

Management report to Council

Agenda Item 6.2

2015–16 Council Works Program Third Quarter report

Council

Presenter: Rob Adams, Director City Design and Projects

31 May 2016

Purpose and background

1. The purpose of this report is to inform the Council of the financial performance of the 2015–16 Council works program at the end of the third quarter of the financial year. It also outlines the progress of Council's major projects.

Key issues

2. The overall program is tracking behind plan for the third quarter period. The value of work completed at the end of the third quarter is \$57.13 million compared to the planned value of \$67.31 million.
3. Significant milestones achieved during the second quarter include:
 - 3.1. Community Hub at The Dock – works completed with the official opening on 20 February 2016.
 - 3.2. Carlton Baths Stage 2 – works completed with the official opening on 13 February 2016.
 - 3.3. Lincoln Square Stormwater Harvesting – work commenced in February 2016.
 - 3.4. Lincoln Square Plaza – tender accepted, work scheduled to commence in April 2016
 - 3.5. Docklands Park Enhancement Works – work scheduled for completion end of May 2016
4. Satisfactory progress is continuing on other major projects including:
 - 4.1. Pavilion at Flemington Road Oval, Royal Park - tender accepted, works scheduled to commence on 2 May 2016.
 - 4.2. University Square – negotiations continue with MMRA to facilitate better outcomes for University Square and the Parkville Precinct
 - 4.3. Southbank Boulevard – preparations for Phase 2 community engagement underway
5. Delays and reallocations:
 - 5.1. The Elizabeth Street Streetscape works are on hold until the timing and resolution of the tram track realignments at the southern end have been agreed with the Melbourne Metro Rail Authority. Given the funding was from the Parking Levy it is necessary to reallocate the majority of these funds within this financial year. It is recommended to Council that \$1.7 million from the Parking Levy Funding be reallocated to the upgrade of the footpaths in Collins Street between Spencer and Market Streets to provide a better walking environment for pedestrians and commuters at Southern Cross Station and \$750,000 be allocated towards an investigation and documentation to the reopen the subway from Spencer to Little Collins Street. The balance of the funding will remain with Elizabeth Street in order to progress this project into the next financial year.
6. A detailed report is provided in Attachment 2 of this report.

Recommendation from management

7. That Council:
 - 7.1. Notes the 2015–16 Council Works Program third quarter report.
 - 7.2. Approves the program adjustments to the 2015–16 Council Works Program that are included in Attachment 4 of this report.

Attachments:

1. Supporting Attachment (Page 1 of 37)
2. 2015-16 Council Works Program Third Quarter Report (Page 3 of 37)
3. Major Projects Second Progress Report 31 March 2016 (Page 7 of 37)
4. 2015-16 Third Quarter Record of Program Adjustments (Cumulative) (Page 25 of 37)
5. 2015-16 Council Works Program – Third Quarter Project Listing (Page 27 of 37)
6. 2015-16 Council Works Program Schedule of Program Variances (Page 32 of 37)
7. 2015-16 Capital Works Program Third Quarter Report (Page 36 of 37)

Supporting Attachment

Legal

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various capital works projects.

Finance

2. The financial implications are detailed through the body of the report and in the attachments. The 2015–16 Council Works Program totals \$114.00 million including carry forward funding from 2014–15 of \$27.42 million.

Conflict of interest

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

Stakeholder consultation

4. External stakeholder consultation and engagement is undertaken in relation to individual projects and programs. This occurs throughout the year.

Environmental sustainability

5. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council.
6. Numerous projects are included to directly enhance opportunities for recycling, capturing and conserving water, planting trees and creating new public open space.
7. In addition, the designs for all projects within the program build in measures to minimise the environmental impact and reduce operating costs.

2015–16 Council Works Program Third Quarter Report**1. Overview**

The cumulative value of work at the end of the third quarter after adjusting for the purchase cost of the QVM Munro site and 104 Hawke Street was \$57.13 million compared to the planned value of \$67.31 million.

Milestones achieved in the second quarter include:

- Lincoln Square Stormwater Harvesting - work commenced in February 2016 with expected completion in August 2016
- Lincoln Square Plaza – work commenced in April 2016 with scheduled completion at the end of July 2016
- Community Hub at The Dock – officially opened on 13 February 2016
- M Pavilion 2015 – relocated to Docklands with construction scheduled for completion in July 2016
- University Square – negotiations continue with MMRA to facilitate better outcomes for University Square and the Parkville Precinct
- Southbank Boulevard – preparations for Phase 2 community engagement underway together with road discontinuance procedures.
- Docklands Park Enhancement Works – completion scheduled for end of May 2016

2. Financial Performance – March 2016

Council Works Category	Year to Date			Full Year Budget
	Budget \$'000s	Actual \$'000s	Variance \$'000s	
Maintenance				
Capital Grants	850	171	679	1,800
Maintenance	6,710	6,253	457	10,405
Total Maintenance	7,560	6,424	1,136	12,205
Capital Works				
New Works	18,180	16,029	2,151	41,103
Renewal / Refurbishment	41,570	34,674	6,897	60,687
Total Capital Expenditure	59,750	50,703	9,047	101,791
Total Council Works Program	67,311	57,127	10,184	113,996

* Note figure does not show the \$76.34 million or \$1.71 million payment for the Munro site and 104 Hawke St respectively to facilitate a proper comparison.

** The figure of \$113.996 million includes a carry forward of \$27.5 million.

2.1 Analysis

The maintenance program has achieved \$6.42 million compared to the planned value of \$7.56 million.

The new/upgrade works program achieved \$16.03 million compared to the planned value of \$18.18 million.

The renewal works program achieved \$34.67 million compared to the planned value of \$41.57 million. This is mainly due to delays in the delivery of the Parks Renewal and Property Services Renewal Programs, however at this stage it is anticipated these projects will be substantially completed by 30 June 2016 with the exception of cancelled projects.

Refer to Attachment 5 for detailed figures and Attachment 6 for explanations of major variances.

2.2 Program Adjustments

Program adjustments have been included in Attachment 4. The main adjustments are:

- Purchase of the QVM Munro site and 104 Hawke St totalling \$78.06 million
- Additional funds approved by Council relating to QVM Precinct Renewal \$4.64 million.
- Organisational realignment cost reallocations for accommodation and operating expenses totalling \$757,751.
- External funding from Vic Roads for the Federal Investment Black Spot Programme
- External funding from Places Victoria for Docklands Park enhancement works of \$750,000
- Railway Place and Miller – a transfer of \$650,000 to 14G8115N Railway Place and Miller Reserve Park Expansion, funds to come from 13G8105N Urban Landscapes Climate Adaptation.
- Living Victoria Fund – this has been revised down by \$1 million which was expected to be received from the University of Melbourne, funds were due to be allocated the University Square project, which has now been placed on hold due to Melbourne Metropolitan Rail.
- Implementation of Docklands Community and Place Plan – anticipated funds of \$1.55 million be received by Places Victoria after practical completion which is expected mid May 2016.
- Payment of Plan to Places Victoria for Ron Barassi Stage 2 will be delayed to 2017–2018 financial year as requested by Places Victoria and agreed by Council.

3. Progress Report

3.1 Major Projects

Detailed reports for the following projects are provided in Attachment 3:

- Queen Victoria Market Precinct Renewal
- Melbourne Metro Rail Project
- Community Hub at The Dock
- Ron Barassi Snr Park (formerly Western Park Stage 1)
- Royal Park and Princes Park – Recreation Infrastructure Improvements
- Carlton Baths Stage 2
- JH Boyd School site redevelopment
- Elizabeth Street Master Plan and Stage 1 works
- Carlton Squares
- Transforming Southbank Boulevard and Dodds Street

3.2 Other Key Projects

3.2.1 M Pavilion – \$550,000

The M Pavilion is a contemporary pavilion primarily funded by the Naomi Milgrom Foundation with the support of the City of Melbourne, and which is located in Queen Victoria Gardens. It is planned that a new pavilion will be provided each year over a 4 year period. The first pavilion for 2014-15 was removed in February 2015 and has been relocated to the Hellenic Museum.

MPavilion 2015 has been deconstructed and transferred from Queen Victoria Gardens to Docklands where it is being reconstructed on the southern frontage of the CLEC fronting Collins Street. Works are scheduled for completion in July 2016.

3.2.2 Engineering Infrastructure Projects – \$17.3 million

Flood mitigation \$3.3 million

These works are made up of the King Street, Collins Street and Spencer Street precinct drainage work and nine other smaller projects. The King Street, Collins Street and Spencer Street drain upgrade components have been completed. CityWide CIS component of Flood renewal program handed over for design and construction by 30 June 2016. Delays experienced in underground services proving and service authority approvals.

Roadway renewal \$5.1 million

The roadway renewal program consists of over 50 projects. The program is ahead of schedule with costs expected to come in on budget.

Footpath Renewal \$4.5 million

The footpath renewal program consists of 62 projects. The program is approximately 70% complete.

Drains Renewal \$2.8 million

Drainage renewals works consists of 14 projects. Delays have occurred in obtaining service authority approvals affecting finalisation of designs. Full program handed over to CityWide to deliver by 30 June 2016.

Street Lighting Upgrade \$1.6 million

This work involved refurbishing street lights with LED technology. A Council approved initiative has led to Council securing a \$30 million loan from Clean Energy Finance Corporation, \$15 million of which is allocated for the LED refurbishment.

Planning for this increased scope of work is underway with power authorities, CitiPower and Jemena to identify the appropriate technology, delivery model and schedule.

3.2.3 Major Streetscape Improvements and Design – \$4.0 million

The Elizabeth Street Streetscape works are on hold until the timing and resolution of the tram track realignments at the southern end have been agreed with the Melbourne Metro Rail Authority. It is recommended to Council that the balance of the \$3.00 million from the Parking Levy Funding be reallocated to the upgrade of the footpaths in Collins Street between Spencer and Market Streets to provide a better walking environment for pedestrians and commuters at Southern Cross Station including an investigation into the reopening of the subway from Spencer to Little Collins Street

3.2.4 Bicycle Improvement Program – \$3.9 million

Major items on this year's program, have been scoped and issued to CityWide CIS for design and construction by 30 June 2016.

St Kilda Road is delayed due to the State Government St Kilda Road transport corridor review. Other projects are to be elevated on the priority list to ensure the budget is utilised

3.2.5 IT Renewal Program – \$7.5 million

The IT Renewal Program is delivering ongoing support to the organisation within approximately 50 projects. The projects consist of both hardware and major software to match the service models of the various branches and divisions.

The IT Renewal Program commenced the 15/16 year with 28 projects continuing from the previous financial year.

Major Projects Second Progress Report 31 March 2016

1. Queen Victoria Market Precinct Renewal

1.1. Status of project

The implementation of the Queen Victoria Market Precinct Renewal (QVMPR) Master Plan is a major initiative in the 2015/16 Council Plan Action Plan. Key updates for February to March 2016 include:

- 'Munro' Site Best and Final Offer (BAFO) closed, with evaluation currently underway.
- The Minister for Planning appointed an independent panel to consider submissions for Amendment C245, with the hearing to occur in the week commencing 2 May 2016.
- Due diligence works continue in shaping market infrastructure strategy with sequencing, timing and scoping works to inform the Implementation Framework (now progressing under the working title "Transforming QVM").
- Desktop studies complete for 2 Cultural Heritage Management Plans (CHMP), standard and complex assessment completed for Precinct wide CHMP.
- Project proposals approved for five pilot projects; weather protection, lighting upgrades, Queen Street closure, New Franklin Street and DDA review. Project briefs are being finalised.
- Precinct Sustainability Plan in development.
- A recruitment process is currently underway to ensure the program has appropriate staffing to deliver on Council's commitment to the QVMPR Program.
- Whilst strategic communications and stakeholder engagement plans are under development to support the overall QVMPR Program and the release of the Implementation Framework in mid-2016, a more tactical communications approach is proposed to be actioned during April to provide a project update.

1.2. Project Plan / Milestones

Key milestones	Commencement	Completion	Status %
Implementation Framework	December 2015	July 2015	60
Review precinct planning controls (C245)	November 2014	July 2016	80
Corner Queen & Therry Streets (Munro site) Bid process	April 2015	July 2016	75

1.3. Key issues

Program works for this period have involved the consolidation of precinct planning in preparation for the implementation phase.

Significant work has been undertaken to define the staging and scope of individual projects required to inform the Implementation Framework. The draft staging plans are being viewed alongside the development of an approach to the delivery of renewal works that will seek to maintain a continuity of business for market traders, and minimise disruption to the customer experience of the market. This work is being undertaken in partnership with QVM management and is on track for mid-2016 delivery.

The evaluation process for the redevelopment of the 'Munro' site remains on track. Following Council's resolution at its meeting on 23 February 2016, the BAFO request was issued to PDG Corporation and Cbus Property. Responses received at the close of the BAFO on 5 April 2016 are currently under review.

As previously advised, the market precinct will be subject to two Cultural Heritage Management Plans (CHMPs); one for the former Old Melbourne Cemetery (OMC) and a separate CHMP for the balance of the market precinct. The draft report for the Precinct CHMP has been received and includes the full

findings of the assessments and recommendations for heritage management protocols to be submitted to the Office of Aboriginal Affairs Victoria for approval, with a finding expected within 30 days.

The desktop assessment to support the OMC CHMP has also been completed. Discussions are now occurring with the Department of Environment, Land, Water and Planning in respect to an amendment to the *Queen Victoria Market Lands Act 1996 (Vic)* as the appropriate vehicle through which to authorise redevelopment works at QVM, now or in the future, which may necessitate the relocation or exhumation of remains. Further development of the OMC CHMP is currently on hold pending the outcome of these discussions.

1.4. Financials

Project	Project Budget \$	Forecast Expenditure \$
Queen Victoria Market Precinct Renewal Fund (FY 15/16)	\$4,984,768	\$4,415,000
Total	\$4,984,768	\$4,415,000

A program adjustment has been made and the revised FY budget is now \$4,984,768 (ie \$249.8K carry forward from FY14/15 + \$4.6M FY15/16 budget + \$100k budget transfer from capital works for Queens Street pedestrian crossing works).

2. Melbourne Metro Rail Project

2.1. Status of project

Melbourne Metropolitan Rail Authority (MMRA) has been established by State Government to plan, design and deliver this major city-shaping infrastructure project on behalf of Public Transport Victorian (PTV). City of Melbourne (CoM) has established a partnership arrangement with MMRA to facilitate the project and ensure integration with other key projects including:

- Elizabeth Street Streetscape Works
- Flinders Street Station Refurbishment
- Queen Victorian Market Precinct Renewal
- Arden Macaulay Structure Plan
- University Square
- City Road Master plan
- Southbank Boulevard
- Moonee Ponds Creek Master plan
- Elizabeth Street Catchment Integrated Water Management Plan

CoM are working closely with the following key government agencies with respect to this project:

- Department of Economic Development, Jobs, Transport and Resources (ECODEV)
- Metropolitan Planning Authority (MPA)
- Department of Environment, Land, Water and Planning (DELWP)
- Office of Victorian Government Architect (OVGA)
- Public Transport Victoria (PTV)
- VicRoads
- Yarra Trams
- Metro Trains

CoM are working in partnership with MMRA to facilitate community engagement and communications with key stakeholders, businesses, traders and residents.

2.2. Project Plan / Milestones

Key milestones	Commencement	Completion	Status %
<ul style="list-style-type: none"> • Site investigations • Servicing relocations • Complete project reference design development • Planning and Environmental approval • Update Business Case 	2015	2016	45
<ul style="list-style-type: none"> • Finalise planning and environmental approval • Procurement for major construction contract • Early works before major construction 	2017	2017	0
<ul style="list-style-type: none"> • Award major construction contract • Start major construction works 	2018	2026	0

2.3. Key issues

Community consultation and engagement has commenced regarding site investigation works and early construction works, particularly with affected businesses and residents.

MMRA website www.vic.gov.au/mmrailproject regularly provides project updates. MMRA have held a number of public meetings with residents, businesses and retailers along the length of the project corridor between August and March 2016.

The Environmental Effects Statement (ESS) process will be run by DWLWP in mid 2016. This public planning process will be preceded by significant public information on the project being released by MMRA the second quarter of 2016 (estimated date late May 2016)

Ref: Council Annual Plan Action Report #9755972 item 6.3.4 (major initiatives) work with the State Government on the Melbourne Metro Rail Project. Updated monthly.

2.4. Financials

Project	Project Budget \$	Forecast Expenditure \$
State/Federal funded	tbc	tbc
Total	tbc	tbc

3. Community Hub at The Dock - \$8.2 million

3.1. Status of project

Project is complete, the three funding partners coordinated the Community Open Day on 20 February 2016 attended by the Minister for Planning, Richard Wynne, and the Lord Mayor.

3.2. Project Plan / Milestones

Key milestones	Commencement	Completion	Status %
Concept design and original cost plan	January 2013	Complete	100
Detailed design	August 2013	Complete	100
Completion of legal agreements	November 2013	October 2014	100
Building works	November 2014	October 2015	100
Non-built in elements installation	August 2015	November 2015	100
Project completion	December 2015	December 2015	100

3.3. Financial

At the end of the third quarter the project financial status is as listed in the table below.

Project	Project Budget \$	Forecast Expenditure \$
Places Victoria contribution	3,483,000	3,483,000
Lend Lease contribution	344,000	344,000
Council Funds (13G7809N)	3,600,000	3,600,000
Council Funds Fit Out (14G7503N)	550,000	550,000
Council Funds - Program Adjustment for Solar Panels (14G7503N)	111,000	111,000
Council Funds - Program Adjustment for loose furniture (14G7503N)	100,000	100,000
Total	8,188,000	8,188,000

3.4. Progress photos



View from Victoria Harbour



View from the South East corner



4. Ron Barassi Senior Park (formerly Western Park Stage 1) – \$18 million

4.1. Status of project

The park is a key project initiative in the Docklands Community and Place Plan being delivered by Places Victoria.

Construction commenced on site in September 2014. The project was completed and officially opened on Saturday 10 October 2015 by the Minister for Planning, the Lord Mayor and the CEO of Places Victoria:

The project is currently in the Defects Liability Period a full title and ownership is expected to be given to the City of Melbourne in mid-2016.

City of Melbourne City Design Studio are continuing to act as consultant Architects and Landscape Architects in ensuring that defects and contractual landscape maintenance works are being carried out to the end of the Defects Liability Period. Some additional works, as part of stage 1, are being considered and will be funded by Places Victoria.

4.2. Project plan - prepared and managed by Places Victoria

Key milestones	Commencement	Completion	Status %
Award contract	June 2014	August 2014	100
Site construction works	September 2014	July 2015	100
Opening	August 2015	October 2015	100
Defects Liability Period	October 2015	October 2016	50

4.3. Key issues

The project concept plan allows for the future construction of an indoor sports stadium (Stage 2) to the rear of the pavilion. Places Victoria had requested that Council provide \$1 million towards the sports stadium development for amenities specifically requested by Recreation Services in the form of additional activity spaces. Council has committed \$1M in the 2017-18 financial year to the project.

Places Victoria are currently preparing documentation in relation to the program and scoping of the Stage 2 proposal for an indoor sports stadium and associated amenities.

4.4. Progress photos



5. Royal Park and Princes Park – Recreation Infrastructure Improvements - \$9.5 million

5.1. Status of project

5.1.1. Princes Park

The following works are scheduled to be delivered under separate contracts in Princes Park.

- Princes Park Sports Oval upgrade – project complete
- Princes Park Sports Oval Lighting – project complete
- New Public Toilet – project complete
- New practice cricket nets – project complete
- New Pumping and irrigation upgrade – project complete
- Oval 1 Lighting - works underway, new light poles installed but not operational
- Demolition of existing brick toilets on Princes Park Drive - contract awarded
- New underground water tank close to the Southern Pavilion June 2016 - contract awarded
- Princes Park Northern Pavilion Carpark - delayed
- Refurbishment of the Southern Pavilion and external landscaping - works being scoped

5.1.2. Flemington Road Oval, Royal Park

The following works are scheduled to be delivered under separate Contracts at Flemington Road Oval

- Flemington Road Oval Upgrade – project complete
- Construction of new sports pavilion - contract awarded
- Sports Oval Lighting Project - delayed due to objections
- Landscaping including pathways and new furniture – to commence at completion of pavilion

5.2. Project Plan / Milestones

5.2.1. Princes Park

Key milestones	Commencement	Completion	Status %
Construction of southern sports fields	April 2014	December 2014	100
Sports field lighting	June 2014	June 2015	100
Irrigations Pumps and new Irrigation system	April 2014	April 2015	100
Public toilet	January 2015	June 2015	100
Northern car park	May 2016	December 2016	15
New Practice cricket nets	January 2015	April 2015	100
Oval 1 Lighting	November 2015	June 2016	80
Demolishing Of existing brick toilets	April 2016	May 2016	20
Southern Pavilion Underground Water Tank	March 2016	June 2016	10
Southern Pavilion Upgrade/landscaping	April 2016	June 2017	5

5.2.2. Flemington Road Oval, Royal Park

Key milestones	Commencement	Completion	Status %
Construction of sports oval	June 2014	November 2014	100
Sports field lighting	June 2016	December 2016	20
Pavilion	February 2016	December 2016	40
Landscaping	January 2017	April 2017	5

5.3. Key issues**5.3.1. Princes Park**

Further consultation was required with the Carlton Cricket Club regarding reduction of car spaces proposed as part of upgrade works surrounding the Northern Pavilion. This has delayed tendering which is now scheduled for late April 2016 with construction to be completed by December 2016.

As there have been budget savings delivering some of the construction packages in Princes Park it has been agreed to use those funds for the refurbishment of the Princes Park Southern Pavilion and surrounding landscape and are currently being scoped.

5.3.2. Flemington Road Oval

Council has approved the installation of new sports lights to the oval. A heritage Permit was lodged with Heritage Victoria on the 20th of August 2015. We have been informed by Heritage Victoria that we need to place an advertisement in the Paper for the Permit. There are nine objections about the proposed new lights. The Council is in the process of responding to those objections.

The Contract for the new pavilion has been awarded to Fercon Property Group with work expected to commence on site in early May 2016.

5.4. Financials

The two projects are funded by the former Linking Melbourne Authority. These works have been included in the 2013–14 and 2014–15 Council Works Programs as externally funded project budgets. As a result of the cancellation of the East West Link project a revised funding budget of \$9.46 million was agreed with the authority. A total of \$6.62 million has been expended so far.

At the end of the first quarter the project financial status is as listed in the table below.

Project	Project Budget \$	Forecast Expenditure \$
Princes Park	6,736,000	6,736,000
Flemington Road Oval	2,724,000	2,724,000
Total	9,460,000	9,460,000

5.5. Progress photos



6. Carlton Baths Stage 2 - \$5.5 million

6.1. Status of project

- This project is now complete, 2 months ahead of program.
- Public opening day – 1 February 2016
- Official opening and 100 year anniversary celebration – 13 February 2016

6.2. Project plan

Key milestones	Commencement	Completion	Status %
Tender	November 2014	February 2015	100
Award	March 2015	April 2015	100
Construction	April 2015	October 2015 (original)	98
Revised Completion		April 2016	0

6.3. Key issues

Family and Children's Services have identified a requirement for additional play space for the current centre. A successful trial of utilising car spaces in Rathdowne Street during construction has led to the possibility of removing car parking provision within the site enabling an extension of the current play space. Concepts are currently being developed to determine a budget for works. The change of use would require a planning permit.

6.4. Financial

At the end of the third quarter the project financial status is as listed in the table below.

Project	Project Budget 2014-15 \$	Project Budget 2015-16 \$	Forecast Expenditure \$
Council Funds 14G7819R	1,000,000	0	1,000,000
Council Funds 2015-16	0	4,450,000	4,450,000
Total	1,000,000	4,450,000	5,450,000

6.5. Progress photo(s)



7. JH Boyd School site redevelopment

7.1. Status of project

The project comprises of two key elements:

- a residential and commercial development by the Mackie Group
- a new public park

A planning permit with conditions was issued by the State Government for the new residential and commercial building in August 2013.

A variation to the development agreement extended the conditions precedent backstop date to 30 April 2016. Extensive community engagement for the new public park took place between October and December 2014. That feedback will inform the design of the public park.

7.2. Project plan (subject to conditions precedent being met)

7.2.1. Residential and commercial development

Key milestones	Commencement	Completion	Status %
Planning permit	June 2012	August 2013	100
Amendment to planning permit	January 2015	February 2016	80
Design and documentation	September 2013	December 2015	90
Satisfaction of Conditions Precedent	April 2016	April 2016	50
Handover of new public park area to City of Melbourne	July 2017	July 2017	0
Construction	June 2016	August 2018	0
Project Completion	September 2018	September 2018	0

7.2.2. New public park

Key milestones	Commencement	Completion	Status %
Community engagement	October 2014	November 2014	100
Community engagement Second Phase	May 2016	June 2016	
Design and documentation	June 2016	Jan 2017	10
Tender works	April 2017	June 2017	0
Construction	July 2017	August 2018	0
Project Completion	September 2018	September 2018	0

7.3. Financial

The sale price for land on which the development will proceed is \$8.5 million including GST. A bank guarantee of \$500,000 is held by Council pending all conditions precedent being met and the project being construction ready. Transfer of funds will take place when the conditions precedent in the development agreement has been met.

The design and estimated cost of the public park will be developed taking into account the community engagement. Funding of \$100,000 for the documentation of the new public park has been allocated in the 2015–16 Council works program.

8. Elizabeth Street Streetscape plan and Stage 1 works - \$3 million

8.1. Purpose

- Guide public realm improvements towards the creation of a civic spine linking Flinders Street Station and Queen Victoria Market.
- Enhance and strengthen the western edge of Melbourne's retail heart whilst creating a safer and a more accessible environment for residents, workers and visitors.

8.2. Status of project / timing

8.2.1. Streetscape Plan

- Presently refining the staging plan for implementation works in collaboration with Melbourne Metro Rail Authority and other key infrastructure projects such as Flinders Street Station Works and Yarra Tram upgrade works.
- Review of traffic analysis by MMRA is required to understand network implications and confirm
- Community engagement for the design of the southern end of Elizabeth Street is intended to be undertaken in June 2016
- The ability to meet the June community engagement deadline will be subject to the completion of complex traffic modelling which is currently being undertaken by the MMRA.

8.2.2. Implementation

- Implementation investigation and feasibility for Elizabeth Street currently on hold.
- Site survey is completed. Melbourne Water, Planning and Heritage analysis on hold
- Implementation work including design to commence early August 2016.

8.3. Project Plan

Key milestones	Commencement	Completion	Status %
Strategic Opportunities Plan			
Strategic Opportunities Plan Investigation and Preliminary Work	February 2015	December 2015	75%
Community Engagement and Public Consultation – Options report	February	June 2016	
Consultation report with preferred option considered by FMC	June 2016	August 2016	
Implementation			
Implementation Investigation/Feasibility and Preliminary Work	August 2016	December 2016	15%
Schematic design	February 2017	April 2017	
Documentation	May 2017	July 2017	
Tender	July 2017	August 2017	
Construction Stakeholder Management/Engagement	July 2017	August 2017	
Construction	September 2017		

8.4. Key issues

- Project delivery delays given complex nature of MMRA project and other major infrastructure projects
- Media and community impact regarding Metro Rail/Yarra Trams/Flinders Street upgrades and Elizabeth Street Redevelopment happening within the same period.

8.5. Financial year 2016/2017

Project	Project Budget \$	Forecast Expenditure \$
Council Funds 15G0377N	3,000,000	400,000
External Funds	0	0
Total	3,000,000	400,000

The \$3 million capital funding from 2015–16 budget provided for the Elizabeth Street project was based on starting construction by mid-2016. Due to timing of the communication and community engagement program resulting out of Metro considerations, the works construction has been pushed into the 2016–17 financial year.

As a result of considerations around Metro and their impact on Elizabeth Street funds from the Parking Levy Funding have been be partially reallocated to other projects with the remainder carried forward to 2016-17 for the implementation of the Elizabeth Street improvements.

8.6. Progress photo(s)



Elizabeth Street Melbourne

9. Carlton Squares

9.1. Status of project

There are four projects that sit under the Carlton Squares project:

1. Reimagining University Square
2. Lincoln Square storm water harvesting and flood mitigation tank
3. Lincoln Square plaza modifications
4. Lincoln Square master plan.

9.1.1 University Square

9.1.1.1. Project objectives

- To increase public space to meet the needs of a rapidly changing population in our education precinct.
- To respond to a declining landscape and environmental change by designing a more climate-adapted landscape
- To design contemporary public open space that meets the needs of our community.

9.1.1.2. Financial

- Current funding - \$6,887,000 (includes funding from State Government, CoM and The University of Melbourne)
- Future budget bids - \$9,200,000

9.1.1.3. Key issues

- The new station box for Parkville Station will now be constructed to the east of the Royal Parade/Grattan Street intersection – bringing construction closer to University Square.
- This will have a direct implication of staging of University square construction – forcing a re-think in the construction programme and elongating the duration of the project – possibly to 2022.
- Discussions with Metro Rail Authority are ongoing and proceeding well. We are negotiating to remove above-ground infrastructure associated with the station, including smoke ventilation stacks and a large chiller plant, from Barry Street and we have received in-principle agreement that stage one construction work for University square can be carried-out on Leicester Street and the Pelham Street entrance to the square.

9.1.1.4. Status, project milestones and community engagement

- Draft Master Plan will be presented to Council to seek permission to start final phase community engagement in June, 2016.
- The master plan will be presented to FMC for adoption in August, 2016
- Stage one construction could begin in Autumn, 2017 – subject to Metro Rail negotiations.

9.1.2 Lincoln Square storm water harvesting and flood mitigation tank

9.1.2.1. Project objectives

- To mitigate the EPA-rated 'severe' status of the Elizabeth Street catchment by capturing water at the top of the catchment in heavy-rain events.
- To provide an alternative irrigation source for the three Carlton squares.

9.1.2.2. Financial

- \$4,000,000 (State Government and Council funding)

9.1.2.3. Status, key milestones and community engagement

- Community engagement concluded in December, 2015
- Tender awarded in January, 2016
- Construction commenced in early March, 2016
- Expected completion – late June, 2016.

9.1.3. Lincoln Square plaza modifications

9.1.3.1. Project objectives

- To re-design the plaza and Bali Memorial area to deter skate boarding
- To respect the heritage and context of Lincoln Square.

9.1.3.2. Financial

- \$695,000

9.1.3.3. Status, Key milestones and community engagement

- Construction is scheduled to commence in early April, 2016
- Key stakeholders have been informed but the exact date for construction has not been made public.
- Information relating to the project is on Council's website.

9.1.3.4. Key issues

- Following recent media attention on this project, several protest websites have been developed by the skating community. Lincoln Square is a world-renowned skate site.
- It is conceivable that site security will be an issue. The site perimeter could be broken and in a worst-case scenario, the contractor may deem that the site is not safe.
- An Issues Management Process is in place to ensure that risk is managed.
- An external working group with Lincoln Square skaters has been established and we are working to achieve section 1.5 of the Council resolution to develop street skate elsewhere in the central city.

10. Transforming Southbank Boulevard & Dodds Street

10.1. Project objectives

- To consolidate and re-organise underutilised road space in Southbank Boulevard and Dodds Street to create new public spaces that offer a broad spectrum of recreation, social and civic opportunities that supports the needs of a rapidly growing resident, worker and visitor population.
- To provide a safe cycling route of Southbank Boulevard
- To improve the functional engagement and legibility between Southbank's public and private realm, in particular the opportunity to complement and enhance the link between arts and cultural institutions.
- To create the 'Melbourne experience' – in the form of exemplary, high quality and vibrant public space designed and programmed to support a diversity of use and spaces to gather, linger, celebrate and relax...
- To respect and reflect the values and aspirations of the Southbank community.

10.2. Budget:

10.2.1. Southbank Boulevard

- Current funding - \$3,970,000 (including Section 173 funding from Australia 108)
- Future funding bids - \$12,900,000
-

10.2.2. Dodds Street:

- Current funding - \$1,000,000
- Future funding - \$1,000,000

10.3. Status, key milestones and community engagement

- Phase 1 Community engagement concluded in December, 2015
- Phase 2 community engagement and Road Discontinuance scheduled for July/August, 2016.

2015-16 - Third Quarter Record of Program Adjustments (Cumulative)

Project No.	Project Name	Council Approved Budget	Additional External Capital Contribution	Transfers in / out from other projects	Additional Funding Approved by Council	Revised Total	Comments
MAINTENANCE							
15G2310M	Art & Heritage Collection Maintenance	165,000		390,000		555,000	It is agreed to transfer \$390K from the Public Art Program to the Art and Heritage Collection Maintenance as a result of a portion of the project relating to works which are either not owned by the City of Melbourne or being handed over to the client at the end of the project.
15G2803M	Maintenance of Christmas Assets (Decorations) - City	1,085,000		84,329		1,169,329	It is proposed to transfer \$84,329 from Implementation of Docklands Community and Place Plan Project to Maintenance of Christmas Assets (Decorations)- City Project to accommodate overrun for the following Christmas Decorations:- • Docklands tree • Docklands Webb Bridge Fan bauble • Docklands Pillars
15G3503M	Accommodation Modifications	300,000		302,893		602,893	It is agreed to transfer \$302,893 from Property Services Annual Minor Program Works Project to Accommodation Modifications Project to accommodate the re-stack for the organisation.
15G3505M	Property Services Annual Minor Program Works	1,370,629	127,520	(302,893)		1,195,256	It is agreed to transfer \$302,893 from Property Services Annual Minor Program Works Project to Accommodation Modifications Project to accommodate the re-stack for the organisation. It is proposed to increase \$127,520 to Property Services Annual Minor work funded by settlement received from Transfield.
15G6003M	IT Maintenance	880,000	0	(229,858)		650,142	It is agreed to transfer \$229,858 from IT Maintenance to off set increased Operating Expenses relating to the Smart City Office. This is per the Organisational Realignment as agreed at ELT.
Total Maintenance		3,800,629	127,520	244,471	0	4,172,620	
CAPITAL							
08CW002N	World Trade Centre (Northbank Promenade 4,5 & 6)	0	750,000			750,000	Additional Funding from Places Victoria relating to delivery of Docklands Park Enhancement Works - Victoria Harbour.
13G2319N	Public Art Program	1,059,699		(390,000)		669,699	It is agreed to transfer \$390K from the Public Art Program to the Art and Heritage Collection Maintenance as a result of a portion of the project relating to works which are either not owned by the City of Melbourne or being handed over to the client at the end of the project.
13G3520N	Property Services New Works	221,438			(184,232)	37,206	It is agreed to revise \$184,232 down for Property Services New Works Project due to amount was over accrual in 2015 financial year.
13G8103N	Living Victoria Fund	7,360,795	100,000		(1,000,000)	6,460,795	Money received from the Office of Living Victoria; this money was due in 2015 but delayed to the first quarter of 2016 due to the project partially meeting scheduled milestones. This is the final payment from OLV. It is proposed to reduce project funding by \$1m as the \$1m revenue expected from the University of Melbourne for the University Square Project will not be received this year. The University Square Project which this \$1m allocation relates is one of a suite of projects funded by the Living Victoria Fund (Vic gov), CoM and University of Melbourne. The University Square project is at final design stage and was due to start in April 2016. The Melbourne Metro project designs were received by CoM for consideration this Financial Year. Substantial impacts are proposed in University square as part of this project. While it is unclear on the extent of the impact from Metro the University Square project has been placed on hold. It is therefore unlikely works will begin this Financial Year and the proposed contribution from the University of Melbourne will therefore now not be required until at least 2016-17 FY
13G8105N	Urban Landscapes Climate Adaptation (new streets and associated open s	1,161,044		(650,000)		511,044	It is agreed to transfer \$650K from the Urban Landscapes Climate Adaptation project to Railway Place and Miller Street Reserve Park Expansion project to allow for additional VicRoads Requirements, contaminated soil and safety lighting. These funds will come from \$750k allocated to Errol/Chapman/Harker leaving \$100k to continue planning, concept and development of Errol/Chapman/Harker.
14G1301N	Queen Victoria Market Precinct Renewal Project	249,768		100,000	4,635,000	4,984,768	At the time of the Budget QVM Precinct Renewal Project was going to be managed via a separate fund, this is no longer going ahead. It is proposed to transfer \$100k from QVM Pedestrian Crossing Queen Street Project to Queen Victoria Market Precinct Renewal Project to combine Pedestrian Crossing project into the major renewal project.
14G3529N	Purchase of Munro Site	0			76,344,830	76,344,830	Purchase of the Munro Site.

Project No.	Project Name	Council Approved Budget	Additional External Capital Contribution	Transfers in / out from other projects	Additional Funding Approved by Council	Revised Total	Comments
14G3507N	Property Services Sustainable Management New Works	350,000	50,000	95,000	(229,405)	265,595	It is agreed to revise \$229,405 down for Property Services Sustainable Management New Works Project due to amount was over accrual in 2015 financial year. It is proposed to increase \$50,000 to match Grant fund anticipated to receive from Office of Multicultural Affairs and Citizenship for the Melbourne Multicultural Hub upgrade. It is proposed to transfer Surplus funding \$25,000 from Property Services Commercial Renewal Works to Property Services Sustainable Management New Works. It is proposed to transfer \$70,000 from 2015/16 Property Services Sustainable Management New Works to 2014/15 Property Services Sustainable Management New Works for Multicultural Hub FIP Upgrade at City Village.
14G3528R	Property Services Sustainability Management Renewal Works	470,000			(258,511)	211,489	It is agreed to revise \$258,511 down for Property Services Sustainable Management Renew Works due to amount was over accrual in 2015 financial year.
14G4902N	Implementation of Docklands Community and Place Plan	1,847,284	1,550,000	(84,329)		3,312,955	It is proposed to increase \$1,550,000 to Docklands Community and Place Plan to match funding anticipated to receive from Places Victoria. It is proposed to transfer \$84,329 from Implementation of Docklands Community and Place Plan Project to Maintenance of Christmas Assets (Decorations)- City Project to accommodate overrun for the following Christmas Decorations:- • Docklands tree • Docklands Webb Bridge Fan bauble • Docklands Pillars
15G0319R	Roads to Recovery program	653,862	280,178			934,040	It is proposed to increase \$280,178 to Roads to Recovery Program as anticipated to receive additional Grant from Department of Infrastructure and Regional Development.
15G0379N	Road Safety Program	790,000	794,800			1,584,800	It is proposed to revise Roads safety Program up for the following reasons:- Additional \$25,000 LGA Grant from Transport Accident Commission for Flinders Lane pedestrian crossing. Additional \$769,800 Grant from VicRoads for the Federal Investment Black Spot Programme for the traffic signal and safety improvement works.
15G3513R	Property Services Commercial Renewal Works	885,788		(25,000)		860,788	It is proposed to transfer surplus fund of \$25,000 from Property Services Commercial Renewal Works Project to the Property Services Sustainable Management New Works.
15G3515N	Property Services Sustainable Management New Works	625,163		(70,000)		555,163	It is proposed to transfer \$70,000 from 2015/16 Property Services Sustainable Management New Works Project to 2014/15 Property Services Sustainable Management New Works for Multicultural Hub FIP Upgrade at City Village.
15G3516R	Property Services DDA Physical Access Works	680,000		(5,000)		675,000	It is proposed to transfer \$5,000 from Property Services DDA Physical Access Works to East Melbourne Library to pay for unforeseen latent access issues on site.
15G6001N	IT New	968,479		(225,000)		743,479	It is agreed to transfer \$225,000 from IT New to offset increased Operating Expenses relating to the Smart City Office. This is per the Organisational Realignment as agreed at ELT.
14G8115N	Railway Place and Miller Street Reserve Park Expansion	945,000		650,000		1,595,000	It is agreed to transfer \$650K from the Urban Landscapes Climate Adaptation project to Railway Place and Miller Street Reserve Park Expansion project to allow for additional VicRoads Requirements, contaminated soil and safety lighting. These funds will come from \$750k allocated to Errol/Chapman/Harker leaving \$100k to continue planning, concept and development of Errol/Chapman/Harker.
14G7609R	East Melbourne Library - Refresh of public spaces	40,000		25,000		65,000	It is agreed to transfer \$20,000 from the City Library Facility Upgrade Project to the East Melbourne Library - refresh of public spaces to pay for additional accommodation works to the publically accessed Local History Room. It is proposed to transfer \$5,000 from Property Services DDA Physical Access Works to East Melbourne Library to pay for unforeseen latent access issues on site.
14G7804R	Leased Recreation Facility Fencing Works	80,000		(80,000)		0	It is agreed to transfer \$80k from Leased Recreation Facility Fencing Works Project to Poplar Oval Cricket Nets Renewal Project for the renewal and relocation of cricket nets at Poplar Oval.
15B1401N	104 Hawke Street West Melbourne	0	1,714,747			1,714,747	Purchase of 104 Hawke Street, West Melbourne to be funded via the Public Open Space Fund.
15B3101N	City Road Improvement		357,000			357,000	Received contribution from Central Equity towards City Road Improvement project to improve the public realm as well as pedestrian amenities within the Southbank area.
15G3510R	Property Services Corporate Renewal Works	2,133,216	300,000			2,433,216	It is proposed to increase \$300,000 to Property Corporate Renewal work funded by settlement received from Transfield.
15B4401R	Poplar Oval Cricket Nets Renewal	0		80,000		80,000	It is agreed to transfer \$80k from Leased Recreation Facility Fencing Works Project to Poplar Oval Cricket Nets Renewal Project for the renewal and relocation of cricket nets at Poplar Oval.
15G7613R	City Library facility upgrade	221,500		(20,000)		201,500	It is agreed to transfer \$20k from the City Library Facility Upgrade Project to the East Melbourne Library - refresh of public spaces to pay for additional accommodation works to the publically accessed Local History Room.
15G1304N	QVM Pedestrian Crossing Queen Street	100,000		(100,000)		0	It is proposed to transfer \$100k from QVM Pedestrian Crossing Queen Street Project to Queen Victoria Market Precinct Renewal Project to combine Pedestrian Crossing project into the major renewal project.
Total Capital		20,843,036	5,896,725	(699,329)	79,307,682	105,348,114	
Total Program Adjustments		24,643,665	6,024,245	(454,858)	79,307,682	109,520,734	



2015-16 Council Works Program - Third Quarter Project Listing

* Denotes comment explaining adjustment is contained in Attachment 4
Denotes comment explaining variance is contained in Attachment 6

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	Comment
MAINTENANCE PROJECTS					
13G7802M	0	0	(10,864)	10,864	
14G0301M	0	0	11,130	(11,130)	
14G0302M	0	0	(0)	0	
14G0304M	0	0	31	(31)	
14G0305M	0	0	(0)	0	
14G0328M	0	0	90,000	(90,000)	
14G2304M	0	0	518	(518)	
14G2310M	0	0	(0)	0	
14G2803M	0	0	(2,733)	2,733	
14G3407M	0	0	(2,401)	2,401	
14G3508M	0	0	4,538	(4,538)	
14G3515M	0	0	159,807	(159,807)	
14G4903M	0	0	21,014	(21,014)	
14G6003M	0	0	0	(0)	
14G7824M	0	0	(53,236)	53,236	
14G7912M	0	0	66,822	(66,822)	
14G7914M	0	0	(395)	395	
14G8122M	0	0	(1,844)	1,844	
15G0301M	310,000	200,000	38,583	161,417	
15G0302M	1,864,500	1,140,000	1,027,903	112,097	
15G0303M	150,000	90,000	24,663	65,337	
15G0304M	185,000	120,000	82,237	37,763	
15G0305M	206,500	76,000	161,190	(85,190)	
15G0307M	128,000	70,000	42,000	28,000	
15G0308M	111,000	84,000	54,000	30,000	
15G0309M	153,750	75,000	73,623	1,377	
15G0310M	51,250	40,000	25,000	15,000	
15G0311M	33,800	21,000	0	21,000	
15G0328M	250,000	50,000	6,650	43,350	
15G0345M	40,000	25,000	9,000	16,000	
15G0375M	1,500,000	750,000	24,317	725,683	#
15G2302M	30,000	30,000	16,405	13,595	
15G2310M	165,000	65,000	248,999	(183,999)	
15G2316M	27,000	20,500	6,513	13,987	
15G2317M	18,000	16,800	6,598	10,202	
15G2318M	50,000	25,000	4,019	20,981	
15G2803M	1,085,000	1,085,000	1,193,221	(108,221)	
15G2804M	110,000	110,000	121,225	(11,225)	
15G3406M	70,000	52,500	39,611	12,889	
15G3503M	300,000	300,000	302,037	(2,037)	
15G3505M	1,370,629	480,481	493,947	(13,466)	
15G3518M	100,000	60,000	18,000	42,000	
15G4006M	105,000	67,000	67,053	(53)	
15G4007M	50,000	37,500	9,174	28,326	
15G4008M	50,000	35,000	27,519	7,481	
15G4009M	100,000	85,000	9,140	75,860	
15G4010M	20,000	20,000	810	19,190	
15G4013M	250,000	0	6,143	(6,143)	
15G4014M	100,000	20,000	13,455	6,545	
15G4903M	290,000	282,000	69,222	212,778	#
15G6003M	880,000	646,000	806,206	(160,206)	
15G7501M	60,000	50,000	42,411	7,589	
15G7805M	150,000	93,000	32,001	61,000	
15G7815M	100,000	67,000	54,718	12,282	
15G7825M	100,000	55,000	26,500	28,500	
15G7906M	1,013,000	700,000	454,000	246,000	#
15G7907M	100,000	70,000	100,000	(30,000)	
15G8110M	262,656	189,000	189,000	0	
15G8112M	215,378	107,689	164,559	(56,870)	
15G8131M	50,000	50,000	50,000	0	



2015-16 Council Works Program - Third Quarter Project Listing

* Denotes comment explaining adjustment is contained in Attachment 4
 # Denotes comment explaining variance is contained in Attachment 6

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	Comment
TOTAL MAINTENANCE PROJECTS					
	12,205,463	7,560,470	6,424,040	1,136,430	
CAPITAL PROJECTS					
08CW002N	World Trade Centre (Northbank Promenade 4,5 & 6)	0	0	13,150	(13,150)
08DE003N	Cultural Precincts Program	0	0	(17,056)	17,056
09PS049R	MTH - Fire-Related Works	0	0	(1,200)	1,200
11PK005N	Fitzroy Gardens-Stormwater Harvesting & New Depot	0	0	8,210	(8,210)
11PS002R	QVM - 153 Victoria Street Electricity Upgrade Stg 3.	0	0	7,184	(7,184)
12AC003N	1200 Buildings Program - Sustainability Public Art	0	0	(135)	135
12CW004R	CH2 Blackwater Treatment Plant Upgrade	138,622	50,000	14,750	35,250
12PK007N	Parkville Gardens Upgrade Public Open Space	0	0	(4,860)	4,860
12PS011R	Public Conveniences Renewal Works	0	0	(400)	400
12PS023R	Southgate Footbridge Café Works	0	0	86,236	(86,236)
12RW011N	Carlton Baths Community Centre Upgrade	0	0	(811)	811
12TM000N	Western Gateway Visitor Signage (Year Two)	88,905	68,905	3,568	65,337
12UL000N	Climate Adaptation Urban Landscapes New Works	0	0	39,059	(39,059)
12UL003N	Abbotsford Street Median	0	0	12,568	(12,568)
13G0314R	Flood Mitigation Program	679,381	679,381	679,381	0
13G0316R	Parking Meter Renewal	0	0	8,527	(8,527)
13G0318R	Street Furniture installation	39,762	39,762	39,762	0
13G0325R	Waterfront City Marina Renewal	14,763	14,763	14,763	0
13G0335N	Bicycle Improvement Program	268,067	268,067	268,067	0
13G1901R	Portico Blinds Replacement - Melbourne Town Hall	0	0	(7,412)	7,412
13G2302R	ArtPlay Refurbishment of Doors	0	0	2,467	(2,467)
13G2303R	ArtPlay Courtyard and External Toilet Retrofit	0	0	(18,083)	18,083
13G2319N	Public Art Program	1,059,699	71,000	55,700	15,300
13G2802R	Banner Pole Replacement	0	0	9,909	(9,909)
13G3404R	Melbourne Visitor Centre Refurbishments	70,940	70,940	3,506	67,434
13G3510R	Property Services Corporate Renewal Works	300,000	180,000	190,473	(10,473)
13G3512R	Property Services Community Renewal Works	0	0	6,194	(6,194)
13G3513R	Property Services Commercial Property Renewal Works	0	0	(548,073)	548,073 #
13G3515R	QVM Solar Panels	0	0	3,999	(3,999)
13G3519R	Renewal of Council Administrative buildings	0	0	(142,268)	142,268
13G3520N	Property Services New Works	221,438	132,863	155,437	(22,574)
13G3529R	QVM Resurfacing H & I Sheds	0	0	(13,172)	13,172
13G4902N	Implementation of Docklands Community and Place Plan	0	0	(1,941)	1,941
13G6004R	Digital Channel Management Renewal	0	0	0	0
13G6011R	Core Infrastructure Renewal	0	0	0	0
13G7501R	Minor Capital Works and Refurbishment for Community Services	0	0	(1,043)	1,043
13G7607N	New Library & Community Centre Docklands	0	0	15,852	(15,852)
13G7608N	Carlton Kathleen Syme Library and Community Centre	615,000	107,000	490,000	(383,000) #
13G7611N	East Melbourne Library Staffroom	0	0	(1,500)	1,500
13G7806R	City of Melbourne Bowls Club – Facility Maintenance	15,000	15,000	11,000	4,000
13G7811R	Community Recreation Facility Renewal Works	0	0	(11,996)	11,996
13G7905N	New Neighbourhood Recreation Area Neill Street Carlton	0	0	2,850	(2,850)
13G7914N	Royal & Princes Parks Recreation Infrastructure Improvements	2,282,389	705,000	600,000	105,000
13G8103N	Living Victoria Fund	7,360,795	1,100,000	420,000	680,000 #*
13G8105N	Climate Adaptation - Urban Landscapes New Works	1,161,044	617,044	281,044	336,000 #*
13G8106N	Stormwater Harvesting Projects	399,590	300,000	0	300,000 #
13G8107N	Return to Royal Park	350,000	200,000	125,000	75,000
14G0312R	Corporate Fleet Replacement	0	0	(189,449)	189,449
14G0313R	DDA Compliance - Infrastructure	37,447	37,447	37,418	29
14G0314R	Flood Mitigation Renewal	187,443	187,443	187,443	0
14G0315R	Drains renewal	328,735	328,735	310,000	18,735
14G0320R	Victorian Grants Commission - Local Road Funding	15,786	15,786	15,786	(0)
14G0321R	Roadway Renewal	226,724	226,724	226,724	0
14G0323R	Street Trading furniture renewal	62,600	40,000	62,601	(22,601)
14G0355R	Street Lighting Renewal	229,731	229,731	221,409	8,322
14G0356R	Princess Bridge Bluestone Repair works	243,100	75,000	0	75,000
14G0357N	New Drainage Infrastructure	52,489	52,489	52,489	0
14G0358N	Major Streetscape Improvements and Design	329,682	230,000	97,821	132,179



2015-16 Council Works Program - Third Quarter Project Listing

* Denotes comment explaining adjustment is contained in Attachment 4

Denotes comment explaining variance is contained in Attachment 6

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	Comment
14G0359N Minor Streetscape Improvements	162,722	0	0	0	
14G0361N Bicycle Improvement Program	1,113,039	1,020,000	583,500	436,500 #	
14G0365N Urban Renewal Areas concept design development	300,000	175,000	0	175,000	
14G0367N Flood Mitigation New Works	952,990	250,000	0	250,000 #	
14G0368R Arden Street Bridge Strengthening	150,000	75,000	11,260	63,740	
14G0370R Banner Pole Replacement	94,800	60,000	80,156	(20,156)	
14G1301N Queen Victoria Market Precinct Renewal Project	249,768	249,768	2,800,000	(2,550,232) #*	
14G1601N Installation of Solar Panel Arrays	155,023	93,014	49,052	43,962	
14G2306R Arts House staged replacement of lighting and audio theatre	0	0	(1,151)	1,151	
14G2328R North Melbourne Town Hall foyer window	14,836	8,902	16,481	(7,579)	
14G2805R Refurbishment of Christmas Decorations - City	145,474	145,474	249,841	(104,367)	
14G2806R Refurbishment of Christmas Decorations - Docklands	16,599	16,599	68,256	(51,657)	
14G2812N D - New Christmas Decorations - Docklands	93,150	93,150	86,425	6,725	
14G3404R Melbourne Visitor Centre Refurbishments	0	0	(25,000)	25,000	
14G3406R Cooks' Cottage Discovery Centre Redevelopment	139,282	83,569	1,200	82,369	
14G3502N Furniture Equipment & Whitegoods Acquisitions	51,763	37,646	37,646	(0)	
14G3504N Kensington Town Hall - Lighting, Signage and Furniture	0	0	(11,174)	11,174	
14G3507N Property Services Sustainable Management New Works	350,000	210,000	418,116	(208,116) #*	
14G3509N Marina Facilities Centre and Waterways Office Fitout Project	0	0	13,490	(13,490)	
14G3510R Property Services Corporate Renewal Works	1,062,616	478,177	390,417	87,760	
14G3512R Property Services Community Renewal Works	260,000	156,000	185,318	(29,318)	
14G3513R Property Services Commercial Renewal Works	246,417	147,850	119,758	28,092	
14G3516R Property Services DDA - Physical Access Works	105,232	63,139	25,464	37,676	
14G3517R QVM - Upgrade Fire Services D Shed	0	0	(14,200)	14,200	
14G3523R QVM - Light Replacement Sheds D-E	0	0	(12,055)	12,055	
14G3526R QVM - Substation Cabling A-E	0	0	(121)	121	
14G3528R Property Services Sustainability Management Renewal Works	470,000	282,000	226,148	55,852	
14G4011N Melbourne Contemporary Pavilion	300,000	300,000	300,000	0	
14G4902N Implementation of Docklands Community and Place Plan	1,847,284	1,227,768	1,930,000	(702,232) #*	
14G6501N Smoke Free Areas	52,535	52,535	2,865	49,670	
14G7502R Minor Capital Works and Refurbishment for Community Services	130,000	78,000	43,041	34,959	
14G7503N Docklands Community Boating Hub - Family Services Fit Out	748,911	748,911	670,000	78,911	
14G7601R Library Collection	0	0	(2,483)	2,483	
14G7609R East Melbourne Library - Refresh of public spaces	40,000	24,000	65,000	(41,000)	
14G7611N Kensington Town Hall - AV/IT Fitout.	55,000	40,000	45,000	(5,000)	
14G7804R Leased Recreation Facility Fencing Works	80,000	80,000	74,827	5,173	
14G7817R Leased Community Sports Club Lighting Upgrades	109,650	109,650	117,485	(7,835)	
14G7819R Carlton Baths Stage 2 Works - New P&E, upgrade Toddlers Pool	145,000	145,000	145,935	(935)	
14G7821N Riverslide Skatepark	90,000	90,000	107,520	(17,520)	
14G7825R City Of Melbourne Bowls Club Facility Maintenance	70,000	70,000	70,236	(236)	
14G7902N Newmarket Reserve Masterplan Implementation Works - Stage 3	118,824	118,824	128,656	(9,832)	
14G7903N Neill Street, Carlton - New Neighbourhood Recreational Areas	375,000	375,000	375,000	0	
14G7904R Park Ren Prog	755,380	755,380	755,380	(0)	
14G7906N Princes Park New Playground Facility	308,001	308,001	308,002	(1)	
14G7913R Parks Renewal Tree Planting	181,262	181,262	183,000	(1,738)	
14G7915N North Bank - New Landscaping, Pathways and Infrastructure	450,000	148,000	30,972	117,028	
14G8102R Urban Landscapes Climate Adaptation (streets renewal)	597,429	300,000	348,674	(48,674)	
14G8111N Southbank Boulevard Upgrading	500,000	327,500	265,252	62,248	
14G8112N MacArthur Square Upgrading	484,000	26,000	16,000	10,000	
14G8114N Hawke and Adderley Street Park Expansion	472,203	31,000	30,001	1,000	
14G8115N Railway Place and Miller Street Reserve Park Expansion	945,000	720,000	132,729	587,272 #*	
14G8116N Eastwood Street/Rankins Road Open Space	805,000	615,000	280,000	335,000 #	
14G8126R Lonsdale Street median renewal and tree replacement	107,273	60,000	0	60,000	
14G8127N Living Rivers fund - Soil moisture recharge project	247,660	80,000	30,000	50,000	
14G8129N Dodds Street linear park, Southbank	300,000	177,500	47,000	130,500	
15B4401R Poplar Oval Cricket Nets Renewal	0	0	80,000	(80,000)	
15G0312R Corporate Fleet Replacement	960,000	672,000	528,000	144,000	
15G0313R DDA Compliance - Infrastructure	300,000	220,000	166,500	53,500	
15G0314R Flood Mitigation Renewal	1,430,900	1,175,000	682,011	492,989 #	
15G0315R Drains renewal	2,488,030	1,970,000	627,515	1,342,485 #	



2015-16 Council Works Program - Third Quarter Project Listing

* Denotes comment explaining adjustment is contained in Attachment 4
 # Denotes comment explaining variance is contained in Attachment 6

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	Comment	
15G0316R	Parking Meter Renewal	580,000	580,000	570,000	10,000	
15G0317R	Kerb and Channel Renewal	2,510,000	1,800,000	1,842,951	(42,951)	
15G0318R	Street Furniture Renewal	300,000	225,000	152,978	72,022	
15G0319R	Roads to Recovery program	653,862	653,862	763,332	(109,470)	
15G0320R	Victorian Grants Commission - Local Road Funding	669,567	669,567	423,560	246,007	#
15G0321R	Roadway Renewal	4,852,000	3,250,000	3,297,284	(47,284)	
15G0322R	Footpath Renewal	4,500,000	3,300,000	3,201,204	98,796	
15G0368R	Arden Street Bridge Strengthening	300,000	50,000	0	50,000	
15G0369R	Southbank Pedestrian Bridge	150,000	150,000	150,000	0	
15G0372R	Banner Pole Renewal	100,000	60,000	0	60,000	
15G0373R	Two Way Radio Capital	305,000	250,000	0	250,000	#
15G0376N	New Drainage Infrastructure	249,655	115,000	214,276	(99,276)	
15G0377N	Major Streetscape Improvements and Design	4,000,000	950,000	1,165,992	(215,992)	#
15G0378N	Minor Streetscape Improvements	300,000	275,000	283,000	(8,000)	
15G0379N	Road Safety Program	790,000	330,000	520,659	(190,659)	
15G0380N	Queensbridge Street Upgrade Works	400,000	0	0	0	
15G0381N	Bicycle Improvement Program	2,500,000	1,050,000	364,644	685,356	#
15G0383N	Pedestrian Monitoring Program	30,000	30,000	0	30,000	
15G0384N	Walking Plan	200,000	100,000	71,000	29,000	
15G0388N	Urban Renewal Areas concept design development	150,000	60,000	0	60,000	
15G0393N	Street Lighting Renewal (LED rollout -New Upgrade)	1,595,000	850,000	302,773	547,227	#
15G1304N	QVM Pedestrian Crossing Queen St	100,000	50,000	0	50,000	
15G1307R	QVM Carpark Resurfacing	50,000	10,000	37,237	(27,237)	
15G2324R	Arts House Technical Store improved capacity	35,000	35,000	2,963	32,037	
15G2326R	Arts House seating system replacement	145,000	145,000	0	145,000	
15G2805R	Refurbishment of Christmas Assets (Decorations) - City	215,000	215,000	242,508	(27,508)	
15G2806R	Refurbishment of Christmas Assets (Decorations) - Docklands	40,000	40,000	77,300	(37,300)	
15G2811N	Purchase of new Christmas Assets (Decorations) - City	250,000	250,000	421,809	(171,809)	
15G2812N	Purchase of new Christmas Assets (Decorations) - Docklands	150,000	150,000	3,825	146,175	
15G2813N	Purchase of New Float Beds - Moomba Festival Parade	69,000	68,000	66,751	1,249	
15G3407R	City of Melbourne wayfinding signage program	78,000	28,000	18,409	9,591	
15G3408N	City of Melbourne wayfinding signage program - New works	270,000	80,000	16,656	63,344	
15G3409R	Relocate and re-design Melbourne Visitor Booth (Bourke Stree	200,000	94,000	41,750	52,250	
15G3504N	Furniture Equipment and Whitegoods Acquisitions	86,500	62,909	47,221	15,688	
15G3508R	Property Services Kensington Stockyard Precinct Works	160,000	97,000	91,800	5,200	
15G3510R	Property Services Corporate Renewal Works	2,133,216	959,947	407,465	552,482	#*
15G3512R	Property Services Community Works	1,299,446	584,751	452,701	132,050	
15G3513R	Property Services Commercial Renewal Works	885,788	398,605	343,945	54,659	
15G3514N	Lady Huntingfield Revelopment Project - Property Services	100,000	70,000	100,001	(30,001)	
15G3515N	Property Services Sustainable Management New Works	625,163	375,098	232,444	142,654	
15G3516R	Property Services DDA Physical Access Works	680,000	190,000	39,200	150,800	
15G3517N	Solar for Council Facilities	800,000	498,000	387,588	110,412	
15G3528R	Property Services Sustainability Renewal Works	1,557,721	700,974	598,077	102,897	
15G6001N	IT New	968,479	640,000	190,000	450,000	#*
15G6002R	IT Renewal	8,991,949	5,277,100	5,216,192	60,908	
15G6501N	Smoke Free Areas	150,000	80,000	22,176	57,825	
15G7502R	Minor Capital Works and Refurbishment for Community Services	250,000	150,000	139,874	10,126	
15G7601R	Library Collection	1,128,500	854,280	959,307	(105,027)	
15G7604R	Library at The Dock - Recording Studio upgrade	100,000	87,000	6,300	80,700	
15G7606N	Melbourne Library Service - WiFi upgrade for North, East and	30,000	30,000	27,273	2,727	
15G7611N	Drill Hall - Audio visual installation	42,580	42,580	0	42,580	
15G7612R	Melbourne Library Service - AV refresh and replacement	29,000	29,000	0	29,000	
15G7613R	City Library facility upgrade	221,500	130,500	43,773	86,727	
15G7807R	CARLTON BATHS STAGE 2 WORKS	4,450,000	4,450,000	4,581,733	(131,733)	
15G7817R	LEASED COMMUNITY SPORTS CLUB LIGHTING UPGRADES (Roy,	125,000	70,000	26,000	44,000	
15G7822R	North Melbourne Recreation Centre Café Refurbishment	100,000	35,000	21,500	13,500	
15G7826N	Enhanced Fit Out of Docklands Hub Facility	150,000	150,000	178,419	(28,419)	
15G7904R	Parks Renewal Works Program	7,100,000	4,235,000	2,648,313	1,586,687	#
15G7913R	Parks Renewal Tree Planting	1,475,000	848,000	500,000	348,000	#
15G7922N	Fawkner Park Eastern Boundary Pathways, Landscaping & Interf	430,000	246,000	40,895	205,106	#
15G7923N	North Melbourne Reserve New Landscaping & Synthetic Court In	650,000	85,000	35,000	50,000	
15G7924N	Royal Park Brens Pavilion Redevelopment Works	100,000	53,500	11,450	42,050	



2015-16 Council Works Program - Third Quarter Project Listing

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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	Comment
15G7930N Fitzroy Gardens - Buildings Upgrade	100,000	72,000	29,000	43,000	
15G8102R Urban Landscapes Climate Adaptation (Streets Renewal)	1,626,562	1,370,000	1,362,764	7,236	
15G8135N Boyd New Park	100,000	50,000	5,725	44,275	
TOTAL CAPITAL PROJECTS	101,790,673	59,750,372	50,702,881	9,047,490	
TOTAL MAINTENANCE AND CAPITAL PROJECTS	113,996,136	67,310,842	57,126,921	10,183,921	

2015-16 Council Works Program
Schedule of Program Variances
Projects >\$200,000 variance to budget

Project		Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
15G0375M	Street Lighting Upgrade	1,500,000	750,000	24,317	725,683
	LED street lighting upgrade component of this budget is now funded from the Clean Energy Finance Corporation loan resulting in \$1,000,000 surplus. Balance of 2015/16 street lighting upgrade program scheduled to be completed by 30 June.				
15G4903M	Advanced Urban Design	290,000	282,000	69,222	212,778
	There was a variance of over 200k for Advanced Urban Design due to the delay in progressing a number of projects within the Urban Strategy Branch, particularly the West Melbourne Structure Plan project				
15G7906M	Parks Maintenance Works Program	1,013,000	700,000	454,000	246,000
	Seasonalisation issue with Stormwater and irrigation works delayed to the end of the irrigation season May/ June works expected to be completed but 30 June				
14G8115N	Railway Place and Miller Street Reserve Park Expansion	945,000	720,000	132,729	587,272
	Quantity Surveyor has identified that allocated project budget not adequate to proceed to tender. Additional funds have been sourced from Client, to total \$1.6M. Vicroads are yet to issue a Memorandum of Approval for the intersection remodel work, due to a request for additional traffic modelling. MOA is expected in early May 2016. Tendering of project to occur late May 2016, with works expected to start onsite in July 2016.				
13G7608N	Carlton Kathleen Syme Library and Community Centre	615,000	107,000	490,000	(383,000)
	Project now complete. PC sums estimated at time of tendering have now been revised down, causing a variance greater than \$200,000.				
13G8103N	Living Victoria Fund	7,360,795	1,100,000	420,000	680,000
	Project has been delayed due to changes in Design				
13G8105N	Climate Adaptation - Urban Landscapes New Works	1,161,044	617,044	281,044	336,000
	Westwood Place Green Façade: this project is been delivered by Ezzy Niazmand. It is anticipated that the tender is sought from selected qualified tenderers. Errol / Chapman St Reserve Enlarge Project: The preliminary design is 95% completed and the project will be paused and restarted in 2018.				
13G8106N	Stormwater Harvesting Projects	399,590	300,000	0	300,000

Principle project is the Fawkner Park Albert Park Lake SHP. This is a multi external stakeholder project that has had significant delays beyond our control. Letter of commitment from proponents has been drafted for signature by each party. Project will move ahead in the next month.

14G0361N	Bicycle Improvement Program	1,113,039	1,020,000	583,500	436,500
	Commencement of 2014/15 carry forward bicycle projects delayed due to VicRoads approvals. On track to be fully completed by CityWide by 30 June.				
14G0367N	Flood Mitigation New Works	952,990	250,000	0	250,000
	Wells Street drainage works project delayed pending outcome of design peer review. Project to be carried forward for completion in 2016/17.				
14G1301N	Queen Victoria Market Precinct Renewal Project	249,768	249,768	2,800,000	(2,550,232)
	At the time of preparing the FY15/16 budget the QVMPR Program was going to be managed via a separate fund. The \$249.8K represents the carry forward from FY14/15. In December 2015 Council approved establishment of the QVMPR Program Reserve (QPR) to manage the Queen Victoria Market Precinct Renewal Program. The budget for FY15/16 is \$4.8m (including the FY14 carry forward). Hence this is not an overspend.				
14G3507N	Property Services Sustainable Management New Works	350,000	210,000	418,116	(208,116)
	Project delivered. Agreed budget transfers from other codes to pay for increase in scope of works.				
14G3529N	Purchase of Munro Site	0	0	76,344,830	(76,344,830)
	Council settled the purchase of the Munro site on 1 July 2015, with RFP's for the appointment of a development partner currently under assessment. In December 2015 Council approved the establishment of a separate fund (QVMPR Program Reserve (QPR)) to manage the overall QVM Precinct Renewal Program. The Munro site is currently recognised as a separate asset in Council's balance sheet. Once the RFP process is finalised, the net outcome will be transferred and accounted for in the QPR to ensure the total capital costs are captured				
14G4902N	Implementation of Docklands Community and Place Plan	1,847,284	1,227,768	1,930,000	(702,232)
	Works not allowed for in Council Works budget as the time of formulation. Additional \$1.55M to be received from Places Victoria for docklands park enhancement project				
14G8116N	Eastwood Street/Rankins Road Open Space	805,000	615,000	280,000	335,000
	Project expenditure lagging due to slow site establishment, and time consuming management of onsite contaminated soil issues. Variance is expected to reduce, and project completed by end of fourth quarter.				
15B1401N	104 Hawke Street, West Melbourne	0	0	1,714,749	(1,714,749)
	Purchase of property speculative at the time of setting budgets for the open space works at this location.				
15G0381N	Bicycle Improvement Program	2,500,000	1,050,000	364,644	685,356
	Completion of 2015/16 bicycle improvement program delayed due to VicRoads approvals resulting in several major projects being carried forward to 2016/17. Forecast \$1,200,000 carry forward expected.				

15G6001N	IT New	968,479	640,000	190,000	450,000
	Budget funds various IT projects starting at different times through financial year. Variance due to timing of certain projects being later than originally forecast.				
13G3513R	Property Services Commerical Property Renewal Works	0	0	(548,073)	548,073
	Release of 2014-15 unrealised accrual. Works accounted for in current year budget.				
15G0314R	Flood Mitigation Renewal	1,430,900	1,175,000	682,011	492,989
	Underground services investigation delayed commencement of 2015/16 flood mitigation program. All works issued to CityWide and expected to be completed by 30 June.				
15G0315R	Drains renewal	2,488,030	1,970,000	627,515	1,342,485
	Underground services investigation delayed commencement of 2015/16 drain renewal program. All works issued to CityWide and expected to be completed by 30 June. \$200,000 carry forward will be allocated to Rankins Road Kensinton drainage works.				
15G0320R	Victorian Grants Commission - Local Road Funding	669,567	669,567	423,560	246,007
	Completion of Spencer Street / Collins Street / King Street works delayed due to unplanned service relocation works and Yarra Trams approvals. On track to be completed by 30 June.				
15G0373R	Two Way Radio Capital	305,000	250,000	0	250,000
	Purchase of new radios delayed due to finalising OH&S compliance. On track now to be completed by 30 June.				
15G3510R	Property Services Corporate Renewal Works	2,133,216	959,947	407,465	552,482
	A large percentage of these project funds allocated to an A/C project for CH1 and City Village, due for committing and execution in the winter months.				
15G7904R	Parks Renewal Works Program	7,100,000	4,235,000	2,648,313	1,586,687
	Variance due to delays in commencement of pathways works and seasonal horticultural works but works will be completed by 30 June.				
15G7913R	Parks Renewal Tree Planting	1,475,000	848,000	500,000	348,000
	Variance due to delayed projects and commencement of planting season in April. Estimated carry forward of \$195,000				
15G0377N	Major Streetscape Improvements and Design	4,000,000	950,000	1,165,992	(215,992)
	2015/16 streetscape program adjusted due to deferral of Elizabeth Street stage 1 masterplan works. Collins Street and William Street streetscape projects issued to CityWide as replacement projects in February 2016 and scheduled to commence in April with forecast \$1,230,000 carry forward.				
15G0393N	Street Lighting Renewal (LED rollout -New Upgrade)	1,595,000	850,000	302,773	547,227
	Metered public lighting network (Council owned lights) upgrade works on track to be completed by 30 June. 300 un-metered 80W MV street lights in Kensington to be upgraded to 22W LED lights by Jemena in April. CitiPower network 3 year street light upgrade project proposal scheduled to be received by 31 March. Subject to finalisation of the proposal commencement of year 1 CitiPower works to commence in 2016/17. \$845,000 forecast carry forward expected.				
15G7922N	Fawkner Park Eastern Boundary Pathways, Landscaping & Inte	430,000	246,000	40,895	205,106

Only 1 submission received after the tender closed. The submission was way over the budget therefore the TEP decided not to proceed with the submission and re advertise the tender on 23 April 2016.



Project Number	Project Name	YTD Actual	Estimated Spend as at 30/6/2016	Estimated Surplus	Estimated Carry Forward
08CW002N	World Trade Centre (Northbank Promenade 4,5 & 6)	13,150	13,150	0	736,850
12CW004R	CH2 Blackwater Treatment Plant Upgrade	14,750	138,622	0	0
12TM000N	Western Gateway Visitor Signage (Year Two)	3,568	16,594	0	72,311
13G0314R	Flood Mitigation Program	679,381	679,381	0	0
13G0318R	Street Furniture installation	39,762	39,762	0	0
13G0325R	Waterfront City Marina Renewal	14,763	14,763	0	0
13G0335N	Bicycle Improvement Program	268,067	268,067	0	0
13G2319N	Public Art Program	55,700	279,699	0	390,000
13G3404R	Melbourne Visitor Centre Refurbishments	3,506	26,000	0	44,940
13G3510R	Property Services Corporate Renewal Works	190,473	250,000	0	50,000
13G3520N	Property Services New Works	155,437	37,206	0	0
13G7608N	Carlton Kathleen Syme Library and Community Centre	490,000	540,000	75,000	0
13G7806R	City of Melbourne Bowls Club – Facility Maintenance	11,000	11,000	4,000	0
13G7914N	Royal & Princes Parks Recreation Infrastructure Improvements	600,000	0	0	2,282,389
13G8103N	Living Victoria Fund	420,000	2,460,795	0	4,000,000
13G8105N	Climate Adaptation - Urban Landscapes New Works	281,044	281,044	0	230,000
13G8106N	Stormwater Harvesting Projects	0	84,000	50,000	265,590
13G8107N	Return to Royal Park	125,000	350,000	0	0
14G0313R	DDA Compliance - Infrastructure	37,418	37,418	29	0
14G0314R	Flood Mitigation Renewal	187,443	187,443	0	0
14G0315R	Drains renewal	310,000	328,735	0	0
14G0320R	Victorian Grants Commission - Local Road Funding	15,786	15,786	0	0
14G0321R	Roadway Renewal	226,724	226,724	0	0
14G0323R	Street Trading furniture renewal	62,601	64,327	0	0
14G0355R	Street Lighting Renewal	221,409	221,409	0	8,322
14G0356R	Princess Bridge Bluestone Repair works	0	25,000	0	218,100
14G0357N	New Drainage Infrastructure	52,489	52,489	0	0
14G0358N	Major Streetscape Improvements and Design	97,821	329,682	0	0
14G0359N	Minor Streetscape Improvements	0	5,000	0	157,722
14G0361N	Bicycle Improvement Program	583,500	1,113,039	0	0
14G0365N	Urban Renewal Areas concept design development	0	0	0	300,000
14G0367N	Flood Mitigation New Works	0	0	0	952,990
14G0368R	Arden Street Bridge Strengthening	11,260	11,260	0	138,740
14G0370R	Banner Pole Replacement	80,156	93,420	1,380	0
14G1301N	Queen Victoria Market Precinct Renewal Project	2,800,000	4,514,768	0	470,000
14G1601N	Installation of Solar Panel Arrays	49,052	155,023	0	0
14G2328R	North Melbourne Town Hall foyer window	16,481	16,481	0	0
14G2805R	Refurbishment of Christmas Decorations - City	249,841	265,341	0	0
14G2806R	Refurbishment of Christmas Decorations - Docklands	68,256	68,256	0	0
14G2812N	D - New Christmas Decorations - Docklands	86,425	4,256	88,894	0
14G3406R	Cooks' Cottage Discovery Centre Redevelopment	1,200	17,500	0	121,782
14G3502N	Furniture Equipment & Whitegoods Acquisitions	37,646	37,646	14,117	0
14G3507N	Property Services Sustainable Management New Works	418,116	265,595	0	0
14G3510R	Property Services Corporate Renewal Works	390,417	939,116	60,000	63,500
14G3512R	Property Services Community Renewal Works	185,318	223,000	37,000	0
14G3513R	Property Services Commercial Renewal Works	119,758	146,417	85,000	15,000
14G3516R	Property Services DDA - Physical Access Works	25,464	90,464	14,768	0
14G3528R	Property Services Sustainability Management Renewal Works	226,148	110,489	40,000	61,000
14G3529N	Purchase of Munro Site	76,344,830	76,344,830	0	0
14G4011N	Melbourne Contemporary Pavilion	300,000	300,000	0	0
14G4902N	Implementation of Docklands Community and Place Plan	1,930,000	2,671,181	0	641,774
14G6501N	Smoke Free Areas	2,865	2,865	49,670	0
14G7502R	Minor Capital Works and Refurbishment for Community Services	43,041	130,000	0	0
14G7503N	Docklands Community Boating Hub - Family Services Fit Out	670,000	748,911	0	0
14G7609R	East Melbourne Library - Refresh of public spaces	65,000	65,000	0	0
14G7611N	Kensington Town Hall - AV/IT Fitout.	45,000	45,000	10,000	0
14G7817R	Leased Community Sports Club Lighting Upgrades	117,485	117,485	0	0
14G7819R	Carlton Baths Stage 2 Works - New P&E, upgrade Toddlers Pool	145,935	145,935	0	0
14G7821N	Riverside Skatepark	107,520	106,800	0	0
14G7825R	City Of Melbourne Bowls Club Facility Maintenance	70,236	70,236	0	0
14G7902N	Newmarket Reserve Masterplan Implementation Works - Stage 3	128,656	128,656	0	0
14G7903N	Neill Street, Carlton - New Neighbourhood Recreational Areas	375,000	375,000	0	0
14G7904R	Park Ren Prog	755,380	755,380	0	0
14G7906N	Princes Park New Playground Facility	308,002	308,002	0	0
14G7913R	Parks Renewal Tree Planting	183,000	183,000	0	0
14G7915N	North Bank - New Landscaping, Pathways and Infrastructure	30,972	71,000	0	379,000
14G8102R	Urban Landscapes Climate Adaptation (streets renewal)	348,674	348,674	0	248,755
14G8111N	Southbank Boulevard Upgrading	265,252	400,000	0	100,000
14G8112N	MacArthur Square Upgrading	16,000	25,000	0	459,000
14G8114N	Hawke and Adderley Street Park Expansion	30,001	35,000	0	437,203
14G8115N	Railway Place and Miller Street Reserve Park Expansion	132,729	245,000	0	1,350,000
14G8116N	Eastwood Street/Rankins Road Open Space	280,000	750,000	0	55,000
14G8126R	Lonsdale Street median renewal and tree replacement	0	107,273	0	0
14G8127N	Living Rivers fund - Soil moisture recharge project	30,000	100,000	147,660	0
14G8129N	Dodds Street linear park, Southbank	47,000	150,000	0	150,000
15B1401N	104 Hawke Street, West Melbourne	1,714,749	1,714,747	0	0
15B3101N	City Road Improvement	0		0	357,000

