Renewal - Class 1 and 2 Premises - Medium	Per Registration	790.00	790.00
Health and Wellbeing	Food Act Registration / Renewal - Class 1 and 2 Premises - Small	Per Registration	720.00	720.00
Health and Wellbeing	Food Act Registration / Renewal - Class 2 Temporary Food Premises (Annual Registration)	Per Registration	310.00	310.00
Health and Wellbeing	Food Act Registration / Renewal - Class 2 Mobile Food Premises / Vehicle	Per Application	430.00	430.00
Health and Wellbeing	Food Act Registration / Renewal - Class 2 Vending Machine Registration	Per Application	430.00	430.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Temporary Stall (Quarter Registration)	Per Registration	180.00	180.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Temporary Stall (Week Registration)	Per Registration	140.00	140.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Temporary Food Premises (Annual Registration)	Per Registration	260.00	260.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Mobile Food Premises / Vehicle	Per Application	380.00	380.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Registration	290.00	290.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Premises - Large	Per Registration	800.00	800.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Premises - Medium	Per Registration	730.00	730.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Premises - Small	Per Registration	630.00	630.00
Health and Wellbeing	Food Act Registration / Renewal - Class 3 Vending Machine Registration	Per Application	380.00	380.00
Health and Wellbeing	Food Act Registration / Transfer - Class 2 Mobile Food Premises / Vehicle	Per Application	215.00	215.00
Health and Wellbeing	Food Act Registration / Transfer - Class 2 Vending Machine Registration	Per Application	215.00	215.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Food Act Registration / Transfer - Class 3 Vending Machine Registration	Per Application	190.00	190.00
Health and Wellbeing	New Registration Prescribed Accommodation 4-10 beds - Jan to Mar	Per Registration	380.00	380.00
Health and Wellbeing	Permits: Septic Tank and Grey Water Permit	Per Application	280.00	280.00
Health and Wellbeing	Permits: Water Carrier	Per Application	280.00	280.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jan to Mar	Per Registration	290.00	290.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Renewal of Registration Fees, Personal Care & Body Art - Low & High Risk - Fixed Premises	Per Registration	290.00	290.00
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry - Low & High Risk	Per Application	155.00	155.00
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry - Prescribed Accommodation	Per Application	185.00	185.00
Health and Wellbeing	Public Health & Wellbeing Act Premises Registration / Temporary Premises / Event Group Registrations	Per Registration	300.00	300.00
Health and Wellbeing	Public Health & Wellbeing Act Hairdresser and / or Temporary Make-up Registration "one off" fee "on-going" (No Renewals)	Per Registration	290.00	290.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment: Hairdresser, Skin Penetration, Beauty Parlour, Body Piercing, Tattooist and Colonic Irrigation	Per Application	260.00	260.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment - Prescribed Accommodation	Per Application	300.00	300.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises - Maximum Fee	Per Registration	1,850.00	1,850.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Apr to Jun	Per Registration	340.00	340.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Jan to Mar	Per Registration	430.00	430.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Jul to Dec	Per Registration	215.00	215.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Apr to Jun	Per Registration	340.00	340.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Jan to Mar	Per Registration	430.00	430.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Jul to Dec	Per Registration	215.00	215.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds - Apr to Jun	Per Registration	290.00	290.00
Health and Wellbeing	Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds - Jul to Dec	Per Registration	190.00	190.00
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer - Low & High Risk	Per Application	145.00	145.00
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 11-15 beds	Per Application	215.00	215.00
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 15-over beds	Per Application	215.00	215.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 4-10 beds	Per Registration	190.00	190.00
Health and Wellbeing	Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 11-15 beds	Per Registration	430.00	430.00
Health and Wellbeing	Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 15-over beds	Per Registration	430.00	430.00
Health and Wellbeing	Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 4-10 beds	Per Registration	380.00	380.00
Health and Wellbeing	Food Act / Public Health & Wellbeing Act - Additional onsite assessment e.g. additional pre final / final inspection, property enquiry, follow up temporary food premises and any additional inspections which may be required	Per Hour	165.00	165.00
Health and Wellbeing	Food Act Registration - Class 2 Temporary Food Premises (Week Registration)	Per Registration	155.00	155.00
Health and Wellbeing	Food Act Property Enquiry - Priority Service (5 working day turnaround)	Per Application	560.00	560.00
Health and Wellbeing	Public Health & Wellbeing Act Hairdressing and / or Temporary Make-up Registration ongoing (No Renewals)	Per Application	290.00	290.00
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry - Low & High Risk - Priority Service (5 working day turnaround)	Per Application	310.00	310.00
Health and Wellbeing	Public Health & Wellbeing Act, Property Enquiry - Prescribed Accommodation - Priority Service (5 working day turnaround)	Per Application	370.00	370.00
Health and Wellbeing	Food Act New Premises Registration / Domestic Food - Class 2	Per Application	750.00	750.00
Health and Wellbeing	Food Act New Premises Registration / Domestic Food - Class 3	Per Application	660.00	660.00
Health and Wellbeing	Food Act - Renewal / Domestic Food - Class 2	Per Application	440.00	440.00
Health and Wellbeing	Food Act - Renewal / Domestic Food - Class 3	Per Application	390.00	390.00
Health and Wellbeing	Food Act New Premises Registration / Short Term Registration - Class 2	Per Application	750.00	750.00
Health and Wellbeing	Food Act New Premises Registration / Short Term Registration - Class 3	Per Application	660.00	660.00
Health and Wellbeing	Not for profit organisation / charity - 10% of normal fee	Per Application	0.00	0.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Small	Per Application	740.00	740.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Medium	Per Application	810.00	810.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Large	Per Application	920.00	920.00
Health and Wellbeing	Temporary Food Premises - Event Group Registration (1st Application)	Per Application	320.00	320.00
Health and Wellbeing	Each Additional Class 2 - Temporary Food Premises	Per Application	125.00	125.00
Health and Wellbeing	Each Additional Class 3 - Temporary Food Premises	Per Application	105.00	105.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment / Priority Service - Personal Care & Body Art - Low & High Risk Premises (5 working day turnaround)	Per Application	540.00	540.00
Health and Wellbeing	New registration Aquatic Facility Category 1	Per Application	280.00	280.00

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Health and Wellbeing	New registration Aquatic Facility Category 2	Per Application	200.00	0.00
Health and Wellbeing	Pro-rata refunds to be given in situations when a business is forced to close	Per Application	0.00	0.00
Health and Wellbeing	Public Health & Wellbeing Act Plans Assessment - Prescribed Accommodation / Priority Service (5 working day turnaround)	Per Application	620.00	620.00
Health and Wellbeing	Transfer Aquatic Facility Category 1	Per Application	0.00	140.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 1 and 2 Premises - Small	Per Application	0.00	540.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 1 and 2 Premises - Medium	Per Application	0.00	592.50
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 1 and 2 Premises - Large	Per Application	0.00	675.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Premises - Small	Per Application	0.00	472.50
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Premises - Medium	Per Application	0.00	547.50
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Premises - Large	Per Application	0.00	600.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 2 Domestic Food Premises	Per Application	0.00	330.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Domestic Food Premises	Per Application	0.00	292.50
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 2 Temporary Food Premises (Annual Registration)	Per Application	0.00	232.50
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 2 Mobile Food Premises / Vehicle	Per Application	0.00	322.50
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 2 Vending Machine	Per Application	0.00	322.50
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Temporary Food Premises	Per Application	0.00	195.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Mobile Food Premises / Vehicle	Per Application	0.00	285.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Vending Machine Registration	Per Application	0.00	285.00
Health and Wellbeing	Discount Fee - Food Act Registration / Renewal - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	0.00	217.50
Health and Wellbeing	Discount Fee - Public Health & Wellbeing Act Registration / Renewal - Prescribed Accommodation 4-10 beds	Per Application	0.00	285.00
Health and Wellbeing	Discount Fee - Public Health & Wellbeing Act Registration / Renewal - Prescribed Accommodation 11-15 beds	Per Application	0.00	322.50
Health and Wellbeing	Discount Fee - Public Health & Wellbeing Act Registration/Renewal Prescribed Accommodation/15-over beds	Per Application	0.00	322.50
Health and Wellbeing	Discount Fee - Public Health & Wellbeing Act Registration / Renewal - Prescribed Accommodation every bed over 15 (maximum fee \$1850)	Per Application	0.00	8.25
Health and Wellbeing	Discount Fee - Public Health & Wellbeing Act Registration / Renewal - Personal Care & Body Art - High and Low Risk Premises	Per Application	0.00	217.50

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Sports: Weekend Baseball Ground Hire (Per Day)	Per Day	173.00	174.80
Recreation and Waterways	Community Recreation Facilities: Aquatic Concession membership?	Per Day	19.00	19.20
Recreation and Waterways	CB/KCRC: Aquatic Education: AquaSafe School Holiday Program	Each	14.00	14.20
Recreation and Waterways	Royal Park Golf Course (7 day annual ticket)	Each	866.00	874.70
Recreation and Waterways	Riverslide Skate Park: Skate Board Hire	Each	5.90	6.00
Recreation and Waterways	NMCC: Club membership - Fortnightly DD	Per Fortnight	19.20	19.40
Recreation and Waterways	The Hub @ Docklands The Parkview Room Commercial	Per Hour	19.35	19.60
Recreation and Waterways	Sports: Cricket Synthetic Ground Hire (Season - Half Share)	Season - Full Share	945.00	954.50
Recreation and Waterways	Active Melbourne Restricted Youth 12 month membership	Per Session	646.10	652.60
Recreation and Waterways	Hub@Docklands:Private Office Space/Consultation Room-Community	Per Day	0.00	12.00
Recreation and Waterways	Yarra's Edge: Community Space: Whole Venue-Community	Per Hour	0.00	8.00
Recreation and Waterways	2 Weeks for \$20 membership promotion	Each	0.00	20.00
Recreation and Waterways	Group Casual Swim Entry Fee	Per Visit	0.00	3.10
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Half Day Commercial Rate	Per Half Day	0.00	0.00
Recreation and Waterways	\$0 Joining Fee membership promotion	Each	0.00	0.00
Recreation and Waterways	2 Weeks Free member referral promotion	Each	0.00	0.00
Recreation and Waterways	Single admission \$0 promotional passes to gym, group fitness and swimming	Per Visit	0.00	0.00
Recreation and Waterways	Community fundraising \$0 one month membership	Each	0.00	0.00
Recreation and Waterways	Community fundraising \$0 three month membership	Each	0.00	0.00
Recreation and Waterways	5 Weeks for \$50 membership promotion	Each	0.00	50.00
Recreation and Waterways	3 Weeks for \$30 membership promotion	Each	0.00	30.00
Recreation and Waterways	30 Days for \$30 membership promotion	Each	0.00	30.00
Recreation and Waterways	6 Group Fitness Classes for \$99 promotion	Each	0.00	99.00
Recreation and Waterways	Waterways casual berthing 12.1-15 metres low season book two nights, get one free promotion	Each	0.00	55.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Waterways casual berthing 15.1-20 metres low season book two nights, get one free promotion	Each	0.00	75.00
Recreation and Waterways	Waterways casual berthing 20.1-25 metres low season book two nights, get one free promotion	Each	0.00	85.00
Recreation and Waterways	Group Programming Concession/Pension/Child	Per Session	0.00	5.40
Recreation and Waterways	Group Programming Adult	Per Session	0.00	8.10
Recreation and Waterways	Group Casual Gym/Group Fitness Entry Fee	Per Visit	0.00	10.00
Recreation and Waterways	All Aquatic Facilities Grey Medallion (per session)	Each	12.15	12.30
Recreation and Waterways	Community Recreation Facilities: Aquaplaygroup session	Each	6.30	6.40
Recreation and Waterways	Kensington Town Hall: Training Room - Commercial Rate	Per Hour	0.00	55.90
Recreation and Waterways	Kensington Town Hall: Training Room - Community Rate	Per Hour	0.00	11.45
Recreation and Waterways	Kensington Town Hall: Conference Room - Commercial Rate	Per Hour	0.00	55.90
Recreation and Waterways	Kensington Town Hall: Conference Room - Community Rate	Per Hour	0.00	11.45
Recreation and Waterways	Kensington Town Hall: Business HUB - Commercial Rate	Per Hour	0.00	55.90
Recreation and Waterways	Kensington Town Hall: Business HUB - Community Rate	Per Hour	0.00	11.45
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Half Day Community Rate	Per Half Day	0.00	0.00
Recreation and Waterways	Sports: Weekday Softball Ground Hire (Per Day)	Per Session	49.00	49.50
Recreation and Waterways	Sports: Weekend Touch Ground Hire (Per Day)	Per Session	137.00	138.40
Recreation and Waterways	Active Melbourne Student 12 month membership	Per Visit	975.00	985.40
Recreation and Waterways	The Hub @ Docklands The Parkview Room Community	Per Hour	3.90	4.00
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Hour	5.00	5.10
Recreation and Waterways	Kensington Town Hall: Supper Room - Commercial Rate	Per Hour	71.25	72.00
Recreation and Waterways	Sports: Weekend Refurbished Pavilion Hire (Per Day)	Per Day	440.00	444.40
Recreation and Waterways	Community Recreation Facilities: Student Swim/Shower	Per Day	5.00	5.10
Recreation and Waterways	Sports: Weekend Cricket Synthetic Ground Hire (Per Day)	Per Day	147.00	148.50
Recreation and Waterways	Sports: Weekend Football Ground Hire (Per Day)	Per Day	297.00	300.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Sports: Weekend Other Ground Hire (Per Day)	Per Day	240.00	242.40
Recreation and Waterways	Sporting Pavilion Community Hire (Minimum 3 hours)	Per Hour	11.25	11.40
Recreation and Waterways	Kensington Town Hall: Supper Room - Community Rate	Per Hour	14.50	14.70
Recreation and Waterways	Kensington Town Hall: Main Hall - Commercial Rate	Per Hour	120.55	121.80
Recreation and Waterways	Kensington Town Hall: Main Hall - Community Rate	Per Hour	24.10	24.40
Recreation and Waterways	Community Recreation Facilities: Family Swim/Shower	Per Day	15.10	15.30
Recreation and Waterways	Student Swim Season Pass - 7 months (Outdoor pools)	Per Day	271.60	274.40
Recreation and Waterways	Royal Park Golf Course (Adult 9 holes)	Each	18.50	18.70
Recreation and Waterways	Royal Park Golf Course (golf practice)	Each	7.20	7.30
Recreation and Waterways	Program Attendance Fee	Each	5.25	5.40
Recreation and Waterways	Royal Park Golf Course: (Child 18 holes)	Each	16.50	16.70
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Annual Family	Annual	464.60	469.30
Recreation and Waterways	Sports: Week Day Refurbished Pavilion Hire (Per Day)	Per Day	425.00	429.30
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Per Day)	Per Day	420.00	424.20
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden Plot Hire (Per Annum)	Per Annum	81.10	82.00
Recreation and Waterways	Sports: Weekday Football Ground Hire (Per Day)	Per Day	150.00	151.50
Recreation and Waterways	Sports: Weekday Touch Ground Hire (Per Day)	Per Day	68.00	68.70
Recreation and Waterways	Walmsley House Community Hire	Per Hour	8.20	8.30
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden Plot Hire (Per Annum) - Concession full plot / half plot	Per Annum	47.70	48.20
Recreation and Waterways	Active Melbourne City Sports - Volleyball Competition / Urban Competition - team registration (minimum 6pp/team) per week cost	Per Annum	55.00	55.60
Recreation and Waterways	Community Recreation Facilities: Group Instructor hire (per hour)	Per Annum	104.60	105.70
Recreation and Waterways	Community Recreation Facilities: Group Exercise .Gymnasium Student	Per Annum	17.40	17.60
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Adult 20 visit Pass	Per Annum	378.10	381.90
Recreation and Waterways	Community Recreation Facilities: Restricted Membership: Club Prime/Youth/Concession fortnightly DD membership	Per Annum	23.30	23.60

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session	Per Annum	113.20	114.30
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minute Session - Member 10 visit Pass	Per Annum	659.70	666.90
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 45 min PT	Per Annum	147.10	148.60
Recreation and Waterways	Sports: Week Day Refurbished Pavilion Hire - CATEGORY B (Per Day)	Per Day	215.00	217.20
Recreation and Waterways	Sports: Weekend Refurbished Pavilion Hire - CATEGORY B (Per day)	Per Day	220.00	222.20
Recreation and Waterways	Sports: Weekend Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	200.00	202.00
Recreation and Waterways	Community Recreation Facilities: Concession/Child Swim/Shower	Per Day	3.70	3.80
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gymnasium - Concession	Per Day	15.10	15.30
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 30 Minute Session - 10 visit Pass	Per Day	486.90	492.30
Recreation and Waterways	Carlton Baths: Stadium/Courts: Badminton Court Hire	Each	27.60	27.90
Recreation and Waterways	Royal Park Golf Course (Child 9 holes)	Each	12.50	12.70
Recreation and Waterways	Royal Park Golf Course (Junior annual ticket)	Each	570.00	575.70
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 Minute Session - Member 10 visit Pass	Per Day	659.70	666.90
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 Minute Session - 10 visit Pass	Per Day	733.50	741.60
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session - Member 10 visit Pass	Per Day	917.10	927.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - 10 visit Pass	Per Day	1,018.80	1,029.60
Recreation and Waterways	Community Recreation Facilities/ NMCC: Personal Training 30 Minutes - Member	Per Day	48.70	49.20
Recreation and Waterways	Community Recreation Facilities/ NMCC: Personal Training 30 Minutes	Per Day	54.10	54.70
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minutes - Non Member	Per Day	81.50	82.40
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member	Per Day	101.90	103.00
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 60 Minute Session (each additional participant)	Per Day	47.30	47.80
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 30 Minute session: (each additional participant)	Per Day	29.50	29.80
Recreation and Waterways	All Aquatic Facilities: Membership Admin / Joining Fee - Active Melbourne/Club/Student/Youth/Prime/Concession/Aquatic	Each	74.00	75.00
Recreation and Waterways	All Aquatic Facilities: Aquatic Education Joining Fee	Each	33.00	0.00

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Carlton Baths: Children's Programs: Gymnastics (Per visit - Term Basis Only)	Each	14.00	14.20
Recreation and Waterways	Carlton Baths: Multi-Activity Memberships: Health Club + Small Group Training Membership - one session per week	Each	77.40	0.00
Recreation and Waterways	Royal Park Golf Course (Student 9 holes)	Each	12.50	12.70
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Joining Fee	Each	46.50	47.00
Recreation and Waterways	Community Hubs Refundable Room Security Deposit	Each	306.75	309.90
Recreation and Waterways	Riverslide Skate Park: Birthday Parties	Each	19.85	20.00
Recreation and Waterways	Carlton Baths: Multi-Activity Memberships: Health Club + Small Group Training Membership - three sessions per week	Each	159.00	0.00
Recreation and Waterways	Carlton Baths: Multi-Activity Memberships: Health Club + Small Group Training Membership - two session per week	Each	118.30	0.00
Recreation and Waterways	Royal Park Golf Course (Pensioner 18 holes)	Each	16.50	16.70
Recreation and Waterways	Royal Park Golf Course (Senior 18 holes)	Each	19.00	19.20
Recreation and Waterways	Royal Park Golf Course (Student 18 holes)	Each	16.50	16.70
Recreation and Waterways	Royal Park Golf Course (5 day annual ticket)	Each	635.50	641.90
Recreation and Waterways	Kensington Community Recreation Centre: Miscellaneous : tennis joining fee concession	Each	35.10	35.50
Recreation and Waterways	Kensington Community Recreation Centre: Rooms/Studios : Meeting Room Hire	Each	34.80	0.00
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Adult Exercise Class	Each	12.70	12.90
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Pensioner Concession Exercise Class	Each	10.30	10.50
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Prime Movers Older Adults Class Access Class/Health Club	Each	6.70	6.80
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: 3 month term membership	Each	155.70	157.30
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: Membership Administration/Joining Fee	Each	40.90	41.40
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Birthday Parties Per Person Fee (minimum of ten)	Each	10.50	10.70
Recreation and Waterways	Riverslide Skate Park: Locker use	Each	1.80	1.90
Recreation and Waterways	Riverslide Skate Park: Park Hire (Per 3 hour blocks)	Each	698.00	705.00
Recreation and Waterways	Riverslide Skate Park: Private Skate Lessons	Each	53.50	54.00

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Riverslide Skate Park: School Groups (per heard)	Each	19.70	19.90
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Soccer Competition Team Sheet Fee	Each	39.50	39.90
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Social Netball Competition Team Sheet Fee	Each	63.90	64.60
Recreation and Waterways	Riverslide Skate Park: Group Skate lessons (max 6 students) price per head	Each	19.85	20.00
Recreation and Waterways	Riverslide Skate Park: School Holiday Programs (per head, min 30)	Each	10.50	10.70
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - Up to 75 visits per year	Each	5.40	5.50
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 76 - 150 visits per year	Each	5.20	5.30
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 151 - 250 visits per year	Each	5.00	5.10
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 251 - 500 visits per year	Each	4.80	4.90
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 501 - 1000 visits per year	Each	4.60	4.70
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 1001 - 1500 visits per year	Each	4.40	4.50
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 1501 - 2000 visits per year	Each	4.20	4.30
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 2001 + visits per year	Each	4.05	4.10
Recreation and Waterways	Community Recreation Facilities: Holiday Sports Clinics (2 hours)	Each	11.20	11.40
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden 1/2 Plot Hire (Per Annum)- concession	Each	27.90	28.20
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Hire Per Day Community Rate	Per Day	0.00	0.00
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Hire Per Day Commercial Rate	Per Day	0.00	0.00
Recreation and Waterways	Hub@Docklands: Private Office Space/Consultation Room-Commercial	Per Hour	0.00	11.00
Recreation and Waterways	NMCC - MultiPurpose Room	Per Hour	0.00	26.97
Recreation and Waterways	All Aquatic Facilities + NMCC: Active Bodies Sports program - sport only, 1:20 ratio (per student, per session)	Each	6.30	6.40
Recreation and Waterways	All Aquatic Facilities + NMCC: Active Bodies Sports program - specialised only, 1:20 ratio (per student, per session)	Each	7.35	7.50
Recreation and Waterways	All Aquatic Facilities + NMCC: Active Bodies Sports program - one-off specialised session (based on 50 students)	Each	4.70	4.80
Recreation and Waterways	Community Recreation Facilities: Club Family membership	Each	30.50	32.00
Recreation and Waterways	Community Recreation Facilities: Club Family Off Peak membership	Each	24.40	26.00

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Club Family Off Peak Concession membership	Each	24.40	26.00
Recreation and Waterways	Community Recreation Facilities: Group Fitness membership	Each	25.10	26.70
Recreation and Waterways	Community Recreation Facilities: Prime 1 Class	Each	15.40	15.60
Recreation and Waterways	Community Recreation Facilities: Playgym (NMCC/CB/KCRC)	Each	6.90	7.00
Recreation and Waterways	Community Recreation Facilities: Playgym 10 x visit pass	Each	64.70	63.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 mins One on Two x 10	Each	1,018.80	1,029.60
Recreation and Waterways	All Aquatic Facilities: Water Safety Education session (wet/dry): 2 hours	Each	28.90	29.20
Recreation and Waterways	All Aquatic Facilities: Memberships: Access Control - Barcoded Card Replacement	Each	10.25	5.00
Recreation and Waterways	Royal Park Golf Course (Pensioner 9 holes)	Each	12.80	13.00
Recreation and Waterways	Royal Park Golf Course (Senior 9 holes)	Each	14.35	14.50
Recreation and Waterways	Royal Park Golf Course (Adult 18 holes)	Each	26.65	27.00
Recreation and Waterways	Community Recreation Facilities: Strong Start	Each	99.00	100.00
Recreation and Waterways	Community Recreation Facilities: Parents & Bubs Program	Each	9.75	9.90
Recreation and Waterways	Community Recreation Facilities: Results Based Training	Each	19.90	20.10
Recreation and Waterways	All Aquatic Facilities: Birthday party - without catering	Each	31.30	0.00
Recreation and Waterways	All Aquatic Facilities: Birthday party - with catering	Each	35.90	0.00
Recreation and Waterways	Community Recreation Facilities: forfeit fee (less than 24 hours notice)	Each	138.40	140.00
Recreation and Waterways	Community Recreation Facilities: 5 Day Trial	Each	20.00	20.20
Recreation and Waterways	All Aquatic Facilities: Administration fee to process debit rejection	Each	20.00	20.00
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minutes-Member	Each	73.30	74.10
Recreation and Waterways	Community Recreation Facilities: Stadium / Courts: Full Court Stadium Hire (off peak) 9am to 4pm	Each	39.60	0.00
Recreation and Waterways	Riverslide Skate Park: Skate Club - Go Girls Program	Each	10.00	10.10
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Direct Debit Membership (fortnight)	Per Fortnight	16.20	16.40
Recreation and Waterways	Kensington Community Recreation Centre: Tennis- Direct Debit Concession Membership (fortnight)	Per Fortnight	13.40	13.60

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Active Melbourne City Sports - Dodgeball Competition - team registration (minimum 5pp/team) per week cost	Per Fortnight	50.20	0.00
Recreation and Waterways	Active Melbourne City Sports - Corporate Competition - come and try day individual	Per Fortnight	11.00	0.00
Recreation and Waterways	Community Recreation All Aquatic Facilities: Lifeguard (per hour)	Per Fortnight	41.90	42.40
Recreation and Waterways	All Aquatic Facilities: Pool Lane Hire per hour (plus group entry fee)	Per Fortnight	52.40	53.00
Recreation and Waterways	Community Recreation Facilities: Stadium / Courts: Full Court Stadium Hire (per hour)	Per Fortnight	55.10	55.70
Recreation and Waterways	All Aquatic Facilities: Locker Hire	Per Half Day	3.10	3.20
Recreation and Waterways	Carlton Baths: Stadium Sports team registration fee	Per Pass	164.60	166.30
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Season - Full Share)	Season - Full Share	6,975.00	7,044.80
Recreation and Waterways	All Aquatic Facilities: Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette/Member lounge/Changerooms - Corporate rate	Per Fortnight	55.10	55.70
Recreation and Waterways	Community Recreation Facilities: Pool Inflatable hire/per 2 hours	Per Fortnight	139.40	140.80
Recreation and Waterways	Community Recreation Facilities: Club 12 Month Membership Full	Per Fortnight	966.40	977.60
Recreation and Waterways	Community Recreation Facilities: Aquatic Fortnightly DD Membership	Per Fortnight	21.00	21.30
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD	Per Fortnight	37.20	37.60
Recreation and Waterways	All Aquatic Facilities: Active Melbourne fortnightly debit membership	Per Fortnight	53.10	53.70
Recreation and Waterways	Community Recreation Facilities: Club Prime/Youth/Concession 12 month membership	Per Fortnight	605.80	613.60
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session - Member	Per Fortnight	48.70	49.20
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session	Per Fortnight	54.10	54.70
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session - Member	Per Fortnight	73.30	74.10
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session	Per Fortnight	81.50	82.40
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session - Member	Per Fortnight	101.90	103.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session	Per Fortnight	113.20	114.40
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member 10 visit Pass	Per Fortnight	917.10	926.30
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 30 min PT	Per Fortnight	207.40	209.50
Recreation and Waterways	All Aquatic Facilities: Corporate Health Service Guest Visit	Per Fortnight	5.30	5.40

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Sports: Weekday Baseball Ground Hire (Per Day)	Per Fortnight	81.00	81.90
Recreation and Waterways	Sports: Weekday Cricket Synthetic Ground Hire (Per Day)	Per Fortnight	71.00	71.80
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 251 - 500 visits per year	Per Fortnight	8.50	8.60
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 501 - 1000 visits per year	Per Fortnight	8.15	8.30
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 1001 - 1500 visits per year	Per Fortnight	7.70	7.80
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 1501 - 2000 visits per year	Per Fortnight	7.35	7.50
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 2001 + visits per year	Per Fortnight	6.95	7.10
Recreation and Waterways	Sports: Training - All sports. (Per player. Per Session)	Per Fortnight	1.45	1.50
Recreation and Waterways	Community Recreation Facilities + NMCC: Stadium - Casual Entry	Per Half Day	3.50	3.60
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Casual per hour	Per Hour	18.10	18.30
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): External Courts: Soccer Grassed Field / Sythetic Turf Surfaces & Full Court Stadium	Per Hour	45.20	45.70
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Rooms/Studios: Crèche (playroom)	Per Hour	26.70	27.00
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen	Per Hour	40.70	41.20
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Concession/Community Groups	Per Hour	32.50	32.90
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour) - Concession/Community Groups	Per Hour	37.40	37.80
Recreation and Waterways	Active Melbourne City Sports - cardio tennis - team registration (minimum 4pp/team) per week cost	Per Hour	71.60	0.00
Recreation and Waterways	Active Melbourne City Sports - Tennis - individual registration per week cost	Per Hour	11.00	0.00
Recreation and Waterways	The Hub @ Docklands - The Glasshouse Commercial Rate	Per Hour	26.20	26.50
Recreation and Waterways	The Hub @ Docklands - The Glasshouse Community Rate	Per Hour	5.25	5.40
Recreation and Waterways	The Hub @ Docklands - The Cinema Room - Community Rate	Per Hour	7.50	7.60
Recreation and Waterways	Active Melbourne City Sports - Tennis - team registration (minimum 4pp/team) per week cost	Per Hour	44.00	0.00
Recreation and Waterways	Community Recreation Facilities: Adult Swim/Shower	Per Hour	6.10	6.20
Recreation and Waterways	Community Recreation Facilities: Group Exercise /Gymnasium: Adult	Per Hour	19.90	20.10

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Student Swim/shower 20 Visit Pass	Per Hour	93.60	96.90
Recreation and Waterways	Community Recreation Facilities: Adult Swim/Shower 20 visit pass	Per Hour	115.90	117.80
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Concession/Child 20 visit Pass	Per Hour	286.90	290.70
Recreation and Waterways	Community Recreation Facilities: Family Swim/Shower 20 visit pass	Per Hour	286.90	290.70
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Student 20 visit Pass	Per Hour	330.60	330.60
Recreation and Waterways	Community Recreation Facilities; Personal Training 60 Minute Session - 10 visit Pass	Per Hour	733.50	666.90
Recreation and Waterways	Community Recreation Facilities + NMCC: Ed Gym - Casual	Per Hour	15.83	16.00
Recreation and Waterways	All Aquatic Facilities: Fitness camp - member (per session)	Per Hour	15.40	15.60
Recreation and Waterways	All Aquatic Facilities: Fitness camp (per session)	Per Hour	17.10	17.30
Recreation and Waterways	Concession/Child Swim Season Pass - 7 months (Outdoor pools)	Per Hour	203.70	205.80
Recreation and Waterways	Adult Swim Season Pass - 7 months (Outdoor pools)	Per Hour	339.60	343.00
Recreation and Waterways	Family Swim Season Pass - 7 months (Outdoor pools)	Per Hour	845.80	854.30
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 30 Minute session: Member (each additional participant)	Per Hour	26.90	27.20
Recreation and Waterways	Community Recreation Facilities: Sports bib hire (set)	Per Hour	10.50	10.70
Recreation and Waterways	Community Recreation Facilities: Sports ball hire	Per Hour	5.30	5.40
Recreation and Waterways	Community Recreation Facilities: Stadium sports team game fee	Per Pass	69.20	70.00
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 30 Minute session: (each additional participant)	Per Hour	29.50	29.80
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 60 Minute Session - Member (each additional participant)	Per Hour	43.00	43.50
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 60 Minute Session - Member (each additional participant)	Per Hour	43.00	43.50
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 60 Minute Session (each additional participant)	Per Hour	47.30	47.80
Recreation and Waterways	All Aquatic Facilities: Health and Wellbeing seminar - 60 minutes	Per Hour	236.30	0.00
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 151 - 250 visits per year	Per Hour	8.90	9.00
Recreation and Waterways	All Aquatic Facilities/ All Facilities: Facility Equipment and Staff Hire: Aquatic education Instructor hire per hour	Per Hour Minimum 4 Hour Call Out	56.70	57.30
Recreation and Waterways	All Aquatic Facilities + NMCC: Heart Moves/Allied Health Active Hearts Allied Health casual class entry	Per Month	8.60	9.00

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 30 Minute session: Member (each additional participant)	Per Month	26.90	27.20
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 30 min PT	Per Month	124.80	126.10
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 30 min PT	Per Month	285.20	288.10
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Corporate Full Day)	Per Pass	330.70	334.10
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Per Hour)	Per Pass	33.10	33.50
Recreation and Waterways	Community Recreation Facilities: Club Student Membership 12 Month	Per Pass	772.20	780.00
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Season - Half Share)	Season - Full Share	3,485.00	3,519.90
Recreation and Waterways	Sports: Football Ground Hire (Season - Full Share)	Season - Full Share	1,730.00	1,747.30
Recreation and Waterways	Sports: Football Ground Hire (Season - Half Share)	Season - Full Share	865.00	873.70
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member	Per Pass	62.50	63.20
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session	Per Pass	69.50	70.20
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - 10 visit Pass	Per Pass	625.50	631.80
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member 10 visit Pass	Per Pass	562.50	568.80
Recreation and Waterways	All Aquatic Facilities: Birthday party deposit	Per Pass	107.40	108.50
Recreation and Waterways	Riverslide Skate Park: Skate Club - Semester (9 Session)	Per Pass	138.90	140.30
Recreation and Waterways	Riverslide Skate Park: School Groups (per head - min 20)	Per Pass	14.50	14.70
Recreation and Waterways	Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Peak per hour	Per Pass	29.00	29.30
Recreation and Waterways	Docklands Hub: Facility Hire: The Long Room per hour Commercial rate	Per Pass	19.40	19.60
Recreation and Waterways	All Aquatic Facilities: Active Melbourne membership - 12 Months	Per Pass	1,380.60	1,396.20
Recreation and Waterways	All Aquatic Facilities: Active Melbourne 3 month membership - Insurance/rehab	Per Pass	416.90	421.10
Recreation and Waterways	Active Melbourne Restricted Concession / Prime - 12 month membership	Per Pass	754.00	761.80
Recreation and Waterways	Active Melbourne Restricted Concession/Prime - 3 month membership	Per Pass	219.40	221.60
Recreation and Waterways	Active Melbourne Restricted Concession/Prime Fortnightly Debit membership	Per Pass	29.00	29.30
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 45 min PT	Per Pass	250.90	253.50

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Sports: Weekday Other Ground Hire (Per Day)	Per Pass	115.00	116.20
Recreation and Waterways	Sports: Weekend Softball Ground Hire (Per Day)	Per Pass	99.00	100.00
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Day	25.00	25.30
Recreation and Waterways	All Aquatic Facilities: Suspension Fees	Per Day	0.71	0.71
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 45 min PT	Per Pass	349.00	352.50
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 60 min PT	Per Pass	169.00	170.70
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 60 min PT	Per Pass	294.00	297.00
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 60 min PT	Per Pass	411.40	415.60
Recreation and Waterways	Sports: Weekday Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Pass	49.00	49.50
Recreation and Waterways	All Aquatic Facilities: RFID Wristband	Per Pass	20.45	5.00
Recreation and Waterways	Sports: Second hand wicket @ 50 % - casual & seasonal - discounted	Per Day	35.50	35.90
Recreation and Waterways	NMCC: Personal Training: One on One: 2x30 Minute Session-Member Inclu FN Mship: Fortnightly DD	Per Fortnight	106.70	107.80
Recreation and Waterways	NMCC: Personal Training: One on One: 4x30 Minute Session-Member Inclu FN Mship: Fortnightly DD	Per Fortnight	189.40	191.30
Recreation and Waterways	All Aquatic Facilities: Life Guard Hire Per Hour - Corporate rate	Per Hour	87.90	88.80
Recreation and Waterways	The Hub @ Docklands - The Long Room - Community Rate	Per Hour	3.90	4.00
Recreation and Waterways	The Hub @ Docklands - The Atrium per hour - Community Rate	Per Hour	10.50	10.70
Recreation and Waterways	Community Recreation Facilities: Holiday Sports Clinics: Giant Inflatable Pass	Per Hour	7.45	7.60
Recreation and Waterways	Yarra's Edge: Community Space: The Meeting Room-Commercial	Per Hour	0.00	16.40
Recreation and Waterways	Yarra's Edge: Community Space: The Meeting Room-Community	Per Hour	0.00	3.25
Recreation and Waterways	Yarra's Edge: Community Space: Whole Venue-Commercial	Per Hour	0.00	40.00
Recreation and Waterways	Kensington Community Recreation Centre: Rooms/Studios: Community Hall Hire After Hours (Per Hour after 10pm)	Per Hour	127.80	129.10
Recreation and Waterways	Private Office Space	Per Month	430.50	434.90
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Month	300.00	303.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member 10 visit Pass	Per Pass	596.70	603.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - 10 visit Pass	Per Pass	662.40	669.60
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member 10 visit Pass	Per Pass	783.00	791.10
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - 10 visit Pass	Per Pass	869.40	878.40
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member rate	Per Session	66.30	67.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session	Per Session	73.60	74.40
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member rate	Per Session	87.00	87.90
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session	Per Session	96.60	97.60
Recreation and Waterways	All Aquatic Facilities: Body Composition Scanner	Per Use	35.00	35.40
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 30 Minute Session - Member 10 visit Pass	Per Player. Per Session	438.30	442.80
Recreation and Waterways	Sports: Baseball Ground Hire (Season - Full Share)	Season - Full Share	1,455.00	1,469.60
Recreation and Waterways	Sports: Baseball Ground Hire (Season - Half Share)	Season - Full Share	725.00	732.30
Recreation and Waterways	Sports: Cricket Synthetic Ground Hire (Season - Full Share)	Season - Full Share	1,900.00	1,919.00
Recreation and Waterways	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Full Share)	Season - Full Share	665.00	671.70
Recreation and Waterways	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Half Share)	Season - Full Share	330.00	333.30
Recreation and Waterways	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Full Share)	Season - Full Share	725.00	732.30
Recreation and Waterways	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Half-Share)	Season - Full Share	365.00	368.70
Recreation and Waterways	Sports: Refurbished Pavilion Hire (Season - Full Share)	Season - Full Share	1,455.00	1,469.60
Recreation and Waterways	Sports: Refurbished Pavilion Hire (Season - Half Share)	Season - Full Share	725.00	732.30
Recreation and Waterways	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Full Share)	Season - Full Share	1,730.00	1,747.30
Recreation and Waterways	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Half Share)	Season - Full Share	870.00	878.70
Recreation and Waterways	Sports: Softball Ground Hire (Season - Full Share)	Season - Full Share	665.00	671.70
Recreation and Waterways	Sports: Softball Ground Hire (Season - Half Share)	Season - Full Share	330.00	333.30
Recreation and Waterways	Sports: Touch Ground Hire (Season - Full Share)	Season - Full Share	865.00	873.70
Recreation and Waterways	Sports: Touch Ground Hire (Season - Half Share)	Season - Full Share	435.00	439.40

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Community Recreation Facilities: Club Family/Concession fortnightly DD membership	Per Session	24.50	25.70
Recreation and Waterways	Community Recreation facilities: Personal Training 30 Minute Session - Member 10 visit Pass	Per Session	438.30	442.80
Recreation and Waterways	Community Recreation Facilities: Personal Training 30 Minute Session - 10 visit Pass	Per Session	486.90	492.30
Recreation and Waterways	All Aquatic Facilities: Aquatic Education (30 minute lesson)	Per Session	17.50	17.70
Recreation and Waterways	Community Recreation Facilities: Community Small Group Training	Per Session	59.10	59.70
Recreation and Waterways	Riverside Skate Park: Skate Club - Single Session	Per Session	19.95	20.20
Recreation and Waterways	Riverside Skate Park: Skate Club - 5 Session Card	Per Session	94.30	95.30
Recreation and Waterways	Community Recreation Facilities: Concession/Child Swim/Shower - 20 visit Pass	Per Session	70.30	72.20
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Full Day)	Per Session	198.40	200.40
Recreation and Waterways	NMRC/KCRC: Basketball team registration fee	Per Session	121.40	122.70
Recreation and Waterways	All Aquatic Facilities: Health and Wellbeing seminar - 30 minutes	Per Session	161.10	162.80
Recreation and Waterways	Community Recreation Facilities: Club Student Membership Fortnightly D/D	Per Session	29.70	30.00
Recreation and Waterways	All Aquatic Facilities + NMCC: Tennis 1 hour court hire for Leisure Members	Per Session	13.60	13.80
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member 10 visit Pass	Per Session	562.50	568.80
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member	Per Session	62.50	63.20
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session	Per Session	69.50	70.20
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - 10 visit Pass	Per Session	625.50	631.80
Recreation and Waterways	Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Off Peak per hour	Per Session	20.00	20.20
Recreation and Waterways	Flagstaff/Docklands Facility Hire: Soccer goals per hour	Per Session	15.10	15.30
Recreation and Waterways	Sports: Weekday Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Session	99.00	100.00
Recreation and Waterways	Sports: Weekend Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Session	99.00	100.00
Recreation and Waterways	Community Recreation Facilities: Club 3 month Membership:Insurance/Rehab	Per Use	314.20	317.40
Recreation and Waterways	Active Melbourne Student Fortnightly Debit membership	Per Visit	37.50	37.90
Recreation and Waterways	All Aquatic Facilities: Adult Wellness Class - Member Rate	Per Visit	19.10	19.30

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	All Aquatic Facilities: Adult Wellness Class	Per Visit	21.20	21.50
Recreation and Waterways	Docklands Hub: Facility Hire: The Cinema Room per hour Commercial rate	Per Visit	37.70	38.10
Recreation and Waterways	Docklands Hub: Facility Hire: The Atrium per hour Commercial rate	Per Visit	53.45	54.00
Recreation and Waterways	All Aquatic Facilities: Memberships: Aquatic Education 45 minute lesson	Per Visit	21.80	22.10
Recreation and Waterways	All Aquatic Facilities: Memberships: Aquatic Education 60 minute lesson	Per Visit	23.60	23.90
Recreation and Waterways	Active Melbourne Restricted Youth fortnightly Debit membership	Per Visit	24.85	25.10
Recreation and Waterways	All Aquatic Facilities: Active Melbourne Aquatic Membership - Insurance/rehab - 3 month membership (SSS/locker)	Per Visit	290.30	293.30
Recreation and Waterways	All Aquatic Facilities + NMCC: Spectator Entry - Pool and Stadium	Per Visit	3.50	3.60
Recreation and Waterways	All Aquatic Facilities + NMCC NMRC: Junior Sport - casual entry	Per Visit	6.30	6.40
Recreation and Waterways	Community Recreation Facilities: forfeit fee (more than 24 hours notice)	Per Visit	69.20	70.00
Recreation and Waterways	Community Recreation Facilities: Prime/Concession/Youth 3 month Membership	Per Visit	211.90	214.10
Recreation and Waterways	Community Facilities: Corporate Guest Visit: Up to 75 visits per year	Per Visit	9.70	9.80
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 76 - 150 visits per year	Per Visit	9.40	9.50
Recreation and Waterways	Active Melbourne City Sports - barefoot bowls - Team Registration (minimum 3pp/team) per week	Per Week	29.00	0.00
Recreation and Waterways	Active Melbourne City Sports - basketball - Team Registration (minimum 5pp/team) per week	Per Week	50.00	0.00
Recreation and Waterways	Hub@Docklands:Private Office Space/Consultation Room-Commercial	Per Week	0.00	240.00
Recreation and Waterways	Hub@Docklands:Private Office Space/Consultation Room-Community	Per Week	0.00	48.00
Recreation and Waterways	Yarra's Edge: Community Space: Foyer-Commercial	Per Hour	0.00	23.75
Recreation and Waterways	Yarra's Edge: Community Space: Foyer-Community	Per Hour	0.00	4.70
Recreation and Waterways	Active Melbourne City Sports - 3v3 basketball competition - Team Registration (minimum 3pp/team) per week	Per Week	39.50	0.00
Recreation and Waterways	Active Melbourne City Sports - netball competition - Team Registration (minimum 7pp/team) per week	Per Week	70.50	0.00
Recreation and Waterways	Active Melbourne City Sports - soccer competition / Urban Competition- Team Registration (minimum 5pp/team) per week	Per Week	50.00	0.00
Recreation and Waterways	Active Melbourne City Sports - touch football competition - Team Registration (minimum 7pp/team) per week	Per Week	70.50	0.00
Recreation and Waterways	Active Melbourne City Sports - corporate cup - Team Registration (minimum 4pp/team) per week	Per Week	23.00	0.00

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Active Melbourne City Sports - corporate cup competition - individual registration per week cost	Per Week	7.10	0.00
Recreation and Waterways	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 25 participants) - individual registration per week cost	Per Week	11.00	0.00
Recreation and Waterways	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 15 participants) - individual registration per week cost	Per Week	16.40	0.00
Recreation and Waterways	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 10 participants) - individual registration per week cost	Per Week	22.00	0.00
Recreation and Waterways	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 20 participants) - individual registration per week cost	Per Week	27.50	0.00
Recreation and Waterways	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 25 participants) - individual registration per week cost	Per Week	11.00	0.00
Recreation and Waterways	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 15 participants) - individual registration per week cost	Per Week	16.40	0.00
Recreation and Waterways	Active Melbourne Workforce Wellness Membership	Per Fortnight	0.00	37.60
Recreation and Waterways	City Baths/NMRC: Personal Training Licence Fee	Per Month	0.00	1,192.00
Recreation and Waterways	Hub@Docklands:Private Office Space/Consultation Room-Community	Per Hour	0.00	2.20
Recreation and Waterways	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 10 participants) - individual registration per week cost	Per Week	22.00	0.00
Recreation and Waterways	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 20 participants) - individual registration per week cost	Per Week	33.00	0.00
Recreation and Waterways	Active Melbourne City Sports - AFL9's Competition - team registration (minimum 9pp/team) per week cost	Per Week	109.00	0.00
Recreation and Waterways	Active Melbourne City Sports - Social Softball Competition - team registration (minimum 7pp/team) per week cost	Per Week	71.50	0.00
Recreation and Waterways	Active Melbourne City Sports - Table Tennis - individual registration per week cost	Per Week	9.90	0.00
Recreation and Waterways	Active Melbourne City Sports - Table Tennis - team registration (minimum 4pp/team) per week cost	Per Week	33.00	0.00
Recreation and Waterways	Active Melbourne City Sports - Cycling Program - individual registration per week cost	Per Week	11.00	0.00
Recreation and Waterways	Active Melbourne City Sports - Corporate Day - tennis, individual	Per Week	33.00	0.00
Recreation and Waterways	Active Melbourne City Sports - Corporate Day - tennis, team (minimum 4pp/team)	Per Week	110.00	0.00
Recreation and Waterways	Active Melbourne City Sports - Corporate Day - golf, individual	Per Week	66.00	0.00
Recreation and Waterways	Active Melbourne City Sports - Corporate Day - golf, team (minimum 4pp/team)	Per Week	220.10	0.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Active Melbourne City Sports - Corporate Sports Day - other, individual	Per Week	27.50	0.00
Recreation and Waterways	Active Melbourne City Sports - cardio tennis - individual registration per week cost	Per Week	18.70	0.00
Recreation and Waterways	Hub@Docklands:Private Office Space/Consultation Room-Commercial	Per Day	0.00	60.00
Recreation and Waterways	NMCC - Games Room	Per Hour	0.00	26.97
Recreation and Waterways	NMCC - Casual Gym Entry	Per Visit	0.00	12.83
Recreation and Waterways	NMCC - Casual Gym Entry - Concession	Per Visit	0.00	10.40
Recreation and Waterways	City of Melbourne trial membership	Per Pass	25.00	25.00
Recreation and Waterways	City Baths: Swim Spa Sauna: Concession	Per Visit	8.60	8.70
Recreation and Waterways	City Baths: Small Pool Hire Per Hour	Per Hour	55.20	55.80
Recreation and Waterways	City Baths: Memberships: Aquatic Monthly Debit	Per Month	74.50	78.25
Recreation and Waterways	Membership Add on- Biocircuit Annual	Annual	975.00	0.00
Recreation and Waterways	City Baths: Squash Court Hire - 30 Minutes	Each	16.70	16.90
Recreation and Waterways	City Baths: Squash Court Hire - 30 Minutes off peak.	Each	12.40	12.60
Recreation and Waterways	City Baths: Kinesiology Services: 60 minute standard consultation - member rate	Each	82.00	82.90
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session - member rate	Each	75.40	76.20
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session	Each	83.00	83.90
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session - Member 10 visit Pass	Each	678.60	685.80
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session - 10 visit Pass	Each	747.00	755.10
Recreation and Waterways	City Baths: Mikvah Bath Hire	Each	22.00	22.30
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - member rate	Each	89.80	90.70
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session	Each	99.80	100.80
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - Member 10 visit Pass	Each	808.20	816.30
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - 10 visit Pass	Each	898.20	907.20
Recreation and Waterways	City Baths: Corporate Guest Visit: 76 - 150 visits per year	Each	10.90	11.10

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: Up to 75 visits per year	Each	5.90	6.00
Recreation and Waterways	City Baths: Racquet Hire	Each	9.00	9.10
Recreation and Waterways	City Baths: Towel Hire	Each	6.30	6.40
Recreation and Waterways	City Baths: Bathing Room Hire	Each	48.50	49.00
Recreation and Waterways	Membership Add on- Biocircuit DD	Per Fortnight	37.50	0.00
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 76 - 150 visits per year	Each	5.80	5.90
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 151 - 250 visits per year	Each	5.50	5.60
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 251 - 500 visits per year	Each	5.20	5.30
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 501 - 1000 visits per year	Each	5.00	5.10
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 1001 - 1500 visits per year	Each	4.80	4.90
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 1501 - 2000 visits per year	Each	4.60	4.70
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 2001 + visits per year	Each	4.40	4.50
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - member rate	Each	73.60	74.40
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session	Each	80.90	81.80
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - Member 10 visit Pass	Each	662.40	669.60
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - 10 visit Pass	Each	728.10	736.20
Recreation and Waterways	City Baths: Memberships: Active Melbourne Off Peak - Monthly Debit	Each	102.80	108.00
Recreation and Waterways	City Baths: Memberships: Active Melbourne Off Peak - Fortnightly Debit	Per Fortnight	47.40	50.00
Recreation and Waterways	City Baths: Memberships: Gold - Monthly Debit	Per Month	149.20	157.00
Recreation and Waterways	City Baths: Memberships: Aquatic 12 month	Per Annum	871.00	881.40
Recreation and Waterways	City Baths: Memberships: Aquatic Fortnightly Debit	Per Fortnight	33.50	33.90
Recreation and Waterways	City Baths: Group Fitness Instructor Hire Per Hour	Per Hour	115.80	117.00
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 30 min PT	Per Fortnight	161.30	0.00
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 30 min PT	Per Fortnight	258.90	0.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 30 min PT	Per Fortnight	363.60	0.00
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 45 min PT	Per Fortnight	187.20	0.00
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 45 min PT	Per Fortnight	315.30	0.00
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 45 min PT	Per Fortnight	446.50	0.00
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 60 min PT	Per Fortnight	202.80	0.00
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 60 min PT	Per Fortnight	339.80	0.00
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 60 min PT	Per Fortnight	482.60	0.00
Recreation and Waterways	City Baths: Facility Hire: Aquatic Education Teacher Hire Per Hour	Per Hour	66.10	66.80
Recreation and Waterways	City Baths: Memberships: Active Melbourne - Monthly Debit	Per Month	117.75	123.65
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session - 10 visit Pass	Per Pass	822.90	832.50
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session - Member 10 visit Pass	Per Pass	740.80	748.80
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session - 10 visit pass	Per Pass	743.50	751.50
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session: Member 10 visit pass	Per Pass	669.60	676.30
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session - 10 visit Pass	Per Pass	1,053.00	1,063.60
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session - Member 10 visit Pass	Per Pass	945.90	955.40
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute session: Member 10 Visit Pass	Per Pass	669.60	676.30
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute - 10 Visit Pass	Per Pass	743.50	751.50
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 60 Minute Session - 10 visit Pass	Per Pass	1,053.00	1,063.60
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 60 Minute Session - Member 10 visit Pass	Per Pass	945.90	955.40
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Adult Swim 20 visit pass	Per Pass	133.00	133.00
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Concession/Child Swim 20 visit Pass	Per Pass	77.90	79.80
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Adult Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	437.00	446.50
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Concession Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	266.00	267.90
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Student Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	361.00	357.20

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	City Baths: Personal Training: One on One 30 Minute Session - 10 visit Pass	Per Pass	595.80	602.10
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Student Swim 20 Visit Pass	Per Pass	112.10	114.00
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Adult 20 visit Pass	Per Pass	275.50	279.30
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Concession 20 visit Pass	Per Pass	163.40	165.30
Recreation and Waterways	City Baths: Personal Training: One on One 30 Minute Session	Per Session	66.20	66.90
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session	Per Session	91.50	92.50
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session	Per Session	82.60	83.50
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Student 20 visit Pass	Per Pass	226.10	229.90
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - 10 visit Pass	Per Pass	581.40	587.70
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - Member 10 visit Pass	Per Pass	522.90	528.30
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - 10 visit Pass	Per Pass	802.80	810.90
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - Member 10 visit Pass	Per Pass	722.70	730.80
Recreation and Waterways	City Baths: Personal Training: One on One 30 Minute Session - member rate	Per Session	59.50	60.10
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session - member rate	Per Session	82.30	83.50
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session: member rate	Per Session	74.40	75.20
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session	Per Session	117.00	118.20
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session - member rate	Per Session	105.10	106.20
Recreation and Waterways	City Baths: Private Swimming Lessons : One on Two 30 minute session	Per Session	82.60	83.50
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute session: member rate	Per Session	74.40	75.20
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 60 Minute Session	Per Session	117.00	118.20
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 60 Minute Session - member rate	Per Session	105.10	106.20
Recreation and Waterways	City Baths: Club Guest: Fitness Testing, Program Start & 10th Work Out Review	Per Session	112.80	114.00
Recreation and Waterways	City Baths: Swim Spa Sauna: Student	Per Visit	11.90	12.10
Recreation and Waterways	City Baths: Personal Training Licence Fee	Per Month	0.00	867.00

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session	Per Session	64.60	65.30
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - member rate	Per Session	58.10	58.70
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session	Per Session	89.20	90.10
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - member rate	Per Session	80.30	81.20
Recreation and Waterways	City Baths: Swim Casual Entry: Adult Swim / Shower / Bath	Per Visit	6.90	7.00
Recreation and Waterways	City Baths: Swim Casual Entry: Concession Swim / Shower / Bath	Per Visit	4.10	4.20
Recreation and Waterways	City Baths: Swim Casual Entry: Family Swim (2 adults + up to 2 children)	Per Visit	17.70	17.90
Recreation and Waterways	City Baths: Swim Casual Entry: Student Swim / Shower / Bath	Per Visit	5.90	6.00
Recreation and Waterways	City Baths: Club Guest - Adult (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	23.20	23.50
Recreation and Waterways	City Baths: Club Guest - Concession (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	13.90	14.10
Recreation and Waterways	City Baths: Club Guest - Student (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	18.60	18.80
Recreation and Waterways	City Baths: Corporate Memberships: 1001 - 1500 visits	Per Visit	9.00	9.10
Recreation and Waterways	City Baths: Corporate Memberships: 101 - 250 visits 151-250 visits	Per Visit	10.40	10.60
Recreation and Waterways	City Baths: Corporate Memberships: 1501 - 2000 visits	Per Visit	8.60	8.70
Recreation and Waterways	City Baths: Corporate Memberships: 2001+ visits - 2500 visits	Per Visit	8.10	8.20
Recreation and Waterways	City Baths: Corporate Memberships: 501 - 1000 visits	Per Visit	9.50	9.60
Recreation and Waterways	City Baths: Corporate Memberships: Up to 100 visits 75 visits	Per Visit	11.40	11.60
Recreation and Waterways	City Baths: Corporate Memberships: Up to 251 - 500 visits	Per Visit	10.00	10.10
Recreation and Waterways	City Baths: Swim Spa Sauna: Adult	Per Visit	14.50	14.70
Recreation and Waterways	NMRC: Personal Training Licence Fee	Per Month	0.00	563.00
Recreation and Waterways	Harbour View Meeting Room	Per Day	677.00	684.00
Recreation and Waterways	Harbour View Meeting Room	Per Hour	96.00	97.00
Recreation and Waterways	Marina Lounge	Per Session	3,690.00	3,727.00
Recreation and Waterways	Harbour View Meeting Room (Industry Partners)	4 Hour Session	96.00	97.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 12m Annual (pro rata min 3 months)	Annual	10,000.00	8,000.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 13m Annual (pro rata min 3 months)	Annual	10,500.00	8,500.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 14m Annual (pro rata min 3 months)	Annual	11,000.00	9,000.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 15m Annual (pro rata min 3 months)	Annual	11,500.00	9,500.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 18m Annual (pro rata min 3 months)	Annual	16,000.00	14,000.00
Recreation and Waterways	Commercial Berthing Permit minimum flag fall	Each	62.00	68.00
Recreation and Waterways	Berthing Rates: Waste Oil Removal (general)	Per Litre	5.00	5.50
Recreation and Waterways	Berthing Rates: Waste Oil Removal for unknown type	Per Litre	5.00	5.50
Recreation and Waterways	Commercial Berthing - Long Term (Licence)	Per Meter Per Annum	775.00	783.00
Recreation and Waterways	Commercial Berthing Permit - Short Term (pro rata)	Per Meter Per Annum	1,550.00	1,565.00
Recreation and Waterways	Commercial Berthing - Long Term (Licence) Australia Wharf	Per Meter Per Annum	600.00	606.00
Recreation and Waterways	Commercial Berthing - Vessels over 30m	Per Meter Per Annum	30.00	0.00
Recreation and Waterways	Commercial Berthing - Vessels over 200t displacement	Per Meter Per Annum	40.00	0.00
Recreation and Waterways	Commercial Berthing - 200 pax surcharge	Per Meter Per Annum	40.00	0.00
Recreation and Waterways	Commercial Berthing - Yarras Edge Marina River Berths	Per Meter Per Annum	615.00	615.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres NYE, Australia Day, Easter (long weekend)	Per Night	310.00	340.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres Peak Season (Friday, Saturday)	Per Night	110.00	125.00
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres Peak Season (Friday, Saturday)	Per Night	60.00	70.00
Recreation and Waterways	Berthing Rates: Visitor overnight for vessels 15.1 to 20 metres Peak Season (Friday, Saturday)	Per Night	90.00	100.00
Recreation and Waterways	Berthing Rates: Visitor up to 12.1 to 15 metres Low Season	Per Night	55.00	55.00
Recreation and Waterways	Berthing Rates: Visitor up to 15.1 to 20 metres Low Season	Per Night	75.00	75.00
Recreation and Waterways	Berthing Rates: Visitor 20.1 to 25 metres Low Season	Per Night	85.00	85.00
Recreation and Waterways	Melbourne City Marina - 28 Visitor berths East and West arms except for public holidays	Per Night	1,490.00	1,504.00
Recreation and Waterways	Melbourne City Marina - half marina (one visitors' arm only) except for public holidays	Per Night	745.00	752.00

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Berthing Rates: Visitor overnight 15.1 to 20 metres NYE, Australia Day, Easter (long weekend)	Per Night	245.00	270.00
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres Peak Season (Friday, Saturday)	Per Night	70.00	80.00
Recreation and Waterways	Berthing Rates: Visitor overnight vessels less than 6 metres Peak Season (Friday, Saturday)	Per Night	45.00	50.00
Recreation and Waterways	Berthing Rates: Visitor up to 6.1 to 12 metres Low Season	Per Night	45.00	45.00
Recreation and Waterways	Berthing Rates: Visitor less than 6 metres Low Season	Per Night	45.00	45.00
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres NYE, Australia Day, Easter (long weekend)	Per Night	190.00	210.00
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres NYE, Australia Day, Easter (long weekend)	Per Night	160.00	180.00
Recreation and Waterways	Berthing Rates: Visitor overnight less than 6 metres NYE, Australia Day, Easter (long weekend)	Per Night	100.00	110.00
Recreation and Waterways	Berthing Rates: Overnight for vessels more than 35.1 metres Standard	Per Night	8.20	9.40
Recreation and Waterways	Berthing Rates: Overnight for vessels more than 25.1 metres Low Season	Per Night	4.10	4.10
Recreation and Waterways	Berthing Rates: Overnight for vessels 30.1 to 35 metres Standard	Per Night	6.60	7.80
Recreation and Waterways	Berthing Rates: Overnight for vessels 25.1 to 30 metres Standard	Per Night	6.50	6.50
Recreation and Waterways	Berthing Rates: Visitor overnight vessels less than 6 metres Peak Season (Sunday to Thursday)	Per Night	45.00	45.00
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres Peak Season (Sunday to Thursday)	Per Night	60.00	60.00
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres Peak Season (Sunday to Thursday)	Per Night	70.00	70.00
Recreation and Waterways	Berthing Rates: Visitor overnight for vessels 15.1 to 20 metres Peak Season (Sunday to Thursday)	Per Night	90.00	90.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres Peak Season (Sunday to Thursday)	Per Night	110.00	110.00
Recreation and Waterways	Berthing Rates: Power on charge	Per KWH	0.21	0.22
Recreation and Waterways	Working Berth minimum Flag Fall	Per Session	523.00	528.00
Recreation and Waterways	Berthing Rates: Fuelling Charge for vessels without berthing agreement	Per Session	826.00	908.00
Recreation and Waterways	Berthing Rates: 50m berth for recreational vessel less than 13 passengers and carrying a professional crew and not carrying cargo.	Per Year	50,000.00	50,000.00
Recreation and Waterways	Access Control: Yarra's Edge Marina including River Homes Marina	Each	0.00	33.00
Recreation and Waterways	Access Control: Bluetooth licence Yarra's Edge Marina including River Homes Marina	Each	0.00	16.50
Recreation and Waterways	Boating Hub: Toilet access	Annual	0.00	250.00

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Recreation and Waterways	Kayak Storage	Annual	0.00	800.00
Recreation and Waterways	Marina Lounge - New Quay Marina membership per berth	Annual	0.00	465.00
Community Services	Child Care: Child Care - Long Day Care	Full Time Care (Per Week)	621.00	627.00
Community Services	Children Services: Childcare late fee per minute	Each	1.00	1.00
Community Services	Child Care: Pre - School	Per Week	49.00	0.00
Community Services	Child Care: Child Care - Long Day Care	Per Day	132.50	134.00
Community Services	Family Services: Boostrix Vaccine	Each	50.00	60.00
Community Services	Family Services: Varicella Vaccine	Each	70.00	70.00
Community Services	Family Services: Flu vaccine	Each	20.00	22.00
Community Services	Family Services: Community Room Hire (Community Groups)	Max Per Day	45.00	45.00
Community Services	Family Services: Multipurpose room at community hub at The Dock- community use within CoM		20.00	0.00
Community Services	Family Services: Multipurpose room at community hub at The Dock - commercial use		100.00	0.00
Community Services	Family Services: Meningococcal ACWY vaccine	Each	70.00	75.00
Community Services	Family Services: Vaccine Meningococcal B	Each	0.00	135.00
Community Services	Family Services: Multipurpose room at community hub at The Dock (Deposit / Refundable)		300.00	0.00
Community Services	Family Services: Multipurpose room at community hub at The Dock- community use		51.00	0.00
Community Services	Ageing and Inclusion: Centre Based Meals	Per Meal	8.10	8.20
Community Services	Ageing and Inclusion: Centre based meals - Full cost recovery rate	Each	15.40	15.60
Community Services	Ageing and Inclusion: Delivered Meals - Full cost recovery rate	Per Meal	27.20	0.00
Community Services	Ageing and Inclusion: Delivered Meals Fees	Per Meal	8.10	0.00
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Full cost recovery rate	Range Per Hour	45.80	0.00
Community Services	Ageing and Inclusion: Domestic Assistance Fees - High	Range Per Hour To	36.40	0.00
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Low	Range Per Hour From	5.70	0.00
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Medium	Range Per Hour From	16.40	0.00
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Full cost recovery rate	Range Per Hour	46.30	0.00
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - High	Range Per Hour To	5.40	0.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Low	Range Per Hour From	3.60	0.00
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Medium	Range Per Hour To	4.70	0.00
Community Services	Ageing and Inclusion: Home Maintenance Fees - High	Range Per Hour To	23.10	0.00
Community Services	Ageing and Inclusion: Home Maintenance Fees - Low	Range Per Hour From	8.40	0.00
Community Services	Ageing and Inclusion: Home Maintenance Fees - Medium	Range Per Hour From	12.30	0.00
Community Services	Ageing and Inclusion: Home Modification Fees - High	Per Hour	23.10	0.00
Community Services	Ageing and Inclusion: Home Modification Fees - Low	Per Hour	8.40	0.00
Community Services	Ageing and Inclusion: Home Modification Fees - Medium	Per Hour	12.30	0.00
Community Services	Ageing and Inclusion: Personal Care Fees - Full cost recovery rate	Range Per Hour	46.30	0.00
Community Services	Ageing and Inclusion: Personal Care Fees - High	Range Per Hour To	11.70	0.00
Community Services	Ageing and Inclusion: Personal Care Fees - Low	Range Per Hour From	2.40	0.00
Community Services	Ageing and Inclusion: Personal Care Fees - Medium	Range Per Hour To	5.60	0.00
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Full cost recovery rate	Range Per Hour	19.40	19.60
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - High	Range Per Hour To	11.10	11.20
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Low	Range Per Hour From	9.50	9.60
Community Services	Ageing and Inclusion: Social Support Individual Fees - High	Per Hour	36.40	0.00
Community Services	Ageing and Inclusion: Social Support Individual Fees - Low	Per Hour	5.70	0.00
Community Services	Ageing and Inclusion: Social Support Individual Fees - Medium	Per Hour	16.40	0.00
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Saturday	Per Hour	50.45	51.00
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Mon - Fri	Per Hour	43.10	43.50
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Sunday	Per Hour	72.00	73.00
Creative City	Community Hubs: Security / Staff Cost (min 4 hour call out) Mon -Fri	Per Hour	43.10	43.50
Creative City	Community Hubs: Security / Staff Cost (min 4 hour call out) Saturday/Sunday	Per Hour	54.11	55.00
Creative City	Community Hubs: Technical Assistance Cost (min 4 hour call out)	Per Hour	64.70	65.50
Creative City	Library sales: books	Per Unit	1.00	1.00
Creative City	Library Overdues: Hotpicks 1 week loans	Per Item Per Day	1.20	1.20
Creative City	Library sales: bags	Per Unit	6.25	6.50

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Libraries: Special Activity Kit 2	Each	0.00	0.00
Creative City	Makerspace Materials	Per Unit	0.25	0.25
Creative City	Library overdue charges	Per Item Per Day	0.35	0.00
Creative City	Libraries: Special Activity Kit 3	Each	0.00	0.00
Creative City	Libraries: Special Activity Kit 4	Each	0.00	0.00
Creative City	Libraries: Special Activity Kit 5	Each	0.00	0.00
Creative City	Library Gallery hire	Per Month	960.00	965.00
Creative City	Library Lost cards	Per Unit	2.20	2.30
Creative City	Lost / Damaged items fee	Max Per Item	0.00	0.00
Creative City	Publications	Max Per Item	60.00	60.60
Creative City	Library at The Dock (LaTD): Performance Space - Commercial Rate	Per Hour	135.00	137.00
Creative City	Library at The Dock (LaTD): Performance Space - Community Rate	Per Hour	27.00	27.50
Creative City	Hub @ the Dock: Multipurpose room at community hub - commercial use (capacity 100+)	Per Hour	105.00	106.00
Creative City	Hub @ the Dock: Multipurpose room at community hub - community rate (capacity 100+)	Per Hour	21.00	21.50
Creative City	Library Printing: including all formats B&W, colour, A4 - A3 etc single sided	Per Unit	0.20	0.20
Creative City	Library sales: Junior books and magazines	Per Unit	0.50	0.50
Creative City	Library sales 10 items	Each	8.00	8.05
Creative City	Library branded marketing material	Max Per Item	10.20	10.50
Creative City	Interlibrary loans for State and University library material	Max Per Item	28.50	28.50
Creative City	Small Room Community Rate (capacity less than 15)	Per Hour	4.50	4.50
Creative City	Small Room Commercial Rate (capacity less than 15)	Per Hour	23.00	23.50
Creative City	Medium Room Community Rate (capacity 15-44)	Per Hour	6.70	7.00
Creative City	Medium Room Commercial Rate (capacity 15-44)	Per Hour	34.50	35.00
Creative City	Large Room Community Rate (capacity 45-99)	Per Hour	11.50	12.00
Creative City	Large Room Commercial Rate (capacity 45-99)	Per Hour	58.00	60.00
Creative City	Guild Co Working Desk per week	Per Week	0.00	0.00
Creative City	Guild Co Working - Desk Per Month	Per Month	0.00	0.00
Creative City	Signal: Additional Equipment: Portable PA	Per Event	153.80	154.00
Creative City	SIGNAL: Space (4 hours): Corporate	Per Half Day	240.40	240.50
Creative City	SIGNAL: Space (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	120.00	120.50
Creative City	SIGNAL: Space (8 hours): Corporate	Per Day	459.70	460.00
Creative City	SIGNAL: Space (8 hours): Not Funded,Not-for-profit Organisations	Per Day	229.60	230.00
Creative City	SIGNAL: Studio (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	92.30	92.50
Creative City	SIGNAL: Studio (4 hours):Corporate	Per Half Day	185.00	185.50
Creative City	SIGNAL: Studio (8 hours): Corporate	Per Day	353.70	354.00
Creative City	SIGNAL: Studio (8 hours): Not Funded,Not-for-profit Organisations	Per Day	176.80	177.00

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Creative City	ArtPlay Mezzanine - (4 hours) Corporate	Per Half Day	496.10	496.50
Creative City	mArtPlay Mezzanine - (8 hours) Corporate	Per Day	863.10	863.50
Creative City	ArtPlay Mezzanine - (4 hours) Not Funded,Not-for-profit Organisations	Per Half Day	248.10	248.50
Creative City	ArtPlay Mezzanine - (8 hours) Not Funded,Not-for-profit Organisations	Per Day	431.60	432.00
Creative City	ArtPlay: Additional Equipment: Portable PA	Per Event	153.80	154.00
Creative City	ArtPlay: Additional Equipment: Rear Projection Screen	Per Event	153.80	154.00
Creative City	ArtPlay: Main Space (4 hours): Corporate	Per Half Day	703.70	704.00
Creative City	ArtPlay: Main Space (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	351.60	352.00
Creative City	ArtPlay: Main Space (8 hours): Corporate	Per Day	1,223.90	1,224.50
Creative City	ArtPlay: Main Space (8 hours): Not Funded,Not-for-profit Organisations	Per Day	611.90	612.00
Creative City	Signal: Staff Costs (min 4hr call): Signal Program	Per Hour	58.00	58.50
Creative City	ArtPlay: Staff Costs (min 4hr call): ArtPlay Program	Per Hour	58.00	58.50
Creative City	Signal: Staff Penalty Rates - Sun and Pub Hols (min 4hr call): Signal Program	Per Hour	92.80	93.00
Creative City	ArtPlay: Staff Penalty Rates- Sun and Pub Hols (min 4hr call): ArtPlay Program	Per Hour	92.80	93.00
Creative City	SIGNAL: Space and Studio (4 hours): Corporate	Per Half Day	401.80	402.00
Creative City	SIGNAL: Space and Studio (8 hours): Corporate	Per Day	767.70	768.00
Creative City	SIGNAL: Space and Studio (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	200.90	201.00
Creative City	SIGNAL: Space and Studio (8 hours): Not Funded,Not-for-profit Organisations	Per Day	382.90	383.00
Creative City	ArtPlay: Main Space and Mezzanine (4 hours) :Corporate	Per Half Day	1,134.70	1,135.00
Creative City	ArtPlay: Main Space and Mezzanine (8 hours) : Corporate	Per Day	1,974.20	1,974.50
Creative City	ArtPlay: Main Space and Mezzanine (4 hours) : Not Funded,Not-for-profit Organisations	Per Half Day	567.90	568.00
Creative City	ArtPlay: Main Space and Mezzanine (8 hours) : Not Funded,Not-for-profit Organisations	Per Day	987.10	987.50
Creative City	Keys: Extra Key or FOB	Per Key/Fob	41.00	41.00
Creative City	Meeting Room: Commercial - Arts Meeting/Rehearsal - Large Room	Per Week	840.00	846.00
Creative City	Old Café: Grant Supported Not For Profit: Week	Per Week	385.00	388.00
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Week	5,470.00	5,510.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Half Day	247.00	249.00
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Half Day	83.00	83.50
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Day	306.00	309.00
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Day	139.00	140.00
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Week	565.00	570.00
Creative City	Garden : Commercial - Function - Garden	Per Half Day	503.00	507.00
Creative City	Garden : Commercial - Function - Garden	Per Day	612.00	617.00
Creative City	Garden : Commercial - Function - Garden	Per Week	2,410.00	2,430.00

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2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Half Day	51.00	51.50
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Day	84.50	85.00
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Week	250.00	252.00
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Half Day	702.00	707.00
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Day	1,180.00	1,190.00
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Week	4,830.00	4,865.00
Creative City	Old Café: Independent & Unfunded: Day	Per Day	66.00	67.00
Creative City	Old Café: Independent & Unfunded: Half Day	Per Half Day	44.00	44.50
Creative City	Old Café: Independent & Unfunded: Week	Per Week	257.50	260.00
Creative City	Set up and pack up of Meeting	Per Event	161.50	163.00
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Half Day	825.00	831.00
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Day	1,205.00	1,215.00
Creative City	Meeting Room: Commercial - Arts Meeting/Rehearsal- Large Room	Per Day	210.50	212.00
Creative City	Meeting Room: Commercial - Meeting/Rehearsal - Large Room	Per Half Day	125.50	126.50
Creative City	Old Café: Commercial: Day	Per Day	153.00	154.00
Creative City	Old Café: Commercial: Half Day	Per Half Day	87.00	87.50
Creative City	Old Café: Commercial: Week	Per Week	495.00	500.00
Creative City	Old Café: Grant Supported Not For Profit: Day	Per Day	99.00	100.00
Creative City	Old Café: Grant Supported Not For Profit: Half Day	Per Half Day	65.50	66.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Half Day	1,231.00	1,240.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Day	1,805.00	1,820.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Week	8,050.00	8,110.00
Creative City	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Day	1,840.00	1,855.00
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Half Day	900.00	905.00
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Day	1,500.00	1,510.00
Creative City	Additional Staffing: Cleaning On Site during event	Per Hour Minimum 4 Hour Call Out	58.00	58.50
Creative City	Additional Production: Use of Data Projector	Per Event/Project	156.50	158.00
Creative City	Additional Production: In House Sound System	Per Event/Project	220.00	222.00
Creative City	Additional Production: Use of Data Projector - LARGE - BARCO	Per Event/Project	327.00	330.00
Creative City	Additional Staffing: Cleaning - Basic Event Clean	Per Event	162.50	164.00
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Week	8,450.00	8,515.00
Creative City	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Day	3,000.00	3,020.00
Creative City	Additional Staff: Rigger	Per Hour	99.00	100.00
Creative City	Additional Staffing: Cleaning:Standard Event Weekly Clean	Per Week	485.00	489.00
Creative City	Kitchen hire: hire and extensive clean	Each	485.00	489.00
Creative City	Tiered Seating Systems	Each	2,020.00	2,035.00
Creative City	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Week	16,800.00	16,925.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Additional Staff: Technical/Production/Venue Supervisor - min 4 hour call	Per Hour	58.00	58.50
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Half Day	345.00	348.00
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Day	500.00	505.00
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Week	2,010.00	2,025.00
Creative City	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Week	7,500.00	7,555.00
Creative City	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Day	1,280.00	1,290.00
Creative City	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Week	5,115.00	5,155.00
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	203.00	205.00
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	340.00	343.00
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,335.00	1,345.00
Creative City	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Day	915.00	922.00
Creative City	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Week	3,670.00	3,700.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	153.00	154.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	252.00	254.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	993.00	1,000.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Day	409.00	413.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Week	1,605.00	1,615.00
Creative City	Stables : Commercial - Film Shoot - Stables	Per Half Day	323.00	326.00
Creative City	Meeting Room Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Half Day	203.00	205.00
Creative City	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Day	328.00	331.00
Creative City	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Week	1,313.00	1,325.00
Creative City	Meeting Room: Grant Supported Not for Profit - Meeting/Rehearsal - Large Room	Per Day	137.00	138.00
Creative City	Meeting Room: Grant Supported Not for Profit - Meetings/Rehearsals - Large Room	Per Week	560.00	565.00
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Half Day	153.50	155.00
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Day	252.00	254.00
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Week	997.00	1,005.00

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Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Day	104.50	105.00
Creative City	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Half Day	60.50	61.00
Creative City	Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room	Per Half Day	99.00	100.00
Creative City	Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room	Per Day	165.50	167.00
Creative City	Meeting Room: Independent & Unfunded - Meetings/Rehearsals - Large Room	Per Week	421.00	425.00
Creative City	Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room	Per Week	672.00	678.00
Creative City	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Day	252.00	254.00
Creative City	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Week	852.00	858.00
Creative City	Stables : Commercial - Film Shoot - Stables	Per Day	735.00	740.00
Creative City	Stables : Commercial - Film Shoot - Stables	Per Week	2,900.00	2,920.00
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Day	214.00	216.00
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	83.00	83.50
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Day	138.00	139.00
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Week	553.00	558.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Half Day	252.00	254.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Day	306.00	309.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Week	1,203.00	1,210.00
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	51.00	51.50
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Day	85.00	85.50
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Week	337.00	340.00
Creative City	Stables: Commercial - Rehearsal/Meeting/Exhibition	Per Half Day	137.00	138.00
Creative City	Stables: Events - Bump in/Bump Out	Per Half Day	206.50	208.00
Creative City	Stables: Events - Bump in/Bump Out	Per Day	377.00	380.00
Creative City	Stables: Events - Bump in/Bump Out	Per Week	1,280.00	1,290.00
Creative City	Meeting Room: Grant Supported & Not for Profit – Meeting/Rehearsal – Half Day -	Per Half Day	81.50	82.00
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	422.00	426.00
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Day	676.50	682.00
Creative City	10x10 Meter stage removal/replacement	Each	1,930.00	1,945.00

BUDGET

2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Creative City	Additional Production: Use of Engineering Report	Per Hour	99.00	100.00
Creative City	Additional Production: Use Wifi per Pavilion Event inc Data	Per Event/Project	745.00	750.00
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Week	2,550.00	2,570.00
Creative City	Additional Staff Penalty Rates: Technical/Production/Venue Supervisor - min 4 hour call	Per Hour	93.00	94.00
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Half Day	323.00	326.30
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Day	548.00	552.00
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Week	2,155.00	2,170.00
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Half Day	130.00	131.00
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Week	858.00	865.00
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Half Day	252.00	254.00
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Week	1,205.00	1,215.00
Tourism and Events	Cooks' Cottage - Events / Workshops - Child	Each	0.00	10.30
Tourism and Events	Cooks' Cottage - School Holidays Program: Family (2 adults / 2 children)	Each	22.00	22.30
Tourism and Events	Cooks' Cottage: Adult entry to Cooks Cottage	Each	7.10	7.20
Tourism and Events	Cooks' Cottage: Child entry to Cooks Cottage	Each	3.80	3.90
Tourism and Events	Cooks' Cottage: Concession entry to Cooks Cottage	Each	5.40	5.50
Tourism and Events	Cooks' Cottage: Family entry (2 adults + 2 children) to Cooks Cottage	Each	19.50	19.70
Tourism and Events	Cooks' Cottage: Leisure Groups Self-guided entry: Adult/Seniors/Concession (including bus companies)	Each	3.90	3.90
Tourism and Events	Cooks' Cottage: Leisure Groups Self-guided entry: Child (including bus companies)	Each	2.70	2.70
Tourism and Events	Cooks' Cottage: Pensioner entry to Cooks Cottage	Each	5.40	0.00
Tourism and Events	Cooks' Cottage: Student entry to Cooks Cottage	Each	5.40	0.00
Tourism and Events	Cooks' Cottage: Leisure Groups Guided Captain Cook Tour: Adult/Child	Each	7.40	7.40
Tourism and Events	Cooks' Cottage: Leisure Groups Guided Fitzroy Gardens Heritage Tour: Adult/Child	Each	9.80	9.80
Tourism and Events	Cooks' Cottage: School Holiday Program - Child - self-guided	Each	7.40	0.00
Tourism and Events	Cooks' Cottage: Schools - Education Program - Additional Teacher/Adult	Each	4.20	3.90
Tourism and Events	Cooks' Cottage: Schools Self-guided entry - Student	Each	2.80	2.90
Tourism and Events	Cooks' Cottage - Schools Education Program - student - 2 modules	Each	5.90	6.00
Tourism and Events	Cooks' Cottage - Schools Education Program - student - 4 modules	Each	11.10	11.30

BUDGET

2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Tourism and Events	Cooks' Cottage: Schools - Education Program (Modules) - Additional Teacher/Adult	Each	4.20	3.90
Tourism and Events	Cooks' Cottage - Schools - student - Guided Captain Cook Tour	Each	5.90	6.00
Tourism and Events	Cooks' Cottage: Schools - Education Program (Captain Cook Tour) - Additional Teacher/Adult	Each	4.20	3.90
Tourism and Events	Cooks' Cottage - Schools - student - Guided Fitzroy Gardens Heritage Tour	Each	8.40	8.50
Tourism and Events	Cooks' Cottage: Schools - Education Program (Fitzroy Gardens Heritage Tour) - Additional Teacher/Adult	Each	4.20	3.90
Tourism and Events	Cooks' Cottage: Leisure Group - self guided - Additional Guide	Each	4.20	4.20
Tourism and Events	Cooks' Cottage: Leisure Group - Captain Cook Tour - Additional Guide	Each	4.10	4.10
Tourism and Events	Cooks' Cottage: Leisure Group - Fitzroy Gardens Heritage Tour - Additional Guide	Each	4.10	4.10
Tourism and Events	Cooks' Cottage: School Holiday Program - Adult	Each	7.10	0.00
Tourism and Events	Cooks' Cottage: School Holiday Program - Pensioner/Concession	Each	5.30	0.00
Tourism and Events	Promotional Activity permits (up to 2 hours)	Max Per Day	1,217.00	1,225.00
Tourism and Events	Promotional Activity permits (up to 4 hours)	Per Half Day	1,825.50	1,840.00
Tourism and Events	Promotional Activity permits (up to 8 hours)	Per Day	2,440.00	2,460.00
Tourism and Events	Public Events: Premium Site (Large)	Per Day/Per Site	5,480.00	5,520.00
Tourism and Events	Public Events: Premium Site (Medium)	Per Day/Per Site	4,260.00	4,290.00
Tourism and Events	Public Events: Premium Site (Small)	Per Day/Per Site	1,520.00	1,530.00
Tourism and Events	Public Events: Standard Site (Large)	Per Day/Per Site	2,735.00	2,755.00
Tourism and Events	Public Events: Standard Site (Medium)	Per Day/Per Site	2,133.00	2,150.00
Tourism and Events	Public Events: Standard Site (Small)	Per Day/Per Site	760.00	766.00
Tourism and Events	Public Events: Unique Site (Large)	Per Day/Per Site	4,115.50	4,145.00
Tourism and Events	Public Events: Unique Site (Medium)	Per Day/Per Site	3,193.00	3,215.00
Tourism and Events	Public Events: Unique Site (Small)	Per Day/Per Site	1,140.00	1,150.00
Tourism and Events	Wedding Permits - Premium site	Per Booking	666.00	671.00
Tourism and Events	Wedding Permits - Standard site	Per Booking	550.50	555.00
Tourism and Events	Wedding Permits - Unique site	Per Booking	607.00	612.00
Tourism and Events	Private Event - Premium Site	Max Per Day	563.00	567.00

BUDGET

2021-22

Branch	Name of Product or Service New Year (2021-22)	Unit of Measure Description	Current Year Price	New Year Price
Tourism and Events	Private Event - Standard Site	Max Per Day	457.00	461.00
Tourism and Events	Private Event - Unique Site	Max Per Day	504.00	508.00
Tourism and Events	Filming Permit - Parks (4 + hours per day)	Per Day	1,462.00	1,475.00
Tourism and Events	Filming Permit - Parks (hourly permit)	Per Hour	305.00	307.00
Tourism and Events	Filming Permit - Parks (up to 4 hours per day)	Per Half Day	730.00	736.00
Tourism and Events	Filming unit bases - Parks	Per Day/Per Site	608.00	613.00
Tourism and Events	Hire of venue: The Conservatory at Fitzroy Gardens for 1.5 hours	Per Booking	550.00	554.00
Tourism and Events	Hire of venue: The Conservatory at Fitzroy Gardens for 3 hours	Per Booking	1,100.00	1,110.00
Tourism and Events	Authority to Sell Fees	Max Per Event	2,500.00	2,520.00
Tourism and Events	Public Events: Application Fee	Max Per Event	2,685.00	2,705.00
Tourism and Events	Private Events: Application Fee	Max Per Event	150.00	151.50

BUDGET

2021-22

APPENDIX G – SCHEDULE OF GRANTS AND CONTRIBUTIONS

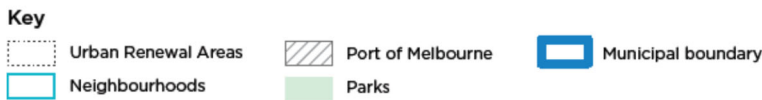
CITY OF MELBOURNE SCHEDULE OF GRANTS & CONTRIBUTIONS Business As Usual (ex COVID Grants)	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance \$000s
Executive Services	141	149	8
Finance & Corporate	4,462	3,824	-639
<i>QVM special Grants</i>	3,500	3,000	-500
<i>Other</i>	962	824	-139
Infrastructure & Design	35	32	-3
Strategy Planning & Climate Change	932	657	-275
Community & City Services	1,859	1,945	86
City Economy and Activation	9,202	9,498	296
<i>Arts</i>	4,176	4,299	123
<i>Events Partnership</i>	2,359	2,559	200
<i>Economy and International</i>	2,442	2,175	-267
<i>Other</i>	225	465	240
Total Council Grants & Contributions	16,630	16,104	-526

CITY OF MELBOURNE DETAILED COVID Grants	Forecast 2020/21 \$000s	Budget 2021/22 \$000s	Variance \$000s
City Activation Fund	7,000	6,000	(1,000)
City Revitalisation Fund	0	27,100	27,100
Business Support	8,000	0	(8,000)
Total COVID Grants	15,000	33,100	18,100

APPENDIX H – NEIGHBOURHOOD STATEMENTS

The City of Melbourne is a dynamic municipality with a broad set of neighbourhoods, each with its own unique characteristics and needs – from densely populated urban environments, such as the central business district, to more residential areas, such as Kensington, Carlton and South Yarra.

Our neighbourhoods and renewal precincts are illustrated in this map.



The following neighbourhood statements indicate the services, initiatives and strategic work we will undertake in each neighbourhood in 2021-22 that is represented in this Budget.

BUDGET

2021-22

YOUR NEIGHBOURHOOD SNAPSHOT

CARLTON



Residential population
18,702



Number of businesses
1,107



Main occupation:
Professionals
46%



Residents born overseas
63%

Our services in Carlton

Childcare and Family Services

The City of Melbourne delivers Family Services at Carlton Baths, and Carlton Learning Precinct.

At the Carlton Learning Precinct, Gowrie Victoria operates this 98-place education and care centre with integrated and sessional kindergarten.

Libraries and Community Spaces

At Kathleen Syme Library and Community Centre we will provide loans of books and other material to approximately 2500 members.

In 2021-22 we will purchase approximately 4,000 new books.

We will provide online access to books, film, music, and a makers space that offers equipment such as 3D printers, sewing machines, tools, and creative programming.

There are 10 bookable community spaces, a recording studio with equipment and computer access with Wi-Fi available 24 hours.

The Melbourne Community Toy Library operates from The Chapel on Cardigan Street, which is owned by the City of Melbourne. The Drum Youth Services in Carlton is delivered by Drummond Street Services on behalf of the City of Melbourne.

Parks and Open Spaces

We manage and maintain many public spaces across the Carlton including Argyle Square, Burton Reserve, Canning & Palmerston Streets Reserve, Canning Street Reserve, Cardigan Street Park, Carlton Gardens North, Carlton Gardens South, Hardy Reserve, Keppel Street Park, Lincoln Square, MacArthur Square, Murchison Square, Station Street Open Space, Palmerston Reserve, Reese Street Park and University Square.

Sporting and Recreation Venues

At our Carlton Baths facility, we provide a gym, group fitness, seasonal pool, swimming lessons, stadium sports, meeting rooms, exercise physiology and children's sports programs. The YMCA operates this facility on behalf of the City of Melbourne. At Princes Park, we provide sports fields which cater to 12 community sports organisations. The Princes Park tennis facility is leased to the Princes Hill Tennis Club, a four-court facility that caters for members, public court hire, competitions, coaching and programs. The Carlton Recreation Ground is leased to Carlton Football Club and is their administration base, training centre and venue for some competition.

Our investments in Carlton

Capital Works

New infrastructure investments in Carlton this year include:

- \$850,000 - Melbourne Innovation District (MID) Urban Realm Year 2
- \$755,000 - Public Arts Melbourne - Growth Areas
- \$60,000 - Reduce Speed Limits
- \$50,000 - Cycle Infrastructure.

We will invest \$3,906,160 on renewal works in Carlton including for roadways, footpaths, drains, parks, library collection and property.

We will invest \$197,892 on maintenance works in Carlton including at our community facilities.

Key Initiatives

This year we will also:

- Progress the Carlton heritage review and associated Amendments to protect and celebrate heritage places and neighbourhood character
- Deliver and manage the Business Precinct Program
- Provide accessible creative opportunities to everyone through expanded arts and library programming
- Facilitate Integrated Water Management Solutions to support increased greening, reduced flooding and reduced pollution to the bay
- Plan for the Melbourne Innovation District (MID) City North Urban Realm Year 3
- Review and approve the Carlton Gardens Master Plan and submit to Heritage Victoria as part of the World Heritage Master Plan review..

Our strategic work in Carlton

We will progress delivery of:

- City North Structure Plan
- Melbourne Innovation Districts Opportunities Plan
- Carlton Gardens Master Plan
- Lincoln Square Concept Plan
- Princes Park Master Plan
- University Square Master Plan
- Carlton Urban Forest Precinct Plan.

BUDGET

2021-22

YOUR NEIGHBOURHOOD SNAPSHOT

CBD - HODDLE GRID



Residential
population
37,112



Number of
businesses
9,444



Main occupation:
Professionals
37%



Residents
born overseas
74%

Our services in the CBD - Hoddle Grid

Libraries and Community Spaces

At the City Library we provide loans of books and other material to approximately 7,000 members. We run programs for children, teenagers and adults and have a social worker based at the library.

The City of Melbourne also manages the Melbourne Town Hall, Multicultural Hub and Drill Hall which have bookable spaces for community use.

Parks and Open Spaces

In the CBD - Hoddle Grid we manage and maintain many public spaces including Batman Park, Cohen Place Plaza, Customs Square, Eight Hour Reserve, Enterprise Park, La Trobe and Exhibition Street Reserve, Merritts Place Reserve, Northbank and Royal Society.

Culture and Tourism

We support the creative sector through venues we manage and operate. In 2021-22 we will support three exhibitions at City Gallery, 22 exhibitions at Dirty Dozen and Capsule and support an artist in residence at Shop 5 Little Collins Street. ArtPlay and SIGNAL provides creative opportunities for children and youth. We will also deliver six Town Hall Grand Organ concerts and three Federation Boils performances every day.

We continue to operate our visitor information centres in Bourke Street, Town Hall and at Queen Victoria Market.

Sporting and Recreation Venues

The Melbourne City Baths has approximately 1300 members and 200,000 visits annually. The venue offers a gym, group fitness, swimming pool, swimming lessons, squash, facility hire and Mikvah Bathhouse. The YMCA operates the facility on behalf of the City of Melbourne.

Our investments in the CBD - Hoddle Grid

Capital Works

New investments and upgrades in the CBD - Hoddle Grid this year include:

- \$50,101,117 - Queen Victoria Precinct Renewal Program
- \$3,440,000 - Exhibition Street Bike Lanes

- \$2,970,000 - Major Streetscape Improvements
- \$1,245,000 - Public Art Melbourne - Growth Areas
- \$1,187,750 - Waste and Resource Recovery Hub Expansion Program
- \$1,000,000 - A new City Library
- \$1,000,000 - Library Pop-Ups
- \$580,000 - Cycle Infrastructure
- \$356,065 - Make Room
- \$200,000 - Investigate Deployment of Distributed Battery Systems
- \$506,000 - Other new capital investments including pedestrian sensors, road safety, wayfinding and property works.

We will invest \$6,593,800 on renewal works in the CBD - Hoddle Grid including for roadways, footpaths, drains, kerb and channel, parks, landscape, banner poles, library collection and property.

We will invest \$3,093,692 on maintenance works in the CBD - Hoddle Grid including at our community facilities and other property, for urban forest health, pedestrian infrastructure, wayfinding signage and smoke free areas initiatives.

Key Initiatives

This year we will also:

- Optimise essential service delivery to enhance inner city livability
- Act on the review of central city waste regulations and waste truck movement restricted areas
- Establish bespoke precinct-based litter workforce
- Determine master plan for Melbourne City Baths
- Deliver and manage the Business Precinct Program
- Provide accessible creative opportunities to everyone through expanded arts and library programming
- Facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay
- Progress Amendment C387 to protect and celebrate the heritage of the Central City
- Deliver high quality urban design in the Central City and Southbank through Amendment C308
- Repurpose Council assets to provide daytime activities, service assessment and housing assessment for rough sleepers
- Publish the master plans for Flinders Street and Southern Cross station precincts to influence government strategic planning.

BUDGET

2021-22

Our strategic work in the CBD - Hoddle Grid

We will progress delivery of:

- Queen Victoria Market Precinct Renewal Master Plan
- Yarra River - Birrarung Strategy Plan
- Central City Urban Forest Precinct Plan
- Elizabeth Street Strategic Opportunities Plan.

BUDGET

2021-22

YOUR NEIGHBOURHOOD SNAPSHOT

DOCKLANDS



Residential
population
10,957



Number of
businesses
1,216



Main occupation:
Professionals
41%



Residents
born overseas
60%

Our services in Docklands

Childcare and Family Services

Children's Services are delivered at Gowrie @ The Harbour. This is a City of Melbourne facility leased to Gowrie Victoria which provides 150-place education and care centre with integrated kindergarten. Family services including maternal and child health services are provided at Community Hub @ The Dock.

Libraries and Community Spaces

The Library at the Dock provides loans of books and other materials to approximately 3,200 members. We will purchase approximately 5,600 new books in 2021-22. At the library we provide a makerspace that offers equipment such as 3D printers, sewing machines, tools media computers and creative programming. The library also provides seven bookable community spaces, 120 seat performance space, recording studio and equipment.

The Community Hub @ The Dock provides spaces for, bookable community spaces and the Boating Hub.

We also manage Yarra's Edge Community Space.

Parks and Open Spaces

We manage and maintain many public spaces in Docklands including Adela Lane Reserve, Buluk Park, Collins Landing, Hub@Docklands, Docklands Park, Forge Apartments/The Wharf Club, Harbour Esplanade (131-141), New Quay Promenade, New Quay Central Park, Point Park, Quay Park, River Esplanade, Ron Barassi Senior Park, Seafarers Rest, Spencer Street Plaza, Victoria Green, Victoria Harbour Promenade (Harbour Esplanade), Victoria Harbour Promenade (Water Plaza), Webb Bridge Reserve, Wharfs Landing Park and Yarra's Edge.

Sporting and Recreation Venues

We manage the Melbourne City Marina, Melbourne's largest visitor berthing facility. We also directly manage the Yarra's Edge Marina and are responsible for day-to-day operations of the waterways, allocation and licencing of berths and marina leases management.

We manage the Community Boating Hub and provide licenses for boating organisations to use the Hub as a base for dragon boating, sailing and outrigger canoes.

The Docklands Sports Courts is a synthetic multi use sport facility which can be booked for use or is otherwise accessible open space for public use.

Our investments in Docklands

Capital Works

New infrastructure investments in Docklands this year include:

- \$864,200 - Australia Wharf Fitout
- \$300,000 - Waterways Operations precinct in the Bolte Precinct West, to support effective growth of marine activity
- \$165,000 - Waterways provision of kayak storage and fishing infrastructure
- \$40,000 - Seafarers Rest Park.

We will invest \$3,174,900 on renewal works in Docklands on the Melbourne City Marina Renewal, the Waterways Renewal Program as well as renewal of roadways, drains, parks, landscape, library collection and property.

We will invest \$285,692 on maintenance works in Docklands including wharf and marina maintenance on community facilities and other property, safe city cameras and urban forest health.

Key Initiatives

This year we will also:

- Deliver and manage the Business Precinct Program
- Deliver the North and West Melbourne and Docklands Transport and Amenity Program in partnership with the Victorian Government
- Provide accessible creative opportunities to everyone through expanded arts and library programming
- Work with Development Victoria to progress the City to Waterfront project, including proposals for redevelopment of Harbour Esplanade and Central Pier
- Increase visitation to Docklands by partnering with the Victorian Government and key stakeholders to enable reconstruction and redevelopment in Central Pier and surrounds
- Advocate and facilitate the implementation of projects within the Moonee Ponds Creek Strategic Opportunities Plan.

Our strategic work in Docklands

We will progress delivery of:

- Docklands Community and Place Plan
- Docklands Public Realm Plan
- Docklands Waterways Strategic Plan
- Moonee Ponds Creek Strategic Opportunities Plan
- Docklands Urban Forest Precinct Plan.

BUDGET

2021–22

YOUR NEIGHBOURHOOD SNAPSHOT EAST MELBOURNE



Residential population
4,941



Number of businesses
636



Main occupation:
Professionals
52%



Residents born overseas
26%

Our services in East Melbourne

Childcare and Family Services

The City of Melbourne owns the Powlett Reserve Children's Centre which is operated by a Committee of Management. This centre provides a 51-place education and care centre with integrated kindergarten.

Libraries, Cultural and Community Spaces

The East Melbourne Library loans of books and other materials for 1,700 members. This year we will purchase approximately 2,800 new books. We have bookable spaces at the library for community use, a local history room and service, computer access with 24-hour WI-FI and programs for children, teenagers and adults.

We also manage Cook's Cottage and Visitor Information Centre and The Pavillion in Fitzroy Gardens.

Parks and Open Spaces

We manage and maintain many public spaces across East Melbourne including Burston Reserve, Birrarung Marr, Darling Square, Fitzroy Gardens, Gilliot Reserve, Gordon Reserve, Treasury Gardens, Gosch's Paddock, Jolimont Reserve, Parliament Gardens, Powlett Reserve, Royal Australasian College of Surgeons, St Andrews Place Reserve, Stapley Parade Reserve, Weedon Reserve and Wellington Park.

Sporting and Recreation Venues

Powlett Reserve Tennis Centre is leased to Victoria Tennis Academy, a five-court facility catering for a range of community tennis programs, coaching and public court access.

Our investments in East Melbourne

Capital Works

New infrastructure investments in East Melbourne this year include:

- \$1,000,000 – Greenline
- \$70,000 – New Drainage Infrastructure
- \$350,000 – Reduce Speed Limits
- \$10,000 – Wayfinding signage program – Extending signs to priority areas
- \$10,000 – Powlett Reserve outdoor exercise equipment.

We will invest \$2,719,500 on renewal works in East Melbourne on roadways, kerb and channel, renewal, parks, landscape, library collection and property.

We will invest \$285,692 on maintenance works in East Melbourne on community facilities and other property, pedestrian infrastructure and for urban forest health.

Key Initiatives

This year we will also:

- Provide accessible creative opportunities to everyone through expanded arts and library programming.

Our strategic work in East Melbourne

We will progress delivery of:

- Fitzroy Gardens Master Plan
- East Melbourne Urban Forest Precinct Plan.

BUDGET

2021–22

YOUR NEIGHBOURHOOD SNAPSHOT

FISHERMANS BEND



Our investments in Fishermans Bend

Capital Works

New infrastructure investments in Fishermans Bend this year include:

- \$1,906,400 - Gateway to GMH Turner Street Works
- \$240,000 - New Drainage Infrastructure.

We will invest \$798,480 on renewal works in Fishermans Bend including on roadways and flood mitigation.

Key Initiatives

This year we will also:

- Progress planning and delivery of Fishermans Bend, including Lorimer Precinct and the Fishermans Bend Innovation Precinct at the former GMH site
- Progress planning of Fishermans Bend, including development of structure plans for Lorimer Precinct and the Fishermans Bend Employment Precinct
- Work with Development Victoria and other stakeholders for masterplanning and implementation of a new Innovation Precinct at the Former GMH site
- Work with the Victorian Government and City of Port Phillip on developing proposals for new governance and funding arrangements across Fishermans Bend, including Development Contributions Plans
- Facilitate early activation and creative place making activities in collaboration with the Victorian Government and other stakeholders
- Continue advocacy to the Victorian Government for commitment to public transport investment in Fishermans Bend, including the tram and new metro stations
- Facilitate Integrated Water Management Solutions to support increased greening, reduced flooding and reduced pollution to the bay
- Progress Amendment C394 to protect and celebrate heritage places in Fishermans Bend
- Continue to work with the community and stakeholders to support the management and enhancement of Westgate Park in the future.

Our strategic work in Fishermans Bend

We will progress delivery of:

- Fishermans Bend Framework Plan
- Fishermans Bend Urban Forest Precinct Plan.

BUDGET

2021–22

YOUR NEIGHBOURHOOD SNAPSHOT

KENSINGTON



Residential population
10,890



Number of businesses
246



Main occupation: Professionals
47%



Residents born overseas
33%

Our services in Kensington

Childcare and Family Services

The Kensington Community Children's Co-Operative is run by a Committee of Management on behalf of the City of Melbourne. It offers a 140-place education and care centre with integrated and sessional kindergarten. We also operate the Kensington Maternal & Child Health Centre.

Libraries and Community Spaces

The Kensington Neighbourhood Centre (Senior Citizens) is available for community hire with priority access given to groups and not-for-profit organisations offering services and activities for older people.

The Venny Adventure Playground in Kensington is run by a Committee of Management on behalf of the City of Melbourne. Kensington Town Hall has many bookable spaces which are available for community use.

Parks and Open Spaces

We manage and maintain many public spaces across Kensington including Bayswater Road Park, Bellair Street Reserve, Cakebread Mews Park East, Cakebread Mews Park West, The Crescent Council Reserve, Cuffe Walk Council Reserve, Eastwood and Rankins Park, Escarpment Park, Fiskin Walk, Gilbertson Walk, JJ Holland Park, Kensington Banks, Kensington Hall Reserve, Kensington Town Hall, Lascelles Square, Liddy Street Reserve, Lynches Bridge Small Reserve, Maribyrnong River Reserve Bike Trail, Mercantile Park East, Mercantile Park West, Cornish Lane Council Reserve, McAllister Mews Council Reserve, Kensington Community Garden, Moonee Ponds Creek, Parsons Reserve, Peppercorn Park, Woodruff Street Reserve, Riverside Park, Robertson Street Reserve, Stock Route Reserve, Taylor Mews Reserve, Warun Biik Park and the Women's Peace Garden.

Sporting and Recreation Venues

Kensington Community Recreation Centre includes a gym, group fitness, stadium sports, swimming pool, swimming lessons, women-only swimming and lessons, children's sports programs. There are also spaces the community can hire including the community hall, meeting room, stadium, and the pool. This Centre will close in 2021/22 for the redevelopment. Newmarket Reserve provides community soccer clubs use pitch in winter season, community sport and training use in summer.

JJ Holland sport ovals provide two turf and one synthetic sports field used by 10 community sporting clubs, local school for training and competition.

We also manage the Childers Street skatepark and BMX track, Flemington Bowls Club, Kensington Bowls Club and Kensington Banks Tennis Courts.

Our investments in Kensington

Capital Works

The major new infrastructure investment in Kensington this year is:

- \$10,216,000 – Kensington Community and Recreation Centre Redevelopment
- \$4,200,000 – Pump Stations Upgrade - Stubbs Street.

We will invest \$2,633,470 on renewal works in Kensington including for roadways, footpaths, kerb and channel, parks, landscape and property.

We will invest \$299,692 on maintenance works in Kensington including at our community facilities and other property, for urban forest health and pedestrian infrastructure.

Key Initiatives

This year we will also:

- Determine a plan for recreational needs in Arden and Macaulay
- Progress planning and delivery of the Macaulay Structure Plan and Development Contributions Plan
- Deliver and manage the Business Precinct Program
- Facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay
- Advocate and facilitate the implementation of projects within the Moonee Ponds Creek Strategic Opportunities Plan
- Publish the Racecourse Road Master Plan to influence government strategic planning
- Seek new public open space opportunities.

Our strategic work in Kensington

We will progress delivery of:

- Maribyrnong Waterfront – A Way Forward
- Kensington Urban Forest Plan
- Macaulay Structure Plan Refresh.

BUDGET

2021–22

YOUR NEIGHBOURHOOD SNAPSHOT

NORTH MELBOURNE



Residential
population
15,104



Number of
businesses
766



Main occupation:
Professionals
48%



Residents
born overseas
46%

Our services in North Melbourne

Childcare and Family Services

The City of Melbourne delivers childcare services and integrated kindergarten as well as family services including maternal and child health at Lady Huntingfield Children's Centre and North Melbourne Children's Centre. We provide 106 childcare places at Lady Huntingfield and 48 places at North Melbourne Children's Centre. We also deliver the North Melbourne Maternal and Child Health Centre.

Libraries and Community Spaces

The North Melbourne library provides loans of books and other material to 2,500 members. In 2021-22 we will purchase 4,000 new books for this library. We will also provide online access to books, film, music and other resources, provide computer access and 24-hour Wi-Fi and deliver programs for children, teenagers and adults.

The Jean McKendry Neighbourhood Centre is available for community hire through licence agreements.

Parks and Open Spaces

We manage and maintain many public spaces across North Melbourne including Bedford Street Reserve, Buncle Street Reserve, Canning and Macaulay Reserve, Chapman Street Reserve, Clayton Reserve, Courtney Street Reserve, Curzon Street Reserve, Errol Street Reserve, Gardiner Reserve, Leveson Street Reserve, Moonee Ponds Creek, North Melbourne Recreation Reserve and Pleasance Garden.

Sporting and Recreation Venues

North Melbourne Recreation and Aquatic Centre offers a gym, group fitness, seasonal pool, swimming lessons, stadium sports, facility hire (meeting rooms, stadium and pool). The Centre has 800 members and 120,000 visits per year. Part of the North Melbourne Recreation Reserve is leased and licenced to the North Melbourne Football Club and Fencing Victoria. The North Melbourne Community Centre provides a stadium, gym, group fitness and facility hire. Approximately 14,000 people visit the Centre annually. At Buncle Street Reserve we manage outdoor court spaces available to our community.

Cultural Venues

At Arts House we provide contemporary performance space including artist in residence studios. Arts House is used for Investigation, Development and Presentation. Investigation is our laboratory stream where artists conduct experiments and explore new ideas. Development is where ideas are transformed

into practice. Presentation is the visible face of Arts House, with around 25 new works presented to audiences this year.

At Meat Market we provide four spaces for hire for performing, visual and installation art experiences, and 27 affordable creative studio spaces.

Our investments in North Melbourne

Capital Works

New infrastructure investments in North Melbourne this year include:

- \$1,400,000 - Climate Adaptation Urban Landscapes New Works
- \$1,170,000 - Cycle Infrastructure.

We will invest \$5,081,580 on renewal works in North Melbourne including community facilities, roadways, footpaths, flood mitigation, parks, landscape, library collection and property.

We will invest \$658,576 on maintenance works in North Melbourne including at our community facilities, creative spaces and other property, on pedestrian infrastructure and for urban forest health.

Key Initiatives

This year we will also:

- Facilitate high quality urban renewal in Arden through finalisation of the Arden Structure Plan, Planning Scheme Amendment and Development Contributions Plan with the Victorian Government
- Advocate and facilitate the implementation of projects within the Moonee Ponds Creek Strategic Opportunities Plan
- Progress planning and delivery of the Macaulay Structure Plan and Development Contributions Plan
- Progress a Planning Scheme Amendment for reformed built form controls in Macaulay, following adoption of the updated Macaulay Structure Plan
- Plan for enhanced facilities and services for the North Melbourne Community Centre precinct
- Determine a plan for recreational needs in Arden and Macaulay
- Facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay
- Deliver the North and West Melbourne and Docklands Transport and Amenity Program in partnerships with the Victorian Government

BUDGET

2021–22

- Deliver and manage the Business Precinct Program
- Provide accessible creative opportunities to everyone through expanded arts and library programming
- Progress the North Melbourne heritage review and associated Amendment to protect and celebrate heritage places and neighbourhood character
- Deliver expanded open space in Bedford and Capel Streets, subject to community consultation
- Seek new public open space opportunities
- Deliver a new public toilet at Gardiner Reserve, subject to community support.

Our strategic work in North Melbourne

We will progress delivery of:

- City North Structure Plan
- Moonee Ponds Creek Strategic Opportunities Plan
- North and West Melbourne Urban Forest Precinct Plan
- Macaulay Structure Plan Refresh
- Arden Structure Plan (with the Victorian Government).

BUDGET

2021–22

YOUR NEIGHBOURHOOD SNAPSHOT

PARKVILLE



Residential
population

7,400



Number of
businesses

410



Main occupation:
Professionals

49%



Residents
born overseas

38%

Our services in Parkville

Parks and Open Spaces

The City of Melbourne manages and maintains many public spaces across Parkville including, Auckland Lane Reserve, Barring Walk, Carrangall Place Park, Clunies Ross Reserve, Galada Avenue Reserve, Garrard Street Park, Ievers Reserve, Lennon Street Reserve, Manchester Lane Common Reserve, Park Street Reserve, Parkville Gardens, Royal Park, The Avenue Reserve and Trin Warren Tam-Boore.

Sporting and Recreation Venues

At Royal Park, we provide sports fields including Ryder Oval, Brens Oval, Ross Straw Field, Ransford Oval, McAlister Oval, Western Oval, Flemington Road Oval, HG Smith Oval and Poplar Oval, which cater to 26 community sports organisations as well as school use. A 9-hole golf course is located within Royal Park and is home to four local clubs as well as public use. Two tennis facilities are located in Royal Park, one leased to North Park Tennis Club, the other to Royal Park Tennis Club.

Our investments in Parkville

Capital Works

New infrastructure investments in Parkville this year include:

- \$1,815,000 – Community Sports Pavillion upgrade (Brens)
- \$150,000 – Melbourne Innovation District (MID) Urban Realm Year 2
- \$100,000 – Cycle Infrastructure.

We will invest \$2,623,720 on renewal works in Parkville including for footpaths, drains, parks, landscape and property.

We will invest \$204,692 on maintenance works in Parkville including at our community facilities and property, on pedestrian infrastructure and for urban forest health.

Key Initiatives

This year we will also:

- Facilitate Integrated Water Management Solutions to Support increased greening, reduced flooding and reduced pollution to the bay
- Progress Melbourne Innovation District (MID) City North Urban Realm Year 3
- Progress the Parkville heritage review to protect and celebrate heritage places and neighbourhood character
- Complete background reports - including the Conservation Management Plan - ready for the drafting of an updated Master Plan and community engagement.

Our strategic work in Parkville

We will progress delivery of:

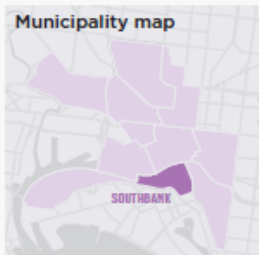
- Royal Park Master Plan
- Parkville Urban Forest Precinct Plan
- MID City North Opportunities Plan.

BUDGET

2021–22

YOUR NEIGHBOURHOOD SNAPSHOT

SOUTHBANK



Residential population
18,108



Number of businesses
972



Main occupation: Professionals
41%



Residents born overseas
58%

Our services in Southbank

Family Services, Libraries and Community Spaces

The City of Melbourne delivers Family Services, the Southbank Library and community centre at Boyd Hub.

At the library this year, we will purchase approximately 2,800 new books and provide loans to approximately 1,200 members. We will also provide online access to books, films, music and other resources. Our library provides computer access and Wi-Fi available 24 hours.

Parks and Open Spaces

In Southbank we manage and maintain many public spaces including: Boyd Park, City Road Park, Cook Street Reserve, Grant Street Reserve, Miles & Dodds Street Park, Normanby Rd Reserve, Queensbridge Square, Railway Revegetation Area, Riverside Quay, Southbank Boulevard, Southbank Promenade and Sturt Street Reserve

Cultural Venues

We manage three venues in Southbank. Assembly Point will host approximately 11 exhibitions in 2021-22, The Guild provides office space for five creative businesses and Boyd Studios contains six artist studios and two artist-in-residence studios.

Our investments in Southbank

Capital Works

New infrastructure investments in Southbank this year include:

- \$20,000,000 - New Southbank open space reserve
- \$4,300,000 - Public Art
- \$3,355,140 - Transforming Southbank Boulevard and Dodds Street
- \$5,214,000 - Dodds Street Linear Park
- \$3,800,000 - Southbank Promenade Stage 1
- \$650,000 - City Road Master Plan
- \$48,000 - Furniture and Equipment New Purchases.

We will invest \$603,200 on renewal works in Southbank including for roadways, kerb and channel, median and tree plot renewals, safe city cameras, library collection and property.

We will invest \$312,696 on maintenance works in Southbank including at our community facilities, creative spaces and other property, on pedestrian infrastructure, wayfinding signage and for urban forest health.

Key Initiatives

This year we will also:

- Deliver and manage the Business Precinct Program
- Provide accessible creative opportunities to everyone through expanded arts and library programming
- Facilitate integrated water management solutions to support increased greening, reduced flooding and reduced pollution to the bay
- Increase the amount of public open space in Southbank
- Deliver high quality urban design in the Central City and Southbank through Amendment C308
- Implement Amendment C323 which seeks to introduce planning controls to encourage the provision of arts and creative industry along Sturt Street, Southbank to support the Melbourne Arts Precinct.

Our strategic work in Southbank

We will progress delivery of:

- Southbank Structure Plan
- Southbank Urban Forest Precinct Plan
- Southbank Boulevard and Dodds Street Concept Plan
- City Road Master Plan.

BUDGET

2021–22

YOUR NEIGHBOURHOOD SNAPSHOT

SOUTH YARRA

Municipality map



Residential
population
6,093



Number of
businesses
349



Main occupation:
Professionals
49%



Residents
born overseas
31%

Our services in South Yarra

Childcare and Family Services

The Fawkner Park Children's Centre and Kindergarten is operated by a Committee of Management on behalf of the City of Melbourne. It provides a 74-place education and care centre with integrated Kindergarten.

Community Spaces

South Yarra Senior Citizens Centre hosts health and wellbeing and recreational activities for older people and their carers. It is available for community hire through licence agreements with priority access given to groups and not-for-profit organisations offering services and activities for older people such as physical activity and lifelong learning.

Parks and Open Spaces

We manage and maintain eight public spaces in South Yarra including: Alexandra Park, Golden Elm Reserve, King's Domain Park, Linlithgow Memorial Reserve, Queen Victoria Gardens, River Bank Reserve, Shrine of Remembrance Reserve, Toorak and St Kilda Road Reserve.

Sporting and Recreation Venues

We manage Riverside Skate Park in the Alexandra Gardens. This is a staffed outdoor park delivering supervision, lessons, and events with approximately 110,000 visits annually.

We also manage Fawkner Park which can be configured to contain approximately 12 sporting field spaces, catering for 13 community sporting clubs and seven schools across a variety of activities including cricket, softball, soccer, live action role play, rugby, touch rugby, AFL 9's. Fawkner Park Tennis Centre is leased to Victoria Tennis Academy – a six court facility catering for a range of community tennis programs, coaching and public court access.

Edmund Herring Oval is currently not in use due to the Metro Tunnel Project.

The Boatsheds on the banks of the river are home to many clubs including Banks Rowing Club, Melbourne Grammar School Boatsheds, Melbourne Rowing Club, Richmond Rowing Club, Yarra Yarra Rowing Club, Melbourne University Boat Club and Mercantile Rowing Club.

Our investments in South Yarra

Capital Works

New infrastructure investments in South Yarra this year include:

- \$5,000,000 – St Kilda Road – Metro Bike Lane
- \$350,00 – Riverside skate park redevelopment
- \$20,000 – Reduce speed limits
- \$10,000 – Wayfinding Signage Program – Extending signs to priority areas.

We will invest \$2,233,750 on renewal works in South Yarra including for roadways, flood mitigation, drains, parks, median and tree plot renewals and property.

We will invest \$120,692 on maintenance works in South Yarra including at our property, on pedestrian infrastructure, wayfinding signage and for urban forest health.

Key Initiatives

This year we will also:

- Progress the South Yarra heritage review and associated Amendment to protect and celebrate heritage places and neighbourhood character.

Our strategic work in South Yarra

We will progress delivery of:

- Domain Parklands Master Plan
- Fawkner Park Master Plan
- South Yarra Urban Forest Precinct Plan.

BUDGET

2021-22

YOUR NEIGHBOURHOOD SNAPSHOT

WEST MELBOURNE



Residential population
5,510



Number of businesses
446



Main occupation: Professionals
43%



Residents born overseas
48%

Our services in West Melbourne

Parks and Open Spaces

The City of Melbourne manages and maintains 12 public spaces in West Melbourne: Dynon Road Reserve, Eades Park, Flagstaff Gardens, Hawke and Adderley Street Park, Hawke & Curzon Street Reserve, Hawke & King Street Reserve, Howard and William Street Reserve, King & Victoria Street Reserve, Moonee Ponds Creek, Railway Place and Miller Street Reserve, Railway Viewing Platform, Shepherd Bridge Reserve and Wildlife Sanctuary.

Cultural Spaces

We manage the River Studios which accommodates 60 artist studios as well as Unit 4 River Studios which provides one factory makerspace.

Sporting and Recreation Venues

In West Melbourne we manage the Flagstaff Multipurpose Courts and the City of Melbourne Bowls Club.

Our investments in West Melbourne

Capital Works

We will invest \$846,340 on renewal works in West Melbourne including for roadways, footpaths, flood mitigation, landscape and property.

We will invest \$110,638 on maintenance works in West Melbourne including at our creative spaces and other property and for urban forest health.

Key Initiatives

This year we will also:

- Advocate to the Minister for Planning to approve Amendment C309, implementing new planning controls for West Melbourne, referred for determination in May 2020
- Deliver the North and West Melbourne and Docklands Transport and Amenity Program in partnership with the Victorian Government.
- Deliver and manage the Business Precinct Program.

Our strategic work in West Melbourne

We will progress delivery of:

- Moonee Ponds Creek Strategic Opportunities Plan
- Maribyrnong Waterfront - A Way Forward
- West Melbourne Structure Plan
- Flagstaff Gardens Master Plan
- North and West Melbourne Urban Forest Precinct Plan.

APPENDIX I – GLOSSARY OF TERMS

Act	Local Government Act 2020
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under s 296 of the Corporations Act 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Underlying revenue	The underlying revenue means total income other than capital grants and capital contributions.
Underlying surplus (or deficit)	The underlying surplus (or deficit) means underlying revenue less total expenditure.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.
Budget	Means a plan setting out the services and initiatives to be funded for the financial year and subsequent three financial years and how they will contribute to achieving the strategic objectives specified in the Council Plan, It is a 'rolling' budget with an outlook of at least four years.
Annual report	The annual report prepared by Council under sections 98, 99 and 100 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.

BUDGET

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Australian Accounting Standards	Accounting standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
Asset upgrade expenditure	Expenditure that: <ul style="list-style-type: none"> (a) enhances an existing asset to provide a higher level of service; or (b) increases the life of the asset beyond its original life.
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Balance sheet (Budget)	The budgeted balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming budget. The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming budget. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
COVID-19 Impacts	Coronavirus (COVID-19) impacts are best estimates made on the Council's operating results and performance at the time of preparation of the Budget.
Statement of capital works	The statement of capital works shows the expected internal and external funding for capital works expenditure and the total capital works expenditure for the forthcoming budget.

Statement of cash flows	The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming budget in the form of reconciliation between opening and closing balances of total cash and investments for each year. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.
Statement of changes in equity	The statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for each year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt a budget by 30 June each year.
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of new, renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken as part of the annual budget process. Regulations requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that that are incomplete in the current budget year and will be completed in the following budget year.

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Community Vision	Council must develop, maintain, and review a Community Vision with its municipal community using deliberative engagement practices which has an outlook of at least 10 years and describes the municipal community's social, economic, cultural and environmental aspirations for the future.
Differential rates	When a Council intends to declare a differential rate (eg business and residential), information prescribed by the Act which must be disclosed in the Council budget.
External funding sources (<i>Analysis of capital budget</i>)	External funding sources relate to capital grants or contributions, which will be received from parties external to the Council.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control eg change in legislation.
Financial sustainability	A key outcome of the Financial Plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Financial Plan	Means a plan of the financial and non-financial resources for at least the next ten years required to achieve the Council Plan and other strategic plans of Council. The Financial Plan defines the broad fiscal boundaries for the Council Plan, Asset Plan, other subordinate policies and strategies and budget processes.

Financial Statements	<p>Section 94(2)(a) and 7(1)(b) of the Act require the following documents to include financial statements:</p> <ul style="list-style-type: none">- Comprehensive Income Statement- Balance Sheet- Statement of Changes in Equity- Statement of Cash Flows- Statement of Human Resources- Statement of Capital Works <p>The financial statements must be in the form set out in the Local Government Model Financial Report. Each statement must include the budget year and subsequent three financial years.</p>
Infrastructure	<p>Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.</p>
Integrated Strategic Planning and Reporting framework	<p>Means the key statutory planning and reporting documents that are required to be prepared by Councils to support strategic decision making and ensure accountability to local communities in the performance of functions and exercise of powers under the Act.</p>
Internal influences in the preparation of a budget	<p>Matters arising from Council actions over which there is some element of control (eg approval of unbudgeted capital expenditure).</p>
Investing activities	<p>Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.</p>
Key assumptions	<p>When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.</p>

BUDGET

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Key financial indicators	A range of ratios and comparisons of critical financial data allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity which are often undisclosed when financial information is presented in standard statement format.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2020	Regulations, made under Part 3 of the Act prescribe: (a) The content and preparation of the performance statements of a Council; and (b) The performance indicators, measures and information to be included in a Financial Plan, Budget, and Annual report of a Council.
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist.
Non-recurrent grant	Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Plan.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.

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2021-22

Own-source revenue	Means adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
Performance statement	Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators.
Rate structure	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. The City of Melbourne uses NAV.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2020.
Revenue and Rating Plan	Provides a medium term plan for how Council will generate income to deliver on the Council Plan, program and services and capital works commitments over a 4 year period.
Services, Initiatives and Major Initiatives	Section 94(2)(b) of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.
Statement of Capital Works	Means a statement which shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report.
Statement of Human Resources	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff.

Statutory disclosures	Section 94 of the Act and the Regulations 7 and 8 in part 3 states that certain information relating to financial results, borrowings, capital works and rates and taxes to be disclosed within the budget.
Valuations of Land Act 1960	The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.
Workforce Plan	A plan which describes the organisational structure of Council, specifies the projected staffing requirements for a period of at least 4 years, and sets out measures to seek to ensure gender equality, diversity and inclusiveness.
Working capital	Working capital represents funds that are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs.

DRAFT

Budget feedback				
Feedback number	Name of person providing feedback	Company (if relevant)	Feedback and/or request to speak	Page Number
1	Colin		Feedback only	2
2	Michael		Feedback only	3
3	Howard		Feedback only	4
4	Not to be disclosed		Feedback only	5
5	Paul		Speak and feedback	6
6	Sue		Feedback only	7
7	Not to be disclosed		Feedback only	9
8	Hongnian		Feedback only	11
9	Tim		Feedback only	12
10	Nick		Speak and feedback	13
11	Anna		Feedback only	14
12	Mary-Lou		Speak and feedback	15
13	Johnny		Speak and feedback	17
14	Georgia		Feedback only	18
15	Chris		Speak and feedback	19
16	Daniel		Feedback only	21
17	Michelle		Feedback only	23
18	Murielle		Speak and feedback	28
19	No name		Feedback only	29
20	Felicia	Victoria Tourism Industry Council (VTIC)	Feedback only	30
21	Peter	Peter Jones Special Events	Feedback only	33
22	Beleln		Feedback only	34
23	Sara		Feedback only	36
24	Kaye		Feedback only	38
25	David		Feedback only	42
26	Joel		Feedback only	47
27	Zoe	Australian Services Union	Speak and feedback	48
28	Patrick		Speak and feedback	52
29	Tony		Speak and feedback	54
30	Mary Ann		Feedback only	58
31	Artemis	Southbank Sustainability Group	Speak and feedback	62
32	Nicholas	Bike Melbourne	Feedback only	64
33	Michael	Protectors of Public Lands Victoria Inc.	Speak and feedback	68
34	Liz		Feedback only	73
Revenue and Rating Plan				
35	Paral		Feedback only	76

Tell us what you think of our draft Budget 2021–22 Form Submission

There has been a submission of the form Tell us what you think of our draft Budget 2021–22 through your Participate Melbourne website.

Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

10

Tell us why?

it addresses my concerns for Bicycles (hope it will include the Princes Bridge "taxi" rank, and covers good greening policies. sensible to be in deficit a short while till the city recovers

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

colin

What is your connection to the city?

I live in the city

Postcode

3053

Tell us what you think of our draft Budget 2021–22 Form Submission

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Yes

The Budget 2021-25 reflects what is important for the future of the city.

5

Tell us why?

Assumptions of continued growth are a weakness of all level of government plans. Growth is not necessarily a good thing.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Michael

What is your connection to the city?

I live in the city

Postcode

3051

Tell us what you think of our draft Budget 2021–22 Form Submission

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Yes

The Budget 2021-25 reflects what is important for the future of the city.

7

Tell us why?

It provides help and support to Melbourne but, in my opinion, could have gone further

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Howard

What is your connection to the city?

I live in the city

Postcode

3008

Tell us what you think of our draft Budget 2021–22 Form Submission

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Yes

The Budget 2021-25 reflects what is important for the future of the city.

4

Tell us why?

far too much focus on quantity of development and not enough on quality of development and experience for residents, businesses and visitors

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

No thanks

What is your connection to the city?

I live in the city

I work in the city

Postcode

3000

Tell us what you think of our draft Budget 2021–22 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

0

Tell us why?

How can you justify a 11.2% increase in employee costs when the rest of the community is lucky get 2%

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

First Name

Paul

How would you like to address the Future Melbourne Committee?

In person

What is your connection to the city?

I live in the city

Postcode

3000

Tell us what you think of our draft Budget 2021–22 Form Submission

There has been a submission of the form Tell us what you think of our draft Budget 2021–22 through your Participate Melbourne website.

Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

9

Tell us why?

1 I am a ratepayer and Kensington resident of the City of Melbourne.

2 Thank you for this opportunity for residents and ratepayers to engage and participate in the process of the annual budget allocation for 2021. I request Council to include an additional proposal that is not in the draft budget.

3 My request is that the Council funds and delivers a public toilet facility for those of us, both local and transitory users, who frequent Riverside Park in Kensington. The installation envisaged at Riverside Park is a public toilet facility similar to that which presently exists in Holland Park and which is about to be installed in Gardiner Reserve.

4 Kensington residents are among many regular users of the wonderful walking and cycling paths in the City of Melbourne that provide the community with the opportunity for recreation and beneficial exercise in the open air.

5 On any given day many people make use of the open space area referred to as Riverside Park, whether to exercise with dogs, picnic, cycle, use the tennis courts at Riverside Park, or take exercise through this spacious gateway en route to the Flemington Racecourse, the Maribyrnong River and the historic Kensington stock route. At weekends the number of additional people traversing this area in conjunction with a public event can increase to hundreds more.

6 This proposal addresses an existing and urgent need for a public toilet facility on the Riverside Park side of the river. There are NO toilet amenities close by. This can be quite inconvenient and also limits the fullness of recreational activities that individuals and families might otherwise enjoy. Our anecdotal evidence, having spoken to a wide range of individuals, certainly supports

this position and the need for a toilet facility. We have no doubt that a formal assessment by the City of Melbourne would confirm this anecdotal evidence.

7 An earlier response from Council to an earlier request was “[Riverside Park] has primarily served quite a local catchment meaning most users are expected to live quite nearby and be able to go home to use the toilet, if required”; this is neither accurate nor empathetic to the reality of the situation. It overlooks the fact that there is a real need for the provision of toilet facilities for ALL the people making use of the Riverside Park neighbourhood, irrespective of where they might live and whatever their purpose for being in the area.

8 We see many, many ratepayer dollars spent on larger and more expensive projects that may not serve such a basic and universal need.

9 Should the Council make provision for the requested facility in its Budget it would be a practical asset to ratepayers, residents and users of all adjoining City of Melbourne facilities. It would also provide recognition that the City of Melbourne cares about its service provision to residents and visitors to this Municipality.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

What is your connection to the city?

I live in the city

Postcode

3031

Tell us what you think of our draft Budget 2021–22 Form Submission

There has been a submission of the form Tell us what you think of our draft Budget 2021–22 through your Participate Melbourne website.

Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

5

Tell us why?

My question is regarding to the outdoor dining permit fee adjustment. As my outdoor area does not occupy any parking space, is council going to have a separate feed structure for business like ours?

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Hongnian

What is your connection to the city?

I own a business in the city

Postcode

3053

Tell us what you think of our draft Budget 2021–22 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

8

Tell us why?

The introduction of permanent parklet dining is a massive benefit to our business, and I think they look fantastic for general users of the area. It creates a European street dining feel that activates restaurant businesses with the presence the street dining.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Tim

What is your connection to the city?

I own a business in the city

Postcode

3145

Tell us what you think of our draft Budget 2021–22 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

5

Tell us why?

The price of \$70.90 per sq meter for outdoor dining permits for CBD businesses is far too high. We we've had a disastrous year last with lockdowns and again now with limited foot traffic. We essentially need this area to survive during covid, however cannot afford the current pricing with the city being down in foot traffic"

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

First Name

Nick Russian

How would you like to address the Future Melbourne Committee?

Virtual link (Zoom)

What is your connection to the city?

I own a business in the city

Postcode

3000

Tell us what you think of our draft Budget 2021–22 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

9

Tell us why?

The City definitely needs to be revitalized and you need to take it back to world class quality so that when this pandemic is under control people will want to come here and spend the money - it is currently a dumping ground for the homeless, a graffiti haven for all the street kids who love to destroy the beautiful buildings, and when you put an injecting room at Flinders Street Station - no one will use the trains to come into the City and the businesses will die.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Anna

What is your connection to the city?

I own a business in the city

Postcode

3000

Tell us what you think of our draft Budget 2021–22 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

6

Tell us why?

The council's QVM infrastructure development fails to recognise that that it is putting the viability of the 600 small business operators at Queen Victoria Market in jeopardy.

The lord mayor's recent statements in the media regarding creating employment through the redevelopment of Queen Victoria Market are misleading. QVM offer long-term self-employment as opposed to the short-term contractual jobs cited.

The following estimates should include the employment value QVM has to offer if it were properly managed by QVM P/L which points to an inconsistency in the CoM's approach to small business support.

Lord mayor Sally Capp's claim to creating a total of 900 short-term jobs at Vic Market to support economic recovery will threaten the 2,500 workers who are employed long-term behind the stalls.

International market expert Dr Jane Stanley claims that if Council is going to assess proposals on the basis of either short- or long-term job creation, it is important to consider the impact on market traders, and the consequent loss of jobs and economic productivity in the short or long term.

Based on modelling of other markets Dr Stanley estimates that the 600 traders at QVM form the backbone to the total employment of around 2,500 people behind stalls at Vic Market. These retailers sell goods produced or made by others, and use transport services in bringing these goods to the market, so the overall employment generation is likely to be over 6,000 people (the

employment multiplier).

The money from sale of goods is likely to be around \$120M per year but as this is circulated the total contribution to the economy is likely to be around \$300M per year (the economic multiplier).

It is difficult to imagine how 900 short-term construction jobs created by the redevelopment and shed maintenance projects at the market will compensate for the disruption to the massive yet fragile economic benefit QVM trade contributes to Melbourne. As for attracting customers, no-one wants to shop surrounded by construction sites.

No impact assessment is available to the public regarding the economic contribution QVM already makes to Melbourne's economy and it was certainly not included when the original business case for the market redevelopment was prepared.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

First Name

Mary-Lou

How would you like to address the Future Melbourne Committee?

Virtual link (Zoom)

What is your connection to the city?

I work in the city

Postcode

3101

Tell us what you think of our draft Budget 2021–22 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

10

Tell us why?

With the covid situation a lot of changes will happen in the city and business will required more support from local council

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

First Name

Johny

How would you like to address the Future Melbourne Committee?

Virtual link (Zoom)

What is your connection to the city?

I own a business in the city

Postcode

3002

Tell us what you think of our draft Budget 2021–22 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

9

Tell us why?

As a cafe business owner I think the proposal to maintain parklets in the city and to continue to offer extended outdoor dining permits will really help to revive this city.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Georgia

What is your connection to the city?

I own a business in the city

Postcode

3031

Tell us what you think of our draft Budget 2021–22 Form Submission

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

7

Tell us why?

I think that the prioritisation of the Southbank promenade and Dodds St projects over the City road undercroft, and lack of anything for the full city road masterplan, is a mistake.

The undercroft on City road will provide much needed recreational and community facilities which are needed for a vibrant community. The other projects, being an upgrade to an area that isn't that bad, and a park in an area that has just had new park areas created, are not as beneficial to the people that live in Southbank. Perhaps commercial interests have made this happen, but I would urge council to reconsider and put the people who live here first - we need more facilities so foster a vibrant community, which is difficult when we all live in apartments.

The city road masterplan should be a priority for similar overarching reasons - it will benefit so many people. Probably more than 90% of people who live in Southbank live on City road, or a block away from it. Safety is a great concern, but also just the look and feel of the street which makes up the spine of Southbank. It is a sorry looking area that is car centric and needs attention.

On a general note, I would like to see more allocation of funding to sustainability and climate action initiatives. This is such a huge issue and will only ever get worse - don't forget our smoke filled skies from a year and half ago - so it should really be a priority within the budget, especially from 2023 and 2024. It could easily be argued that there is no greater pressing issue, so that should really be reflected in the budget by having it be the number one issue to tackle. Right now it feels like it is just one of many issues, alongside festivals and Christmas decorations.

Speaking of Christmas decorations - do we really need to spend that much?! What's wrong with the ones we have? I would suggest putting all that allocation to a climate action initiative, such as piloting an initiative to get electric car charging within apartment building car parks.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

First Name

Chris

How would you like to address the Future Melbourne Committee?

In person

What is your connection to the city?

I live in the city

Postcode

3006

-



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Yes

The Budget 2021-25 reflects what is important for the future of the city.

10

Tell us why?

Melbourne City revitalisation is much needed in regard of the covid crisis.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

First Name

murielle

How would you like to address the Future Melbourne Committee?

In person

What is your connection to the city?

I own a business in the city

Postcode

3000

Tell us what you think of our draft Budget 2021–22 Form Submission

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Yes

The Budget 2021-25 reflects what is important for the future of the city.

5

Tell us why?

Agree with funding for Greenline as high priority. However more funding needed for streetscape revitalisation CBD-wide, to lift Melbourne out of its self-inflicted COVID mire. Also would like to see funding committed to 'suburban' shopping strip revitalisation, in the spirit of economic assistance to rebound from COVID. A prime example is Macaulay Road shopping strip in Kensington, which is tired, dated, very poorly designed and gives pedestrians/footpath diners very low priority.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

What is your connection to the city?

I live in the city

I work in the city

Postcode

3031

To Whom it May Concern,

Attached here please find my letter requesting your consideration of a reduction in fees paid by the Melbourne events industry to the City of Melbourne.

I thank you for your kind consideration of this matter and look forward to your reply.

Best regards,

Felicia Mariani
Chief Executive Officer

Web: vtic.com.au





Victoria Tourism Industry Council
PO Box 265, Ormond, 3204
03 7035 5700
info@vtic.com.au
www.vtic.com.au
ABN: 85 152 248 541

7 June 2021

Corporate Planning and Performance
City of Melbourne
GPO Box 1603
Melbourne, Victoria 3001

To Whom it May Concern,

The Victoria Tourism Industry Council (VTIC) makes this submission to the City of Melbourne with a view to seeking your consideration of the potential to reduce fees and charges for public events taking place within the Melbourne CBD.

With 2000 members across the state, VTIC is the peak body and leading advocate for Victoria's tourism and events industry. Our vision is for a globally competitive visitor economy, where Victoria is the leading destination for domestic and international visitors, with must-see attractions, must-do experiences, and an unrivalled calendar of major and business events – all combining to see our destination thrive.

Over the past year, the Victorian Tourism Industry Council has been at the centre of much deliberation around what will be needed for our events sector in Melbourne to regain its profile and reputation on the national and global stage. We have gathered extensive input from industry over many months in an effort to identify the support required for the events industry, which has been heavily impacted by COVID-19.

To help reduce costs and make it easier for events to return to the city sooner rather than later, we are respectfully recommending that Council consider a reduction of 50% on a number of fees associated with public events which have been impacted by the State Government's current Public Events Framework. This Framework has made the conduct of many events in the city incredibly challenging and created additional impost and stress on event organisers to comply with these restricted operating measures.

These events in our city would normally generate increased visitation, contribute positive economic impact, and generate jobs within a devastated industry. Any financial relief that the City of Melbourne might deem to provide to the events industry right now would be extremely well-received and could make the difference between these events occurring – or not.

We note that currently, not-for-profit or community event organisers benefit from a longstanding pre-approved waiver of event permit fees. They are however, along with all other event organisers, required to pay for other City of Melbourne permits, such as Place of Public Entertainment (POPE) permits where infrastructure is required at the event; reserved parking; or fees to access City of Melbourne marketing assets, such as street banners.

We are asking your consideration to assist event organisers for the remainder of 2021, during which time we expect restrictions on attendance will most likely remain in place, with support of a 50% discount off permit fees that are chargeable for public events, and a 50% waiver of the daily hire fees for banner sites, until 31 December 2021.

The City of Melbourne has been an incredible supporter of businesses struggling to recover in our CBD. The conduct of these events is a crucial component to the vibrancy of the CBD and delivers visitors who eat in our city restaurants and cafes, stay at our city hotels and shop in our city stores. This gesture to support the beleaguered events industry in Melbourne will go a long way to aiding their sustainability and recovery.

I thank you for your kind consideration of this request and look forward to your reply.

Yours sincerely,

FELICIA MARIANI
Chief Executive Officer

Peter Jones Special Events has significant experience delivering a range of large scale public events and activations in the City of Melbourne and like many in the events industry has been heavily impacted by COVID19 shutdowns and restrictions.

To help reduce costs and make it easier for events to return to the city sooner rather than later, we support the reduction of a number of fees associated with public events which have been impacted by the State Government's Public Events Framework. There is a strong demand to attend events but there is still the uncertainty lurking in the background for suppliers and attendees.

Reducing the costs would generate increased visitation, positive economic impact, and create jobs within a devastated industry. Any financial relief that CoM could provide to the events industry right now would be very well received. It is critical that the events industry receive assistance to ensure that events such as the AFL Grand Final, the Spring Racing Carnival, the Grand Prix, Australian Open are able to go ahead and are not lost to other states.

We note that currently, not-for-profit or community event organisers benefit from a longstanding pre-approved waiver of event permit fees, but they (and all other event organisers) are required to pay for any other CoM permits such as Place of Public Entertainment (POPE) permits where infrastructure is required at the event, reserved parking, or fees to access CoM marketing assets such as street banners.

The industry is faced with a major predicament at the moment in relation to any future government assistance so in order to assist event organisers for the remainder of 2021, when restrictions on attendance are most likely to remain in place after the current lockdown, we support a 50% discount of the permit fees that are chargeable for public events and a 50% waiver of the daily hire fees for banner sites, until 31 December 2021.

Thanks,

PETER JONES
MANAGING DIRECTOR

PETER JONES
SPECIAL EVENTS

T: 03 9320 5700
172-174 CHETWYND STREET NORTH MELBOURNE VIC 3051
reception@pjse.com.au | www.pjse.com.au

Subject: Ask:
Customer Reference:

Customer Notes: T

CUSTOMER DETAILS

Tell us what you think of our draft Budget 2021–22 Form Submission

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9

Tell us why?

All points touched (sustainability, affordability, safety, inclusion, economy, recovery and development) are all equally important to make our city liveable and accessible for everyone who interacts with it and the environment surrounding us. A circular economy and zero (or negative) emissions are particularly important for me and, if done right with community engagement, could put Melbourne in the lead for sustainability. From simple changes like creating "boxes" around each tree where residents can plant flowers and take ownership in beautifying their streets, to assisting each residential building in implementing sustainable practices (e.g. subsidies/discounts to use rooftops for solar panels, using vertical surfaces to grow plants which also protect and insulate the building walls, creating green spaces inside and around the buildings, offering food waste compactor bins that produce compost on site instead of having trucks collecting individual bins and transferring them elsewhere for transformation, etc.). I'd love to see CoM organizing planting days in each suburbs so residents can actively participate in helping with new trees and green spaces and these events can also become an opportunity to educate about the territory (with inclusion of the traditional custodians and their history), the environment and the positive outcomes of the event while also connecting neighbours, making them working together and taking care and pride in what's created around them. The positive effect on isolation and mental health can be enormous.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Sara

What is your connection to the city?

I live in the city

I work in the city

Postcode

3006

Subject: Feedback on the 2021-22 Draft Budget

As a Resident in Southbank and a Ratepayer I am providing you with a submission on the Draft Budget for 2021-22 and the Draft Council Plan 2021-2025 as part of the MCC's Community feedback on both documents.

I can be contacted by phone on _____ or via email at _____

Kind Regards

David

David R Hamilton
Principal Consultant
PO BOX 714 NORTH MELBOURNE VIC 3051

Important: This email message and accompanying attachments may contain information that is confidential and is subject to legal privilege. If you are not the intended recipient, do not read, use, disseminate or copy this message or attachments. If you have received this email in error, please notify us immediately by return email and delete this message and any attachments from your computer.

As a ratepayer I wish to raise several issues in the way the 2021-22 Budget for the City of Melbourne has been drafted. I wish to address

- *Important contextual issues were not considered in framing the Budget.*
- *The fact that the Budget is a series of unconnected lists with no costings and no priority for implementation rendering the Strategic Objectives and Major Initiatives meaningless.*
- *I wish to raise some specific issues relating to the Southbank Neighbourhood.*

Contextual issues lacking in the construction of the Draft Budget.

The Budget lacks any Political, Economic, or Social Policy Context in how it is framed and presented, and this detracts from its usefulness as a statement of the City of Melbourne in tackling the issues it faces.

Political Context: In the Council elections held in October 2020 voters selected a team that put forward a set of policies and a vision for the City of Melbourne. Regrettably none of their vision or policies have been translated into action by Council staff in the 2021-22 Budget and the 2021-2025 planning documents. If Council staff believe they have then it is well hidden.

Ignoring this political context may be appropriate in a Government Business Enterprise where the Board is appointed by Government, and the political dimension is provided by the State Government; but in the City of Melbourne the policies and vision of councillors for the City needs to be reflected in the budget and planning documents for the City or the democratic process of electing Councillors is undermined by managerialism. They are the ones being held accountable for the performance of the Council's administration not the officers of Council. They are the ones who must face an electorate in 2 years, so their vision is the one that needs to be reflected in the Budget and Planning Documents.

Accordingly, the final budget needs more visible alignment with the policies enunciated by our elected representatives.

Economic Context: Whilst there is reference to the "Melbourne City Revitalisation Fund" there is no analysis of the significant economic changes that appear to have occurred in terms of work patterns, and retail patterns; and international border closures and their impact on the economy of the city both in the short and medium term.

Globally it is acknowledged that the pandemic has brought forward the ability of technology to restructure the work locational patterns. This will impact across the CBD and the 2020/21 budget needs to consider how these impacts could play out. It needs to plan for how these will change the economy inside the CBD in terms of office use, and thus ultimately the valuation/rating base, and in those sectors that service those workers.

Separately the changing patterns in retail including the move towards different online to offline shopping (O2O) experiences will impact on both department stores and strip shopping in the CBD. O2O can dramatically shift traditional revenue models for retail landlords and this in turn will impact of valuation/rating base in the CBD.

The impacts of continued border closures and the loss of tourism and international students have been significant and may be lasting. None of this is addressed in the budget as presented.

The Budget deserves a stronger economic analysis of the CBD in particular analysing the impact of the changes emerging from the past 18 months going forward. History has shown that hoping for a return to a "golden age", that a "revitalisation fund" implies, has always been a poor substitute for adaption, change, and growth. Given the size and importance of the regional economy of the City of Melbourne to the State and beyond more attention needs to be paid to the economic changes it faces. Unless these influences are addressed, we run the danger of a hollowed-out core of a CBD developing over time.

Social Context Policy for Residents: The vision for the city presented by the Councillors elected in the 2020 elections was founded on building better neighbourhoods, devolving services appropriate to those neighbourhoods, and creating better frameworks of consultation and involvement for residents at the neighbourhood level.

This vision sought to balance the needs of residents with the Statewide role of the city and its key sporting, cultural, commercial, retail, and hospitality precincts.

The draft Budget pays scant attention to the vision enunciated by councillors other than to continue with libraries, and maternal and child health services and some physical recreation assets and open space. There is nothing on the potential to establish key service hubs with planning, environmental, and bylaws enforcement staff located in neighbourhoods able to respond and become part of the various neighbourhoods.

Separately there is no coherent framework espoused to engage with neighbourhoods in a process bespoke to the needs to the various areas that constitute the MCC. We know that in the structures to engage with residents in the villages of Kensington and North Melbourne; or the gentrified neighbourhoods of Carlton, Parkville, or East Melbourne; or the town planned brownfield of Docklands; or the wild west of development that is Southbank all demand a different model of engagement. Using a model that works in neighbourhoods dominated by single unit dwellings is unlikely to work in those areas with high rise multi-unit developments. But all neighbourhoods need to be engaged as the current team of councillors recognised in 2020.

*Accordingly, resources need to be devoted to addressing how Council engages with its neighbourhoods and make it a **Major Initiative** of Council. Unfortunately, Council staff and the budget do not appear to have moved to align their perspective with the vision of the team of councillors elected in 2020.*

THE BUDGET AND PLANNING FRAMEWORK IS A SERIES OF UNCONNECTED LISTS WITH NO COSTINGS AND NO PRIORITY FOR IMPLEMENTATION

The budget and planning document is merely a series of unconnected lists. These lists attempt to give the impression that the budget is program budgeting model and output based but nothing could be further from the truth. These lists include:

1. *A list of **6 Strategic Objectives** (Pages 16 to 21) to be achieved over the next 4 years – All of these are high level and cannot be faulted. More importantly there is nothing tied back to the budget to demonstrate how the resources of council will be directed to achieving these Strategic Objectives. If they are the Strategic Objectives of Council, they need to be resourced over the entire 4-year period and those resources documents here.*
2. *A list of **52 Major Initiatives** (Pages 16 to 21) to be delivered in the next 4 years as the way of achieving the 6 strategic objectives. This list is a miss mash of capital works and statements of hope or intent. Whether any organisation with the management resources of the City of Melbourne could ever effectively 52 major initiatives in a 4-year period is questionable. Again, there is no quantification of the resources to be directed to any of these initiatives or the time frame within any of them will start or be completed.*
3. *A List of **9 Service Areas of the Council and the 31 Services** (Pages 22 and 23) that have been banded to be part of each of tense service areas. Again, these is no budget figure for 2020-21 budget identified for any of these service areas. This makes the listing meaningless to a resident or a Councillor being asked to approve the budget.*
4. *A list of **9 Service Performance Outcome indicators** on Pages 24 and 25. Unfortunately, none of these are directly tied back to the previous list of 9 Service Areas and none of them indicate that they include a to cost to serve as a performance measure. (e.g., Since when is “Satisfaction with sealed roads” a measure of road construction performance)*

5. *A List of 58 diverse Strategies and Plans on pages 26 and 27 of the Budget that have been developed over the years. The subjects are wide ranging in subject matter from the "Skate Plan" to "A Great Place to Age Strategic Plan" and include "11 Urban Forest Strategies and Plans", a series of 12 place-based plans to nominate a few of the 58 listed.*

These 58 plans have evolved over many years, some appear to cover essentially the same issue. Time may well have passed them by so their inclusion in the budget needs to include only those which will be considered in the next 4 years. Clearly there is a need for consolidation, assessment of currency, and integration of any key current issues identified in a plan should become part of Strategic Objectives and in turn specific action items translated these into the Major Initiatives. If a Plan does not align with the Strategic Objectives and it needs to be abandoned formally by Council. Without a clean out, these legacy plans just become a millstone in the future planning within the City.

In summary:

1. *Whilst the lists on pages 16 to 27 look impressive there is no integration into the budget and no expenditure in 2021-22 much less in the subsequent years. So, the elected Councillors and residents have no idea what resources are being directed to achieving any of these Strategic Objectives, Major Initiatives, or Services.*
2. *Every "Major Initiative" has been accorded the same priority for implementation. With no rank order within Strategies the implementation of the initiatives is left to some unknown force.*
3. *Similarly, none of the Capital Works programs detail expenditure to date and cost to complete a fundamental of any capital project budgeting process.*
4. *This entire process of Strategic Choice and Major Initiatives cannot be evaluated and is not tied back to any of the detail in the budget or the direction of the Council for the next year and the ensuing 3 years.*
5. *This is a most unsatisfactory approach to planning and fiscal control and really this area of the Budget needs significant work to even be considered a public sector budget.*

SOUTHBANK Neighbourhood specific Issues.

Southbank Blvd and Dodds Street Project:

1. *As flagged last year the Southbank Boulevard and Dodds Street Project was significantly over budget and over time. It was estimated 12 months ago that \$44m would have been expended by the end of 2020-21.*
2. *After a further 12 months the project is still unfinished, and the budget is allocating a further \$8.5m to the Southbank/Dodds Street redevelopment. This brings the total cost of this to \$52.5m.*
3. *The Budget Documents for 2021-22 still do NOT detail the total expenditure to date nor the Cost to Complete this project.*
4. *Further there is no commit to completing this project anytime in 2021-22, but we live in hope.*
5. *With hindsight one can only imagine the open space that could have been acquired with \$52.5m over the past 4 years which would have delivered the wants and needs of residents for parks and playgrounds in the area.*

Strategic Work and Consultation in Southbank:

1. At Page 160 in the Budget the Neighbourhood snapshot sets out what Council believes that it will deliver for the area in 2021-22. It will progress delivery on the Southbank Structure Plan, 10 years old and ignored by developers and planners more in the breach than the observance. There will be unstated progress on the Southbank Urban Forest Plan unless this the palm trees outside the ABC, along with the City Road Master Plan.
2. Unfortunately, it does not address how the Council will better engage with the neighbourhood on any of these issues, given the multiunit high rise apartment complexes that dominate the area, much less how to localise services related to planning, environmental health, bylaws enforcement, so Council can deal with the issues that residents find annoying e.g., to garbage trucks, building works, personal safety etc.
3. All of this goes to the absence of a social policy context in the entire budget detailed at the beginning of this submission.

I can be contacted on or at to discuss any matter in the submission.

**David Hamilton
14 June 2021**

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

7

Tell us why?

Regarding Parklet fees: No especial value is added to businesses between footpath dining or a parklet. The council is also choosing to no longer provide for the extra maintenance required for parklets. Therefore, either the fees should be the same or council continues to be responsible for maintenance.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

No

First Name

Joel

What is your connection to the city?

I work in the city

I own a business in the city

Postcode

3000

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Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

1

Tell us why?

The Australian Services Union represents hundreds of workers at the City of Melbourne. Our members work in all parts of the Council and in a broad range of classifications. Our members are for the most part low paid workers, with the majority earning between \$48,000 and \$75,000. Many worked on the front line through the lockdown last year, putting themselves and their family's health and safety at risk. The Draft Budget 2021/22 establishes the financial parameters for employee remuneration for the coming years. The proposed budget does not provide adequate funds to provide workers a fair pay increase to ensure their wages keep pace with cost of living and they are recognised for their contributions to the Council and community. It has been nearly three years since City of Melbourne workers have received a pay increase. Workers who earn as little as \$48,000 per year are seeing their wages fall below cost of living. In the same period, City of Melbourne Councillors remuneration has been increased by 4%. The Lord Mayor's remuneration has increased by \$7,800 over this period. Council officers have provided the ASU with a briefing about the budget. It has been confirmed that money put aside for worker's wages over the last two years has been expended on other initiatives,

most notably

the recent rates deferral announcement. The ASU has been advised:

- In the 2019/2020 budget, the employee cost line item was increased in the order of 2.25% but those pay increases were not paid to workers. This funding was banked by the City of Melbourne.
- In 2020/2021, this financial year, the March Quarterly Financial Statement shows there is \$8.7 million still available to be spent in the employee entitlements line item. Council officers have advised that this money is to be spent on the deferment of resident rates and is not available for pay rises this year.

The wage assumption in the 2021/2022 Draft Budget provides for a pay increase of just 1%, with no

funding allocated for the pay increases that were due on 1 July 2019 and 1 July 2020.

This big spending budget has prioritised rate deferments, subsidized dining initiatives and expensive

'Greenline' footpaths over its own workers, who have waited three years for a pay rise. We are mindful of

the financial challenges that face the City of Melbourne but it is clear the interest of rates payers and

Melbourne diners are being put above the City's own low paid workers.

The ASU calls on City of Melbourne Councillors to revise the draft budget to allocate funds to ensure its

workers are remunerated fairly.

For more information please contact:

ASU Organiser Zoe Edwards

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

First Name

Zoe Edwards

How would you like to address the Future Melbourne Committee?

In person

What is your connection to the city?

I work in the city

Postcode

3053

Subject: Draft Budget submission

Hi,
Please find attached a submission from the Australian Services Union on the draft budget.

Regards,
Zoe

Zoe Edwards
Organiser

1300 855 570 | 116 Queensberry Street, Carlton South Vic 3053
www.asuvictas.com.au



We acknowledge the Traditional Owners of the land we work on as the First Peoples of this Country.

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The ASU calls on City of Melbourne Councillors to revise the draft budget to allocate funds to ensure its workers are remunerated fairly.

For more information please contact:

ASU Organiser Zoe Edwards |

Tell us what you think of our draft Budget 2021–22 Form Submission

There has been a submission of the form Tell us what you think of our draft Budget 2021–22 through your Participate Melbourne website.

Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

10

Tell us why?

The City of Melbourne requires serious economic investment to reimagine and reposition it as one of the great cities in the world after being obliterated by the pandemic.

City office workers, potential residents and music, bar and food producers and lovers need a reason to return to the city - Melbourne needs to offer an X factor that cannot be found anywhere else in Australia.

It needs to become a proper 24 hour city, like New York or Barcelona, where people can eat, work, go to the gym or a gallery any time of the day or night.

Regular food, wine and music festivals should take over the city's streets, bars, clubs and restaurants, and Victorian artists and producers should be supported and celebrated in unique ways.

The City of Melbourne needs to invest in a Night Time Economy Department, like councils have done in London and New York, to support the vision and objectives of the Night Mayor and the Night Time Economy Advisory Committee, to ensure Melbourne continues to be clasified beside those great cities, which have already started this recovery process. We need to move quickly or we will be left behind!

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

First Name

Patrick Donovan

How would you like to address the Future Melbourne Committee?

In person

What is your connection to the city?

I am a visitor to the city

I work in the city

Postcode

3205

Tell us what you think of our draft Budget 2021–22 Form Submission

There has been a submission of the form Tell us what you think of our draft Budget 2021–22 through your Participate Melbourne website.

Privacy acknowledgement: I have read and acknowledge how Council will use and disclose my personal information.

Yes

The Budget 2021-25 reflects what is important for the future of the city.

10

Tell us why?

I am writing on behalf of Southbank Sustainability Group and its 180 community members.

We were happy to see “Climate and Biodiversity Emergency Action” added as a strategic goal in this year’s budget, along with \$20 million allocated to a new Southbank Green Space Plan and Southbank in general being a priority area to improve. It’s great to finally see action behind these well-defined problem areas in Southbank and an investment in green spaces & the community. We hope that this new \$20million green space will be designed with community interaction in mind, making it an activated, not passive, green space.

It’s important to see an investment for our suffering suburb and our city’s overall environmental footprint, showing the urgency addressing Climate Change requires.

We especially support and are looking forward to see the following five plans delivered:

- The Southbank Structure Plan
- Southbank Urban Forest Precinct Plan
- City Road Master Plan
- Southbank Boulevard and Dodds St concept plan
- Waste and Resource Recovery Hub Expansion Program

We also wish to express a strong support for the following major initiative under the “Economy of the Future” strategic objective: “to embed the Sustainable Development Goals in the way the City of Melbourne plans, prioritises its investments, reports and benchmarks against other cities”. We think it’s important that our council’s investment for future planning and overall economic

decisions reflect the importance of mitigating our carbon footprint before it's too late. It shows that our council considers the environmental implications of its decisions.

It's important and very encouraging to see our council's Climate and Biodiversity Emergency declaration didn't become a symbolic gesture, and is putting action behind this vital issue. We write in support of all major initiatives under the "Climate and Biodiversity Emergency" strategic objective. Especially how during the next four years, our council will "prioritise our environment and take urgent action to reduce emissions and waste in order to protect public health, strengthen the economy and create a city that mitigates and adapts to climate change." This shows an honest acknowledgment of responsibility and action taking in a way that can inspire more people and businesses to improve their own carbon footprint, as well as inspire and lead the way for other major cities.

We look forward to seeing plans in this draft budget put into action.

Would you like to address the Future Melbourne Committee in support of your feedback at the special meeting scheduled 3pm 29 June 2021?

Yes

First Name

Artemis

How would you like to address the Future Melbourne Committee?

In person

What is your connection to the city?

I live in the city

I work in the city

I own a business in the city

Postcode

3006

To: Corporate Planning and Performance
Subject: submission on Council Plan

Apologies for being a bit late!

On behalf of Bike Melbourne.

Council Plan

Cycling is mentioned under Safety and Wellbeing:
Proportion of trips made by public transport, bicycle or on foot. Increase

Continue to implement the Transport Strategy 2030, including delivery of a protected bike lane network, station precincts as key gateways, little streets as streets for people, safer speed limits, micro mobility trials, more efficient traffic signal timing and bicycling encouragement programs

Noted that increasing the proportion of trips by bicycle will also have a positive effect on other Strategic Objectives including:
Climate and biodiversity emergency
Access and affordability

An indicator needs to be added to the Climate and Biodiversity Emergency Objective as follows:
Reduction in transport related greenhouse emissions on Council controlled Roads.

Initiatives are needed to ensure that transport related emissions decrease. Examples of initiatives:
Discourage motor vehicle use by reducing road capacity, specifically by preventing use of local roads by through traffic (rat running) and by converting traffic lanes on arterial roads to protected bicycle lanes, wider footpaths and parkland.
(above actions are already included in the Transport Strategy 2030).

Delivery of the Transport Strategy is progressing well and we are pleased to see it is supported by the Draft Council Plan.

Budget

Funding for Cycling Infrastructure is generally at a good level. We expect this to support the Council Plan by increasing the number and proportion of cycling trips, supporting Health, Safety and Climate Emergency Objectives of the Plan.

The protected lanes being rolled at this year are of generally excellent standard and we are pleased to note that low-cost and flexible construction methods have been adopted. In particular the work of Council's Engineering Department is commended. Unprecedented levels of cooperation from the State Department of Transport have been crucial and this momentum needs to be maintained, especially in relation to roads controlled by the State. St Kilda Road lanes are a welcome example of State funded protected lanes on

State controlled roads, built by City of Melbourne. This example needs to be extended to other State arterials including Royal Parade, Flemington Rd, Victoria Street/Pde, Wellington Pde, Clarendon/Spencer/Dynon St/Rd, City Road and Lorimer Street.

On City controlled roads, funding for cycle infrastructure will enable the expansion of the network, and will also result in better connections. Gaps in the network are being filled in, which removes disincentives to ride and enhances the effectiveness of every part of the network. There is still much to be done, with many, indeed most of the arterial roads in the City are still left with only door-zone unprotected bike lanes.

Regarding budget allocations, our only query is 2022-23 where Cycle Infrastructure drops from \$8m to \$2.6m. The faster the City provides protected lanes on arterials, the sooner benefits will be reaped and it seems inconsistent to drop expenditure when so much remains to be achieved. Over the four years of the budget the funding amounts are \$8m, 2.6m, 4m and 4m. We suggest a funding profile of \$8m, 5m, 4m, 4m.

Currently there is a disconnect between the Budget, the Plan and the Transport Strategy. Implementing the Transport Strategy requires funding, provided in the Budget. However there is no way of knowing whether the funding is adequate and what projects can be delivered each year at the levels of funding proposed. We appreciate that the people who can estimate costs for projects are the same staff who are currently delivering protected bike lanes at an unprecedented rate, nevertheless without relating the budget to even rough estimates of project costs we are left guessing as to whether adequate outcomes will be delivered. We need a list of projects and costs and estimated delivery years.

Regards,

Nik Dow

Subject: Request for Royal Park Station train and tram safety upgrades



Protectors of Public Lands Victoria Inc.

Our guiding principle is never to forget that significant public lands do not belong to the Government of the day, they belong to the people. Governments must keep these lands in public ownership and control for present and future generations, properly conserved and managed.

Let us also acknowledging the Traditional Owners of these lands and pay our respects to their Elders, past, present, and emerging.

To Lord Mayor, Councillors, Chief Executive Officer, Melbourne City Council

**Re: Melbourne City Council Draft Council Plan 2021-2025 and Budget
2021- 2022 - Urgent Upgrade of Royal Park Station Required**

The Protectors of Public Lands Victoria Inc write to endorse the submission of the Royal Park Stakeholders Network seeking implementation of the Council Concept Plan to address safety concerns as a consequence of the lack of appropriate crosswalks and signalling on the Poplar Road 'S bend' adjacent to the Royal Park Train Station and tram stop no. 27. A copy of the Stakeholders Network's submission is attached.

We were elated last August when the A/Director of Infrastructure and Assets wrote to advise that these works would be recommended in the capital works program for 2021-22 (see attached letter). We were later greatly disappointed when it did not appear as part of the draft 2021-2022 budget.

This becomes especially critical this year as elongated 'E-Class' trams will begin operating on the Route 58 in October/November and preliminary works will be undertaken to upgrade tram stop infrastructure. These include fencing at the Royal Park Station site that will make a bad situation worse for vehicle, bicycle, pedestrians including visitors to the Royal Melbourne Zoo, sportspersons to the \$64.6 million expanded State Netball and Hockey Centre and the many other reasons for enjoying the largest park under Council's care.

Our members, as have those of other frequent visitors to Royal Park, have seen numerous incidents of vehicles on Poplar Road accelerating to speed through the train and tram crossings - posing a danger to cyclists and pedestrians attempting to navigate unmarked crossing points to the Zoo's northern entrance, to access shared paths, the SNHC, and general park visitors.

Indeed, when vehicles back up on Poplar Road when the train barriers are lowered it is common to see pedestrians, cyclists, and parents with children and pushing prams attempt to slip through the paused traffic.

We have been told that there are not enough traffic accidents on Poplar Road to warrant a works priority rating. We would argue that the commendable emphasis to use public transport to access Royal Park by the major venues will raise the risk. It should not take an incident of death(s) or serious injuries of visitors to change these concept works into action.

It has also been stated that these works should await completion of the revised Royal Park Masterplan 2030 currently underway. This is also a furphy. These important signalling and safe crossing works are already scoped and not dependent on the revised Masterplan.

For these and the many other reasons advanced by the Royal Park Stakeholders Network, other concerned individuals and park venue managers we petition Melbourne City Council to endorse and reinstate funds for this important safety project.

The Protectors of Public Lands Victoria would be grateful to have an opportunity to discuss the need for these safety measures at the appropriate time for public appearances.

Yours sincerely,

Michael Petit, Secretary, Protectors of Public Lands Victoria Inc

10 August 2020

By email:

*Cc: Cr. Frances Gilley
Cr. Leppert*

Dear Mr. Petit

Pedestrian crossing at Poplar Road

Thank you for your email of 12 July 2020 regarding pedestrian safety at Poplar Road. Cr. Frances Gilley has read your email, asked me to carefully consider the issues you have raised and to respond on his behalf.

I have reviewed the original letter from _____ and can confirm that there is no funding in the 2020-2021 budget for these works.

However, I have decided to prepare a full budget bid for the completion of these works as part of the 2021-2022 capital works program. This budget bid will be considered by City of Melbourne's Capital Works Panel in early 2021.

Please contact _____ on _____ or at _____ if you would like further information.

Yours sincerely

Craig Stevens
A/ Director Infrastructure and Assets

CoM reference
Case

2 June 2021

Justin Hanney
 Chief Executive Officer
 City of Melbourne

PO Box 74
 Parkville
 Victoria 3052
 Australia
 p: 1300 966 784
 w: zoo.org.au

ABN: 969 139 59053

**Re: Melbourne City Council draft Council Plan 2021-2025 and Budget 2021-2022
 Urgent Upgrade of Royal Park Station Required**

Dear Mr Hanney

On behalf of the Royal Park Stakeholders Network, we write to you regarding the recent release of the Melbourne City Council draft Council Plan 2021-2025 and draft Budget 2021-2022, where we note the exclusion of the upgrade to Royal Park Station (refer image 1 below).

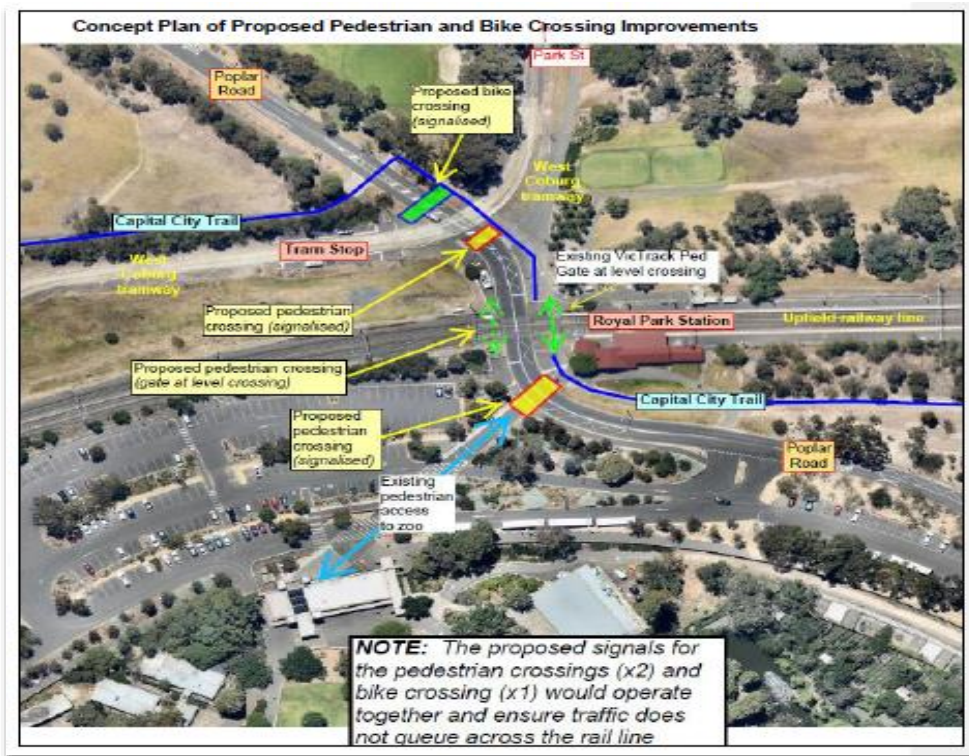


Image 1 - Royal Park Station Upgrade Proposal.

In previous years, Michael Petit, Secretary of the Protectors of Public Lands Victoria Inc and Kaye Oddie, Secretary of the Friends of Royal Park Inc have written and exchanged correspondence with Melbourne City Council to request this project to be considered (refer case number 290935) and it was understood it was to be included in the Capital Works program for 2021-2022. The rationale for the immediacy of the request is due to serious safety concerns due to lack of appropriate crosswalks

and signalling on the Poplar Road 'S bend' adjacent to the Royal Park Train Station and tram crossing for pedestrians and cyclists.

The situation is increasingly getting worse as we have the new roll-out of E-Class extended trams to service this line, an upgraded State Netball and Hockey Centre and Melbourne Zoo open to the public again post COVID. This access point is frequently used by people with disabilities, parents with prams and does not provide safe access to key community facilities (refer image 2 below).

We ask the Melbourne City Council to consider immediately the inclusion of these works within the Draft Budget 2021-2022, understanding Council's long-standing commitments to supporting public transport and major visitor facilities of Melbourne. We believe supporting the Royal Park Station intersection upgrade will provide a range of benefits, including:

- Improved pedestrian, bicycle, tram, and vehicle safety at the intersection
- Encourages public transport use by visitors and patrons to Melbourne Zoo and State Netball and Hockey Centre
- Recognises the Royal Park Station precinct as a 'key gateway' to major tourist facilities, sports complexes, and the Park
- Provision of clearer safety signalling and improved sight lines for Yarra Trams drivers and impacting on the safety of trams crossing and the stated risk of vehicle conflicts.

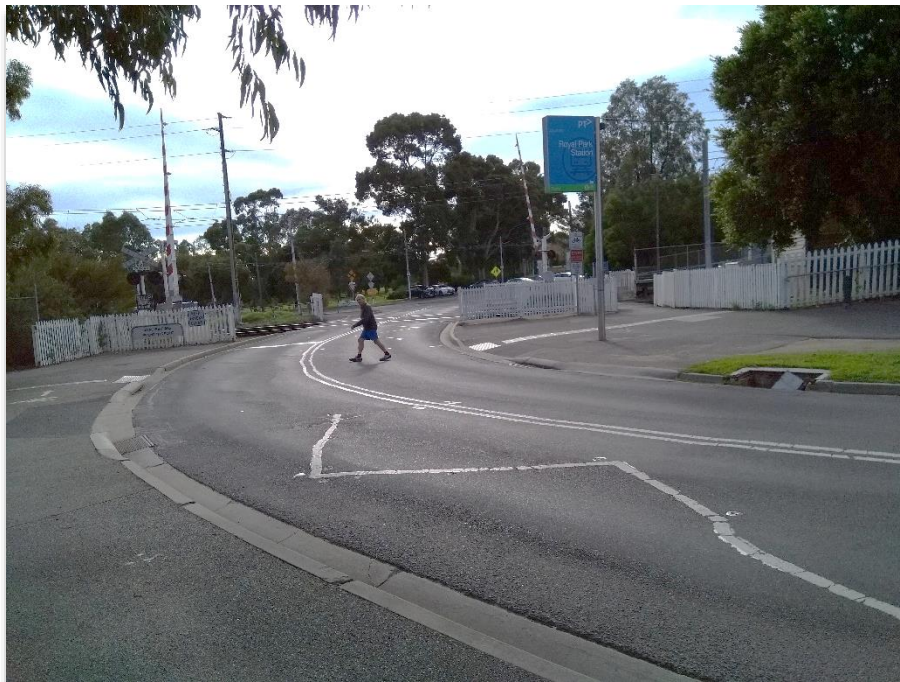


Image 2 – Current Royal Park Station/No 58 tram/Poplar Road intersection without safety crossings, safety signalling and with poor sightlines and pedestrian/cyclist/tram/vehicle conflicts.

We look forward to hearing the outcome of our request.

Yours sincerely

Michelle Bruggeman
Director, Melbourne Zoo on Behalf of

Robbie Russo, Melbourne Zoo Senior Manager Visitor, Commercial and Events
Matt Holman, Melbourne Zoo Senior Manager Visitor Excellence
Michael Petit, Protectors of Public Lands Vic Inc
Tess Craigie, Venue Manager State Netball & Hockey Centre
Andrew Skillern, Hockey Victoria & SA
Rosie King, Netball Victoria
Kaye Oddie, Friends of Royal Park, Parkville Inc
Paul Leitinger, Royal Park Protection Group Inc
Anne Phefley, Royal Park Protection Group Inc
Kerryn Pennell, Orygen Health
Julie McCormack, Urban Camp Melbourne
Daniel Whykes, Urban Camp Melbourne
Tracey Lawson, Royal Children's Hospital
Maria Keys, Secretary Royal Park Tennis
Tony Morton, Public Transport Users Association

the Bunurong Boon Wurrung and Wurundjeri Woi Wurrung peoples of the Eastern Kulin Nation and pays respect to their Elders past, present and emerging. We are committed to our reconciliation journey, because at its heart, reconciliation is about strengthening relationships between Aboriginal and non-Aboriginal peoples, for the benefit of all Victorians.

From: Liz Rodriguez
Date:
To:
Subject: permit costs feedback

Hi Thank you for your time on the phone yesterday and again, apologies for missing the deadline with the budget feedback.

I felt it was important to touch on the below and appreciate you considering the feedback which is intended in a friendly and constructive way.

The outdoor extension to the dining has been fantastic and a real help as we started to come out of lock down in November 2020 and a testament to the hard work and commitment of Council to Melbourne.

The vibrancy felt in the precinct at Bourke Street was joyful.

I fully understand the commerciality of charging a form of outdoor café fee for the area being used by venues to generate revenue, however, I was hoping that you may be able to take into consideration the following.

- The fee for the parklet space is double the fee for the existing outdoor café dining and meets more the objective to make up lost parking revenue for council rather than the long-term goal of retaining businesses of quality in the CBD
- I appreciate that the council will have an ongoing reduction in revenue due to the loss of these parking spaces, however, it might be worth considering mitigating this loss in the modification of other infrastructure that is earmarked to reduce parking spots elsewhere.
- It doesn't seem like a good time to try and make up any part of this loss through the CBD businesses.
- Although the extension is visually attractive and does create the possibility of extra revenue for the businesses, it is important to keep in mind that the majority of the entire outdoor area is used to its full potential for only a few months of the year.
- Based on this pricing, a yearly fee can already be quite high and leave little room for businesses to be able to bear any increases (as an example, ours would come to about 10 K – but I appreciate ours is quite large) – nevertheless
- This can also put real pressure on cash flow for businesses of different size and strength when it falls due in one sum.

In terms of renting/buying outright the infrastructure-

My understanding is that these costs are approx \$7K per bay per annum to rent or \$10K to purchase outright the whole 5 bays (I'm not sure if I have that, quite right ??)

- The cost to rent would make it unviable and an unmanageable outlay for most businesses
- The cost to buy (if that is for all 5 bays) makes more sense, however, given the current state businesses find themselves in
 - yet another lock down and who knows when there will be more...
 - less foot traffic
 - difficulty in workers returning
 - restrictions on *everything!*
 - Decimation of consumer confidence

It simply becomes a cost that I believe will make most businesses opt out and this will undo much of the efforts that CoM has already spent to create a city of openness and experience, excitement and attraction.

Given the cost is extensive to council I appreciate this is a tricky one. Perhaps it could be –

Purchase over time

- Council purchase the infrastructure that is retained and charge a small but ongoing rental fee to the venue.
- ? – don't have all the answers

Every day maintenance - venues really should be able to do this on their own. Unless there is serious damage to the infrastructure.

This raises a separate question of liability in terms of the infrastructure, if it were owned by the venue.

Happy to chat further and work on solutions to see Melbourne thrive again.

Speak soon

Liz Rodriguez,

<cid:image001.jpg@01D22A1F.FF63D090>



	Paral				<p>The differential between residential and non-residential rates should be significantly increased. Almost all of the MCC expenditure is for the benefit of business directly or indirectly via spending on services/amenity/events for workers/visitors to the City. Residents receive very little benefit or support from MCC and our issues are largely ignored or subject to faux consultation where we are asked our views and then little to no account is taken of our views and issues. There should be no impost of waste charges on residents as any waste collection service by MCC is one of the few benefits residents receive for the rates they pay. MCC should focus on imposing new charges or much higher charges on developers for use of footpaths/roads for construction which significantly impacts pedestrians and for out of hours permits which significantly impacts residents. Also MCC should look at charges for Universities which are exempt but in normal times earn significant revenue</p>