

Management report to Council

Agenda item 6.3

Council Works 2019/20 Quarter 2 Report

Council

Presenter: Chris Lamont, General Manager Capital Project and Infrastructure

25 February 2020

Purpose and background

1. To inform Council of the financial performance of the 2019–20 Council Works Program (CWP).

Key issues

2. A formal review of the CWP is undertaken monthly to understand current challenges and subsequent delivery risks. As a result, adjustments to program budget allocations have been proposed to optimise overall CWP delivery for 2019–20 as outlined in Attachment 3.
3. The value of work completed at the end of the second quarter of 2019–20 (December) was \$65.2 million compared to the budget value of \$80.3 million. The CWP is 74 per cent delivered against the second quarter budget.
4. In 2019-20 the CWP will be reviewed by the Capital Works ELT Sub committee on a monthly basis with program adjustments advised to Council through a monthly briefing paper, and captured through a quarterly Management Report to Council.

Recommendation from management

5. That Council:
 - 5.1. Notes the 2019–20 Council Works Program second quarter report.
 - 5.2. Approves program adjustments to this year’s allocation recommended by management based on the following categories:
 - 5.2.1. Returned Funds:
 - 5.2.1.1. Transforming Southbank Boulevard and Dodd Street returned \$6,712,864.
 - 5.2.1.2. Queen Victoria Precinct Renewal Program returned \$5,000,000.
 - 5.2.1.3. Melbourne Innovation District (MID) Urban Realm Year 2 returned \$400,000.
 - 5.2.2. External Contributions:
 - 5.2.2.1. External contributions of \$9,000,000 for the Melbourne CBD Protective Security Works Program will be received in 2020-21 rather than 2019-20.
 - 5.2.3. Additional Funds:
 - 5.2.3.1. Chinatown Precinct Catenary Lanterns has requested an additional \$150,000.
 - 5.2.4. New Projects:
 - 5.2.4.1. Flinders St Pedestrian Operated Signals. Connecting Federation Square Atrium across Flinders St to Hosier Lane, \$135,000 will be used to make temporary Pedestrian Operated Signals proposed by Metro Tunnel Project a permanent installation.
 - 5.2.4.2. River Studios Unit 4 Fit Out. Request for \$105,000 for fit out.
 - 5.2.4.3. Lygon Street Median Lighting request \$59,814.
 - 5.2.4.4. Event Marketing Scrim. Request for \$4,780.
 - 5.2.5. Internal Transfers
 - 5.2.5.1. Transfer of \$55,320 between Melbourne Town Hall Restoration and Refurbishment and Reimaging Ground Floor Administration Building to streamline cost control and reporting.
 - 5.2.6. Notes that with the above mentioned adjustments the capital works budget has been revised from \$205,388,055 to \$181,636,687.

Attachments:

1. Supporting Attachment (Page 2 of 18)
2. 2019-20 Council Works Program First Quarter Report (Page 3 of 18)
3. Record of Program Adjustment First Quarter Report (Page 9 of 18)
4. Council Works Program Listing(Page 13 of 18)
5. Schedule Program Variances 2019-20 (Page 17 of 18)

Supporting Attachment

Legal

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various projects.

Finance

2. The financial implications are detailed through the body of the report and in the attachment and result in a reduction in the annual plan and budget to a revised total of \$181.6 million.

Conflict of interest

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

Health and Safety

4. In developing this proposal, no Occupational Health and Safety issues or opportunities have been identified as these are addressed on a project by project basis.

Stakeholder consultation

5. The Council Works Program is a component of the draft budget which undergoes statutory community engagement as part of the Annual Plan and Budget cycle. Additionally, specific external stakeholder consultation is undertaken for individual projects and programs.

Environmental sustainability

6. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council by:
 - 6.1 Creating public open space (Boyd Park, Lincoln Square, Southbank Boulevard and Dodds Street).
 - 6.2 Planting trees (Tree Planting and Replacement Program).
 - 6.3 Minimising environmental impact and reducing operating costs (Lady Huntingfield Children's Centre).
 - 6.4 Managing microclimate and increasing biodiversity (Climate Adaptation – Urban Landscapes).
 - 6.5 Enabling sustainable transport (Bicycle Improvement Program).

Council Works 2019/20 Quarter 2 Report

1. Overview

Spend at the end of the second quarter for 2019/20 financial year was \$65 million compared to the Year to Date budget of \$80 million. The year to date spend is \$5 million higher than the same time in 2018/19. To deliver on the revised budget of 181 million, a spend of \$116 million is required over the second half of the year.

Council Works Category	Year to Date			Spend YTD %	Full Year Budget
	Budget \$'000s	Actual \$'000s	Variance \$'000s		
Maintenance					
Capital Grants	0	0	0	0%	0
Maintenance	5,235	5,063	172	39%	12,877
Total Maintenance	5,235	5,063	172	39%	12,877
Capital Works					
New Works	58,358	39,145	19,213	27%	142,499
Renewal / Refurbishment	16,767	21,062	(4,295)	42%	50,011
Total Capital Expenditure	75,125	60,207	14,918	31%	192,511
Total Council Works Program	80,360	65,270	15,090	32%	205,388
Adjusted Council Works Program					181,637

1A – 2019/20 Council Works Financial Performance – Second Quarter

2. Key Program Adjustments

Council approved budget of \$205 million has been revised down to \$181 million through approved program adjustments. Attachment 3 provides details of program adjustments year to date.

In addition to program adjustments, a number of projects have been identified as requiring funds to be carried forward to 2020/21 -

- **Elizabeth St Streetscape Improvements** – Stakeholder approvals and revised flood modelling prompting further design have impacted on delivery timeframes. As a result of works beginning later than expected works will span 2019/20 and 2020/21 financial years. It is proposed to carry forward \$750k to 2020-21.
- **North Bank Open Space (Enterprize Park)** – Extensive transport agency approvals were required obtain approval for works to proceed, resulting in a staged construction. Early works package has now been awarded and works soon to begin. Final park upgrades scheduled to begin in 2019/20 and be completed in 2020/21. It is proposed to carry forward \$1.5 million to 2020-21.
- **Other Projects** – As a result of the mid-year review in January, the following projects have flagged potential carry-forwards from 2019-20 to 2020-21 –
 - i. Exhibition Street Bike Lane
 - ii. Major Streetscape Improvements
 - iii. Fawkner Park Pasley Street North Entrance Improvement Works
 - iv. Market Street Open Space
 - v. Lady Huntingfield Child Care Centre
 - vi. Southbank Promenade

Further change to the financial year 2019/20 program will be sought in the quarter three report to Council.

3. Program Variances

Attachment 4 provides a full list of project variance figures. Attachment 5, provides project specific explanations for major variances over \$200,000.

4. Milestones over next Quarter

Over the next quarter, the following key milestones are forecasted –

- **Elizabeth St Streetscape Improvements** – Temporary tree planters will be relocated from Southbank Boulevard to Elizabeth St South to improve street amenity leading in to construction beginning and signifying that changes is coming
- **North Bank Open Space (Enterprise Park)** – Demolition works are scheduled to begin in March as an early works package. Demolition will focus on removal plinths around the base of the original viaduct pylons.
- **Lincoln Square Play Space** – With award of tender in February, works are scheduled to begin in March on the construction of the new play space at Lincoln Square.
- **Transforming Southbank Boulevard** – Stage 2, the large open space to the front of the Melbourne Recital Centre and South bank Theatre between Dodds Street and Sturt Street, is scheduled to be completed by the end of March. Tender award on Stage 3, the large open space area to the front of the ABC will occur in March.
- **Reimagining Melbourne Town Hall Ground Floor** – Tender awarded in February. Works to Level 1 City Village will be completed in March to enable the relocation of CityLab. This will enable works to continue on ground floor.
- **Melbourne Town Hall Roof Works** – Tender released for proposed roof work. These works are a key component of the priority works proposed for the Town Hall.

5. Project Highlights from Quarter 2

Over the last quarter the following highlights have occurred

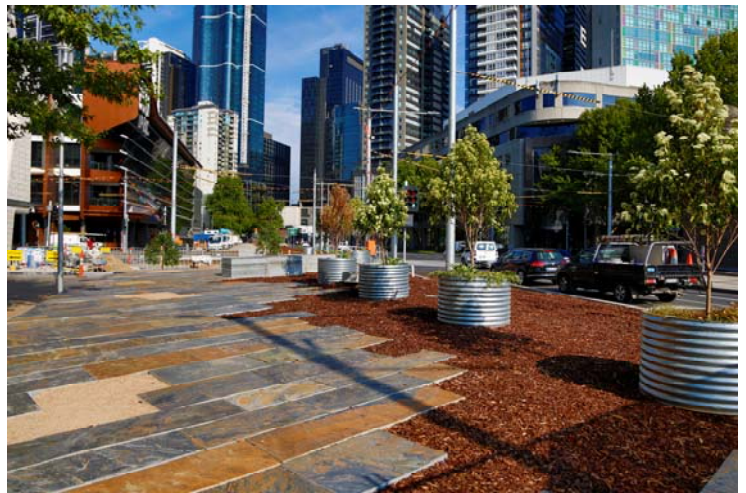
5.1 Southbank Boulevard – Bike Lanes and Roadway – Construction Update

The Transforming Southbank Boulevard project is comprised of 6 stages of works. Stage 1 involves extensive roadway realignment, with 5 stages of open space works to follow.

Construction of the roadway in **Stage 1** is complete with the exception of the footpath and bike lane to the front of a development site at 55 Southbank Boulevard.

Stage 2 of the Southbank Boulevard project consists of a large open space to the front of the Melbourne Recital Centre and Southbank Theatre between Dodds Street and Sturt Street. This was partially opened in December, with the remaining section scheduled for completion by the end of March. An event will be held in April to celebrate the opening of this first park.

Stage 3 consists of a large open space area to the front of the ABC. Tenders have now closed.



5.2 Lady Huntingfield Childcare and Family Services Centre – Construction Update

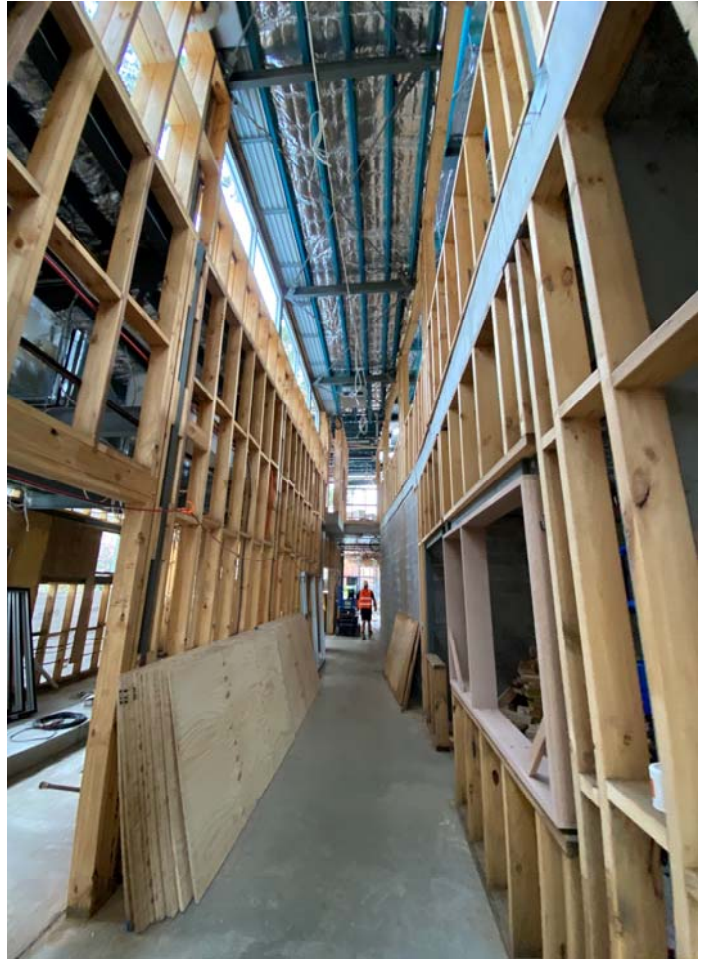
These works will see the expansion of Lady Huntingfield Children’s Centre to 106 places and an integration of Maternal & Child Health Service.

Due to the site constraints, the construction has been sequenced in two stages.

The building floor slab have now been completed throughout the whole building, with roof works, framing and internal services well underway.

Key environmental design elements have are being adopted to harness renewable energy sources through use of ground heat exchanger (GHE), sub floor rock pile thermal energy storage and solar photovoltaics.

Status: Under construction. Handover expected in July 2020.



5.3 Victorian Emergency Services Memorial

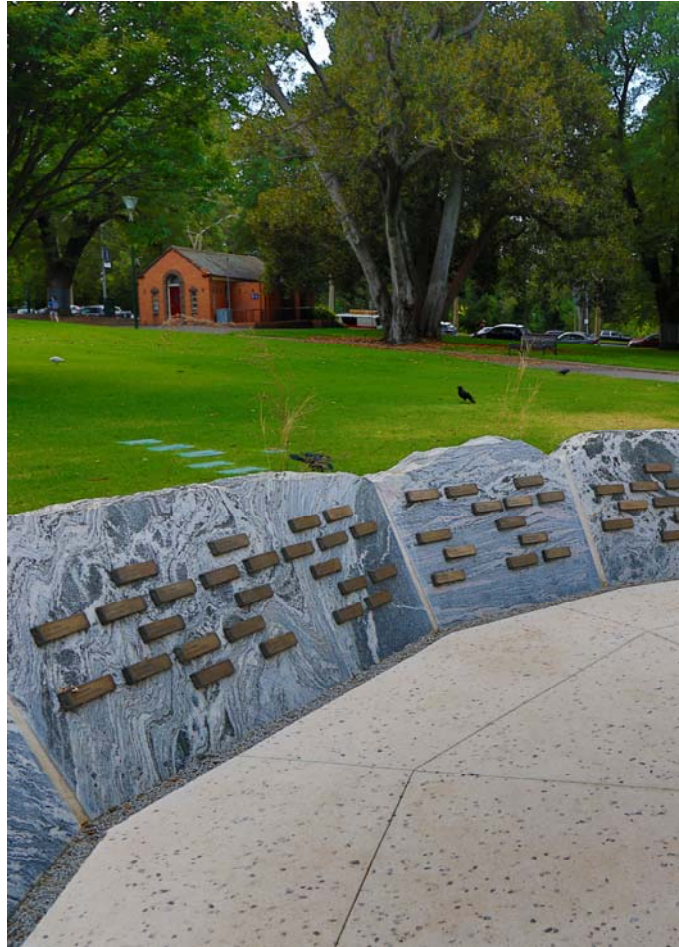
Construction was completed in full on the Victoria Emergency Services Memorial in December

The new Victorian Emergency Services Memorial is crafted from the need to integrate memorialisation of the six Emergency Services Organisations into the historically significant grounds of Treasury Gardens.

The new Memorial will become a place of sanctuary and reflection for members' families, as they gather either individually or in groups to reflect on the service and sacrifice of their loved ones.

Value: \$2.1 million

Status: Completed December 2019



5.4 Lincoln Square North

Lincoln Square Concept Plan outlined four key actions: expanded park, planning for trees, improved amenity and a new play space. In December works were completed on each of those actions except for the play space which is currently out to tender.

Expanding Lincoln Square will see an increase in public open space of approximately 3000 square metres or a 28 per cent increase to the current size of the square.

Value: \$2.6 million park expansion

Status: Expanded park works (Completed), Play space (Tender)





Record of Program Adjustments 2019-20

Attachment 3
Agenda item 6.3
Council
25 February 2020

Month	Project No.	Project Name	Council Approved Budget	Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants	Revised Budget	Comments
Quarter Two										
Oct-19	18B1369N	Melbourne CBD Protective Security Works Program	27,368,692	0	0	0	0	(9,000,000)	18,368,692	The Department of Justice will delay payment of \$9 million until 2020-21. Forum did not approve funding via CoM funds \$9 million. It was noted there is contingency from three sites \$4.50 million and from purchasing equipment \$2 million. If additional funds are required a change request will be submitted to the Forum.
Nov-19	14G8111N	Transforming Southbank Boulevard and Dodds Street	18,726,502	0	0	0	(6,712,864)	0	12,013,638	The surplus funds allocated in the current financial year are due to previous delays experienced on stage 1 which resulted in a carry forward from 2018-19 of \$6.71 million. Part of this carry forward was due to external funding received in advance from the Australia 108 development \$2.19 million and Hume Property Partners \$242,436. The budget forecast has been updated based on a revised programme of works and projected percentage of works to be completed in the 2019-20 financial year. Funds required for consultancy services and fees, and to complete construction works in the 2019-20 financial year are anticipated to be \$12 million. Funds being returned in the current financial year are required to be reallocated to Project code 14G8111N in the 2020-21 financial year for the Transforming Southbank Boulevard project.
Jan-20	14G1301N	Queen Victoria Precinct Renewal Program	15,000,000	(5,000,000)	0	0	0	0	10,000,000	Surplus funds of \$5 million due to recommendation of the Committee of Trustees last year to defer the shed restoration works. It is anticipated these works will commence in May 2020.
Jan-20	18B3410N	Melbourne Innovation District (MID) Urban Realm Year 2	600,000	(400,000)	0	0	0	0	200,000	Surplus funds of \$400,000 for the procurement of infrastructure for Test Sites and new wayfinding initiatives in City North. The program of work is not yet mature enough to proceed with the procurement of infrastructure for Test Sites as more background analysis and technical feasibility needs to be done to establish what is required. In addition development of smaller pilot project for wayfinding which involves digital and physical components rather than a full physical signage overhaul in City North. This work is being done currently with the aim of deploying pilot projects in Q4.
Oct-19	19B5205N	Chinatown Precinct Catenary Lanterns	115,000	150,000	0	0	0	0	265,000	Commitments have been made to Chinatown Precinct to improve the presentation of Chinatown during the New Year Celebrations. Timing of this work allows for scoping and prototyping so that subsequent delivery can occur in Quarter One and Two 2020-21.

Month	Project No.	Project Name	Council Approved Budget	Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants	Revised Budget	Comments
Oct-19	19B2301N	Flinders Street Pedestrian Operated Signals	0	135,000	0	0	0	0	135,000	Metro Tunnel Project as part of mitigation to footpath closures at Federation Square will install a temporary Pedestrian Operated Signal (POS) connecting Federation Square Atrium across Flinders Street to Hosier Lane. This new project will provide a capital contribution to the installation of the POS to make this a permanent legacy and provide kerb outstands to improve the experience for pedestrians. This includes some drainage works. The project will be completed in late 2018 early 2019 as part of changes required for the Metro Tunnel Project works at Federation Square. If funds were not made available CoM could make the modifications. This would likely increase the overall costs as well as increase the impact of completing works in this area twice.
Jan-20	19B4120N	River Studios Unit 4 Fit Out	0	105,000	0	0	0	0	105,000	Additional \$105,000 requested for fit out. Council will lease the premises from September 2019 with a sub-lease process following. Delaying the fit out will result in a loss of income.
Oct-19	19B5207N	Lygon Street Median Lighting	0	59,814	0	0	0	0	59,814	Additional funding to purchase and install light fittings and brackets for the tree lighting project in Lygon Street, Carlton.
Oct-19	19B5110N	Events Marketing Fence Scrim	0	4,780	0	0	0	0	4,780	Additional funding to purchase 120 metres of black fence scrim due to changes in the Melbourne Music Week 2019 site plan at Alexandra Gardens. This fence scrim will be plain and un-branded and therefore can be used across all Premier Events and other CoM events. The life span is approximately three years. The fence scrim is required for Melbourne Music Week 2019 which commences 18 November 2019.
Oct-19	18B2004N	Melbourne Town Hall Restoration and Refurbishment (MTHRR)	4,202,300	55,320	0	0	0	0	4,257,620	Transfer \$55,320 carry forward funds from project 16B3401N Reimagining Ground Floor Administration Building to streamline cost control and reporting.
Oct-19	16B3401N	Reimagining Ground Floor Administration Building	55,320	(55,320)	0	0	0	0	0	Transfer \$55,320 carry forward funds to project 18B2004N Melbourne Town Hall Restoration and Refurbishment (MTHRR) to streamline cost control and reporting.
Total Quarter Two			66,067,814	(4,945,406)	0	0	(6,712,864)	(9,000,000)	45,409,544	

Month	Project No.	Project Name	Council Approved Budget	Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants	Revised Budget	Comments
Quarter One										
Jul-19	19B3343N	Construct Emergency Services Victoria Memorial	2,000,000	0	(2,000,000)	0	0	0	0	This project is a duplication of 18B3362N Victoria Emergency Services Memorial in Treasury Gardens.
Sep-19	19B3323N	Southbank Promenade Stage 1	5,100,000	0	0	0	(1,374,072)	0	3,725,928	<p>It is proposed to increase the approved life to date budget from \$5.71 million to \$9.33 million and re-distribute the 2019-20 budget across 2 years i.e. 2019-20 and 2020-21 to reflect the construction program. The changes are due to 3 factors: original approved budget reflected a single year of works rather than the overall project scope, forecast start of works has been extended, a reduction in the forecast total stage 1 cost.</p> <p>The original approved budget reflected a single year of works rather than the overall Stage 1 project scope</p> <p>The project is composed of a sequence of design and works spanning 3 financial years.</p> <p>Start of works has been extended</p> <p>The start of works on site has been adjusted which in-turn reduces the forecast 2019-20 expenditure. The principal reasons for the adjusted start are:</p> <ul style="list-style-type: none"> • Additional internal approvals, including ELT (strategic) and Councillor Forum have extended the design duration • Coordination with completion of cycle network works including Southbank Boulevard • Coordination of tree planting, Christmas shut down and summer events. <p>Reduction in the forecast total stage 1 cost</p> <p>With further design, site investigations, detailed cost planning, construction sequencing and scope clarification the forecast overall cost has reduced. This is in spite of the increase in scope with the addition of the eastern ramp and stair, costed as \$1.50 million.</p>
Aug-19	16B4504N	Lady Huntingfield Family and Children's Service Centre	9,270,000	(1,190,000)	0	0	0	720,000	8,800,000	<p>It is proposed to decrease the budget from \$9.27 million to \$8.80 million due to construction delays at the Lady Huntingfield site; as reported in the July monthly report (DM#12707546) and as reported to the Department of Education (DM#12756832).</p> <p>Increase of \$720,000 external funding:</p> <p>The external funding from the Department of Education has increased from \$800,000 to \$1.52 million.</p> <p>Due to construction delays, the proposed funds were not granted in 2018-19 as the ground floor slab had not commenced. Therefore, funding of \$800,000 is now scheduled to be received in September 2019 upon the milestone completion of the ground floor slab and a further \$720,000 is scheduled to be received in January 2020 for the milestone completion of the roof framing.</p> <p>Decrease \$1.19 million Council funding:</p> <p>The CoM funding has decreased from \$8.47 million to \$7.28 million due to the forecasted delays. Direct CoM procurement funds for FF&E (fitout), ICT, signage, wayfinding, relocation costs, rectification works on Plane Tree Way, consultants and construction contingencies has been forecasted to be expended in 2020-21.</p>
Aug-19	18B1368N	Installation of Security Bollards – Melbourne East Police St	0	0	0	0	0	146,643	146,643	<p>Additional funding due to change of scope requiring water main relocation works to facilitate installation of security bollards as required by City West Water. Total cost of project is \$445,000. In 2018-19 \$300,000 worth of works was completed. The balance of the works will be completed in July and August 2019. The additional works are funded by Victoria Police.</p>

Month	Project No.	Project Name	Council Approved Budget	Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants	Revised Budget	Comments
Aug-19	19B1340R	Roads to Recovery program	323,947	0	0	0	0	144,751	468,698	Initial budget was based on last year's Roads to Recovery allocation. This increase reflects the actual 2019-20 allocation.
Sep-19	19B1341R	Victorian Grants Commission - Local Road Funding	673,454	0	0	0	0	58,105	731,559	The Victorian Grants Commission allocated more funds than originally anticipated when the budget was developed.
Sep-19	19B3327M	Green Our City Strategic Action Plan implementation	1,921,988	1,335,275	(1,250,000)	0	0	0	2,007,263	The Budget 2019-20 proposal incorrectly stated \$1.25 million in external funds. This income was received in 2016-17 from DELWP. During 2018-19 an unbudgeted amount of \$85,275 was received from Melbourne Water. Both funds were recognised as income at the time of receipt, are unspent and were unable to be carried forward due to relating to Maintenance expenditure. Both unspent external funds are represented as an increase in Council Funds.
Jul-19	19B0201N	Source to Pay Project Phase 2	0	251,200	0	0	0	0	251,200	Additional funds required for the rollout of Phase 2 of the Contract Management System. Phase 2 includes project scoping and implementation of contract management processes in Open Windows \$113,400. In addition training \$48.9k and website collateral will be created to support users of the system \$88,900.
Sep-19	19B5103R	River Lights Upgrade – Alexandra Gardens / Birrarung Marr	100,000	60,000	0	0	0	0	160,000	The quoted cost for the completion of works was submitted with the original Budget 2019-20 proposal. However the panel revised the budget down to \$100,000. Quote for refurbishment works per DM#12719278. New lighting infrastructure will use energy efficient LED lighting which will provide cost savings and environmental benefits. New lighting will also reduce the risk of failure/faults and increase lighting in the precinct during major events.
Aug-19	18B4118R	Creative Spaces Website Redevelopment	95,000	100,000	0	0	0	5,000	200,000	A proposal was put forward for the 2019-20 budget; however the capital works panel advised that this should be absorbed into IT Renewal. The project was then discussed at panel as part of IT New; the project was not endorsed at the time. This project is 50/50 funded City of Melbourne and Creative Victoria. During 2018-19 \$30,000 was spent on the investment, this was funded 50/50. In June 2019 we received \$95,000 from Creative Victoria; the full amount was carried forward. In order to complete the project we are seeking an additional \$100,000 City of Melbourne funding and the balance of \$5,000 from Creative Victoria. The City of Melbourne funding has been funded via a surplus in 19B0303R Technology Modernisation - Renewal. As part of the funding agreement with Creative Victoria, we are required to complete the development this financial year; therefore this project cannot be delayed.
Aug-19	19B0303R	Technology Modernisation - Renewal	5,600,000	(100,000)	0	0	0	0	5,500,000	Transfer of \$100,000 surplus funds to finalise project 18B4118R Creative Spaces Website design and build.
Total Quarter One			25,084,389	456,475	(3,250,000)	0	(1,374,072)	1,074,499	21,991,291	
Total Adjustments			91,152,203	(4,488,931)	(3,250,000)	0	(8,086,936)	(7,925,501)	67,400,835	

* Denotes comment explaining adjustment is contained in Attachment 3

Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
MAINTENANCE PROJECTS				
18B1336M Street Lighting Renewal (LED rollout - New Upgrade)	0	0	188,436	(188,436)
18B1366M Street Trading Infrastructure Maintenance	0	0	320	(320)
18B1410M Parks Maintenance Works Program	0	0	51,444	(51,444)
18B3323M Green Our Rooftop Demonstration Roof	0	0	1,057	(1,057)
18B3359M Urban Forest Health (Pest and Disease Management)	0	0	775	(775)
19B0304M IT Maintenance	1,000,000	580,000	565,873	14,127
19B1305M Bridge Maintenance	330,000	157,250	50,200	107,050
19B1306M Street Lighting Maintenance (OMR Charges)	1,130,000	564,000	467,810	96,190
19B1309M Wharf and Marina Maintenance	155,000	87,500	18,300	69,200
19B1323M Bicycle lane maintenance	165,000	50,000	0	50,000
19B1326M Traffic Signal installations	550,000	255,000	10,190	244,810 #
19B1327M Pump Station Maintenance	55,000	20,000	0	20,000
19B1328M Fire Hydrant Maintenance	25,000	15,000	13,000	2,000
19B1329M Banner Pole Maintenance	30,000	17,500	15,812	1,688
19B1330M Street Lighting Upgrade	700,000	150,000	60,000	90,000
19B1332M Drains Maintenance	45,000	15,000	17,862	(2,862)
19B1366M Pedestrian Monitoring - renewal and maintenance of sensors	37,000	18,498	23,238	(4,740)
19B1369M Safe City Camera Maintenance	140,000	80,000	54,198	25,802
19B1370M Corporate Security Access and Control Maintenance	123,000	73,682	44,741	28,941
19B1371M Street Trading Infrastructure Maintenance	215,000	55,000	20,000	35,000
19B1412M Accommodation Modifications	300,000	30,000	48,849	(18,849)
19B1414M Property Services Annual Minor Works Program	900,000	67,000	337,298	(270,298) #
19B1426M Surveying Services for titles to Council's properties and ro	200,000	40,000	38,000	2,000
19B2301M Metro Tunnel Project	300,000	150,000	109,710	40,290
19B2501M Advance Architectural Design	75,000	25,000	5,305	19,696
19B2502M Maintenance of Pedestrian Signage	50,000	25,000	33,574	(8,574)
19B2503M Advance Industrial Design	75,000	25,000	89,461	(64,461)
19B2504M Advance Landscape Architecture Design	75,000	40,000	45,149	(5,149)
19B2505M Advance Streetscape Design	50,000	27,000	36,000	(9,000)
19B2506M Advance Urban Design	50,000	27,000	48,500	(21,500)
19B2507M Advance Parks Design	75,000	39,000	71,628	(32,628)
19B2602M Melbourne Contemporary Pavilion	300,000	300,000	310,097	(10,097)
19B2603M Better Bids - Development of Capital Works Program	50,000	40,000	0	40,000
19B3327M Green Our City Strategic Action Plan implementation	1,921,988	208,075	214,612	(6,537) *
19B3351M Urban Forest Health (Pest and disease management)	282,000	141,000	92,286	48,714
19B3352M Connecting people with nature	70,000	25,180	16,799	8,381
19B4110M Creative Spaces Maintenance	63,309	29,618	43,093	(13,475)
19B4111M ArtPlay Theatre Equipment and Furniture Maintenance	20,000	9,500	236	9,264
19B4112M Signal Theatre Equipment and Furniture Maintenance	20,000	10,000	12,487	(2,487)
19B4113M Meat Market – Maintenance of Technical equipment	20,000	0	8,515	(8,515)
19B4115M Arts House Annual Maintenance of Theatrical Equipment	40,000	10,000	1,545	8,455
19B4118M Public Art Melbourne - LAB and Maintenance	150,000	60,000	15,932	44,068
19B4119M Capital Maintenance of the Art and Heritage Collection	200,000	64,000	64,591	(591)
19B4426M Library and Community Hubs Renewal and Maintenance	300,000	50,000	77,209	(27,209)
19B4427M YMCA Managed Recreation Facility Equipment Renewal and Maint	150,000	50,000	73,036	(23,036)
19B5102M Melbourne Fashion Week Asset Maintenance and Install	45,000	45,000	44,822	178
19B5104M Christmas Festival Decorations Program - Maintenance	2,135,000	1,435,000	1,544,884	(109,884)
19B5108M Moomba Festival - Parade Floats Maintenance	200,000	100,000	66,898	33,102
19B5203M Wayfinding signage program - Maintenance	60,000	24,000	8,815	15,185
TOTAL MAINTENANCE PROJECTS	12,877,297	5,234,803	5,062,588	172,215



* Denotes comment explaining adjustment is contained in Attachment 3
Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
CAPITAL PROJECTS				
13G8103N Living Victoria Fund	835,182	310,000	319,841	(9,841)
13G8106N Stormwater Harvesting Projects	0	0	1	(1)
14G1301N Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	15,000,000	5,155,449	3,637,183 1,518,266	* #
14G8111N Southbank Boulevard Upgrading	18,726,502	15,026,502	5,700,264	9,326,238 * #
15B3101N City Road Improvement	218,632	205,000	91,770	113,230
15G7613R City Library facility upgrade	0	0	0	0
15G7923N North Melbourne Reserve New Landscaping & Synthetic Court In	0	0	(0)	0
15G8135N Boyd New Park	1,474,086	1,400,000	1,419,541	(19,541)
16B1376N Flood Mitigation – Whiteman Street/Clarendon Street	51,548	3,000	3,061	(61)
16B1417R Property Services - Accommodation Improvements and Renewal	0	0	0	0
16B1423N Emissions Reduction Plan	0	0	37,000	(37,000)
16B3318N Greening Melbourne Implementation Plan	25,000	25,000	7,300	17,700
16B3320N AMCOR Water Pipeline	120,783	60,783	20,000 40,783	
16B3333N Lincoln Square (Landscape Concept Plan)	4,774,342	2,752,500	2,482,554	269,946 #
16B3401N Reimagining Ground Floor Administration Building	55,320	0	6,188	(6,188) *
16B4504N Lady Huntingfield Child Care Centre - Upgrade	9,270,000	2,325,000	2,004,576	320,424 * #
17B1348R Princess Bridge Bluestone Repair works	0	0	245	(245)
17B1358N Bicycle Improvement Program	314,000	314,000	314,000	0
17B1361N Road Safety Program	32,641	10,000	0	10,000
17B1404N KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOPME	1,251,956	618,000	224,345 393,655	#
17B1410R Kathleen Styme Post Occupancy Review Works	1,528	1,528	4,772	(3,244)
17B1503N Southbank Promenade - Landscape Upgrade	67,124	40,000	5,560	34,440
17B1513R Parks Tree Planting and Replacement Program	0	0	(0)	0
17B2201N Munro Community Hub	55,758	27,882	0	27,882
17B3201R North Melbourne Community Centre	0	0	(0)	0
17B3303N Fawkner Park Master Plan implementation	653,054	400,000	385,435	14,565
17B3334N North Bank Open Space & Public Realm Projects	2,003,332	196,000	62,500	133,500
17B3335N Open Space Strategy Park Expansion Program	280,886	280,000	120,000	160,000
17B3341R Holland Park Playground Renewal	0	0	6,700	(6,700)
17B3346N Les Erdi Plaza	82,922	82,922	96,123	(13,201)
17B3347N Memorials	50,000	25,000	4,948	20,052
17B4111R Arts House Refurbishment of Foyer and Public Areas Stage 2	0	0	0	0
18B0301R IT Renewal	0	0 0 0		
18B0303N New Business Initiatives	1,401,505	1,305,000	1,040,096	264,904 #
18B0304N New CoM Desktop Environment	353,388	353,388	353,388	0
18B0305N What's On Enhanced Customer Experience	44,879	44,879	44,879	0
18B1201N New OCS Equipment	373,340	23,340	22,666	675
18B1306N Elizabeth Street South Streetscape Improvements	233,383	233,383	185,950	47,433
18B1325N Pedestrian Monitoring Program - Expansion of sensor network	16,462	16,462	17,038	(576)
18B1346R Victorian Grants Commission - Local Road Funding	370,535	0	0	0
18B1351R Waterproofing of Webb Bridge and Sandridge Foot Bridge	140,000	140,000	132,000	8,000
18B1367N New Public Toilets - Harbour Esplanade, Docklands	282,344	215,000	132,000	83,000
18B1368N Installation of Security Bollards – Melbourne East Police St	0	0	146,643	(146,643) *
18B1369N Melbourne CBD Protective Security Works Program	27,368,692	11,634,898	8,160,000	3,474,898 * #
18B1406R Parks Renewal Program	586,158	586,158	453,304 132,854	
18B1409R Parks Tree Planting and Replacement Program	0	0	(0)	0
18B1414N Waterways Operations Precinct	242,190	0 0 0		
18B1422N Furniture and Equipment New Purchases	20,080	20,080	41,077	(20,997)
18B1423R Property Services Accommodation Improvements and Renewal	16,198	16,198	18,223	(2,025)
18B1426R Property Services DDA Works	37,000	37,000	39,996	(2,996)
18B1428R Property Services Hazardous Materials Remediation Program	0	0	78,330	(78,330)
18B1430R Radio Frequency Identification (RFID) for Furniture and Whit	61,680	15,000	0	15,000
18B1431R City Baths Master Plan Stage II	0	0	1	(1)
18B1432R Property Services Renewal Works	0	0	15,128	(15,128)
18B1433N 132 Kavanagh Street - Sale of land	0	0	5,584	(5,584)
18B2004N Town Hall Buildings Restoration and Refurbishment	4,202,300	612,000	425,310	186,690 *
18B2005N Bourke Street Precinct Redevelopment	1,893,029	451,029	534,201	(83,172)
18B3106R City Road Master Plan	436,748	300,000	280,178	19,822
18B3304N Princes Park Master Plan Implementation	24,679	24,679	31,316	(6,637)



* Denotes comment explaining adjustment is contained in Attachment 3
Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
18B3342N	Woody Meadow project	1,650	1,650	0	1,650
18B3345R	UL Climate Adaptation Renewal Works	47,749	21,749	21,182	567
18B3355R	Southbank Promenade upgrade	206,948	170,000	130,305	39,695
18B3360N	Green our City Strategic Action Plan - Regulatory changes to	65,523	65,523	62,338	3,185
18B3362N	Victoria Emergency Services Memorial in Treasury Gardens	1,304,261	1,304,261	1,641,626	(337,365) #
18B3406N	Community Innovation Lab	0	0	735	(735)
18B3407N	Redevelop the Census of Land Use and Employment system (Smar	449,664	430,877	359,324	71,553
18B3409N	Melbourne Innovation District (MID) Digital Infrastructure	16,390	16,390	8,665	7,725
18B3410N	Melbourne Innovation District (MID) Urban Realm	600,000	25,000	29,547	(4,547) *
18B3411N	Melbourne Innovation District (MID) Test Sites	10,210	10,210	0	10,210
18B3416N	City Analytics	58,950	50,000	49,125	875
18B4116N	Public Art Melbourne (Growth Areas)	1,000,000	140,000	109,399	30,601
18B4118R	Creative Spaces Website Redevelopment	95,000	10,000	0	10,000 *
18B4302R	Smoke-free Areas Initiative	43,007	25,803	0	25,803
18B4419N	Sporting Pavilion Food Handling Regulation Improvements	450,000	30,000	57,319	(27,319)
18B4421N	Sporting Pavilion Gas Bottle/BBQ Storage	0	0	9,406	(9,406)
18B4424R	Parkville Tennis Club Resurfacing	127,750	127,750	112,500	15,250
18B4506N	Munro Community Hub	1,996,714	243,598	45,546	198,052
18B4507N	Carlton Central Learning Precinct – ELC and Family Services	394,209	338,000	247,410	90,590
18B5102R	Christmas Festival Program - Decoration renewal	124,000	124,000	90,000	34,000
18B5107R	Premier Event - Asset refurbishment	0	0	12,842	(12,842)
18B5203N	Wayfinding signage program – Extending signs to priority are	21,675	21,675	23,102	(1,427)
18B5205N	Melbourne Town Hall (visitor services) - Stage 2	133,704	20,000	8,224	11,776
19B0201N	Source to Pay Project Phase 2	0	0	90,972	(90,972) *
19B0302N	Tech Mod – New	9,515,000	3,886,000	3,948,993	(62,993)
19B0303R	Tech Mod – Renew	5,600,000	2,000,000	2,736,066	(736,066) * #
19B1333R	DDA Compliance - Infrastructure	500,000	215,000	111,100	103,900
19B1334R	Flood Mitigation Renewal	1,900,000	670,000	299,000	371,000 #
19B1336R	Drains renewal	1,700,000	945,000	1,702,900	(757,900) #
19B1337R	Kerb and Channel Renewal	1,000,000	855,000	625,000	230,000 #
19B1339R	Street Furniture Renewal	400,000	215,000	312,000	(97,000)
19B1340R	Roads to Recovery program	323,947	0	468,698	(468,698) * #
19B1341R	Victorian Grants Commission - Local Road Funding	673,454	140,000	723,052	(583,052) * #
19B1343R	Roadway Renewal	4,500,000	1,895,000	1,559,000	336,000 #
19B1344R	Footpath Renewal	4,500,000	2,125,000	2,051,000	74,000
19B1346R	Banner Pole Renewal	30,000	30,000	2,891	27,109
19B1347R	Waterproofing Sandridge Foot Bridge	165,000	0	2,000	(2,000)
19B1349R	Evan Walker Bridge Painting	250,000	0	23,230	(23,230)
19B1350R	Melbourne City Marina Renewal	60,000	0	2,000	(2,000)
19B1351N	New Drainage Infrastructure	310,000	0	167,400	(167,400)
19B1352N	Major Streetscape Improvements	3,275,000	285,000	310,408	(25,408)
19B1353N	Walking Plan	445,000	120,000	28,000	92,000
19B1354N	Road Safety Program	270,000	0	22,000	(22,000)
19B1355N	Pump Station Upgrade - Stubbs Street	2,000,000	55,000	20,000	35,000
19B1356N	New Footpaths	300,000	35,000	90,000	(55,000)
19B1362N	Corporate Cameras viewed in Control room	90,000	0	63,780	(63,780)
19B1363N	Replace Digital Radio Network	360,000	360,000	360,000	0
19B1364R	Parking Meter Renewal	960,000	800,000	800,000	0
19B1367R	Corporate Fleet Replacement	285,000	250,000	54,781	195,219
19B1368N	Pedestrian Monitoring Program - Expansion of sensor network	100,000	50,000	29,735	20,265
19B1373N	Cycle Infrastructure	2,500,000	1,150,000	1,165,000	(15,000)
19B1376N	Exhibition Street Bike Lane	2,600,000	40,000	82,685	(42,685)
19B1406R	Parks Renewal Program	7,100,000	1,100,000	1,030,818	69,182
19B1409R	Waterways Renewal Program	377,000	77,000	1,100	75,900
19B1410N	Furniture and Equipment New Purchases	101,000	45,000	51,375	(6,375)
19B1418R	Property Services DDA Works	300,000	60,000	69,859	(9,859)
19B1422R	Kensington Stockyard Precinct Works	175,000	0	1,765	(1,765)
19B1423R	Property Services Renewal Works	6,000,000	370,000	3,818,033	(3,448,033) #
19B1424R	Property Services Sustainability Renewal Works	1,400,000	0	214,846	(214,846) #
19B1425N	Property Services Sustainability New Works	410,800	65,000	54,491	10,509

* Denotes comment explaining adjustment is contained in Attachment 3
Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
19B1428R Property Services Accomodation Improvements and Renewal	126,400	40,000	14,307	25,693
19B1429N Australia Wharf Fitout	500,000	40,000	10,832	29,168
19B1431R Melbourne Town Hall Priority Projects	1,520,000	485,000	720,000	(235,000) #
19B2301N Flinders Street Pedestrian Operated Signals	0	0	0	0 * #
19B2508N Spring Street Public Space at Princess Theatre	150,000	30,000	10,580	19,420
19B2601N Elizabeth Street Streetscape Improvements	2,100,000	145,000	123,250	21,750
19B3101R City Road Master Plan	500,000	0	12,621	(12,621)
19B3105N Spencer Street Master Plan West Melbourne	300,000	40,000	0	40,000
19B3106N Our HOOD City of Melbourne Heritage Database	250,000	101,500	0	101,500
19B3315R Climate Adaptation Urban Landscapes Renewal Works	900,000	195,000	95,254	99,746
19B3323N Southbank Promenade Stage 1	5,100,000	450,000	146,907	303,093 * #
19B3328N Seafarers Rest Park	1,000,000	115,000	19,743	95,257
19B3331N Market Street Open Space	3,430,000	930,000	123,640	806,360 #
19B3336N Fawkner Park Pasley Street North Entrance Improvement Works	1,200,000	0	1,737	(1,737)
19B3340N JJ Holland Park Playground	1,647,645	0	117,232	(117,232)
19B3343N Construct Emergency Services Victoria Memorial	2,000,000	2,000,000	0	2,000,000 * #
19B3345R Parks Tree Planting and Replacement Program	1,870,000	825,000	905,352	(80,352)
19B3350R Median and Tree Plot Renewals	150,000	75,000	73,230	1,770
19B3353R Create habitat to increase nature in the city	100,000	45,774	41,005	4,769
19B3413R Melbourne City DNA Fitout and Service Delivery	900,000	168,000	103,248	64,752
19B3415N GIS Platform and System upgrade	200,000	125,000	13,119	111,881
19B3417N Melbourne Knowledge Week Hub	100,000	75,000	75,000	0
19B3418R Melbourne Innovation District (MID) Urban Digital Infrastruc	600,000	245,625	108	245,517 #
19B4109R Meat Market piano replacement	75,000	75,000	69,477	5,523
19B4114R Design Scope ArtPlay Kitchen	20,000	20,000	5,074	14,926
19B4117R Arts House staged replacement lighting and audio	40,000	30,000	3,771	26,229
19B4302N Smoke Free Areas Initiative	50,000	30,000	32,266	(2,266)
19B4414R Library Collection Renewal	1,400,000	750,000	774,602	(24,602)
19B4418N Synthetic Sports Field Installation (Princes Park)	50,000	15,000	13,279	1,721
19B4421R Riverslide Skatepark and JJ Holland Park Skatepark redevelop	125,000	40,000	10,372	29,629
19B4422N North Melbourne Comunity Centre Redevelopment	50,000	30,000	16,560	13,440
19B4423N Community Sports Pavilion Upgrade (Fawkner Park North)	750,000	10,000	70,317	(60,317)
19B4425R Princes Hill Tennis Club Courts Renewal	360,000	20,000	17,500	2,500
19B4428R Melbourne City Baths and North Melbourne Recreation Centre S	105,000	0	6,454	(6,454)
19B4429N Outdoor Fitness Equipment Installation	210,000	5,000	521	4,479
19B4430N Public Toilet Installation	400,000	15,000	8,492	6,508
19B4437N Library Joinery	100,000	7,000	16,038	(9,038)
19B4440N Community Sporting Pavilion Design Works	800,000	50,000	68,148	(18,148)
19B4441N North Park Tennis Club	50,000	50,000	41,183	8,817
19B4507R Children Centre - Equipment maintenance and renewal	30,000	0	3,554	(3,554)
19B5101N Events Marketing – portable digital screens	25,000	12,500	0	12,500
19B5103R River Lights Upgrade – Alexandra Gardens / Birrarung Marr	100,000	100,000	0	100,000 * #
19B5105N Christmas Decorations NEW	860,000	860,000	700,000	160,000
19B5106R Christmas Decorations - Renewal	300,000	300,000	149,049	150,951
19B5107N Moomba Festival - Parade Floats	300,000	120,000	239,419	(119,419)
19B5109R Moomba Festival - Parade Assets Renewal	100,000	30,000	47,463	(17,463)
19B5110N Events Marketing Fence Scrim	0	0	4,780	(4,780) *
19B5204N Wayfinding signage program – Extending signs to priority are	182,672	33,000	35,615	(2,615)
19B5205N Chinatown Precinct Catenary Lanterns	115,000	90,000	37,700	52,300 *
19B5206R Melbourne Visitor Booth Upgrade	196,250	0	4,710	(4,710)
19B5207N Lygon Street Median Lighting	0	0	31	(31) *
TOTAL CAPITAL PROJECTS	192,510,758	75,124,945	60,207,320	14,917,625
TOTAL MAINTENANCE AND CAPITAL PROJECTS	205,388,055	80,359,748	65,269,908	15,089,840



2019-20 Council Works Program
Second Quarter - Schedule of Program Variances
Projects >\$200,000 variance to budget

Attachment 5
Agenda item 6.3
Council
25 February 2020

Project		Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
19B1423R	Property Services Renewal Works Renewal. Works at Carlton Baths and City Baths were brought forward. Works were going to be completed Feb/March. Other works completed early, were Drill Hall garden, Fitzroy gardens, Moomba Warehouse. The majority of spend were at the Carlton and City Baths.	6,000,000	6,000,000	370,000	3,818,033	(3,448,033)
19B1336R	Drains renewal Works completed ahead of schedule.	1,700,000	1,700,000	945,000	1,702,900	(757,900)
19B0303R	Tech Mod – Renew A number of projects have commenced earlier than expected. In addition, purchases of laptops to meet ad-hoc demand have been greater than planned. Forecast spending is still on track to remain within budget for the year.	5,600,000	5,500,000	2,000,000	2,736,066	(736,066)
19B1341R	Victorian Grants Commission - Local Road Funding Works completed ahead of schedule.	673,454	731,559	140,000	723,052	(583,052)
19B1340R	Roads to Recovery program Works completed ahead of schedule.	323,947	468,698	0	468,698	(468,698)
18B3362N	Victoria Emergency Services Memorial in Treasury Gardens Surplus contaminated material was removed from site at an additional cost of \$223,000 above the project budget. Negotiations are underway with CFA and EMV about repayment of this cost to the Council.	1,304,261	1,304,261	1,304,261	1,641,626	(337,365)
19B1414M	Property Services Annual Minor Works Program Over spent due to emergency works at Town Hall	900,000	900,000	67,000	337,298	(270,298)
19B1431R	Melbourne Town Hall Priority Projects Works completed ahead of schedule. Also number of unplanned remedial works were carried out by PPW under the project.	1,520,000	1,520,000	485,000	720,000	(235,000)
19B1424R	Property Services Sustainability Renewal Works Works on CH2 lighting ahead of schedule. Original budget indications were for the 3rd Quarter.	1,400,000	1,400,000	0	214,846	(214,846)
19B1337R	Kerb and Channel Renewal Behind the schedule. All works will be completed by the end of FY	1,000,000	1,000,000	855,000	625,000	230,000
19B1326M	Traffic Signal installations Behind schedule because there was a delay in the installation of upgraded pedestrian signals on Rathdowne St, outside Carlton Gardens Primary School. This \$300,000 project will be completed in Feb 2020.	550,000	550,000	255,000	10,190	244,810
19B3418R	Melbourne Innovation District (MID) Urban Digital Infrastruc Behind the schedule due to delay in vendors completing scoping of works before proceeding to installation of Testbed components. All budget will be spent and Testbed components will be installed by the end of FY.	600,000	600,000	245,625	108	245,517



2019-20 Council Works Program
Second Quarter - Schedule of Program Variances
Projects >\$200,000 variance to budget

Attachment 5
Agenda item 6.3
Council
25 February 2020

Project		Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
18B0303N	New Business Initiatives Some smaller initiatives have been delayed and are expected to commence during Quarter 3.	1,401,505	1,401,505	1,305,000	1,040,096	264,904
16B3333N	Lincoln Square (Landscape Concept Plan) A contingency amount of \$200,000 was set aside to deal with and dispose of the contaminated soil that was discovered on site, however the amount allocated was not required.	4,774,342	4,774,342	2,752,500	2,482,554	269,946
19B3323N	Southbank Promenade Stage 1 Due to management of construction related disruption in Southbank, the tender and construction has been placed on hold.	5,100,000	3,725,928	450,000	146,907	303,093
16B4504N	Lady Huntingfield Child Care Centre - Upgrade On-going delays due to non-conformances of the concrete works. As a result, projected builder's progress claims for the months of Nov and Dec were less projected.	9,270,000	8,800,000	2,325,000	2,004,576	320,424
19B1343R	Roadway Renewal Behind the schedule due to delay in Service Authorities completing their service renewal works prior to road resurfacing by Council. . All works will be completed by the end of FY	4,500,000	4,500,000	1,895,000	1,559,000	336,000
19B1334R	Flood Mitigation Renewal Behind the schedule due to delay in getting required service proving works to complete detailed designs. Resources reallocated to Drainage Renewal projects which have been completed ahead of schedule. All Flood Mitigation Renewal works will be completed by the end of FY	1,900,000	1,900,000	670,000	299,000	371,000
17B1404N	KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOPMENT Schematic design phase scheduled to be completed in Nov 2019 is forecasted to be completed by Feb 2020. Consultant fees not expended due to delays.	1,251,956	1,251,956	618,000	224,345	393,655
19B3331N	Market Street Open Space Tender and construction is delayed due to 447 Collins remedial façade works.	3,430,000	3,430,000	930,000	123,640	806,360
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Progr The budget variance is largely attributed to a decision to defer shed restoration works to ensure market traders were only required to relocate once, thereby minimising the impact of renewal works on the market. In lieu of the more substantive works advancing, a trial shed restoration project was undertaken, with the lessons learnt to inform the delivery methodology of the broader substantive shed restoration works to commence in May 2020. Heritage Victoria granted a permit in December 2019 for the shed restoration works.	15,000,000	15,000,000	5,155,449	3,637,183	1,518,266
19B3343N	Construct Emergency Services Victoria Memorial This project is a duplication of 18B3362N Victoria Emergency Services Memorial in Treasury Gardens. The budget has been revised to zero per the Monthly Capital Works Forum and approved by ELT.	2,000,000	0	2,000,000	0	2,000,000
18B1369N	Melbourne CBD Protective Security Works Program The \$3.475 million underspend YTD variance is primarily due to delays in delivery of site works at Olympic Boulevard, Queen Victoria Market and State Library in December. The cost of works for these sites was also lower than anticipated, which further contributed to the underspend.	27,368,692	18,368,692	11,634,898	8,160,000	3,474,898
14G8111N	Southbank Boulevard Upgrading The project was phased in order to account for a change request which was submitted to reallocate \$7M in project funding, resulting in the appearance of a significant underspend. With the exception of the reallocated budget amount, the project is tracking closer to its forecast phasing for its revised budget.	18,726,502	12,013,638	15,026,502	5,700,264	9,326,238
Total		116,294,659	96,840,579	51,429,235	38,375,380	13,053,855