

Management report to Council

Agenda item 6.7

2019–20 Council Works Program First Quarter Report

Council

Presenter: Rob Adams, General Manager City Design

26 November 2019

Purpose and background

1. The purpose of this report is to inform Council of the financial performance of the 2019–20 Council Works Program (CWP) as at the end of the first quarter and to seek an adjustment to the program budget.

Key issues

2. A formal review of the CWP is undertaken monthly to review challenges and delivery risks. The last monthly review identified the need for adjustments to the 2019-20 CWP these are outlined in Attachments 2 and 3.
3. The value of work completed at the end of the first quarter of 2019-20 was \$25.968 million compared to the budget value of \$36.916 million.
4. While many projects continue to track on or ahead of schedule, capital expenditure against the first quarter budget has been significantly influenced by:
 - 4.1. Duplication of the Emergency Services Victoria Memorial project - \$2 million.
 - 4.2. Budget for Southbank Boulevard exceeding phased expenditure for 2019-20. An amount of \$9.4 million is proposed to be carried forward to 2020-21.

Recommendation from management

5. That Council:
 - 5.1. Notes the 2019–20 Council Works Program first quarter report.
 - 5.2. Approves program adjustments to this year’s allocation reducing the CWP from \$205,388,055 to \$202,294,957 (\$3,093,098):
 - 5.2.1. Returned Funds include:
 - 5.2.1.1. Construct Emergency Services Victoria Memorial returned \$2 million as this project is a duplication of Victoria Emergency Services Memorial in Treasury Gardens.
 - 5.2.1.2. Southbank Promenade Stage 1 returned \$1.37 million in 2019-20. Balance of \$3.26 million will be re-phased into 2020-21. Total project budget has reduced from \$11 million to \$9.33 million.
 - 5.2.1.3. Lady Huntingfield Integrated Children’s Hub has returned \$470,000 in 2019-20 due to construction delays. This will be re-phased into 2020-21. No change has been made to the overall project budget.
 - 5.2.2. Additional Funds:
 - 5.2.2.1. Green Our City Strategic Action Plan Implementation has requested an additional \$85,275. This relates to an external contribution received from Melbourne Water in 2018-19, which will now be expended in 2019-20.
 - 5.2.2.2. Source to Pay Project Phase 2 has requested an additional \$251,200 to rollout Phase 2 of the Contract Management System.
 - 5.2.2.3. River Lights Upgrade – Alexandra Gardens / Birrarung Marr has requested an additional \$60,000 to complete installation of the new lighting infrastructure.
 - 5.2.3. External Contributions:
 - 5.2.3.1. External contributions of \$146,643 have been received for water main relocation works to facilitate Installation of Security Bollards – Melbourne East Police St.

5.2.3.2. Additional external contributions of \$144,751 have been received to reflect the 2019-20 Roads to Recovery allocation.

5.2.3.3. Additional external contributions of \$58,105 have been received to reflect the 2019-20 Victorian Grants Commission - Local Road Funding allocation.

5.2.4. Internal Transfers:

5.2.4.1. Creative Spaces Website Redevelopment has requested an additional \$100,000 to finalise the website and design which is offset in savings from Technology Modernisation - Renewal. Note, this project is 50/50 funded City of Melbourne and Creative Victoria.

Attachments:

1. Supporting Attachment (Page 3 of 15)
2. 2019-20 Council Works Program First Quarter Report (Page 4 of 15)
3. Record of Program Adjustment First Quarter Report (Page 7 of 15)
4. Council Works Program Listing (page 9 of 15)
5. Schedule Program Variances 2019-20 (Page 14 of 15)

Supporting Attachment

Legal

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various projects.

Finance

2. The financial implications are detailed through the body of the report and in the attachment and result in a reduction of \$3,093,098 in the annual plan and budget to a revised total of \$202.30 million.

Conflict of interest

3. No member of Council staff, or other person engaged under a contract, involved in advising on, or preparing this report, has declared a direct or indirect interest in relation to this report.

Health and Safety

4. No new Occupational Health and Safety issues or risks have been identified.

Stakeholder consultation

5. The Council Works Program is a component of the draft budget which undergoes statutory community engagement as part of the Annual Plan and Budget cycle. Additionally, specific external stakeholder consultation is undertaken for individual projects and programs.

Environmental sustainability

6. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council by:
 - 6.1 Creating public open space (Boyd Park, Lincoln Square, Southbank Boulevard and Dodds Street).
 - 6.2 Planting trees (Tree Planting and Replacement Program).
 - 6.3 Minimising environmental impact and reducing operating costs (Lady Huntingfield Children's Centre).
 - 6.4 Managing microclimate and increasing biodiversity (Climate Adaptation – Urban Landscapes).
 - 6.5 Enabling sustainable transport (Bicycle Improvement Program).

2019–20 Council Works Program First Quarter Report

1. Overview

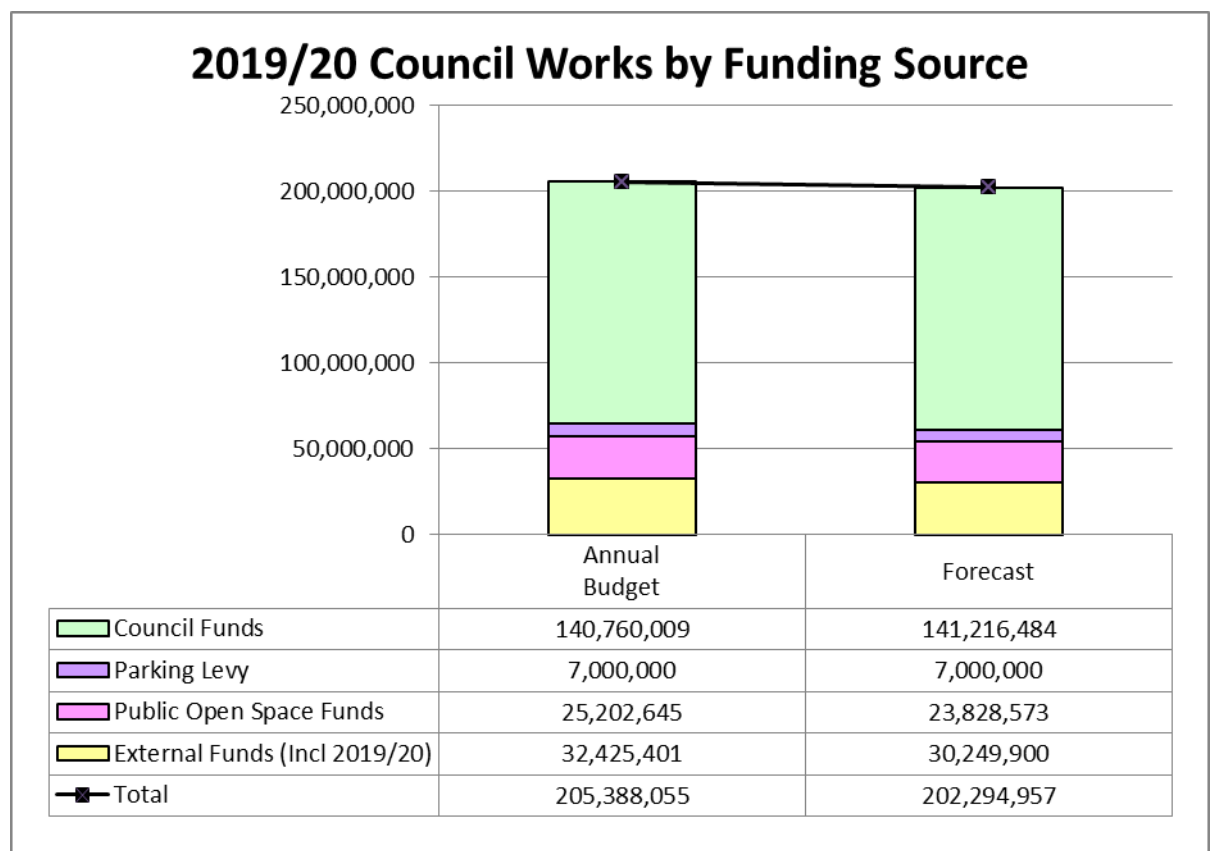
The cumulative value of work at the end of the first quarter for 2019–20 was \$25.968 million compared to the accumulated Year to Date budget value of \$36.916 million. The cumulative spend in the first quarter of 2019/20 is tracking higher than 2018-19, up \$5.4 million, and is the highest spend in the first quarter in the previous 4 years.

Difference between Year to Date budget value and Year to Date value of work is due to two projects:

- a. **Emergency Services Victoria Memorial** – this was a duplication in the 2019 -20 budget with full budget phased in the first quarter. - \$2 million
- b. **Southbank Boulevard Upgrading** – a review of project phasing was undertaken in August. This assessment identified the 2018-19 carry forward amount would exceed the value of work that would be delivered in 2019-20. It is proposed that \$9.4 million be taken out of the project budget for 2019-20.

2. Financial Performance

2.1 Council Works Funding



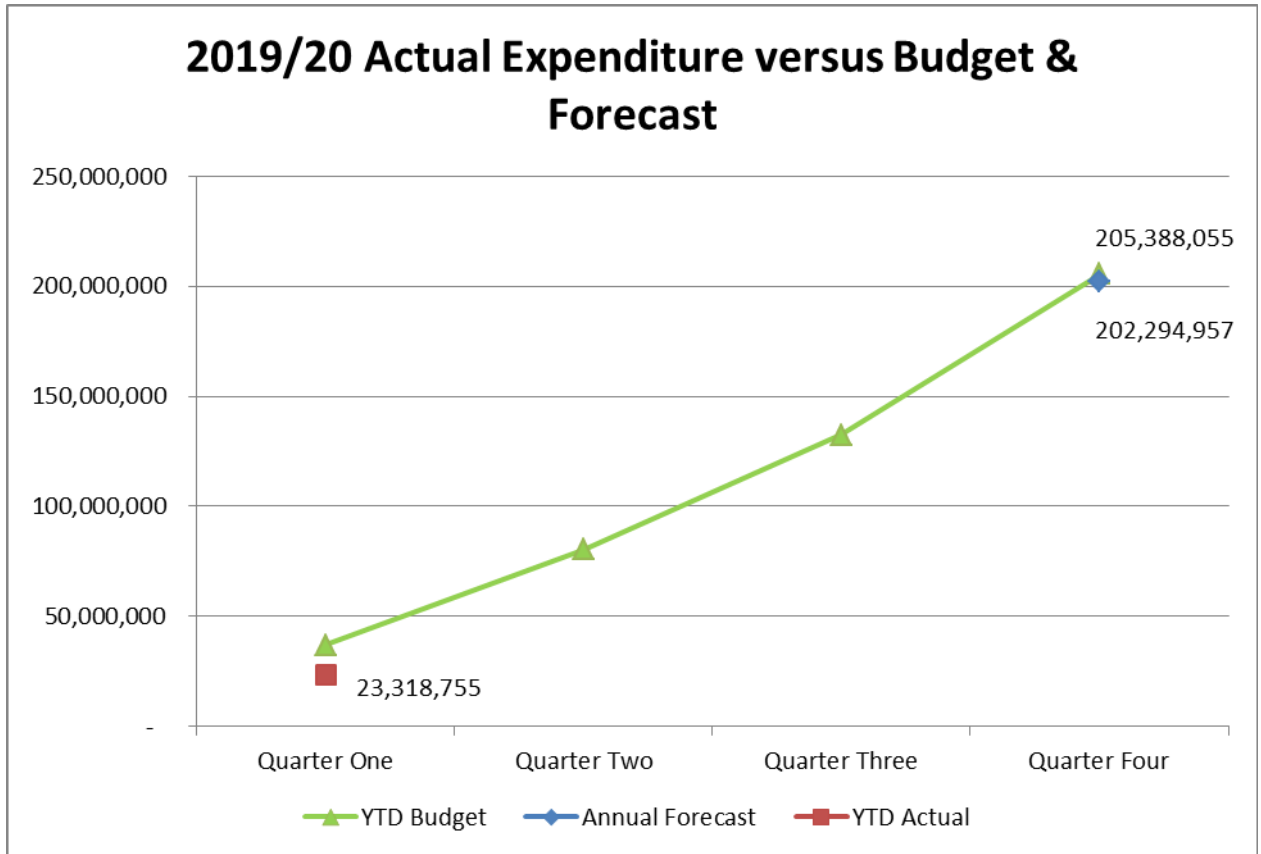
Graph 2.A 2019–20 Council Works by Funding Source

Total Council Works funding at the end of quarter 1 was \$202.295 million, a net reduction of \$3.090 million from the Annual Budget. Key changes through 2019–20 include:

- Construct Emergency Services Victoria Memorial returned \$2.00 million as this project is a duplication of Victoria Emergency Services Memorial in Treasury Gardens.
- Southbank Promenade Stage 1 returned \$1.37 million to be spent in 2020-21.

Attachment 3 captures a list of program adjustments.

2.2 Financial Analysis



Graph 2.B: 2019–20 Actual Expenditure versus Budget & Forecast

Council Works Category	Year to Date			Full Year	
	Budget \$'000s	Actual \$'000s	Variance \$'000s	Spend YTD %	Budget
Maintenance					
Capital Grants	0	0	0	0%	0
Maintenance	1,724	1,822	(98)	14%	12,877
Total Maintenance	1,724	1,822	(98)	14%	12,877
Capital Works					
New Works	28,759	16,374	12,385	11%	142,499
Renewal / Refurbishment	6,433	7,771	(1,338)	16%	50,011
Total Capital Expenditure	35,192	24,146	11,046	13%	192,511
Total Council Works Program	36,916	25,968	10,948	13%	205,388
Adjusted Council Works Program					202,295

Table 2.C: 2019–20 Actual Expenditure versus Budget & Forecast

2.3 Maintenance

The maintenance program achieved \$1.82 million compared to the first quarter budgeted value of \$1.72 million.

2.4 Capital Works

The new works program achieved \$16.37 million compared to the first quarter budgeted value of \$28.76 million.

The renewal works program achieved \$7.77 million compared to the first quarter budgeted value of \$6.43 million.

2.5 Total Council Works

In total, the Council Works Program (Capital + Maintenance) has delivered 70 per cent against the first quarter budget value for the 2019–20 financial plan.

3. Program Variances 30 September 2019

Attachment 4 provides a full list of project variance figures and Attachment 5 provides project specific explanations for major variances over \$200,000.



Item Number	Month	Project No.	Project Name	Council Approved Budget	Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants	Revised Budget	Comments
Quarter One											
6.2.1.1	Jul-19	19B3343N	Construct Emergency Services Victoria Memorial	2,000,000	0	(2,000,000)	0	0	0	0	This project is a duplication of 18B3362N Victoria Emergency Services Memorial in Treasury Gardens.
6.2.1.2	Sep-19	19B3323N	Southbank Promenade Stage 1	5,100,000	0	0	0	(1,374,072)	0	3,725,928	<p>It is proposed to increase the approved life to date budget from \$5.71 million to \$9.33 million and re-distribute the 2019/20 budget across 2 years ie 2019/20 and 2020/21 to reflect the construction program. The changes are due to 3 factors: original approved budget reflected a single year of works rather than the overall project scope, forecast start of works has been extended, a reduction in the forecast total stage 1 cost.</p> <p>The original approved budget reflected a single year of works rather than the overall Stage 1 project scope</p> <p>The project is composed of a sequence of design and works spanning 3 financial years.</p> <p>Start of works has been extended</p> <p>The start of works on site has been adjusted which in-turn reduces the forecast 2019/20 expenditure. The principal reasons for the adjusted start are:</p> <ul style="list-style-type: none"> • Additional internal approvals, including ELT (strategic) and Councillor Forum have extended the design duration • Coordination with completion of cycle network works including Southbank Boulevard • Coordination of tree planting, Christmas shut down and summer events. <p>Reduction in the forecast total stage 1 cost</p> <p>With further design, site investigations, detailed cost planning, construction sequencing and scope clarification the forecast overall cost has reduced. This is in spite of the increase in scope with the addition of the eastern ramp and stair, costed as \$1.5 million.</p>
6.2.1.3	Aug-19	16B4504N	Lady Huntingfield Family and Children's Service Centre	9,270,000	(1,190,000)	0	0	0	720,000	8,800,000	<p>It is proposed to decrease the budget from \$9.27 million to \$8.8 million due to construction delays at the Lady Huntingfield site; as reported in the July monthly report (DM#12707546) and as reported to the Department of Education (DM#12756832).</p> <p>Increase of \$720,000 external funding:</p> <p>The external funding from the Department of Education has increased from \$800,000 to \$1.52 million.</p> <p>Due to construction delays, the proposed funds were not granted in 2018/19 as the ground floor slab had not commenced. Therefore, funding of \$800,000 is now scheduled to be received in September 2019 upon the milestone completion of the ground floor slab and a further \$720,000 is scheduled to be received in January 2020 for the milestone completion of the roof framing.</p> <p>Decrease \$1,119,000 Council funding:</p> <p>The CoM funding has decreased from \$8.47 million to \$7.28 million due to the forecasted delays. Direct CoM procurement funds for FF&E (fitout), ICT, signage, wayfinding, relocation costs, rectification works on Plane Tree Way, consultants and construction contingencies has been forecasted to be expended in 2020/21.</p>
6.2.2.1	Aug-19	18B1368N	Installation of Security Bollards – Melbourne East Police St	0	0	0	0	0	146,643	146,643	<p>Additional funding due to change of scope requiring water main relocation works to facilitate installation of security bollards as required by City West Water. Total cost of project is \$445,000. In 2018/19 \$300,000 worth of works was completed. The balance of the works will be completed in July and August 2019. The additional works are funded by Victoria Police.</p>

Item Number	Month	Project No.	Project Name	Council Approved Budget	Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants	Revised Budget	Comments
6.2.2.2	Aug-19	19B1340R	Roads to Recovery program	323,947	0	0	0	0	144,751	468,698	Initial budget was based on last year's Roads to Recovery allocation. This increase reflects the actual 2019/20 allocation.
6.2.2.3	Sep-19	19B1341R	Victorian Grants Commission - Local Road Funding	673,454	0	0	0	0	58,105	731,559	The Victorian Grants Commission allocated more funds than originally anticipated when the budget was developed.
6.2.3.1	Sep-19	19B3327M	Green Our City Strategic Action Plan implementation	1,921,988	1,335,275	(1,250,000)	0	0	0	2,007,263	The Budget 2019/20 proposal incorrectly stated \$1.25 million in external funds. This income was received in 2016/17 from DELWP. During 2018/19 an unbudgeted amount of \$85,275 was received from Melbourne Water. Both funds were recognised as Income at the time of receipt, are unspent and were unable to be carried forward due to relating to Maintenance expenditure. Both unspent external funds are represented as an increase in Council Funds.
6.2.3.2	Jul-19	19B0201N	Source to Pay Project Phase 2	0	251,200	0	0	0	0	251,200	Additional funds required for the rollout of Phase 2 of the Contract Management System. Phase 2 includes project scoping and implementation of contract management processes in Open Windows \$113,400. In addition training \$48.9k and website collateral will be created to support users of the system \$88,900.
6.2.3.3	Sep-19	19B5103R	River Lights Upgrade – Alexandra Gardens / Birrarung Marr	100,000	60,000	0	0	0	0	160,000	The quoted cost for the completion of works was submitted with the original Budget 2019/20 proposal. However the panel revised the budget down to \$100,000. Quote for refurbishment works per DM#12719278. New lighting infrastructure will use energy efficient LED lighting which will provide cost savings and environmental benefits. New lighting will also reduce the risk of failure/faults and increase lighting in the precinct during major events.
6.2.4.1	Aug-19	18B4118R	Creative Spaces Website Redevelopment	95,000	100,000	0	0	0	5,000	200,000	A proposal was put forward for the 2019/20 budget; however the capital works panel advised that this should be absorbed into IT Renewal. The project was then discussed at panel as part of IT New; the project was not endorsed at the time. This project is 50/50 funded City of Melbourne and Creative Victoria. During 2018/19 \$30,000 was spent on the investment, this was funded 50/50. In June 2019 we received \$95,000 from Creative Victoria; the full amount was carried forward. In order to complete the project we are seeking an additional \$100,000 City of Melbourne funding and the balance of \$5,000 from Creative Victoria. The City of Melbourne funding has been funded via a surplus in 19B0303R Technology Modernisation - Renewal. As part of the funding agreement with Creative Victoria, we are required to complete the development this financial year; therefore this project cannot be delayed.
6.2.4.1	Aug-19	19B0303R	Technology Modernisation - Renewal	5,600,000	(100,000)	0	0	0	0	5,500,000	Transfer of \$100,000 surplus funds to finalise project 18B4118R Creative Spaces Website design and build.
Total Quarter One				25,084,389	456,475	(3,250,000)	0	(1,374,072)	1,074,499	21,991,291	

* Denotes comment explaining adjustment is contained in Attachment 3

Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
MAINTENANCE PROJECTS				
17B1304M Street Trading Infrastructure Maintenance	0	0	(0)	0
18B0302M IT Maintenance	0	0	3,037	(3,037)
18B1327M Street Lighting Maintenance (OMR Charges)	0	0	0	0
18B1334M Street Lighting Upgrade	0	0	(0)	0
18B1352M Fire Hydrant Maintenance	0	0	1	(1)
18B1410M Parks Maintenance Works Program	0	0	8,017	(8,017)
18B1424M Property Services Annual Minor Works Program	0	0	37,481	(37,481)
18B2103M Advance Landscape Architecture Design	0	0	118	(118)
18B2106M Maintenance of Pedestrian Signage	0	0	1,448	(1,448)
18B2107M Advance Industrial Design	0	0	5,892	(5,892)
18B2108M Advance Parks Design	0	0	972	(972)
18B2301M Metro Tunnel Project – CoM works	0	0	39,552	(39,552)
18B3104M City River Concept Plan	0	0	1,847	(1,847)
18B3323M Green Our Rooftop Demonstration Roof	0	0	2,501	(2,501)
18B3329M Connecting people with nature	0	0	0	(0)
18B3359M Urban Forest Health (Pest and Disease Management)	0	0	2,316	(2,316)
18B4108M Arts House Annual Maintenance of Theatrical Equipment	0	0	(88)	88
18B4111M ArtPlay Theatre Equipment Maintenance	0	0	0	(0)
18B4416M Library and Community Hubs Renewal and Maintenance	0	0	265	(265)
18B4418M YMCA Managed Recreation Facility Equipment, Renewal and Main	0	0	53,350	(53,350)
18B5204M Wayfinding signage program - Maintenance	0	0	0	(0)
19B0304M IT Maintenance	1,000,000	370,000	339,176	30,824
19B1305M Bridge Maintenance	330,000	62,250	33,000	29,250
19B1306M Street Lighting Maintenance (OMR Charges)	1,130,000	282,000	256,469	25,531
19B1309M Wharf and Marina Maintenance	155,000	17,500	0	17,500
19B1323M Bicycle lane maintenance	165,000	0	0	0
19B1326M Traffic Signal installations	550,000	0	7,300	(7,300)
19B1327M Pump Station Maintenance	55,000	0	0	0
19B1328M Fire Hydrant Maintenance	25,000	0	561	(561)
19B1329M Banner Pole Maintenance	30,000	5,000	0	5,000
19B1330M Street Lighting Upgrade	700,000	120,000	58,520	61,480
19B1332M Drains Maintenance	45,000	5,000	15,000	(10,000)
19B1366M Pedestrian Monitoring - renewal and maintenance of sensors	37,000	6,166	2,200	3,966
19B1369M Safe City Camera Maintenance	140,000	0	13,660	(13,660)
19B1370M Corporate Security Access and Control Maintenance	123,000	23,682	27,944	(4,262)
19B1371M Street Trading Infrastructure Maintenance	215,000	30,000	4,084	25,916
19B1412M Accommodation Modifications	300,000	0	11,805	(11,805)
19B1414M Property Services Annual Minor Works Program	900,000	17,000	25,000	(8,000)
19B1426M Surveying Services for titles to Council's properties and ro	200,000	0	0	0
19B2301M Metro Tunnel Project	300,000	75,000	30,004	44,997
19B2501M Advance Architectural Design	75,000	0	5,078	(5,078)
19B2502M Maintenance of Pedestrian Signage	50,000	0	12,335	(12,335)
19B2503M Advance Industrial Design	75,000	0	33,588	(33,588)
19B2504M Advance Landscape Architecture Design	75,000	16,000	19,390	(3,390)
19B2505M Advance Streetscape Design	50,000	14,000	1,373	12,627
19B2506M Advance Urban Design	50,000	13,000	16,183	(3,183)
19B2507M Advance Parks Design	75,000	20,000	23,668	(3,668)
19B2602M Melbourne Contemporary Pavilion	300,000	300,000	300,744	(744)
19B2603M Better Bids - Development of Capital Works Program	50,000	0	0	0
19B3327M Green Our City Strategic Action Plan implementation	1,921,988	81,236	74,062	7,174 *
19B3351M Urban Forest Health (Pest and disease management)	282,000	70,500	26,120	44,380
19B3352M Connecting people with nature	70,000	5,270	2,824	2,446
19B4110M Creative Spaces Maintenance	63,309	17,554	23,713	(6,159)
19B4111M ArtPlay Theatre Equipment and Furniture Maintenance	20,000	1,500	0	1,500
19B4112M Signal Theatre Equipment and Furniture Maintenance	20,000	6,000	0	6,000
19B4113M Meat Market – Maintenance of Technical equipment	20,000	0	0	0
19B4115M Arts House Annual Maintenance of Theatrical Equipment	40,000	0	0	0
19B4118M Public Art Melbourne - LAB and Maintenance	150,000	15,000	11,250	3,750

* Denotes comment explaining adjustment is contained in Attachment 3
Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
19B4119M Capital Maintenance of the Art and Heritage Collection	200,000	19,000	9,064	9,936
19B4426M Library and Community Hubs Renewal and Maintenance	300,000	20,000	19,711	289
19B4427M YMCA Managed Recreation Facility Equipment Renewal and Maint	150,000	25,000	8,322	16,678
19B5102M Melbourne Fashion Week Asset Maintenance and Install	45,000	45,000	57,322	(12,322)
19B5104M Christmas Festival Decorations Program - Maintenance	2,135,000	35,000	185,194	(150,194)
19B5108M Moomba Festival - Parade Floats Maintenance	200,000	0	8,000	(8,000)
19B5203M Wayfinding signage program - Maintenance	60,000	6,000	2,765	3,235
TOTAL MAINTENANCE PROJECTS	12,877,297	1,723,658	1,822,136	(98,478)
CAPITAL PROJECTS				
13G8103N Living Victoria Fund	835,182	200,000	318,758	(118,758)
13G8105N Climate Adaptation - Urban Landscapes New Works	0	0	567	(567)
14G0365N Urban Renewal Areas concept design development	0	0	1,330	(1,330)
14G1301N Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	15,000,000	2,300,308	1,529,359	770,949 #
14G8111N Southbank Boulevard Upgrading	18,726,502	12,226,502	2,788,351	9,438,151 #
14G8114N Hawke and Adderley Street Park Expansion	0	0	4,785	(4,785)
15B3101N City Road Improvement	218,632	95,000	56,092	38,908
15G3516R Property Services DDA Physical Access Works	0	0	68	(68)
15G8135N Boyd New Park	1,474,086	850,000	950,000	(100,000)
16B1376N Flood Mitigation – Whiteman Street/Clarendon Street	51,548	3,000	3,061	(61)
16B1423N Emissions Reduction Plan	0	0	4,637	(4,637)
16B1513R Parks Tree Renewal Program	0	0	(0)	0
16B3318N Greening Melbourne Implementation Plan	25,000	0	3,800	(3,800)
16B3320N AMCOR Water Pipeline	120,783	0	0	(0)
16B3333N Lincoln Square (Landscape Concept Plan)	4,774,342	982,500	982,500	(0)
16B3401N Reimagining Ground Floor Administration Building	55,320	0	0	0
16B4504N Lady Huntingfield Child Care Centre - Upgrade	9,270,000	795,000	721,250	73,750 *
16B5202R Cooks' Cottage Discovery Centre - Stage 2	0	0	212	(212)
17B1348R Princess Bridge Bluestone Repair works	0	0	0	0
17B1358N Bicycle Improvement Program	314,000	314,000	314,000	0
17B1361N Road Safety Program	32,641	10,000	10,000	0
17B1363N CBD Security Measures – Agreement#2	0	0	501	(501)
17B1404N KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOPM	1,251,956	309,000	88,952	220,048 #
17B1410R Kathleen Styme Post Occupancy Review Works	1,528	1,528	3,415	(1,887)
17B1416R Property Services Corporate Renewal Works	0	0	5,280	(5,280)
17B1417R Property Services DDA Works	0	0	1,292	(1,292)
17B1421R Property Services Sustainability Renewal Works	0	0	8,122	(8,122)
17B1503N Southbank Promenade - Landscape Upgrade	67,124	10,000	0	10,000
17B1507R Parks Renewal Works Program	0	0	767	(767)
17B2201N Munro Community Hub	55,758	13,941	0	13,941
17B3201R North Melbourne Community Centre	0	0	(0)	0
17B3303N Fawkner Park Master Plan implementation	653,054	100,000	100,000	(0)
17B3334N North Bank Open Space & Public Realm Projects	2,003,332	36,000	17,710	18,290
17B3335N Open Space Strategy Park Expansion Program	280,886	100,000	53,135	46,865
17B3341R Holland Park Playground Renewal	0	0	6,700	(6,700)
17B3346N Les Erdi Plaza	82,922	40,000	73,060	(33,060)
17B3347N Memorials	50,000	0	0	0
17B4401R Library Collections Renewal	0	0	(0)	0
17B4410N COMMUNITY SPORTS PAVILION REDEVELOPMENT (SOUTHERN	0	0	4,399	(4,399)
17B5201N Wayfinding signage: extending signs to priority areas	0	0	(0)	0
18B0301R IT Renewal	0	0	1,745	(1,745)
18B0303N New Business Initiatives	1,401,505	705,000	923,863	(218,863) #
18B0304N New CoM Desktop Environment	353,388	180,000	179,026	974
18B0305N What's On Enhanced Customer Experience	44,879	44,879	0	44,879
18B1201N New OCS Equipment	373,340	0	0	0
18B1306N Elizabeth Street South Streetscape Improvements	233,383	123,000	145,287	(22,287)
18B1325N Pedestrian Monitoring Program - Expansion of sensor network	16,462	16,462	17,038	(576)
18B1343R Street Furniture Renewal	0	0	20	(20)
18B1346R Victorian Grants Commission - Local Road Funding	370,535	0	0	0

* Denotes comment explaining adjustment is contained in Attachment 3
Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
18B1347R	0	0	84,180	(84,180)
18B1350R	0	0	0	(0)
18B1351R	140,000	130,000	100,000	30,000
18B1367N	282,344	5,000	81,682	(76,682)
18B1368N	0	0	125,000	(125,000) *
18B1369N	27,368,692	3,473,230	2,218,202	1,255,028 #
18B1406R	586,158	450,000	343,543	106,457
18B1409R	0	0	(0)	0
18B1414N	242,190	0	0	0
18B1422N	20,080	20,080	41,077	(20,997)
18B1423R	16,198	100	1,080	(980)
18B1425R	0	0	72,940	(72,940)
18B1426R	37,000	37,000	39,996	(2,996)
18B1427R	0	0	12,275	(12,275)
18B1428R	0	0	1,098	(1,098)
18B1430R	61,680	0	0	0
18B1432R	0	0	1,219,231	(1,219,231) #
18B1433N	0	0	5,584	(5,584)
18B2004N	4,202,300	152,000	225,894	(73,894)
18B2005N	1,893,029	167,000	386,563	(219,563) #
18B3106R	436,748	0	137,912	(137,912)
18B3304N	24,679	15,000	23,176	(8,176)
18B3342N	1,650	0	0	0
18B3345R	47,749	2,000	6,136	(4,136)
18B3355R	206,948	90,000	79,625	10,375
18B3360N	65,523	51,568	51,568	(0)
18B3362N	1,304,261	670,000	960,000	(290,000) #
18B3406N	0	0	1,089	(1,089)
18B3407N	449,664	195,189	143,690	51,499
18B3409N	16,390	5,000	8,665	(3,665)
18B3410N	600,000	0	6,289	(6,289)
18B3411N	10,210	10,210	0	10,210
18B3416N	58,950	50,000	49,125	875
18B4116N	1,000,000	50,000	74,925	(24,925)
18B4118R	95,000	0	0	0 *
18B4302R	43,007	8,601	0	8,601
18B4414R	0	0	34,621	(34,621)
18B4415N	0	0	4,071	(4,071)
18B4419N	450,000	25,000	9,037	15,963
18B4421N	0	0	9,406	(9,406)
18B4424R	127,750	100,000	99,267	734
18B4506N	1,996,714	63,894	12,946	50,948
18B4507N	394,209	58,000	268,989	(210,989) #
18B5101N	0	0	21,890	(21,890)
18B5102R	124,000	0	0	(0)
18B5107R	0	0	12,842	(12,842)
18B5203N	21,675	10,692	0	10,692
18B5205N	133,704	0	(0)	0
19B0201N	0	0	0	0 *
19B0302N	9,515,000	1,318,000	1,272,632	45,368
19B0303R	5,600,000	800,000	1,101,013	(301,013) * #
19B1333R	500,000	105,000	55,211	49,789
19B1334R	1,900,000	125,000	15,000	110,000
19B1336R	1,700,000	585,000	1,069,939	(484,939) #
19B1337R	1,000,000	430,000	150,864	279,136 #
19B1339R	400,000	70,000	25,436	44,564
19B1340R	323,947	0	0	0 *
19B1341R	673,454	0	0	0 *
19B1343R	4,500,000	695,000	477,730	217,270 #
19B1344R	4,500,000	845,000	381,158	463,842 #
19B1346R	30,000	0	0	0

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Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
19B1347R	Waterproofing Sandridge Foot Bridge	165,000	0	0	0
19B1349R	Evan Walker Bridge Painting	250,000	0	0	0
19B1350R	Melbourne City Marina Renewal	60,000	0	0	0
19B1351N	New Drainage Infrastructure	310,000	0	0	0
19B1352N	Major Streetscape Improvements	3,275,000	15,000	75,000	(60,000)
19B1353N	Walking Plan	445,000	0	0	0
19B1354N	Road Safety Program	270,000	0	0	0
19B1355N	Pump Station Upgrade - Stubbs Street	2,000,000	40,000	20,000	20,000
19B1356N	New Footpaths	300,000	0	0	0
19B1362N	Corporate Cameras viewed in Control room	90,000	0	63,780	(63,780)
19B1363N	Replace Digital Radio Network	360,000	360,000	360,000	0
19B1364R	Parking Meter Renewal	960,000	0	0	0
19B1367R	Corporate Fleet Replacement	285,000	0	0	0
19B1368N	Pedestrian Monitoring Program - Expansion of sensor network	100,000	12,500	8,547	3,953
19B1373N	Cycle Infrastructure	2,500,000	50,000	88,641	(38,641)
19B1376N	Exhibition Street Bike Lane	2,600,000	10,000	17,038	(7,038)
19B1406R	Parks Renewal Program	7,100,000	360,000	380,000	(20,000)
19B1409R	Waterways Renewal Program	377,000	0	0	0
19B1410N	Furniture and Equipment New Purchases	101,000	15,000	17,109	(2,109)
19B1418R	Property Services DDA Works	300,000	33,000	33,050	(50)
19B1422R	Kensington Stockyard Precinct Works	175,000	0	464	(464)
19B1423R	Property Services Renewal Works	6,000,000	210,000	427,314	(217,314) #
19B1424R	Property Services Sustainability Renewal Works	1,400,000	0	6,836	(6,836)
19B1425N	Property Services Sustainability New Works	410,800	15,000	60,154	(45,154)
19B1428R	Property Services Accommodation Improvements and Renewal	126,400	0	3,623	(3,623)
19B1429N	Australia Wharf Fitout	500,000	10,000	10,000	(0)
19B1431R	Melbourne Town Hall Priority Projects	1,520,000	235,000	205,658	29,342
19B2508N	Spring Street Public Space at Princess Theatre	150,000	5,000	1,840	3,160
19B2601N	Elizabeth Street Streetscape Improvements	2,100,000	30,000	22,700	7,300
19B3101R	City Road Master Plan	500,000	0	858	(858)
19B3105N	Spencer Street Master Plan West Melbourne	300,000	10,000	0	10,000
19B3106N	Our HOOD City of Melbourne Heritage Database	250,000	9,000	0	9,000
19B3315R	Climate Adaptation Urban Landscapes Renewal Works	900,000	45,000	63,873	(18,873)
19B3323N	Southbank Promenade Stage 1	5,100,000	0	71,110	(71,110) *
19B3328N	Seafarers Rest Park	1,000,000	40,000	8,564	31,436
19B3331N	Market Street Open Space	3,430,000	230,000	14,861	215,140 #
19B3336N	Fawkner Park Pasley Street North Entrance Improvement Works	1,200,000	0	30,001	(30,001)
19B3340N	JJ Holland Park Playground	1,647,645	0	82,589	(82,589)
19B3343N	Construct Emergency Services Victoria Memorial	2,000,000	2,000,000	0	2,000,000 * #
19B3345R	Parks Tree Planting and Replacement Program	1,870,000	470,000	515,547	(45,547)
19B3350R	Median and Tree Plot Renewals	150,000	37,500	26,685	10,815
19B3353R	Create habitat to increase nature in the city	100,000	19,887	16,939	2,948
19B3413R	Melbourne City DNA Fitout and Service Delivery	900,000	75,500	66,284	9,216
19B3415N	GIS Platform and System upgrade	200,000	0	13,119	(13,119)
19B3417N	Melbourne Knowledge Week Hub	100,000	0	0	0
19B3418R	Melbourne Innovation District (MID) Urban Digital Infrastruc	600,000	0	108	(108)
19B4109R	Meat Market piano replacement	75,000	75,000	66,364	8,636
19B4114R	Design Scope ArtPlay Kitchen	20,000	3,000	1,577	1,424
19B4117R	Arts House staged replacement lighting and audio	40,000	0	45	(45)
19B4302N	Smoke Free Areas Initiative	50,000	10,000	3,809	6,191
19B4414R	Library Collection Renewal	1,400,000	375,000	401,168	(26,168)
19B4418N	Synthetic Sports Field Installation (Princes Park)	50,000	0	4,332	(4,332)
19B4421R	Riverside Skatepark and JJ Holland Park Skatepark redevelop	125,000	10,000	2,616	7,384
19B4422N	North Melbourne Community Centre Redevelopment	50,000	15,000	4,654	10,347
19B4423N	Community Sports Pavilion Upgrade (Fawkner Park North)	750,000	5,000	18,382	(13,382)
19B4425R	Princes Hill Tennis Club Courts Renewal	360,000	10,000	1,213	8,787
19B4428R	Melbourne City Baths and North Melbourne Recreation Centre S	105,000	0	0	0
19B4429N	Outdoor Fitness Equipment Installation	210,000	0	184	(184)
19B4430N	Public Toilet Installation	400,000	5,000	1,550	3,450
19B4437N	Library Joinery	100,000	2,000	4,591	(2,591)
19B4440N	Community Sporting Pavilion Design Works	800,000	20,000	29,484	(9,484)

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 # Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
19B4441N North Park Tennis Club	50,000	0	1,124	(1,124)
19B4507R Children Centre - Equipment maintenance and renewal	30,000	0	2,353	(2,353)
19B5101N Events Marketing – portable digital screens	25,000	0	0	0
19B5103R River Lights Upgrade – Alexandra Gardens / Birrarung Marr	100,000	0	0	0 *
19B5105N Christmas Decorations NEW	860,000	50,000	34,135	15,865
19B5106R Christmas Decorations - Renewal	300,000	0	0	0
19B5107N Moomba Festival - Parade Floats	300,000	0	0	0
19B5109R Moomba Festival - Parade Assets Renewal	100,000	0	0	0
19B5204N Wayfinding signage program – Extending signs to priority are	182,672	6,000	0	6,000
19B5205N Chinatown Precinct Catenary Lanterns	115,000	0	14,123	(14,123)
19B5206R Melbourne Visitor Booth Upgrade	196,250	0	0	0
TOTAL CAPITAL PROJECTS	192,510,758	35,192,071	24,145,678	11,046,393
TOTAL MAINTENANCE AND CAPITAL PROJECTS	205,388,055	36,915,729	25,967,814	10,947,915



2019-20 Council Works Program
First Quarter - Schedule of Program Variances
Projects >\$200,000 variance to budget

Attachment 5
Agenda item 6.7
Council
26 November 2019

Project	Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
14G1301N	15,000,000	15,000,000	2,300,308	1,529,359	770,949
<p>Queen Victoria Market Precinct Renewal Project (QVMPR) Program</p> <p>In February 2019, the Committee of Trustees provided guidance to CoM advising of their preference to defer shed restoration works until a permit had been received for all shed restoration works within the upper and lower market. The design process for the shed restoration has also taken more time than expected as a result of adopting a minimalist intervention approach to improving the structural capacity of the sheds. This required extensive wind and structural modelling to ensure compliance with the building codes. The heritage permit application for the shed restoration and strengthening works has now been lodged in September 2019 and a determination is expected in late December 2019/ early January 2020.</p> <p>Following the Future Melbourne Committee's decision on 17 September 2019, work has also commenced on the preparation and lodgement of permit applications for the Trader Shed and Northern Shed.</p>					
14G8111N	18,726,502	18,726,502	12,226,502	2,788,351	9,438,151
<p>Southbank Boulevard Upgrading</p> <p>Construction works are proceeding as planned. A change request will be submitted for Q2, which accounts for the variance in budget.</p>					
17B1404N	1,251,956	1,251,956	309,000	88,952	220,048
<p>KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOPMENT</p> <p>External Consultants have not completed schematic design work, the project is tracking as planned, but progress payments and invoices have not been received.</p>					
18B0303N	1,401,505	1,401,505	705,000	923,863	(218,863)
<p>New Business Initiatives</p> <p>Delivery stage of Payment Reform project commenced earlier than planned and expenditure planned for Q2 has been brought forward to Q1.</p>					
18B1369N	27,368,692	27,368,692	3,473,230	2,218,202	1,255,028
<p>Melbourne CBD Protective Security Works Program</p>					
18B1432R	0	0	0	1,219,231	(1,219,231)
<p>Property Services Renewal Works</p> <p>Project had no funding due to no accrual being approved by finance. This expenditure needs to come from 19 project.</p>					
18B2005N	1,893,029	1,893,029	167,000	386,563	(219,563)
<p>Bourke Street Precinct Redevelopment</p> <p>Staff resource expenditure (charged to project) was higher than predicted phasing, due to unexpected additional salary periods in August.</p>					
18B3362N	1,304,261	1,304,261	670,000	960,000	(290,000)
<p>Victoria Emergency Services Memorial in Treasury Gardens</p> <p>The project is tracking ahead of planned works towards early completion.</p>					
18B4507N	394,209	394,209	58,000	268,989	(210,989)
<p>Carlton Central Learning Precinct – ELC and Family Services</p> <p>The site was ready to receive delivery of furniture and equipment earlier than expected.</p>					
19B0303R	5,600,000	5,500,000	800,000	1,101,013	(301,013)
<p>Tech Modernisation – Renewal</p> <p>Some of the 50+ projects planned under this budget commenced earlier than forecast.</p>					
19B1336R	1,700,000	1,700,000	585,000	1,069,939	(484,939)
<p>Drains renewal</p> <p>Drain renewal Program running ahead of the schedule. The budget will be fully spent by the end of the year.</p>					
19B1337R	1,000,000	1,000,000	430,000	150,864	279,136
<p>Kerb and Channel Renewal</p> <p>Kerb and Channel Renewal Program running behind the schedule. The budget will be fully spent by the end of the year.</p>					



2019-20 Council Works Program
First Quarter - Schedule of Program Variances
Projects >\$200,000 variance to budget

Attachment 5
Agenda item
Council
26 November 2019

Project		Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
19B1343R	Roadway Renewal Roadway Renewal Program running behind the schedule. The budget will be fully spent by the end of the year.	4,500,000	4,500,000	695,000	477,730	217,270
19B1344R	Footpath Renewal Footpath Renewal Program running behind the schedule. The budget will be fully spent by the end of the year.	4,500,000	4,500,000	845,000	381,158	463,842
19B1423R	Property Services Renewal Works Some projects ahead of schedule including the fire safety project at Docklands Library.	6,000,000	6,000,000	210,000	427,314	(217,314)
19B3331N	Market Street Open Space	3,430,000	3,430,000	230,000	14,861	215,140
19B3343N	Construct Emergency Services Victoria Memorial This project is a duplication of 18B3362N Victoria Emergency Services Memorial in Treasury Gardens. The budget has been revised to zero per the Monthly Capital Works Forum and approved by ELT.	2,000,000	0	2,000,000	0	2,000,000
Total		96,070,154	93,970,154	25,704,040	14,006,388	11,697,652