

Management report to Council

Agenda Item 6.4

2016–17 Council Works Program First Quarter report

Council

Presenter: Rob Adams, Director City Design and Projects

29 November 2016

Purpose and background

1. The purpose of this report is to inform the Council of the financial performance of the 2016–17 Council works program at the end of the first quarter. It also outlines the progress of Council's major projects.

Key issues

2. The overall program tracked slightly behind plan for the first quarter period. The value of work completed at the end of the first quarter for 2016–17 financial years was \$15.18 million compared to the accumulated Year to Date budget value of \$15.74 million. This resulted in \$558,000 (3%) underspend mainly due to extreme wet weather conditions delaying projects.
3. A detailed report is provided in Attachment 2 of this report.

Recommendation from management

4. That Council:
 - 4.1. Notes the 2016–17 Council Works Program first quarter report.
 - 4.2. Approves the program adjustments to the 2016–17 Council Works Program that are included in Annexure 2 of the 2016–17 Council Works `Program first quarter report.

Attachments:

1. Supporting Attachment (page 2 of 19)
2. 2016-17 Council Works Program First Quarter Report (page 3 of 19)

Supporting Attachment

Legal

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various capital works projects.

Finance

2. The financial implications are detailed through the body of the report and in the attachments.

Conflict of interest

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

Stakeholder consultation

4. The Capital Works program is a component of the Draft Budget which undergoes Statutory community engagement as part of the Annual Plan and Budget cycle. Additionally, specific external stakeholder consultation is undertaken for individual projects and programs.

Environmental sustainability

5. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council.
6. Numerous projects are included to directly enhance opportunities for recycling, capturing and conserving water, planting trees and creating new public open space.
7. In addition, the designs for all projects within the program build in measures to minimise the environmental impact and reduce operating costs.

2016–17 Council Works Program First Quarter Report**1. Overview**

The cumulative value of work at the end of the first quarter for 2016-17 financial years was \$15.18 million compared to the accumulated Year to Date budget value of \$15.74 million.

2. Financial Performance – First Quarter

Council Works Category	Year to Date		Variance \$'000s	% of Completed YTD / Full Year	Full Year Budget
	Budget \$'000s	Actual \$'000s			
Maintenance					
Capital Grants	10	14	-4	14%	100
Maintenance	1,825	1,748	77	15%	11,589
Total Maintenance	1,835	1,762	73	15%	11,689
Capital Works					
New Works	4,237	4,474	-236	7%	65,902
Renewal / Refurbishment	9,665	8,944	722**	16%	56,274
Total Capital Expenditure	13,903	13,417	485	11%	122,175
Total Council Works Program	15,738	15,180	558	11%	133,864*

* The figure of \$133.864 million includes a carry forward of \$26.41 million from the 2015 -16 financial year.

** Variance of \$722k includes delays to flood mitigation, bicycle improvements and parks renewal projects due to extreme wet weather conditions

2.1 Financial Analysis

The maintenance program achieved \$1.76 million compared to the planned value of \$1.83 million (15% of total budget).

The new works program is ahead of planned value and achieved \$4.47 million compared to the planned value of \$4.24 million (7% of total budget).

The renewal works program achieved \$8.94 million compared to the planned value of \$9.67 million (16% of total budget).

In total, the Council Works program has achieved 11% of planned value for the first quarter of the 2016–17 financial year. This is comprised of \$2.788M ahead of planned and \$3.346M delayed, resulting in an overall 3% behind budget (\$558k).

Details of major variances are as follows:

- Parks Renewal Works Program - \$765k
- Property Services Works – ahead (\$630k)
- Flood Mitigation New Works - \$410k

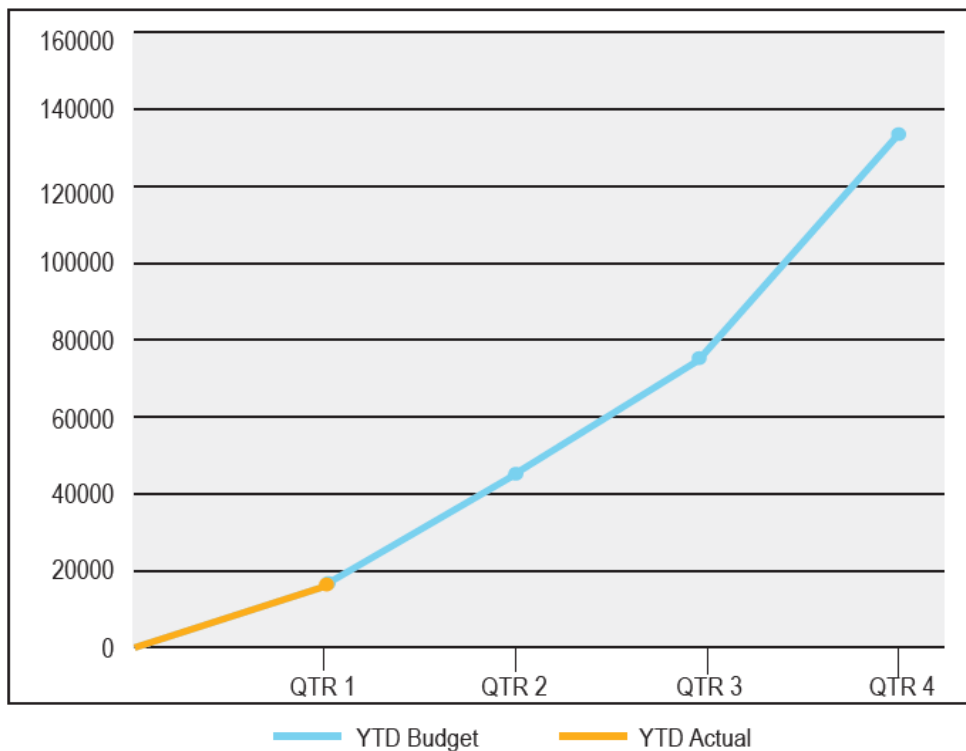
- Climate Change Adaptation Streetscapes (Renewal) - \$290k
- Queen Victoria Market Precinct Renewal Project (QVMPR) - \$279k

Refer to Attachment 5 for detailed figures and Appendix 4 for explanations of major variances over \$200,000.

Program adjustments have been included in Appendix 2. The main adjustments for 2016–17 are:

- A proposal to transfer \$1.94 million from Flood Mitigation New Works to the Flood Mitigation works for Whiteman Street/Clarendon Street.
- A proposal to transfer \$150,000 from Implementation of Docklands Community and Place Plan to Wharf and Marina Maintenance for the provision of Docklands wharf and marine maintenance works.
- A reduction in funding of \$323,947 based on the latest revised payment schedule from Department of Infrastructure and Regional Development relating to the Roads to Recovery contribution.
- A reduction in funding of \$162,000 due to the external contribution not anticipated to be received for the Green Your Laneway Pilot Projects.

The following graph 2.1 illustrates the trend of actual expenditure against budget for the first quarter for 2016–17 financial year;



graph 2.1

3. Key Issues

Key Milestones achieved in the first quarter include:

- Queen Victoria Market Precinct Renewal – Release of the Implementation Framework and execution of the Munro Site Development Deed with a developer.
- Southbank Boulevard – Phase two community engagement concluded and road discontinuance process has been approved by the Department of Environment, Land, Water and Planning.
- University Square – Draft master plan was displayed for community consultation in September.

- JH Boyd Redevelopment – A Public Notice was advertised for the proposal to sell the parcel of land to Cairo Melbourne Pty Ltd for \$15.5 million, two submissions were received and are being reviewed by the submissions committee.
- Lady Huntingfield Redevelopment – Community engagement has commenced and design documentation is in progress.
- Green Your Laneway Pilot Project – Stakeholder engagement complete with specific proposals for greening of walls and private areas sent to each building owner for review.

4. **Conclusion**

This report provides an update of the key issues including financial analysis for the 2016–17 Council Works Program First Quarter Report.

Key Projects First Quarter Progress Report 30 September 2016

1. Queen Victoria Market Precinct Renewal		On Track	
Total Project Budget:	Up to \$250 million	2016–17 Budget:	\$9.17 million
Planned completion date:			2021
<p>Scope of work: In October 2013, City of Melbourne (CoM) announced the largest investment in its history to preserve and renew the Queen Victoria Market (QVM), creating an expanded market precinct. The five year renewal program seeks to retain and restore the market’s heritage while moving key market infrastructure and parking below-ground to create more room for market trade and new open space. Importantly, the market will continue to trade right throughout the renewal program with a strong focus on business continuity during construction.</p>			
<p>Status:</p> <ul style="list-style-type: none"> • Endorsement and public release of the Implementation Framework. • Munro Site Development Deed executed. Significant progress of community facilities schematic design to inform lodgement of planning permit in November 2016. • Endorsement of recommendation to refer adoption of Planning Scheme Amendment C245 to Minister for Planning. • Progression of New Market Pavilion and Q1/Q2 infrastructure design works. • Delivery of precinct enhancement works including; Queen Street pedestrian crossing upgrade, Queen Street ‘pop up’ park, improved disability access and installation of new lighting in K Shed. • Works brought forward for this year to upgrade Therry Street substation and F Shed switch room in order to accommodate summer peak periods and new market pavilion requirements. 			



2. Melbourne Metro Rail Project		On Track	
Total Project Budget:	TBC	2016–17 Budget:	\$0.25 million
Planned completion date:			June 2026
<p>Scope of work: Work in partnership with Melbourne Metropolitan Rail Authority to optimise project benefits for CoM. Planning approval anticipated Dec 2016 / Jan 2017. Early Works contract has commenced and due for completion in Feb 2018. Main Contract commences Feb 2018.</p>			
<p>Status:</p> <p>Melbourne Metropolitan Rail Authority (MMRA) has been established by State Government to plan, design and deliver this major city-shaping infrastructure project on behalf of Public Transport Victoria (PTV). City of Melbourne has established a partnership arrangement with MMRA to facilitate the project and ensure integration with other key projects including:</p> <ul style="list-style-type: none"> • Elizabeth Street Streetscape Works • Flinders Street Station Refurbishment • Queen Victoria Market Precinct Renewal • Arden Macaulay Structure Plan • University Square • City Road Master plan • Southbank Boulevard • Moonee Ponds Creek Master plan • Elizabeth Street Catchment Integrated Water Management Plan 			



3. Town Hall Precinct (CH1 portion) Redevelopment Proposal			On Track
Total Project Budget:	TBC	2016–17 Budget:	\$0.5 million
Planned completion date:			TBC
Scope of work: Redevelopment of the Council House1 precinct to provide Council and commercial accommodation subject to detailed financial and project analysis.			
Status:			
<ul style="list-style-type: none"> Representatives from the City of Melbourne have met with the three shortlisted consortia to discuss Council's interest in a civic offer for the CBD South over station development in the form of Council office accommodation, a new city library and visitor centre. Representation of Council's interest will continue through the Melbourne Metro Rail Authority on a monthly basis until February 2017 when consortia tender submissions are due. Work has commenced on a comparative analysis of both the CBD South and Council House 1 / Commonwealth Bank sites and will be included in a separate report to Council in November 2016. 			



4. Southbank Boulevard Upgrading			On Track
Total Project Budget:	\$18.87 million	2016–17 Budget:	\$1.19 million
Planned completion date:			June 2020
Scope of work: The creation of 2.5 hectares of public open space in Melbourne's most densely populated suburb.			
Status:			
<ul style="list-style-type: none"> Phase two community engagement completed on 20 September. Work to prepare Draft Master Plan underway for March, 2017. The road discontinuance process has been approved by the Department of Environment, Land, Water and Planning. Traffic engineering and landscape design work is underway so that a draft master plan will be ready for February 2017. Discussions are continuing with Yarra Trams and Public Transport Victoria with regard to occupation permits for stage one construction in October 2017. 			

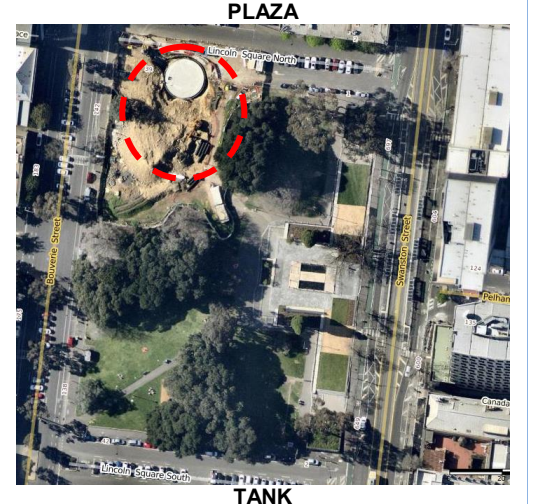


5. University Square			On Track
Total Project Budget:	\$16.08 million	2016–17 Budget:	\$1.5 million
Planned completion date:			June 2023
Scope of work: To develop a University Square Master Plan and construction program that restores a failing landscape and creates a 21 st century park in Melbourne's education precinct.			
Status:			
<ul style="list-style-type: none"> The University Square Draft Master Plan was displayed for community consultation in September 2016. The Draft Master Plan will be presented to Council in December 2016 for adoption. Negotiations continue with the Melbourne Metro Rail Authority to ensure that staged implementation of the Master Plan can begin in 2017 – before construction of Parkville Station starts. 			

2016-17
CoM Funding - \$ 0.2 million
Carry Forward - \$1.3 million



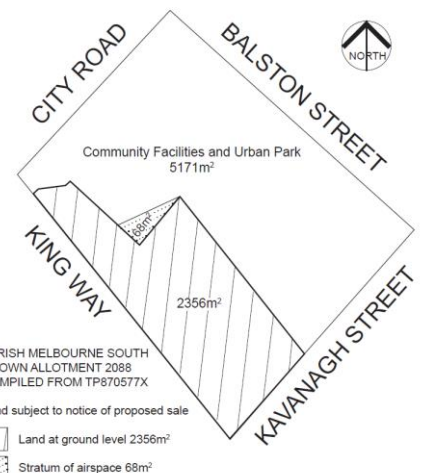
6. Lincoln Square Plaza, Tank and Landscape		On Track	
Total Project Budget:	\$6.63 million	2016–17 Budget:	\$3.02 million
Planned completion date		July 2017	
<p>Scope of work: To prepare a landscape concept plan for Lincoln Square, following completion of the plaza and flood mitigation/storm water harvesting Tank that sets out a blue print for the future of Lincoln Square. Including potential park expansion, improved pedestrian circulation and a new play space.</p>			
<p>Status:</p> <ul style="list-style-type: none"> Construction of the flood mitigation tank and plaza modifications will be completed in early 2017. Community consultation for the concept plan will commence in February 2017. A concept plan for Lincoln Square will be completed by July 2017. 			



7. South End Elizabeth Street		On Track	
Total Project Budget:	TBC	2016–17 Budget:	\$0.7 million
Planned completion date:		TBC	
<p>Scope of work: Improve the Southern end of Elizabeth Street by prioritising pedestrian movement, enhancing the local amenity and providing an attractive entrance to Melbourne retail centre.</p>			
<p>Status:</p> <ul style="list-style-type: none"> Elizabeth Street (southern end) – targeted stakeholder engagement completed. Project scoping underway facilitated by a Project Central Group, comprised of members of City Design and Projects, City Strategy and Place and representation by Engineering Services. 			



8. JH Boyd Redevelopment		On Track	
Total Project Budget:	TBC	2016–17 Budget:	\$0.2 million
Planned completion date:		TBC	
<p>Scope of work: To sell the parcel of land at 229 City Road Southbank for the construction of a residential and commercial development on the land including 46 of the 200 residential apartments being designated affordable housing.</p>			
<p>Status:</p> <ul style="list-style-type: none"> A Public Notice was advertised for the proposal to sell the parcel of land to Cairo Melbourne Pty Ltd for \$15.5 million, two submissions were received and are being reviewed by the submissions committee. 			




9. Lady Huntingfield Child Care Centre Upgrade		On Track	
Total Project Budget:	TBC	2016–17 Budget:	\$2.2 million
Planned completion date:			Feb 2019
Scope of work: The redevelopment of Lady Huntingfield Childcare Centre includes delivering a 106 space childcare centre that incorporates an integrated model including maternal child health, family services and other compatible uses. The temporary relocation of families from Lady Huntingfield to an expanded Hotham Hub Children’s Centre is required during 2017–18 to ensure continuity of services during construction.			
Status:			
Hotham Hub Alterations and additions			
<ul style="list-style-type: none"> • Concept design complete and Expression of Interest documentation underway. • Town Planning approved under delegation. • Construction planned for commencement in April 2017 with transition of families into the expanded centre in December 2017. 			
Lady Huntingfield Redevelopment			
<ul style="list-style-type: none"> • Community engagement commenced and will continue throughout the project. • Concept design commenced. • Construction planned for commencement in January 2018 with transition of families back into the redeveloped centre in early 2019. • Scope is being confirmed as designs are finalised which will inform budget. 			



10. Royal Park and Princes Park – Recreation Infrastructure Improvements		On Track	
Total Project Budget:	\$9.5 million	2016–17 Budget:	\$2.28 million
Planned completion date:			Dec 2017
Scope of work: Construction of a new pavilion/oval lighting and Landscaping Works			
Status:			
<ul style="list-style-type: none"> • The contract for the Pavilion construction was awarded to Fercon Construction early this year for the value of \$983,000. Works are underway with completion scheduled for late March 2017. • The contract for the oval lighting was awarded in October 2016 with works scheduled for completion by the end of March 2017. • Landscaping works are being documented with works to be carried out after the completion of the pavilion. 			



11. Hawke and Adderley Street Open Space		On Track	
Total Project Budget:	\$1.51 million	2016–17 Budget:	\$1.51 million
Planned completion date:		June 2017	
Scope of work: Demolition of existing building followed by construction of a new expanded park			
Status:			
<ul style="list-style-type: none"> • Demolition quotation closed 20 October 2016 followed by tender evaluation and award • Demolition to commence onsite mid to late November 2016 and be completed by end of December 2016 pending the disconnection of services onsite, obtaining a building permit and other permits • Detailed design in progress with completion anticipated in January 2017 • Public Consultation is complete with minor modification to the design required • Playground audit currently in progress • Planning Permit process is underway • Construction tender will be advertised February 2017, pending the outcome of the planning permit 			
			

12. Implementation of Docklands Community and Place Plan		On Track	
Budget:	\$2.45 million <i>Includes carry forward</i>	Planned completion date:	June 2017
Scope of works: A number of small to medium scale projects to support the implementation of the Docklands Community and Place Plan (DCPP) and Harbour Esplanade.			
Status:			
<ul style="list-style-type: none"> • Docklands South Park – Feasibility underway. • City Mariana shelter – concept phase underway. • Docklands/Northbank – Feasibility and investigation under way. • Docklands Minor Wharf & Marina maintenance – maintenance review underway. 			

13. Green Your Laneway Pilot Project		On Track	
Budget:	\$1.63 million	Planned completion date:	June 2017
Scope of work: Introduction of green infrastructure to existing building at various locations at the CBD.			
Status:			
<ul style="list-style-type: none"> • Planning complete for project. Four laneways have been selected from community nominations. • Stakeholder engagement completed with four 'design preview' workshops to show concept designs to stakeholders in each lane. Feedback was generally positive in relation to greening proposals. • Feedback provided included scope beyond current greening scope in the lanes e.g stakeholders were strongly in favour of significant pedestrianisation and kerb extensions in the three lanes, lighting, bin management, smoking bans were also frequently requested. This feedback will inform consideration of future work. • Specific proposals for greening of walls and private areas have been sent to each building owner for their review and initial approval. • Research component of the project has been funded by a \$30,000 grant from ARUP to explore the design of a co-funding program for future laneway greening. The engaged consultant, Thick Studios, presented a draft review of private funding mechanisms for future greening laneway projects. The research identifies a clear service design for the future program, and released in October. • Site testing is underway and agreements with building owner are being prepared. • Broad community engagement of four laneway designs is in preparation for early November 			

14. Major Streetscape Improvements and Design			On Track
Budget:	\$4.84 million	Planned completion date:	June 2017
Scope of work: Various CBD footpath upgrades to bluestone paving plus major streetscape upgrade projects comprising Southbank Promenade and New Quay Docklands.			
Status:			
<ul style="list-style-type: none"> • Bourke Street and Spencer Street footpath upgrade projects in progress. • Community engagement for Collins Street / Little Bourke Street / Lonsdale Street footpath upgrade projects completed and issued for construction. • Southbank pavement / landscape concept plan being finalised for community engagement and New Quay pavement design in progress. • YTD value of completed works is \$276,000. 			
15. Tree Planting Program			On Track
Budget:	\$1.5 million	Planned completion date:	June 2017
Scope of works: Tree planting program for the municipality			
Status:			
Delivery:			
<ul style="list-style-type: none"> • Planting program is underway and to date 990 trees have been planted. The program will continue to the end of October with a further 100 trees scheduled for planting • Scoping, planning and community engagement will begin in November prior to the planting season starting in March/April 2017 with 2000 trees scheduled for planting by June 2017. 			
16. Bicycle Improvement Program			On Track
Budget:	\$2.67 million	Planned completion date:	June 2017
Scope of works: Various bicycle and motor cycle improvement work throughout municipality.			
Status:			
<ul style="list-style-type: none"> • At the request of the Department of Environment, Land, Water and Planning (DELWP), Council officers held a workshop with senior strategic planning officers from across inner Melbourne to discuss the Bicycle and Motorcycle report, and what could be done under the Planning Scheme to address the issues. • The workshop provided strong support for Council's initial request to the Minister. • DELWP officers are briefing the Minister for Planning and we expect to hear a response shortly. 			
17. Flood Mitigation New Works			On Track
Budget:	\$4.59 million	Planned completion date:	February 2017
Scope of work: Various flood mitigation new works throughout municipality.			
<ul style="list-style-type: none"> • Renewals including Rankins Road and Munster Terrace drain. • New works including Clarendon Street and Whiteman Street flooding. 			
Status:			
<ul style="list-style-type: none"> • Project planning complete. • Drainage investigation of Arden Macaulay section of the creek has been completed • Stakeholder engagement undertaken with Melbourne Water and Victorian Planning Authority • Project partnership established with Melbourne Water to develop preferred open space and flood outcomes • Report development underway. • Wells Street drainage works have complexities due to third party approvals and impacts on Kings Way. It is therefore proposed to transfer \$1,941,000 to the intersection of Normanby Rd and Clarendon Streets to address the very regular flooding which occurs in that location 			

18. Energy Efficient Street Light Renewal		On Track	
Budget:	\$ 5.61 million	Planned completion date:	June 2017
Scope of work: LED upgrade works to street lighting			
Status:			
<ul style="list-style-type: none"> • Council has approved LED upgrade works. A total of 10,589 Citipower Lights and 542 Jemena lights to be upgraded within a three year period at a cost of \$15.06 million including installation of smart PE cells. • Recoverable works agreement for upgrading lights in West Melbourne has been received from Citipower. • A further 1,089 lights in West Melbourne to be upgraded to LED lights by end of February 2017. 			

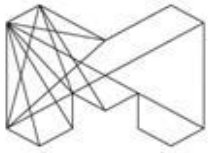
LEGEND

On Track	Off Track	Attention	Complete	Deferred
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2016–17 - First Quarter Record of Program Adjustments (Cumulative)

Project No.	Project Name	Council Approved Budget	Additional External Capital Contribution	Transfers in / out from other projects	Additional Funding Approved by Council	Revised Total	Comments
MAINTENANCE							
16B1303M	Wharf and Marina Maintenance	0		150,000		150,000	It is proposed to transfer \$150,000 from Implementation Of Docklands Community And Place Plan to Wharf and Marina Maintenance for the provision of Docklands wharf and marine maintenance works.
16B1412M	Annual Minor Works	991,726		(230,000)		761,726	Reduction in funding \$230,000 to prioritise roof works at North Melbourne Community Centre. Added to existing projects within 16B1409R
16B4201M	Drill Hall Works	250,000		(250,000)		0	Drill Hall Post Occupancy Review Renewal 16B1415R has sufficient funds. Reduction in maintenance funding \$250,000 to prioritise roof works at North Melbourne Community Centre. Added to existing projects within 16B1409R
Total Maintenance		1,241,726	0	(330,000)	0	911,726	
CAPITAL							
14G0367N	Flood Mitigation New Works	941,436		(941,436)		0	It is proposed to transfer \$941,436 relating to Wells Street drainage works to Flood Mitigation – Whiteman Street/Clarendon Street project.
14G4902N	Implementation Of Docklands Community And Place Plan	2,449,614		(150,000)		2,299,614	It is proposed to transfer \$150,000 from Implementation Of Docklands Community And Place Plan to Wharf and Marina Maintenance for the provision of Docklands wharf and marine maintenance works.
16B1319R	Roads to Recovery program	1,078,743	(323,947)			754,796	Reduction in funding \$323,947 based on the latest revised payment schedule from Department of Infrastructure and Regional Development relating to the Roads to Recovery contribution .
16B1321R	Roadway Renewal	5,000,000	14,350			5,014,350	Additional funds received \$14,350 towards the reconstruction of road in North Melbourne (between Queensberry Place & Purcell Street)
16B1338N	Flood Mitigation New Works	1,000,000		(1,000,000)		0	It is proposed to transfer \$1,000,000 relating to Wells Street drainage works to Flood Mitigation – Whiteman Street/Clarendon Street project.
16B1376N	Flood Mitigation – Whiteman Street/Clarendon Street	0	0	1,941,436		1,941,436	It is proposed to transfer \$1,941,436 from Wells Street drainage works to Flood Mitigation – Whiteman Street/Clarendon Street project.
16B3319N	Green Your Laneway Pilot Projects	1,631,257	(162,000)			1,469,257	Reduction in funding \$162,000 due to the external contribution not anticipated to be received.
16B3350N	Stormwater Management (WSUD) Developer Offsets	0	54,708			54,708	Additional funds received \$54,708 from Mirvac relating to Bolte Precinct Yarra's Edge.
16B1410R	Corporatel Renewal Works	3,204,835		(220,000)		2,984,835	Reduction in funding \$220,000 to prioritise roof works at North Melbourne Community Centre. Added to existing projects within 16B1409R
16B1409R	Community Services Renewal	1,460,876		700,000		2,160,876	Reports have confirmed that the roof needs renewal to reinstate drainage which is causing frequent flooding. Work has been prioritised from other budgets to address issue.
Total Capital		16,766,761	(416,889)	330,000	0	16,679,872	
Total Program Adjustments		18,008,487	(416,889)	0	0	17,591,598	



CITY OF MELBOURNE

2016–17 Council Works Program - First Quarter Project Listing

* Denotes comment explaining adjustment is contained in Annexure 2.

Denotes comment explaining variance is contained in Annexure 4.

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
MAINTENANCE PROJECTS				
13G7802M	0	0	2,450	(2,450)
14G3515M	0	0	2,669	(2,669)
15G0302M	0	0	0	(0)
15G0304M	0	0	0	0
15G0305M	0	0	(0)	0
15G0328M	0	0	0	0
15G0375M	0	0	0	(0)
15G2302M	0	0	135	(135)
15G2317M	0	0	202	(202)
15G3503M	0	0	0	(0)
15G3505M	0	0	16,287	(16,287)
15G3518M	0	0	7,080	(7,080)
15G4007M	0	0	0	0
15G4014M	0	0	7,530	(7,530)
15G6003M	0	0	0	0
15G7501M	0	0	(0)	0
15G7825M	0	0	6,503	(6,503)
15G7906M	0	0	0	(0)
15G8110M	0	0	1,556	(1,556)
16B0303M	1,200,000	300,000	414,914	(114,914)
16B1301M	310,000	0	0	0
16B1302M	2,168,500	540,000	353,382	186,618
16B1303M	0	0	27,894	(27,894) *
16B1304M	200,000	27,000	32,000	(5,000)
16B1306M	131,840	0	0	0
16B1307M	114,330	43,814	35,000	8,814
16B1308M	157,600	0	0	0
16B1310M	52,500	0	0	0
16B1311M	30,000	2,500	500	2,000
16B1316M	50,000	0	0	0
16B1328M	350,000	0	7,863	(7,863)
16B1345M	40,000	0	0	0
16B1375M	125,000	0	0	0
16B1401M	300,000	80,000	108,000	(28,000)
16B1412M	991,726	9,917	17,690	(7,773)
16B1505M	1,013,000	287,000	262,642	24,358
16B1509M	100,000	10,000	13,827	(3,827)
16B2102M	250,000	2,813	0	2,813
16B2103M	105,000	15,000	3,080	11,920
16B2104M	50,000	10,000	9,780	220
16B2105M	50,000	5,000	1,535	3,465
16B2106M	100,000	10,000	6,340	3,660
16B2108M	150,000	15,000	350	14,650
16B2110M	50,000	5,000	70	4,930
16B2111M	200,000	10,000	10,000	0
16B2301M	250,000	50,000	10,470	39,530
16B3308M	260,000	20,000	40,000	(20,000)
16B3329M	100,000	5,000	3,000	2,000
16B3350M	50,000	0	0	0
16B4101M	40,000	2,000	1,458	542
16B4102M	42,436	6,575	3,256	3,319
16B4103M	54,637	1,500	0	1,500
16B4104M	170,000	5,000	4,257	743
16B4105M	250,000	200,000	210,151	(10,151)
16B4119M	52,098	25,000	15,540	9,460



2016–17 Council Works Program - First Quarter Project Listing

* Denotes comment explaining adjustment is contained in Annexure 2.

Denotes comment explaining variance is contained in Annexure 4.

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
16B4201M Drill Hall Leasehold Improvements	250,000	2,500	0	2,500
16B4401M In-House Managed Recreation Facility Equipment, Renewal And	125,000	30,000	24,696	5,304
16B4403M YMCA Managed Recreation Facility Equipment, Renewal And Main	150,000	37,500	18,600	18,900
16B4404M Community Recreation Facility, Sportsfield and Pavilion Rene	125,000	30,000	7,147	22,853
16B4405M Library Facilities Equipment, Renewal and Maintenance Works	120,000	30,000	569	29,431
16B4501M Childrens Centres - Equipment Maintenance & Renewal	60,000	12,000	9,688	2,312
16B5101M Moomba Festival Infrastructure Renewal (Maintenance)	30,000	0	0	0
16B5106M Christmas Festival Renewal Of Decorations - Maintenance	1,200,000	0	63,000	(63,000)
16B5206M Wayfinding signage program	70,000	5,000	1,187	3,813
TOTAL MAINTENANCE PROJECTS	11,688,667	1,835,119	1,762,298	72,821
CAPITAL PROJECTS				
13G2319N Public Art Program	534,435	0	128,500	(128,500)
13G3404R Melbourne Visitor Centre Refurbishments	33,597	6,000	21,000	(15,000)
13G3520N Property Services New Works	0	0	0	0
13G7608N Carlton Kathleen Syme Library and Community Centre	0	0	0	(0)
13G7914N Royal & Princes Parks Recreation Infrastructure Improvements	2,282,389	200,000	300,000	(100,000)
13G8103N Living Victoria Fund	5,630,795	800,000	894,679	(94,679) *
13G8105N Climate Adaptation - Urban Landscapes New Works	2,656,000	233,000	230,341	2,659
13G8107N Return to Royal Park	330,000	3,000	10,000	(7,000)
14G0314R Flood Mitigation Renewal	0	0	(0)	0
14G0356R Princess Bridge Bluestone Repair works	235,793	0	0	0
14G0359N Minor Streetscape Improvements	157,752	0	0	0
14G0365N Urban Renewal Areas concept design development	293,160	0	0	0
14G0367N Flood Mitigation New Works	941,436	0	0	0 *
14G0368R Arden Street Bridge Strengthening	138,740	0	2,090	(2,090)
14G1301N Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	9,172,591	1,186,515	907,599	278,916 #
14G3507N Property Services Sustainable Management New Works	10,500	500	2,629	(2,129)
14G3510R Property Services Corporate Renewal Works	0	0	0	(0)
14G3512R Property Services Community Renewal Works	0	0	0	0
14G3513R Property Services Commercial Renewal Works	18,700	700	0	700
14G3516R Property Services DDA - Physical Access Works	0	0	0	(0)
14G3528R Property Services Sustainability Management Renewal Works	14,800	14,800	4,144	10,656
14G4011N Melbourne Comtemporany Pavilion	300,000	3,375	200,000	(196,625)
14G4902N Implementation of Docklands Community and Place Plan	2,449,614	0	8,000	(8,000) *
14G7502R Minor Capital Works and Refurbishment for Community Services	0	0	(0)	0
14G7609R East Melbourne Library - Refresh of public spaces	0	0	0	0
14G7817R Leased Community Sports Club Lighting Upgrades	0	0	3,400	(3,400)
14G7906N Princes Park New Playground Facility	0	0	960	(960)
14G7907N Melbourne City Marina - New Infrastructure Works	0	0	1	(1)
14G7915N North Bank - New Landscaping, Pathways and Infrastructure	388,066	0	0	0
14G8102R Urban Landscapes Climate Adaptation (streets renewal)	191,498	0	0	0
14G8111N Southbank Boulevard Upgrading	1,194,214	200,000	150,000	50,000
14G8112N MacArthur Square Upgrading	0	0	3,200	(3,200)
14G8114N Hawke and Adderley Street Park Expansion	1,507,599	0	13,675	(13,675)
14G8115N Railway Place and Miller Street Reserve Park Expansion	1,352,966	0	45,000	(45,000)
14G8116N Eastwood Street/Rankins Road Open Space	0	0	28,275	(28,275)
14G8126R Lonsdale Street median renewal and tree replacement	40,606	20,000	0	20,000
14G8127N Living Rivers fund - Soil moisture recharge project	60,000	0	0	0
14G8129N Dodds Street linear park, Southbank	384,473	30,000	40,000	(10,000)
15B3101N City Road Improvement	357,000	50,000	0	50,000
15B3301R Urban Forest Fund	28,812	0	0	0
15G0314R Flood Mitigation Renewal	0	0	0	(0)
15G0315R Drains renewal	72,757	72,757	72,757	0
15G0316R Parking Meter Renewal	0	0	13,989	(13,989)
15G0317R Kerb and Channel Renewal	165,032	165,032	136,692	28,340



2016–17 Council Works Program - First Quarter Project Listing

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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
15G0321R	Roadway Renewal	51,499	0	6,000	(6,000)
15G0322R	Footpath Renewal	154,881	154,881	147,797	7,084
15G0368R	Arden Street Bridge Strengthening	300,000	0	0	0
15G0376N	New Drainage Infrastructure	265,000	0	0	0
15G0377N	Major Streetscape Improvements and Design	1,189,916	0	12,611	(12,611)
15G0378N	Minor Streetscape Improvements	280,000	0	0	0
15G0379N	Road Safety Program	617,654	27,425	57,618	(30,193)
15G0380N	Queensbridge Street Upgrade Works	400,000	0	0	0
15G0381N	Bicycle Improvement Program	2,672,261	400,000	180,000	220,000 #
15G0384N	Walking Plan	310,000	0	(0)	0
15G0388N	Urban Renewal Areas concept design development	150,000	0	0	0
15G0393N	Street Lighting Renewal (LED rollout -New Upgrade)	5,615,073	60,000	0	60,000
15G1304N	QVM Pedestrian Crossing Queen St	0	0	(6,900)	6,900
15G2326R	Arts House seating system replacement	145,000	30,000	0	30,000
15G3407R	City of Melbourne wayfinding signage program	57,163	12,500	2,170	10,330
15G3408N	City of Melbourne wayfinding signage program - New works	250,915	17,000	9,777	7,223
15G3409R	Relocate and re-design Melbourne Visitor Booth (Bourke Stree	323,825	2,500	2,900	(400)
15G3504N	Furniture Equipment and Whitegoods Acquisitions	34,779	10,000	0	10,000
15G3508R	Property Services Kensington Stockyard Precinct Works	70,424	12,000	13,500	(1,500)
15G3510R	Property Services Corporate Renewal Works	426,758	20,000	129,660	(109,660)
15G3512R	Property Services Community Works	430,000	30,000	366,284	(336,284) #
15G3513R	Property Services Commercial Renewal Works	128,500	8,500	26,510	(18,010)
15G3515N	Property Services Sustainable Management New Works	0	0	12,880	(12,880)
15G3516R	Property Services DDA Physical Access Works	507,315	66,500	115,322	(48,822)
15G3517N	Solar for Council Facilities	0	0	1	(1)
15G3528R	Property Services Sustainability Renewal Works	255,550	0	110,723	(110,723)
15G6001N	IT New	0	0	0	0
15G6002R	IT Renewal	0	0	(0)	0
15G6501N	Smoke Free Areas	0	0	259	(259)
15G7502R	Minor Capital Works and Refurbishment for Community Services	46,700	6,700	58,480	(51,780)
15G7601R	Library Collection	0	0	(0)	0
15G7604R	Library at The Dock - Recording Studio upgrade	89,585	0	1,000	(1,000)
15G7613R	City Library facility upgrade	75,227	75,227	87,230	(12,003)
15G7807R	CARLTON BATHS STAGE 2 WORKS	0	0	2,000	(2,000)
15G7817R	LEASED COMMUNITY SPORTS CLUB LIGHTING UPGRADES (Roy	11,529	11,529	2,000	9,529
15G7822R	North Melbourne Recreation Centre Café Refurbishment	72,500	72,500	83,292	(10,792)
15G7904R	Parks Renewal Works Program	960,096	660,999	399,159	261,840 #
15G7913R	Parks Renewal Tree Planting	397,718	250,000	203,000	47,000
15G7922N	Fawkner Park Eastern Boundary Pathways, Landscaping & Interf	357,174	160,000	240,000	(80,000)
15G7923N	North Melbourne Reserve New Landscaping & Synthetic Court In	1,076,796	2,750	0	2,750
15G7924N	Royal Park Brens Pavilion Redevelopment Works	71,893	0	0	0
15G7930N	Fitzroy Gardens - Buildings Upgrade	70,000	0	158,769	(158,769)
15G8102R	Urban Landscapes Climate Adaptation (Streets Renewal)	0	0	0	(0)
15G8135N	Boyd New Park	85,228	1,728	4,507	(2,779)
16B0301N	IT New	5,208,232	600,000	598,809	1,191
16B0302R	IT Renew	7,472,728	1,500,000	1,529,371	(29,371)
16B1312R	Corporate Fleet Replacement	20,000	0	0	0
16B1313R	DDA Compliance - Infrastructure	500,000	135,000	106,341	28,659
16B1314R	Flood Mitigation Renewal	2,650,000	450,000	40,000	410,000 #
16B1315R	Drains renewal	2,700,000	432,000	278,952	153,048
16B1316R	Parking Meter Renewal	1,294,030	0	10,000	(10,000)
16B1317R	Kerb and Channel Renewal	2,000,000	641,500	626,818	14,682
16B1318R	Street Furniture Renewal	400,000	87,000	49,621	37,379
16B1319R	Roads to Recovery program	1,078,743	0	0	0 *
16B1320R	Victorian Grants Commission - Local Road Funding	669,567	0	0	0
16B1321R	Roadway Renewal	5,000,000	1,050,000	898,632	151,368 *
16B1322R	Footpath Renewal	5,000,000	1,200,000	1,427,620	(227,620) #



2016–17 Council Works Program - First Quarter Project Listing

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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
16B1326R	500,000	0	3,630	(3,630)
16B1327N	150,000	0	0	0
16B1331N	4,350,000	15,000	0	15,000
16B1335N	30,000	0	0	0
16B1338N	1,000,000	0	0	0 *
16B1341N	350,000	0	0	0
16B1372R	75,000	0	0	0
16B1402N	108,800	0	0	0
16B1403N	100,000	0	0	0
16B1404R	150,000	0	0	0
16B1406R	724,500	10,000	0	10,000
16B1407N	462,473	4,625	5,572	(947)
16B1408R	599,168	5,992	25,000	(19,008)
16B1409R	1,460,876	14,609	0	14,609
16B1410R	3,204,835	32,048	325,577	(293,529) #
16B1411R	160,000	0	0	0
16B1413N	108,675	0	0	0
16B1414R	135,240	1,352	0	1,352
16B1415R	170,000	0	0	0
16B1416R	200,000	0	40,500	(40,500)
16B1417R	775,000	7,750	0	7,750
16B1418R	500,000	46,819	36,195	10,624
16B1422N	200,000	0	0	0
16B1504R	7,000,000	1,180,000	677,138	502,862 #
16B1506N	75,000	0	0	0
16B1508N	150,000	5,000	6,000	(1,000)
16B1510N	50,000	0	0	0
16B1511N	150,000	0	2,000	(2,000)
16B1513R	1,500,000	342,000	380,000	(38,000)
16B1523N	100,000	0	0	0
16B1524N	50,000	0	0	0
16B1538N	50,000	0	0	0
16B3201N	150,000	0	0	0
16B3205N	350,000	0	0	0
16B3302R	1,500,000	300,000	10,000	290,000 #
16B3305N	600,000	0	0	0
16B3311N	100,000	0	0	0
16B3316N	200,000	5,000	0	5,000
16B3317N	20,000	0	0	0
16B3318N	200,000	0	0	0
16B3319N	1,631,257	20,000	32,585	(12,585) *
16B3320N	100,000	0	0	0
16B3321N	100,000	0	0	0
16B3322N	100,000	0	0	0
16B3324N	50,000	0	0	0
16B3325N	100,000	0	0	0
16B3330N	250,000	0	0	0
16B3332N	300,000	0	0	0
16B3333N	440,000	0	10,000	(10,000)
16B3334N	100,000	0	0	0
16B3337N	350,000	0	2,200	(2,200)
16B3343N	100,000	0	0	0
16B3344N	50,000	0	0	0
16B3401N	200,000	5,000	0	5,000
16B3402N	200,000	0	0	0
16B3403N	100,000	0	0	0
16B4106R	35,000	35,000	33,411	1,589



2016–17 Council Works Program - First Quarter Project Listing

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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
16B4107R	Signal Digital Data Projector Upgrade	79,299	0	0	0
16B4108N	Public Art Program	200,000	0	5,425	(5,425)
16B4109N	Meat Market - Elevated Work Platform	20,000	20,000	14,616	5,384
16B4110R	Meat Market - Stage Curtaining and Tarkett	45,000	45,000	14,998	30,002
16B4112R	Meat Market - staged replacement of lighting and audio theat	80,000	80,000	79,999	1
16B4113R	Meat Market - mobile seating system	165,000	0	0	0
16B4114R	Meat Market - furniture renewal	20,000	20,000	20,084	(84)
16B4115R	Grand Organ - installation of virtual organ	85,000	5,000	8,000	(3,000)
16B4116R	Arts House Refurbishment of Foyer and Public Areas	287,000	17,500	9,500	8,000
16B4117N	Arts House Meeting Room Upgrade	35,000	12,000	8,110	3,890
16B4117R	ArtPlay Foyer Refurbishment	170,000	2,500	0	2,500
16B4122N	Meat Market - IT Upgrade to Fibre Optics	35,000	35,000	20,661	14,340
16B4301N	Smoke Free Areas	75,000	0	0	0
16B4401R	Library Collections	1,275,000	319,000	254,976	64,024
16B4407R	Library Self Service Kiosk Upgrade (Year 1 -City Library & E	70,000	0	0	0
16B4408R	Emerging Technology Equipment Purchase	40,000	0	20,487	(20,487)
16B4417R	Leased Community Sports Club Lighting Upgrades	250,000	0	0	0
16B4502R	Minor Capital Works and Refurbishment for Community Services	250,000	0	0	0
16B4504N	Lady Huntingfield Child Care Centre - Upgrade	2,200,000	40,000	41,000	(1,000)
16B5102N	Events Melbourne Marketing Signage Infrastructure - Upgrade	100,000	0	0	0
16B5103N	Melbourne Music Week Hub Infrastructure	150,000	0	0	0
16B5104N	Melbourne Spring Fashion Week Hub Infrastructure	250,000	41,000	42,967	(1,967)
16B5105N	Events Melbourne Warehouse Infrastructure - Non Growth Upgra	102,665	47,000	11,820	35,180
16B5107R	Christmas Festival Renewal Of Decorations - Refurbishment	260,000	0	15,000	(15,000)
16B5108N	Christmas Festival New Decorations (Non Growth)	600,000	0	38,500	(38,500)
16B5202R	Cooks' Cottage Discovery Centre - Stage 2	278,103	12,200	10,800	1,400
16B5203N	Errol & Victoria Streets Nth Melbourne above and below awnin	100,000	0	450	(450)
16B5204N	Chinatown Precinct Building Lighting	100,000	2,500	475	2,025
TOTAL CAPITAL PROJECTS		122,175,475	13,902,813	13,417,323	485,490
TOTAL MAINTENANCE AND CAPITAL PROJECTS		133,864,142	15,737,932	15,179,621	558,311



CITY OF MELBOURNE

**2016–17 Council Works Program
Schedule of Program Variances
Projects >\$200,000 variance to budget**

Project		Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Program Variation largely due to the completion of design and planning activities associated with the Munro site precinct development plan preparation, services investigation and the design of the fitout for community facilities having been rescheduled to follow the planning approval process, now anticipated for late 2016	9,172,591	1,186,515	907,599	278,916
15G0381N	Bicycle Improvement Program Due to inclement weather (14 days lost in September) planned green pavement and line marking works delayed	2,672,261	400,000	180,000	220,000
15G3512R	Property Services Community Works A number of elements were able to proceed to tender more quickly than initial anticipated when phasing was done.	430,000	30,000	366,284	(336,284)
15G7904R	Parks Renewal Works Program Project delays due to wet weather and unsuitable conditions.	960,096	660,999	399,159	261,840
16B1314R	Flood Mitigation Renewal Due to inclement weather, planned drainage works delayed. Plan in place to catch up in October/ November 2016.	2,650,000	450,000	40,000	410,000
16B1322R	Footpath Renewal Resources diverted to alternate projects (footpath works) where some works could be done, even with wet weather conditions	5,000,000	1,200,000	1,427,620	(227,620)
16B1410R	Property Services Corporate Renewal Works A number of large Town Hall items have been able to be progressed more quickly than anticipated. eg MTH Colling Towers and Generator	3,204,835	32,048	325,577	(293,529)
16B1504R	Parks Renewal Works Program Project delays due to wet weather and unsuitable conditions.	7,000,000	1,180,000	677,138	502,862
16B3302R	Climate Change Adaptation Streetscapes (Renewal) This variance is due to a delay in commencement of the Victoria Street median renewal project, this project commences in October 2016.	1,500,000	300,000	10,000	290,000