

# DRAFT BUDGET

2024-25



CITY OF MELBOURNE



# BUDGET

## 2024–25



### **ACKNOWLEDGEMENT OF TRADITIONAL OWNERS**

The City of Melbourne respectfully acknowledges the Traditional Owners of the land we govern, the Wurundjeri Woi-wurrung and Bunurong / Boon Wurrung peoples of the Kulin and pays respect to their Elders past and present. We acknowledge and honour the unbroken spiritual, cultural and political connection they have maintained to this unique place for more than 2000 generations.

We accept the invitation in the Uluru Statement from the Heart and are committed to walking together to build a better future.

# BUDGET

2024–25

## TABLE OF CONTENTS

|   |     |
|---|-----|
| CEO AND LORD MAYOR FOREWORD                         | 5   |
| 1 INTRODUCTION                                      | 7   |
| 2 BUDGET PROCESS OVERVIEW                           | 14  |
| 3 HIGHLIGHTS  | 18  |
| 4 SERVICES AND SERVICE PERFORMANCE INDICATORS       | 21  |
| 5 ANALYSIS OF OPERATING BUDGET                      | 36  |
| 6 ANALYSIS OF BUDGETED CASH POSITION                | 43  |
| 7 ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE) | 46  |
| 8 ANALYSIS OF BUDGETED FINANCIAL POSITION           | 52  |
| 9 DRAFT BUDGET FOUR-YEAR PROJECTIONS                | 54  |
| 10 VALUATION  | 56  |
| 11 INVESTMENT STRATEGY                              | 58  |
| 12 BORROWINGS                                       | 61  |
| APPENDIX A – BUDGET STATEMENTS                      | 63  |
| APPENDIX B – STATUTORY DISCLOSURES                  | 73  |
| APPENDIX C – BUDGET FOUR-YEAR PROJECTIONS           | 77  |
| APPENDIX D – PERFORMANCE INDICATORS                 | 88  |
| APPENDIX E – COUNCIL WORKS PROGRAM PROJECTS         | 89  |
| APPENDIX F – FEES AND CHARGES                       | 99  |
| APPENDIX G – SCHEDULE OF GRANTS AND CONTRIBUTIONS   | 149 |
| APPENDIX H – GLOSSARY OF TERMS                      | 150 |

# **BUDGET**

## **2024–25**

### **YOUR COUNCIL**

#### **Lord Mayor**

Sally Capp

#### **Deputy Lord Mayor**

Nicholas Reece

#### **Councillors**

Dr Olivia Ball  
Roshena Campbell  
Jason Chang  
Elizabeth Mary Doidge  
Davydd Griffiths  
Jamal Hakim  
Philip Le Liu  
Rohan Leppert  
Kevin Louey



**BUDGET**  
**2024-25**



# BUDGET

## 2024–25

### LORD MAYOR AND CEO FOREWORDS

## LORD MAYOR FOREWORD

We are proud to announce a surplus Budget that will support continued growth in our economy.

The previous deficit budgets of this Council term have made appropriate investments to fuel Melbourne's recovery.

The economy is on a positive trajectory. At June 2023, our Gross Local Product was valued at \$115.7 billion – putting us on track to reach our goal of \$120 billion by the end of the 2023–24 financial year. Now is the time to return to surplus budgets.

The City of Melbourne's Budget 2024–25 has achieved a surplus through difficult decisions, underpinned by fiscal responsibility. We have complied with the State Government's rate cap, and we've worked hard to cut internal costs without compromising on services that matter.

This year's \$781 million Budget represents a 5.1 per cent reduction in spending. We are still investing in core community services to support our growing population of residents, traders, workers, students and visitors.

We will continue doing what counts – spending \$64.1 million to make our neighbourhoods cleaner, safer and more vibrant, including almost \$3 million in graffiti removal and \$9.7 million for safety infrastructure, such as lighting upgrades and security monitoring.

Melbourne is proudly Australia's most liveable city and the nation's events capital. We're giving locals and visitors more reasons to enjoy it, with \$26.4 million in free and affordable events and activations, which also directly benefit our city traders. Expanding our Business Concierge team beyond the CBD, with a \$1.6 million investment, means more traders will receive the tools and support they need to succeed.

Central to our liveability status is our green and sustainability credentials, so we've allocated \$14.3 million to create more parks and open spaces for our community – with new pocket parks in Southbank and North Melbourne.

We're investing more than \$1.5 million to deliver affordable housing and provide our most vulnerable community members with the support they need. Soon, we'll open the doors to our landmark Make Room project. Homes Melbourne will deliver new affordable homes in North and West Melbourne on Council-owned land.

We will bring facilities people value closer to home, with more than \$30 million to build better local sporting facilities such as Ryder Pavilion in Parkville, and oval works in Carlton and West Melbourne. We will also tailor more services and infrastructure in our communities – informed by our Neighbourhood Survey.

This Budget delivers on our vision for the Melbourne of tomorrow, with a \$224.7 million investment in city-shaping capital works. We will complete the first stage of the Greenline Project, continue to enhance the Queen Victoria Market experience and open the new Kensington Community Aquatic and Recreation Centre.

Our investments over the Council term have paid dividends – we remain the engine room of Victoria's economy, with positive ongoing traction.

This is testament to Council's strong financial management – and investment in business, activations and infrastructure that has strengthened confidence in Melbourne as a great place to do business. Thank you to everyone who has worked hard on Melbourne's reset and growth.

We know many people are still experiencing economic challenges, which is why we'll continue to support programs – such as rates relief – to help those in need. Returning to surplus will give us greater capacity to deliver what matters to our community.

It is with great pride that my fellow councillors and I deliver this final Budget of the Council term and prepare the city for its promising next chapter.



A handwritten signature in black ink that reads "Sally Capp".

**Sally Capp AO**  
Lord Mayor  
City of Melbourne

# BUDGET

## 2024–25

## CEO FOREWORD

Melbourne's appeal for residents, businesses and investors shows no sign of waning. Just last year, the city welcomed 17,000 more residents.

It's why we need to ensure we have the right resources in place to deliver the best possible services for our growing community.

The City of Melbourne's \$781 million Budget 2024–25 responds to this growth by delivering efficiently on the things that matter most.

Melburnians are continuing to face cost of living pressures – and many rely on the high-quality services we provide. While we have worked to find savings within our organisation, our level of service will not be compromised.

Returning to surplus a year ahead of schedule is an important step, setting up the City of Melbourne's financial future, with forecast surplus increases until 2028.

This demonstrates the hard work underway to cut back on spending and make smart investments in new technology. For example, businesses will benefit from our digital permits rollout and expanded Business Concierge Service. We've already halved the time it takes for a business to set up shop – down from eight months to four months.

Together with our new Customer Service Charter and City of Melbourne website, we're making it easier for residents and businesses to find what they need from us.

I'm proud of all our staff who deliver essential services every day – from street cleaning and public health to waste collection and caring for our parks and gardens.

Rates ensure we keep our city running – and this year, we will stick to the 2.75 per cent Municipal Rate Cap, which is below the 4 per cent inflation rate.

Our Council Plan, the final in this four-year term, guides our ongoing work on new infrastructure and upgrades. With each project, we expect our \$224.7 million investment in sport and community facilities to make a big difference in all our neighbourhoods.

We plan to open the new Kensington Community Aquatic and Recreation Centre in early 2025. In Royal Park, we're building a new Ryder Pavilion. The transformation of Melbourne's riverbank is also gathering momentum, with \$22.5 million to be invested in the first stage of the Greenline Project, in partnership with the Australian Government.

This year as always, I'm proud to lead a team that values what our work means to people. Melbourne's community members know their priorities best – that's why we continue to draw on community feedback through our Neighbourhood Survey to shape future council plans and budgets.

Through community engagement, transparency and good governance we will continue to deliver high-quality services and programs. I look forward to working closely with our expert leadership team and staff to ensure this Budget meets the high standards expected of us.



A stylized, handwritten signature in black ink, which appears to read 'Alison Leighton'.

**Alison Leighton**  
Chief Executive Officer



# BUDGET

## 2024–25

### 1 INTRODUCTION

#### Doing what counts for Melbourne

The City of Melbourne's \$781 million Budget 2024–25 is about doing what counts and delivering on our promises to the community, while strengthening our financial future.

Our Budget, together with our Annual Plan, sets out the priorities and investments we will deliver for Melburnians in the final year of our Council Plan 2021–25.

It rounds out four strong years delivering quality essential services, city-shaping infrastructure, an enviable events calendar to bring people into the city, and greater support for small businesses, as we revitalise Melbourne after the challenges of the pandemic.

In 2024–25, we will return to surplus – a year ahead of schedule – due to prudent financial decisions including lowering operational costs, improving efficiency by investing in new technology and doing more work in-house to reduce spending on consultants. Importantly, we'll do this and maintain a high level of service to the community.

We've made responsible choices so we can deliver what counts for our community now and continue to invest for our growing city in the years ahead.

The cost of living has been front of mind during the development of this Budget. We are continuing to deliver our core frontline services, along with free and affordable services our community relies on.

#### Fast facts



Total budget:  
**\$781 million**



Events and activations:  
**\$26.4 million**



Infrastructure:  
**\$224.7 million**



Surplus: **\$101,000**



Cleaning, safety and  
fairness: **\$64.1 million**



Open space and greening:  
**\$49.8 million**

Key highlights include:

- Total Budget: \$781 million
- Total operating expenditure: \$571.8 million
- Surplus: \$101,000
- Investment in infrastructure: \$224.7 million
- Investment in cleaning, safety and fairness: \$64.1 million
- Investment in open space and greening: \$49.8 million
- Investment in events and activations: \$26.4 million
- Borrowings: \$216 million
- Consultancy, supplies and other cost savings: \$8 million.



# BUDGET

## 2024–25

### Returning to surplus ahead of schedule

The City of Melbourne's Budget 2024–25 ends the era of deficit budgets – returning us to surplus a year ahead of schedule.

We've done so by making prudent financial decisions, including clearing an underlying deficit of \$25.6 million from last financial year.

Most importantly, we've made these tough decisions without reducing our core services.

Returning to surplus is an important step and sets up the City of Melbourne's financial future with surpluses projected for the next four years.

### Building better facilities closer to home

Melbourne is the biggest and fastest-growing capital city in the country. To meet the future needs of our community, there will be more shovels in the ground than ever before.

We will deliver new parks and better community facilities to ensure Melbourne remains a liveable and attractive city for residents, businesses and traders.

In 2024–25, we will invest \$224.7 million in new projects, upgrades and renewal, with important work underway on some of the city's biggest infrastructure projects.

Over the next year, we will:

- Deliver the first stage of the Greenline Project in Birrarung Marr and open the Greenline Project Hub at Federation Square.
- Open the new Kensington Community Aquatic and Recreation Centre.
- Build the new state-of-the-art Trader Shed at Queen Victoria Market.
- Build a new Ryder Pavilion in Royal Park, the third accessible sporting facility delivered this council term for local clubs and the community.
- Open the Bedford Street pocket park, increasing open space in the area by 1,500 m<sup>2</sup>.

Our investment also includes \$12.9 million to renew and upgrade our footpaths and roads. This includes \$5 million towards major works that will convert asphalt footpaths to bluestone at 11 sites, \$3 million towards road upgrades at 18 sites, and \$3.2 million for general footpath upgrades at 33 sites.

On top of this, \$880,000 will be spent on kerb upgrades, \$1.75 million on lighting upgrades, and \$500,000 towards accessible infrastructure.

A further \$468,000 and \$673,000 will be invested in road renewal by the Australian and Victorian Governments respectively.

The full capital works program is listed in Appendix E.

# BUDGET

## 2024–25

### Creating a cleaner and safer city

We're doing what counts – investing \$64.1 million to make our neighbourhoods cleaner, safer and more vibrant, including almost \$3 million in graffiti removal and \$9.7 million for safety infrastructure, such as lighting upgrades and security monitoring.

A clean city is a place our residents, traders and city workers can be proud of. That's why we've more than doubled our investment in cleaning services over the past four years.

We're supercharging our cleaning efforts like never before, with our Clean Team on the ground 24 hours a day, seven days a week.

We're prioritising the removal of offensive graffiti, cutting down response times from two hours to one, and monitoring graffiti hotspots daily.

This provides for critical cleaning and waste management services including street cleaning, graffiti removal, pressure washing, management of public litter bins, collection of public litter, and disposal of litter collected by street sweepers.

We know how important it is to feel safe in the city – it's a fundamental aspect of a liveable city.

While Victoria Police is the primary authority responsible for safety, we support its work to keep our residents, workers and visitors safe. We are also shining a brighter light on city streets, installing new bollards and upgrading our CCTV network by expanding to Carlton, in response to feedback from local traders and residents.

Our on-street teams also partner with Victoria Police and the Salvation Army to support people experiencing homelessness and ensure compliance with local laws.

In 2024–25, we will open the doors to Make Room, our landmark social housing initiative. Make Room will provide a range of support to people experiencing rough sleeping and homelessness in the municipality.

The Budget 2024–25 includes:

- \$4.2 million for safety infrastructure, including lighting and more resources
- \$4.8 million for our Local Laws team, which maintains safety and amenity on its daily patrols
- \$4 million for improved security at Council-owned buildings and technology upgrades
- \$1.3 million for homelessness support services, including our on-street support team, cohealth, the Salvation Army, Launch Housing and Frontyard Youth Services.

### Scaling up support for businesses

We're scaling up our Business Concierge service to provide more support for small businesses and local traders than ever before.

We're investing \$1.6 million to expand the Business Concierge service. A highly visible dedicated team will provide one-on-one case management to more local businesses beyond the CBD – so businesses have the tools and support they need to succeed.

We're also providing \$1.2 million in support for our precinct associations, while giving businesses support to start or expand through our \$500,000 Small Business Grants program and \$150,000 Aboriginal Community and Small Business Grants program.

# BUDGET

## 2024–25

Invest Melbourne will drive further innovation, create more jobs and attract new business to the city. Last financial year, Invest Melbourne attracted 81 investment projects to Melbourne, creating an estimated 1,200 new full-time jobs and almost \$400 million in capital investment. We are also facilitating another 146 projects.

Melbourne is fertile ground for innovation and tech startups. We're turbocharging Melbourne's economy of the future by investing \$500,000 into roadmaps for industries specialising in biotech, digital games, education, sport and climate technology.

### Delivering more open space for our growing population

With Melbourne's population growing four times faster than Victoria's, we're investing \$49.8 million to deliver more open space and ensure our city is greener and more sustainable.

We will convert concrete spaces into new parks and public squares through a proposed \$14.3 million investment in open space. This includes an investment to expand a new green open space on Normanby Road in Southbank, expanding the Miles and Dodds Street Reserve, and transforming our city from grey to green in neighbourhoods that need it most.

Our parks and gardens will be protected and maintained through a \$30 million investment, and a further \$1.7 million will aim to plant another 3,000 trees across the municipality.

In other efforts to green our city, we'll install the first three Power Melbourne battery storage systems at Library at the Dock, Council House 1 and Boyd Community Hub by mid-2024.

Power Melbourne will deliver sustainable, reliable and affordable energy and help accelerate the city's transition to 100 per cent renewal energy by 2030.

We will also continue building toward our zero-carbon target through a \$281,000 investment in Retrofit Melbourne, supporting commercial building retrofits for a more sustainable city.

### Events and activations to support the economy

Melbourne is the events and cultural capital of the country. It's also globally renowned as an inclusive, fun and accessible city. This Budget capitalises on all these attributes, delivering investments in the arts, major events, city activation and tourism.

In 2024–25, the City of Melbourne will invest \$26.4 million to deliver another blockbuster calendar of events. With most of our major events free to attend, everyone can enjoy an affordable day or night out in the city.

Highlights include:

- \$6.6 million for Christmas Festival
- \$4.8 million for New Year's Eve
- \$4.3 million for the Moomba Festival
- \$3 million for Melbourne Fashion Week
- \$2.6 million for Now or Never festival
- \$2.5 million for local events
- \$1.8 million for Firelight Festival, including a world-first underground light show.



# BUDGET

## 2024–25

Events spending will decrease by \$1.8 million in part due to the conclusion of the Melbourne City Revitalisation Fund – a joint partnership between the Victorian Government and the City of Melbourne after the pandemic lockdowns.

This year's Budget recognises Council's vital role in strengthening the city's cultural heritage and visitor economy, because we know these investments flow through to our retail, hospitality and small businesses.

To support our city's vibrant creative sector, we're investing \$13.4 million. This includes:

- \$5.3 million to deliver creative programming across the city, including at ArtPlay, Arts House, SIGNAL and Library creative programming
- \$4.4 million in grant funding for local artists
- \$3.7 million for local creative projects like the Stolen Generations Marker, murals around the city, and curating the City of Melbourne art and heritage collection and exhibitions.

### Rates

The City of Melbourne paused rate rises during the pandemic to support residents and businesses, before returning to the normal rates cycle two years ago.

In 2024–25, we will implement the Victorian Government's 2.75 per cent rate cap.

We're sticking to this cap – which is below the 4 per cent inflation rate – while making sure we continue to deliver the services and programs our community relies on.

Rates are essential to keep our city running. Our teams work around the clock delivering critical services – from waste and recycling collections to road works and street cleaning, public health and safety schemes, and keeping our parks and gardens in great shape for everyone to enjoy. Rates also fund vital services to support new parents and babies, children, and older members of our community.

We are investing in initiatives that our community tells us matter – better facilities, making our city cleaner and safer, and delivering more events, festivals and cultural activities.

Rates change every year as property values change. Property valuations are market-driven and determined by the Victorian Government.

All ratepayers can apply for rate relief through the City of Melbourne Rates Financial Hardship Policy.

The City of Melbourne will help ease the burden on city pensioners by providing an additional rates discount of 25 per cent on top of the Victorian Government's 2023–24 rebate to a maximum \$253.20.

### Waste collection

The residential and commercial waste charge is a vital fee to ensure the smooth collection and processing of the city's waste.

This charge does not generate any income for Council. It covers Victorian Government taxes, street cleaning and amenity, and the collection and disposal of waste, including recycling, food and garden organics, dumped waste, business and electronic waste.

# BUDGET

## 2024–25

In 2024–25, the average fee for the residential waste service charge will be reduced due to an increase in users across the municipality. Owners of properties valued above \$515,000 will receive a \$53 reduction, with owners of properties valued below \$515,000 receiving a \$15 reduction.

### Fees and charges

We're continuing to deliver vital community services at no extra cost, while making modest and sensible increases to some fees and charges to help deliver a balanced Budget.

To support local businesses and development, most normal fees and charges will increase by less than 5 per cent.

For the second year in a row, we're simplifying the number of fees and charges, consolidating 55 fees into other existing fees.

On-street parking fees in the CBD will not be increased for the seventh year in a row – remaining at \$7 per hour for peak times and \$4 per hour for off-peak times and weekends.

It's vital we strike the right balance between keeping our city accessible and supporting our traders. With footpath space at a premium, we'll be increasing outdoor dining permit fees in the CBD by 5 per cent.

As outdoor dining grows in popularity outside the CBD, we're proposing in most cases a modest increase in permit fees of \$3 per square metre per year, while also bringing outdoor dining fees in Docklands back in line with the rest of the municipality, after keeping fees low for the past two years.

Busking applications and three-month permit fees will not be increased, keeping our fees among the lowest in Victoria, while ensuring our city streets are vibrant and filled with music. However, the cost of a premium permit for one of our highly coveted busking sites will rise.

With community health and wellbeing in mind, we're keeping our facilities accessible by maintaining our low-cost recreation facility memberships.

### Operating results

Our Budget 2024–25 delivers an underlying surplus of \$101,000 and a net operating surplus (including capital contributions and gains from disposal of fixed assets) of \$64.1 million.

Total revenue, excluding capital contributions and gains on disposal of fixed assets, is budgeted to increase by 1.3 per cent to \$571.9 million. Full details of revenue changes are provided in Section 5.

Total operating expenditure is budgeted to decrease by 1.8 per cent to \$571.8 million. See Section 5 for full details.

### Cash and investments

City of Melbourne's investment portfolio is expected to provide net income of \$5.8 million, representing an average return of 1.56 per cent. This portfolio is made up of subsidiary companies, car parks, commercial properties and cash investments.

**BUDGET**  
**2024-25**





# BUDGET

## 2024–25

### 2 BUDGET PROCESS OVERVIEW

#### 2.1 Integrated Planning and Reporting Framework

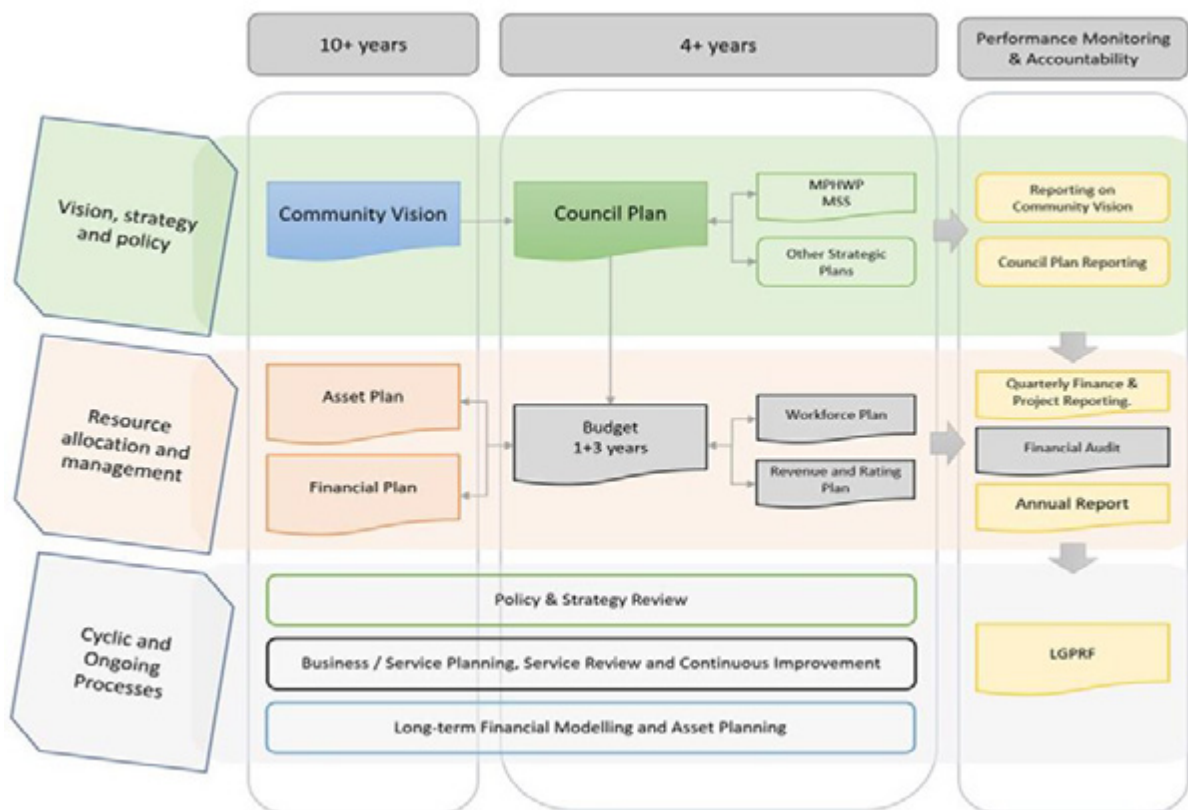
The integrated planning and reporting framework is a way for the City of Melbourne to organise our planning and reporting effectively and transparently. The framework helps us make decisions, allocate resources, and be accountable for what we do.

The framework begins with the Community Vision. The Community Vision represents the community’s aspirations for Melbourne over a 10-year period. It guides our strategic decision-making and collaboration with key stakeholders and the community.

**“The City of Melbourne is a city of possibility – where the world meets and the extraordinary happens.”**

Every year we produce a Budget that shares with the community how we will allocate funds in the future. The Budget 2024–25 (this document) details how we will fund services and activities in the 2024–25 financial year. It includes performance measures and a four-year financial forecast.

The diagram below shows the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the framework there are opportunities for community and stakeholder input. This ensures transparency and accountability to both residents and ratepayers.



# BUDGET

## 2024–25

### 2.1.1 Budget preparation

Under the *Local Government Act 2020* (the Act), Council is required to prepare and adopt a Budget for each financial year and the subsequent three financial years. The draft Budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by Section 94 of the Act and the Local Government (Planning and Reporting) Regulations 2020 (the Regulations).

The first step in the draft Budget process is for the City of Melbourne administration to prepare the draft Budget in accordance with the Act. The community is consulted and involved in the development of the draft Budget in a manner consistent with Council's adopted community engagement policy.

The administration then submits the draft Budget to Council for approval in principle. Council then makes the draft Budget available for community feedback. People are able to comment on the draft Budget, and those comments are considered before adoption of the Budget by Council. The final step is for Council to adopt the draft Budget after receiving and considering any feedback from interested parties.

This draft Budget is part of a rolling four-year plan. It is prepared in accordance with the Act and Regulations. It includes the following financial statements: Comprehensive Income Statement, Balance Sheet, Statement of Cash Flows, Statement of Capital Works, Statement of Changes in Equity and Statement of Human Resources. These statements have been prepared in accordance with Australian Accounting Standards and in accordance with the Act and Regulations.

The draft Budget 2024–25 outlines the City of Melbourne's services and initiatives and reflects the priorities for Council. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information that Council requires to make an informed decision about the adoption of the draft Budget.

### 2.1.2 Budget process

The key dates for the draft Budget process are summarised below:

|   |                                 |
|---|---------------------------------|
| Draft Budget 2024–25 considered by Future Melbourne Committee for approval in principle | 14 May 2024                     |
| Community feedback on the draft Budget 2024–25 can be provided on Participate Melbourne | From 14 May 2024 to 3 June 2024 |
| Special Future Melbourne Committee Meeting to consider community feedback               | 18 June 2024                    |
| Draft Budget 2024–25 presented to Council for adoption                                  | 25 June 2024                    |

### 2.1.3 Budget influences

The draft Budget 2024–25 is based on a number of influences and assumptions, which are likely to impact funding for the delivery of services provided by Council. The most significant of these factors include:

- Rate cap: 2.75 per cent increase
- Consumer Price Index (CPI): 3.5 per cent
- Borrowings: \$216.0 million.

# BUDGET

## 2024–25

### 2.1.4 Budget statements

The City of Melbourne's draft Budget comprises eight primary financial statements:

- Comprehensive Income Statement (Income Statement)
- Statement of Cash Flows
- Balance Sheet
- Statement of Human Resources
- Statement of Changes in Equity
- Statement of Council Works
- Summary of Planned Human Resources Expenditure
- Summary of Planned Capital Works Expenditure.

The Income Statement is an accrual-based statement prepared in accordance with Australian Accounting Standards and generally adopted accounting principles. It includes non-cash items such as depreciation charges but does not include capital items such as capital works funding.

The Statement of Cash Flows is a cash statement prepared in accordance with Australian Accounting Standards.

The Balance Sheet is a representation of the Assets and Liabilities of the Council for the year ending 30 June 2025.

For the purposes of clarity, reconciliation between the Income Statement and the Statement of Cash Flows is provided in Section 6.

The Statement of Human Resources Expenditure sets out City of Melbourne staff expenditure and numbers.

The Statement of Changes in Equity represents accumulated surplus, revaluation reserve and other reserve movements at 30 June each financial year.

The Statement of Capital Works has been included in accordance with the Local Government Regulations. This statement sets out all the expected capital expenditure in relation to non-current assets for the year. It categorises capital works expenditure into renewal of assets, upgrading and expansion of assets, or creating new assets. Each of these categories has a different impact on City of Melbourne's future costs. Refer to Section 7: Analysis of Council Works for further details.

The Summary of Planned Human Resources Expenditure represents permanent Council staff expenditure and numbers of full-time equivalent Council staff categorised according to the organisation structure.

The Summary of Planned Capital Works Expenditure outlines asset expenditure types and funding sources over the next four years.



**BUDGET**  
**2024-25**



# BUDGET

## 2024–25

### 3 HIGHLIGHTS

This section summarises the draft Budget. More detail can be found in sections 5 to 8. The summary looks at four key areas:

- Operating Budget
- Cash Flows Budget
- Council Works Budget
- Financial Position Budget.

#### 3.1 Operating Budget

|   | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Change        |               |
|---|-------------------------------|-----------------------------|---------------|---------------|
|   |                               |                             | \$000s        | %             |
| <b>Operating</b>  |                               |                             |               |               |
| Total operating revenue (Exc capital and oneoff revenue)              | 564,665                       | 571,927                     | 7,262         | 1.3%          |
| Expenditure   | (582,167)                     | (571,825)                   | 10,341        | 1.8%          |
| <b>Underlying surplus / (deficit)</b>                                 | <b>(17,502)</b>               | <b>101</b>                  | <b>17,603</b> | <b>100.6%</b> |
| Net gain on disposal of property, infrastructure, plant and equipment | 2,215                         | 31,178                      | 28,963        | 1307.7%       |
| Capital contributions revenue   | 23,500                        | 32,793                      | 9,293         | 39.5%         |
| <b>Operating surplus / (deficit)</b>                                  | <b>8,212</b>                  | <b>64,072</b>               | <b>55,860</b> | <b>680.2%</b> |

The budgeted Income Statement shows a net operating surplus of \$64.1 million for the year ending 30 June 2025, after capital contributions.

The operating surplus / (deficit) is required to be reported but is not a true indication of an organisation's underlying result or financial sustainability. This is because it includes external capital contributions that are not available for operational expenditure and must be used for capital works (the purpose for which the funding was received). When capital contributions and gains on disposal of fixed assets are removed from the operating surplus, the underlying surplus is \$0.1 million.

With major challenges including pressure on expenditure growth, the emerging funding gap resulting from rising inflation in excess of the rate cap and long-term economic impacts of COVID-19, Council has worked hard to deliver efficiency savings in order to return to surplus in 2024–25. The City of Melbourne will continue to invest in community and absorb cost pressures as much as possible to support our diverse and growing municipality.

Refer to Section 5, Analysis of Operating Budget, for more details.

# BUDGET

## 2024–25

### 3.2 Cash Flows Budget

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Change        |               |
|--|-------------------------------|-----------------------------|---------------|---------------|
|  |                               |                             | \$000s        | %             |
| <b>Net Surplus / (deficit) from operations</b>   | <b>8,212</b>                  | <b>67,572</b>               | <b>59,360</b> | <b>722.8%</b> |
| Movement affecting cash flows                    | 99,025                        | 72,805                      | (26,219)      | (26.5%)       |
| <b>Funds available for capital / investment</b>  | <b>107,237</b>                | <b>140,378</b>              | <b>33,141</b> | <b>30.9%</b>  |
| Capital expenditure                              | (205,842)                     | (206,244)                   | (402)         | (0.2%)        |
| Payments for public open space purchase          | 0                             | (2,500)                     | (2,500)       | (100.0%)      |
| Proceeds from asset sales                        | 38,500                        | 54,625                      | 16,125        | 41.9%         |
| <b>Funds available from financing activities</b> | <b>(60,976)</b>               | <b>(13,742)</b>             | <b>47,234</b> | <b>77.5%</b>  |
| Proceeds from borrowing                          | 56,535                        | 49,499                      | (7,036)       | (12.4%)       |
| Repayment of borrowing                           | 0                             | 0                           | 0             | 0.0%          |
| Borrowing costs                                  | (3,100)                       | (7,500)                     | (4,400)       | (141.9%)      |
| Interest paid - lease liability                  | (124)                         | (364)                       | (240)         | (192.8%)      |
| <b>Net cash inflows / (outflows)</b>             | <b>(7,665)</b>                | <b>27,893</b>               | <b>35,558</b> | <b>463.9%</b> |
| Cash at beginning of year                        | 97,790                        | 90,125                      | (7,665)       | (7.8%)        |
| Cash at end of year                              | 90,125                        | 118,019                     | 27,894        | 31.0%         |

The budgeted Statement of Cash Flows shows a projected cash balance of \$118.0 million by 30 June 2025. Refer to Section 6, Analysis of Budgeted Cash Position, for a more detailed analysis.

### 3.3 Council Works Budget

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Change        |              |
|--|-------------------------------|-----------------------------|---------------|--------------|
|  |                               |                             | \$000s        | %            |
| <b>Council works area</b>                          |                               |                             |               |              |
| Maintenance  | 25,926                        | 18,085                      | (7,841)       | (30.2%)      |
| Capital works                                      | 175,487                       | 206,582                     | 31,094        | 17.7%        |
| <b>Total council works (exclude carry forward)</b> | <b>201,413</b>                | <b>224,666</b>              | <b>23,253</b> | <b>11.5%</b> |
| Carry-forward capital                              | 34,500                        | 18,456                      | (16,044)      | (46.5%)      |
| <b>Capital works expenditure</b>                   | <b>235,913</b>                | <b>243,122</b>              | <b>7,209</b>  | <b>3.1%</b>  |

The 2024–25 budgeted Statement of Council Works forecasts total works of \$243.1 million (including carried forward expenditure and maintenance expenses).

\*The carry-forward capital expenditure is only an indicative guide. The final number will be confirmed based on actual performance at financial closing of accounts at 30 June 2024. Refer to Section 7, Analysis of Council Works (including maintenance), for more details.



# BUDGET

## 2024–25

### 3.4 Financial Position Budget

|                        | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Change         |             |
|------------------------|-------------------------------|-----------------------------|----------------|-------------|
|                        |                               |                             | \$000s         | %           |
| Assets and liabilities |                               |                             |                |             |
| Net current assets     | (38,644)                      | (40,185)                    | (1,541)        | (4.0%)      |
| Net non current assets | 5,074,837                     | 5,203,237                   | 128,400        | 2.5%        |
| <b>Net assets</b>      | <b>5,036,192</b>              | <b>5,163,052</b>            | <b>126,860</b> | <b>2.5%</b> |
| Equity                 |                               |                             |                |             |
| Accumulated surplus    | 2,189,670                     | 2,264,957                   | 75,287         | 3.4%        |
| Reserves               | 2,846,523                     | 2,898,095                   | 51,573         | 1.8%        |
| <b>Total equity</b>    | <b>5,036,192</b>              | <b>5,163,052</b>            | <b>126,860</b> | <b>2.5%</b> |

The budgeted Balance Sheet shows net assets of \$5,163.1 million as at 30 June 2025, which is an increase of \$126.8 million over the 2023–24 forecast. This largely reflects an anticipated increase in infrastructure assets as a result of the capital works program and revaluation of assets.

Refer to Section 8, Analysis of Budgeted Financial Position, for more details.



# BUDGET

## 2024–25

### 4 SERVICES AND SERVICE PERFORMANCE INDICATORS

The City of Melbourne provides a comprehensive range of services to the community. In this section of the draft Budget we outline the services and major initiatives funded for the 2024–25 year. We include key indicators that will measure our performance.

The Annual Plan 2024–25 is a companion document to the draft Budget. It provides more detail about the activities we will undertake to deliver the Council Plan 2021–25.

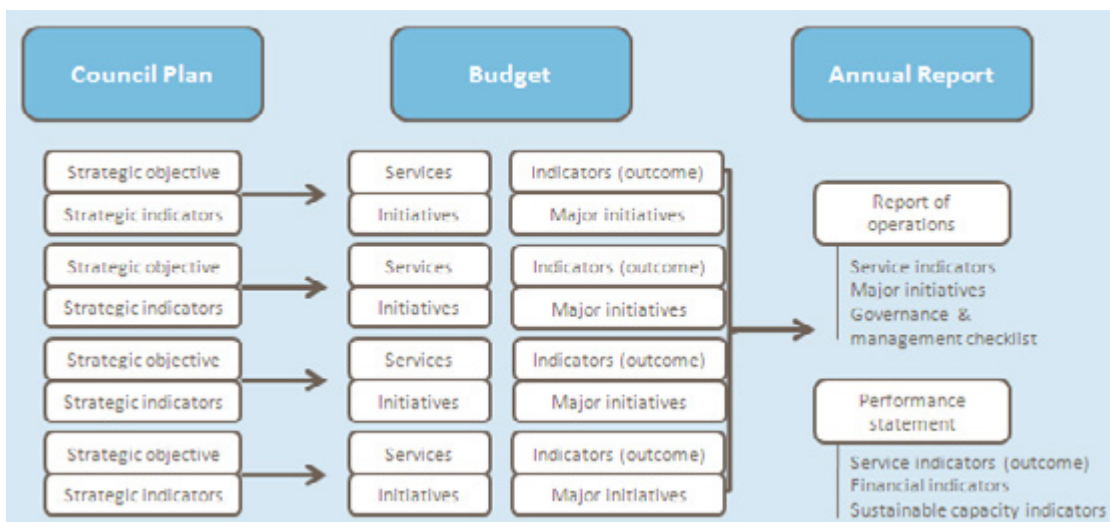
#### Council Plan 2021–25

The Council Plan 2021–25 is our four-year commitment to the community. It outlines what the City of Melbourne will achieve and how we will track and measure our success. The Council Plan 2021–25 has six strategic objectives:

- Economy of the future
- Melbourne’s unique identity and place
- Aboriginal Melbourne
- Climate and biodiversity emergency
- Access and affordability
- Safety and wellbeing

We share progress against our four-year strategic objectives, major initiatives and indicators. This is available through our Annual Report and Quarterly Reports.

The diagram below shows the relationship between the Council Plan, the Budget and the Annual Report.



Source: Department of Jobs, Precincts and Regions

# BUDGET

2024–25

On the following pages, you will find more information about our:

- Strategic objectives and major initiatives
- Service areas
- Service performance outcome indicators
- Strategies and plans.

# BUDGET

## 2024–25

### Strategic objective – Economy of the future

We will focus on driving economic recovery and creating the conditions for a strong, adaptive, sustainable and thriving future city economy supported by a diverse mix of industries and jobs that provide dignity and opportunity.

#### Major initiatives 2021–25

Continue to strengthen Melbourne’s economic recovery, including through precinct activation, interventions to reduce shopfront vacancies and initiatives to grow the night time economy.

Make it easier to establish and run a business in Melbourne and through Invest Melbourne facilitate headquarter attraction, business support and fast-tracked permits.

Drive economic growth and resilience by implementing the Economic Development Strategy, focusing support on existing and emerging industry sectors. This will include close collaboration with industry and universities, development of globally competitive innovation districts (particularly in our renewal areas), strengthening of the creative sector, facilitation of digital and technology innovation, support for re-establishment of international education and efforts to unlock climate capital.

Work in partnership with the Victorian Government and other stakeholders to advocate for and deliver integrated high-quality public and active transport in urban renewal areas including Melbourne Metro 2, tram to Fishermans Bend and tram to connect the Arden precinct.

Establish Experience Melbourne and refresh the program of City of Melbourne-owned and sponsored events to maximise opportunities to drive visitation and spend. The program will be diverse, accessible and affordable, and showcase Melbourne’s unique culture and creative strengths.

Market and promote Melbourne as a great place to live for all, while ensuring key workers have access to affordable housing.

Increase visitation to Docklands by partnering with the Victorian Government and key stakeholders to enable reconstruction and activation in Central Pier and surrounds.

Review Melbourne’s international relationships to optimise future and existing partnerships to enable mutual growth and opportunity.

Partner with industry to support the development of globally competitive innovation ecosystems, including through international engagement, emerging technology trials and digital infrastructure delivery.

Develop a corporate strategy for the City of Melbourne to drive exemplary customer service, digitise services and operations, improve productivity and identify new revenue opportunities.

Embed the Sustainable Development Goals in the way City of Melbourne plans, prioritises its investments, reports and benchmarks against other cities.



# BUDGET

## 2024–25

### Strategic objective – Melbourne’s unique identity and place

We will celebrate and protect the places, people and cultures that make Melbourne a unique, vibrant and creative city with world-leading liveability.

#### Major initiatives 2021–25

Partner with the Victorian Government and other stakeholders to deliver specific components of Greenline along the north bank of the Yarra River (including the implementation of the Yarra River – Birrarung Strategy).

Protect Queen Victoria Market as a traditional open-air market, through heritage restoration and the provision of essential services and facilities that enhance the customer and trader experience, including projects such as the Shed Restoration, Food Hall, Trader Shed, Market Square, waste and logistics facility and future developments to the south of the market.

Deliver Queen Victoria Market precinct improvements through quality public open space, new connections to the city, community services and facilities such as the Munro Community Hub.

Deliver public art projects that reflect Melbourne's unique culture and heritage, attract visitors to the city and help stimulate our city's recovery.

Increase the amount of public open space in the municipality with a focus on areas of greatest need, such as Southbank and emerging urban renewal areas.

Play a lead role in facilitating the delivery of high-quality and climate adapted urban renewal in Arden and Macaulay, Fishermans Bend, and Docklands to deliver the emerging and future neighbourhoods of Melbourne in partnership with the Victorian Government and other partners. In Arden and Fishermans Bend, realise the place and investment conditions to support globally competitive innovation districts.

Facilitate increased investment in unique Melbourne events to further activate and celebrate the city.

Celebrate, partner and advocate for investment in the city's three key waterways, the Yarra River – Birrarung, the Maribyrnong Creek and Moonee Ponds Creek, to connect these key recreational and biodiversity assets of our city.

Adopt Municipal Planning Strategy and associated City Spatial Plan. Advance municipal-wide policy for priority matters, including signage, urban design and infrastructure funding.

Complete heritage reviews and implement associated planning scheme amendments to protect and celebrate heritage in our municipality.

Champion high-quality development and public realm design through delivering the Design Excellence Program, including implementing Melbourne Design Review Panel, Design Excellence Advisory Committee and Design Competition Guidelines.

# BUDGET

## 2024–25

### Strategic objective – Aboriginal Melbourne

For the Wurundjeri, Bunurong, Taungurung, Dja Dja Wurrung and Wadawurrung peoples of the Eastern Kulin, the place now known as Melbourne has always been an important meeting place and location for events of political, cultural, social and educational significance. We will ensure that First Peoples' culture, lore, knowledge and heritage enrich the city's growth and development.

#### Major initiatives 2021–25

Explore and deliver opportunities for truth-telling to facilitate learning, healing, and change within Melbourne and beyond. This will be an opportunity to impart knowledge of thousands of years of rich history, language and stories, as well as provide a form of restorative justice by acknowledging Aboriginal peoples' experiences of dispossession and inequity.

Implement the Declaration of Recognition and Commitment in good faith which signals and elevates the City of Melbourne's shared commitment for reconciliation across the whole of the organisation. *(This initiative has been completed.)*

Govern with Sovereign First Nations to enable true self-determination, where deliberative engagement is proactive, responsive and consistent.

Commence planning for a co-designed First Nations Cultural Precinct with First Peoples – a place to retain, maintain and recreate in a culturally specific geography, where First Peoples can practice continuity of customs and traditions, through uninterrupted connection to lands and waters.

Support a partnership forum – an annual gathering of the Eastern Kulin (noting the history of Tanderrum).

# BUDGET

## 2024–25

### Strategic objective – Climate and biodiversity emergency

We will prioritise our environment and take urgent action to reduce emissions and waste in order to protect public health, strengthen the economy and create a city that mitigates and adapts to climate change. The City of Melbourne declared a climate and biodiversity emergency in 2019.

#### Major initiatives 2021–25

To enhance Melbourne’s position as a global leader on climate action, we will undertake bold advocacy on behalf of our community.

Create an enabling environment for Melbourne businesses and universities to become the employment centre of a resilient zero-carbon economy.

Progress a planning scheme amendment to improve the environmental performance of buildings in order to reduce emissions to zero by 2040.

Deliver on our Urban Forest Strategy including tree canopy, private greening incentives and city greening.

Lead the reduction of food waste and diversion of waste from landfill, by continuing the Food Organics, Green Organics rollout through high-rise apartment innovation, and by addressing food waste reduction.

Support the development of a circular economy through bold leadership and community neighbourhood projects, including the container deposit scheme, alternative waste technologies, circular economy guidelines and partnered or aggregated demand to stimulate end markets.

Support the development of battery storage and renewable energy in the municipality through the Power Melbourne initiative.

Implement the Climate and Biodiversity Emergency Action Plan.

# BUDGET

## 2024–25

### Strategic objective – Access and affordability

We will reduce economic and social inequality by ensuring universal access to housing, core services and information.

#### Major initiatives 2021–25

Increase and upgrade accessible, inclusive spaces for women and girls in City of Melbourne sports facilities.

Implement a neighbourhood model by working with communities to develop neighbourhood plans and neighbourhood service centres that respond to the local community's existing and projected needs.

Deliver a revitalised library network, including pop-up libraries, to increase access for our diverse community and to help revitalise the city.

Deliver the Disability Access and Inclusion Plan 2020–24 to reduce and eliminate barriers in our built, social and informational environment to the equitable and full participation of people with disability in our city.

Develop and deliver initiatives and programs that will provide food relief to vulnerable members of our community and improve local food production by supporting communities to grow their own food.

As part of a new corporate strategy for the City of Melbourne, ensure our core services remain accessible and affordable.

In partnership with the Victorian Government, commence construction on a replacement North Melbourne Community Centre precinct for the Melrose Street community and growing Macaulay population.

Deliver programs that will build digital literacy skills and capabilities, improve access to free wi-fi from our community facilities and advocate for appropriate digital infrastructure, to improve digital inclusion for all, particularly for vulnerable groups.

Create a new entity called Homes Melbourne, to coordinate and facilitate more affordable housing for key workers and people on low-incomes and progress a demonstration project on Council owned land, support the Make Room accommodation project and new homeless support hubs for vulnerable citizens to access essential support services including food, showers, lockers, information and housing and homelessness advice.



# BUDGET

## 2024–25

### Strategic objective – Safety and wellbeing

We will plan and design for the safety and wellbeing of those who live, visit, work and do business in Melbourne, regardless of their background.

#### Major initiatives 2021–25

Continue to implement the Transport Strategy 2030, including delivery of a protected bike lane network, station precincts as key gateways, little streets as streets for people, safer speed limits, micro mobility trials, more efficient traffic signal timing, developing an approach to support electric vehicles, and bicycling encouragement programs.

Deliver the North and West Melbourne and Docklands Transport and Amenity Program in partnership with the Victorian Government.

As part of the delivery of the City Road Master Plan, the City of Melbourne will design and deliver the upgrades to the City Road northern undercroft by end of 2023–24 and advocate to the Victorian Government for the full delivery of upgrades to the City Road East and West.

Adopt (2021–22) and then implement (2022–25) an Inclusive Melbourne Strategy that will increase access to opportunities for all people and outline how the City of Melbourne will respond to the diversity of religions, cultures, age groups, genders, sexual orientation and abilities among the people who live, work, study in, and visit the city.

We will be a leading organisation on equality and inclusion, and deliver programs in communities that will reduce physical and psychological harm to all people. We will adopt and deliver the Prevention of Violence against Women Action Plan 2021–24 (endorsed as the Women’s Safety and Empowerment Action Plan) and meet our obligations under the *Gender Equality Act 2020*.

We will continue to work with Victoria Police and other agencies to deliver a range of initiatives that improve safety on the streets of Melbourne.

Deliver and maintain a clean city through the Rapid Response Clean Team initiative.

Engage and prepare residents and communities to enhance their resilience to hazards, disasters and the health impacts of climate change.

# BUDGET

## 2024–25

### COUNCIL'S SERVICE AREAS

Providing valued services to our customers and community is central to everything we do. Our 'service families' are groups of services that share a common purpose. We use this lens to consider what we offer to our customers, the outcomes that are delivered, the benefits that can be achieved and how the needs of our community may change in the future. These families may be further refined as we continue to manage and improve our services.

| Service area  | Services  |
|---|---|
| <b>ASSISTANCE AND CARE</b><br>Supporting vulnerable people to enable safe and independent living.                                     | <ul style="list-style-type: none"> <li>• Assist independence</li> <li>• Counselling and support</li> <li>• Financial support to outsourced care providers</li> <li>• Food security</li> <li>• Targeted interventions for childhood development</li> </ul>                         |
| <b>ECONOMIC DEVELOPMENT</b><br>Fostering the development of Melbourne's economy.  | <ul style="list-style-type: none"> <li>• Enable positive experiences within Melbourne</li> <li>• Support communities and businesses to prosper</li> <li>• Encourage investment in Melbourne</li> <li>• Promote Melbourne as a destination</li> </ul>                              |
| <b>SAFETY MANAGEMENT</b><br>Ensuring people are protected and safe when accessing and using spaces.                                   | <ul style="list-style-type: none"> <li>• Safeguard public health</li> <li>• Reduce the risk of accident and injury</li> <li>• Plan for and respond to emergency and disaster events</li> <li>• Respond to and manage city issues</li> </ul>                                       |
| <b>WELCOME AND CONNECTION</b><br>Supporting people to experience and engage with Melbourne.   | <ul style="list-style-type: none"> <li>• Provide opportunities for social cohesion and connection with people</li> <li>• Welcome visitors and providing opportunities to connect with the city</li> <li>• Provide opportunities to enhance our connection with Country</li> </ul> |
| <b>EARLY YEARS DEVELOPMENT</b><br>Supporting families with children to develop and thrive.  | <ul style="list-style-type: none"> <li>• Access to toys and equipment</li> <li>• Early learning and care</li> <li>• Parent education and family health</li> <li>• Delivery of language and literacy programs</li> </ul>   |
| <b>WASTE AND RESOURCE MANAGEMENT</b><br>Repurposing, recycling or disposing of waste and reducing resource waste in the municipality. | <ul style="list-style-type: none"> <li>• Collection of public waste</li> <li>• Collection of waste from ratepayers</li> <li>• Sustainable management of resources</li> </ul>  |

# BUDGET

2024–25

|   |  |
|---|--|
| <b>CREATIVITY AND KNOWLEDGE</b><br>Providing opportunities to create, learn, connect, experience and share. | <ul style="list-style-type: none"><li>• Provide and promote access to creative opportunities, experiences, knowledge, information and education programs</li><li>• Activate and embed a culture that values creativity, inquiry and critical thought</li></ul>                     |
| <b>MOVEMENT AND TRAFFIC</b><br>Facilitating movement into, around and out of the municipality.              | <ul style="list-style-type: none"><li>• Advise on and respond to varied transport needs</li><li>• Enable access through regulation and compliance</li><li>• Provide and maintain movement infrastructure</li></ul>   |
| <b>WELLBEING AND LEISURE</b><br>Encouraging people to be healthy and active.                                | <ul style="list-style-type: none"><li>• Plan, fund and deliver wellbeing programs and events</li><li>• Produce and distribute healthy living information and advice</li><li>• Provide, maintain and manage access to recreation facilities and open space infrastructure</li></ul> |

# BUDGET

## 2024–25

### SERVICE PERFORMANCE OUTCOME INDICATORS

The service performance outcome indicators are a prescribed set of indicators set by the Victorian Government to measure whether the stated service objective has been achieved. These indicators will be reported on within the City of Melbourne’s Performance Statement prepared at the end of the financial year as required under section 98 of the Act. They will be audited by the Victorian Auditor General whose audit opinion, along with the Performance Statement, will be included in the Annual Report.

| Service            | Indicator                   | Performance Measure   | Computation  |
|--------------------|-----------------------------|---|--|
| Aquatic facilities | Utilisation                 | Use of aquatic facilities (Number of visits to aquatic facilities per head of population)   | Number of visits to aquatic facilities / Population  |
| Animal management  | Health and safety           | Animal management prosecutions (Percentage of animal management prosecutions which are successful)  | Number of successful animal management prosecutions / Total number of animal management prosecutions   |
| Food safety        | Health and safety           | Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council) | [Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100 |
| Governance         | Consultation and engagement | Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)     | Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement   |
| Libraries          | Participation               | Library membership (Percentage of the population that are registered library members)   | [Number of registered library members / Population] x100   |



# BUDGET

## 2024–25

| Service                         | Indicator        | Performance Measure  | Computation  |
|---------------------------------|------------------|--|--|
| Maternal and child health (MCH) | Participation    | Participation in the MCH service<br>(Percentage of children enrolled who participate in the MCH service)   | [Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100                              |
|                                 |                  | Participation in MCH service by Aboriginal children<br>(Percentage of Aboriginal children enrolled who participate in the MCH service)   | [Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100        |
| Roads                           | Condition        | Sealed local roads maintained to condition standards (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal) | [Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100                                 |
| Statutory planning              | Service standard | Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes)                 | [Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100 |
| Waste management                | Waste diversion  | Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)           | [Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100            |

# BUDGET

## 2024–25

### COUNCIL'S STRATEGIES

#### **Strategies, frameworks and action plans**

- A Great Place to Age Strategic Plan
- Affordable Housing Strategy 2030
- Arts Infrastructure Framework
- Climate and Biodiversity Emergency Action Plan
- Climate Change Adaptation Strategy
- Climate Change Mitigation Strategy to 2050
- Community Infrastructure Development Framework
- Creative Strategy
- Disability Access and Inclusion Plan
- Economic Development Strategy
- Emissions Reduction Plan
- Green Our City Strategic Action Plan
- Health and Wellbeing Action Plan
- Heritage Strategy
- Inclusive Melbourne Strategy
- Municipal Integrated Water Management Plan
- Nature in the City
- Parking and Kerbside Management Plan
- Public Lighting Strategy
- Open Space Strategy
- Reconciliation Action Plan
- Skate Plan
- Transport Strategy 2030
- Urban Forest Strategy
- Waste and Resource Recovery Plan
- Women's Safety and Empowerment Action Plan

#### **Place-based structure plans and master plans**

- Arden Structure Plan
- City North Structure Plan
- Docklands Community and Place Plan
- Docklands Public Realm Plan
- Greenline Implementation Plan
- Maribyrnong Waterfront – A Way Forward
- Melbourne Innovation Districts Opportunities Plan

# BUDGET

## 2024–25

- Moonee Ponds Creek Strategic Opportunities Plan
- Queen Victoria Market Precinct Renewal Master Plan
- Southbank Structure Plan
- West Melbourne Structure Plan
- Yarra River – Birrarung Strategy

### **Public space master plans**

- Carlton Gardens Master Plan
- Domain Parklands Master Plan
- Fawkner Park Master Plan
- Fitzroy Gardens Master Plan
- Flagstaff Gardens Master Plan
- Lincoln Square Concept Plan
- Princes Park Master Plan
- Royal Park Master Plan
- University Square Master Plan

### **Urban forest precinct plans**

- Carlton Urban Forest Precinct Plan
- Central City Urban Forest Precinct Plan
- Docklands Urban Forest Precinct Plan
- East Melbourne Urban Forest Precinct Plan
- Fishermans Bend Urban Forest Precinct Plan
- Kensington Urban Forest Precinct Plan
- North and West Melbourne Urban Forest Precinct Plan
- Parkville Urban Forest Precinct Plan
- South Yarra Urban Forest Precinct Plan
- Southbank Urban Forest Precinct Plan

### **Major streetscape master plans**

- City Road Master Plan
- Elizabeth Street Strategic Opportunities Plan
- Southbank Boulevard and Dodds Street Concept Plan

**BUDGET**  
**2024-25**





# BUDGET

## 2024–25

### 5 ANALYSIS OF OPERATING BUDGET

This section of the draft Budget report analyses the expected revenues and expenses for the City of Melbourne for 2024–25.

#### 5.1 OPERATING INCOME / REVENUE

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Change        |             |
|--|-------------------------------|-----------------------------|---------------|-------------|
|  |                               |                             | \$000s        | %           |
| <b>Income / revenue</b>  |                               |                             |               |             |
| Rates and charges  | 376,604                       | 390,048                     | 13,444        | 3.6%        |
| Statutory fees and fines   |                               |                             |               |             |
| Parking fines  | 39,094                        | 40,035                      | 942           | 2.4%        |
| Other statutory fees and fines   | 18,819                        | 21,005                      | 2,186         | 11.6%       |
| User fees  |                               |                             |               |             |
| Parking fees   | 48,728                        | 54,052                      | 5,323         | 10.9%       |
| Other user fees  | 27,801                        | 30,392                      | 2,591         | 9.3%        |
| Grants - operating   | 32,483                        | 15,797                      | (16,686)      | (51.4%)     |
| Grants - capital   | 17,375                        | 28,043                      | 10,668        | 61.4%       |
| Contributions - monetary   | 12,893                        | 11,630                      | (1,264)       | (9.8%)      |
| Net gain on disposal of property,<br>infrastructure, plant and equipment | 2,215                         | 31,178                      | 28,963        | 1307.7%     |
| Other income   | 14,367                        | 17,218                      | 2,852         | 19.9%       |
| <b>Total Income / revenue</b>  | <b>590,379</b>                | <b>639,397</b>              | <b>49,018</b> | <b>8.3%</b> |

#### 5.1.1 Rates and charges

|  | 2023-24<br>\$'000 | 2024-25<br>\$'000 | Change        |             |
|--|-------------------|-------------------|---------------|-------------|
|  |                   |                   | \$'000        | %           |
| <b>Rates and charges</b>                 |                   |                   |               |             |
| General rates                            | 314,601           | 329,044           | 14,443        | 4.6%        |
| Supplementary rates and rate adjustments | 4,745             | 2,325             | (2,420)       | (51.0%)     |
| Other rates                              | 657               | 675               | 18            | 2.8%        |
| Waste public charge                      | 56,201            | 57,384            | 1,183         | 2.1%        |
| Interest on rates and charges            | 400               | 620               | 220           | 55.0%       |
| <b>Total rates and charges</b>           | <b>376,604</b>    | <b>390,048</b>    | <b>13,444</b> | <b>3.6%</b> |

For 2024–25, the Essential Services Commission has determined that the rate cap will be set at 2.75 per cent, which is well below current inflation levels of 4 per cent.

Increased inflation causes cost of living pressures for households and higher rates can compound this. City of Melbourne is committed to using rates revenue responsibly and in a way that benefits the entire community.

While rates on average will increase, individual rate assessments may differ depending on the movement in valuation of a given property. Municipal property general valuations are conducted annually by the Valuer General Victoria and take effect on 1 July each year. These valuations are used by the City of Melbourne when setting rates and charges in the draft Budget.

# BUDGET

## 2024–25

The other rates revenue increase includes high level supplementary rates. These supplementary rates are expected to be generated as a result of ongoing property developments in the city.

The residential and commercial waste charge is a vital fee to ensure the smooth collection and processing of the city's waste and reflects our commitment to providing additional cleaning, waste, and recycling services to better serve our community. This charge does not generate any income for Council. It covers Victorian Government taxes, street cleaning and amenity, and the collection and disposal of waste, including recycling, food and garden organics, dumped waste, business and electronic waste.

### 5.1.2 Fees and charges

| Fees and charges type                 | Forecast          | Budget            | Change        |             |
|---------------------------------------|-------------------|-------------------|---------------|-------------|
|                                       | 2023-24<br>\$000s | 2024-25<br>\$000s | \$000s        | %           |
| <b>Fees and charges type</b>          |                   |                   |               |             |
| Parking fines                         | 39,094            | 40,035            | 942           | 2.4%        |
| Parking fees                          | 48,728            | 54,052            | 5,323         | 10.9%       |
| <b>Other statutory fees and fines</b> |                   |                   |               |             |
| General fines                         | 2,345             | 3,748             | 1,403         | 59.8%       |
| Town planning fees                    | 11,026            | 10,908            | (118)         | (1.1%)      |
| Food and Health Act registration      | 2,990             | 3,355             | 365           | 12.2%       |
| Permits                               | 2,237             | 2,739             | 502           | 22.5%       |
| Land information certificates         | 221               | 255               | 34            | 15.3%       |
|                                       | 18,819            | 21,005            | 2,186         | 11.6%       |
| <b>Other user fees</b>                |                   |                   |               |             |
| Leisure centre and recreation         | 2,734             | 2,975             | 241           | 8.8%        |
| Child care / children's programs      | 1,536             | 1,817             | 281           | 18.3%       |
| Building services                     | 14,451            | 16,867            | 2,416         | 16.7%       |
| Permits and registrations             | 1,378             | 2,467             | 1,090         | 79.1%       |
| Other fees and charges                | 7,702             | 6,266             | (1,436)       | (18.6%)     |
|                                       | 27,801            | 30,392            | 2,591         | 9.3%        |
| <b>Total fees and charges</b>         | <b>134,442</b>    | <b>145,484</b>    | <b>11,041</b> | <b>8.2%</b> |

The draft Budget for 2024–25 indicates a rise in revenue of \$11.0 million from 2023–24. This increase is primarily due to ongoing growth in the CBD and revised fees to maintain service delivery.

To support local business and development, more than half of our fees and charges will increase by less than five per cent, which is well below current inflation levels. We are also continuing to rationalise our fees and charges. Last year we reduced the number of fees and charges by 116, and this year we will simplify or consolidate 55 more.

Council anticipates an increase in fee revenue due to ongoing growth in the CBD.

A list of the changes in fees and charges for 2024–25 is provided in Appendix F.

# BUDGET

## 2024–25

### 5.1.3 Operating grants and contributions

|   | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Change          |                |
|---|-------------------------------|-----------------------------|-----------------|----------------|
|   |                               |                             | \$000s          | %              |
| <b>Operating grants and contributions</b>       |                               |                             |                 |                |
| <b>Grants - operating</b>                       |                               |                             |                 |                |
| Home & community services                       | 234                           | 0                           | (234)           | (100.0%)       |
| Maternal & child health                         | 1,026                         | 1,009                       | (17)            | (1.6%)         |
| Aging and inclusion                             | 905                           | 0                           | (905)           | (100.0%)       |
| Roads corporation                               | 179                           | 185                         | 6               | 3.5%           |
| Melbourne City Recovery Fund                    | 10,500                        | 0                           | (10,500)        | (100.0%)       |
| Make room                                       | 4,000                         | 2,000                       | (2,000)         | (50.0%)        |
| Shrine of Remembrance Fund                      | 3,412                         | 2,400                       | (1,012)         | (29.7%)        |
| Appropriation - Vic Grants Commission           | 4,700                         | 4,700                       | 0               | 0.0%           |
| Other grants                                    | 7,528                         | 5,503                       | (2,026)         | (26.9%)        |
|   | 32,483                        | 15,797                      | (16,686)        | (51.4%)        |
| <b>Monetary Contributions</b>                   |                               |                             |                 |                |
| Child care subsidies                            | 2,250                         | 2,430                       | 180             | 8.0%           |
| Sponsorships                                    | 775                           | 950                         | 175             | 22.6%          |
| Other contributions                             | 3,744                         | 0                           | (3,744)         | 100.0%         |
|   | 6,768                         | 3,380                       | (3,389)         | (50.1%)        |
| <b>Total operating grants and contributions</b> | <b>39,252</b>                 | <b>19,176</b>               | <b>(20,075)</b> | <b>(51.1%)</b> |

Total operating grants and contributions will decrease by \$20.0 million given non-recurrent grant fund received in 2023–24 in relation to Melbourne City Revitalisation Fund. In addition, the aging and home care service grants will end in 2023–24 as a result of service structure change by state government.

Monetary contributions will decrease by \$3.4 million due mainly to completion of the Make Room project which will provide supported transitional accommodation for people experiencing homelessness and sleeping rough.

# BUDGET

## 2024-25

### 5.1.4 Capital grants and contributions

|   | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Change        |              |
|---|-------------------------------|-----------------------------|---------------|--------------|
|   |                               |                             | \$000s        | %            |
| <b>Capital grants and contributions</b>       |                               |                             |               |              |
| <b>Grants - capital</b>                       |                               |                             |               |              |
| Appropriation - Vic Grants Commission         | 673                           | 673                         | 0             | 0.0%         |
| Parking levy                                  | 7,000                         | 7,000                       | 0             | 0.0%         |
| Federal grants                                | 4,937                         | 12,969                      | 8,031         | 162.7%       |
| State grants - non recurrent                  | 4,764                         | 7,401                       | 2,637         | 55.4%        |
|   | 17,375                        | 28,043                      | 10,668        | 61.4%        |
| <b>Monetary contributions</b>                 |                               |                             |               |              |
| External contribution - capital               | 0                             | 0                           | 0             | (100.0%)     |
| Development contributions                     | 1,125                         | 250                         | (875)         | 100.0%       |
| Public open space - contributions             | 5,000                         | 8,000                       | 3,000         | 60.0%        |
|   | 6,125                         | 8,250                       | 2,125         | 34.7%        |
| <b>Total capital grants and contributions</b> | <b>23,500</b>                 | <b>36,293</b>               | <b>12,793</b> | <b>54.4%</b> |

Capital grants and contributions have increased by \$12.8 million. This is mainly related to grant funding for capital works project delivery.

### 5.1.5 Other income

|                                     | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Change       |              |
|-------------------------------------|-------------------------------|-----------------------------|--------------|--------------|
|                                     |                               |                             | \$'000       | %            |
| <b>Other income</b>                 |                               |                             |              |              |
| Interest                            | 1,565                         | 2,165                       | 600          | 38.3%        |
| Dividends                           | 38                            | 3,038                       | 3,000        | 8000.0%      |
| Investment property and market rent | 5,102                         | 5,619                       | 517          | 10.1%        |
| Intercompany revenue                | 3,123                         | 1,241                       | (1,882)      | (60.3%)      |
| Sales and recoveries                | 4,289                         | 4,894                       | 605          | 14.1%        |
| Project income                      | 250                           | 261                         | 11           | 4.6%         |
| <b>Total other income</b>           | <b>14,367</b>                 | <b>17,218</b>               | <b>2,852</b> | <b>19.9%</b> |



# BUDGET

## 2024–25

### 5.2 OPERATING EXPENDITURE

| Expenditure type   | Forecast          | Budget            | Change          |               |
|--|-------------------|-------------------|-----------------|---------------|
|  | 2023-24<br>\$000s | 2024-25<br>\$000s | \$000s          | %             |
| Employee benefit expense                                 | 205,489           | 212,919           | 7,429           | 3.6%          |
| Materials and services                                   | 240,346           | 224,579           | (15,766)        | (6.6%)        |
| Bad and doubtful debts - allowance for impairment losses | 11,988            | 12,537            | 549             | 4.6%          |
| Depreciation and amortisation                            | 71,876            | 70,929            | (947)           | (1.3%)        |
| Amortisation - intangible assets                         | 11,509            | 15,168            | 3,659           | 31.8%         |
| Amortisation - right-of-use assets                       | 2,211             | 2,656             | 445             | 20.1%         |
| Borrowing costs  | 3,100             | 7,500             | 4,400           | 141.9%        |
| Finance costs - lease                                    | 124               | 364               | 240             | 192.8%        |
| Other expenses   | 10,042            | 10,041            | (1)             | (0.0%)        |
| Grants and contributions                                 | 25,483            | 15,133            | (10,350)        | (40.6%)       |
| <b>Total operating expenditure</b>                       | <b>582,167</b>    | <b>571,825</b>    | <b>(10,341)</b> | <b>(1.8%)</b> |

Overall expenses will decrease by \$10.3 million or 1.8 per cent compared with 2023–24.

Most Council services will be delivered through staff, and employee costs are set to increase but Council will aim to deliver efficiencies in supplies, consultancy and other in-house costs within materials and services. These efficiency improvements will also enable Council to deliver on our essential service commitments to our community and meet our 52 major initiatives included in the Council Plan.

The number of average full-time equivalent (FTE) staff members is budgeted at 1517 for 2024–25, a small increase from 1509 forecast for 2023–24. Refer to Appendix C for the Statement of Human Resources.

We recognise that investing in our staff is key to achieving our objectives and we are committed to ensuring that our resourcing needs are appropriately balanced to meet these needs. The additional staff members will help us to better meet the growing needs of our community.

Materials and services expenditure will decrease by \$15.8 million or 6.6 per cent compared with 2023–24. This decrease is mainly due to internal efficiencies and completion of the Make Room building refurbishment. Council has also allocated more resources towards parks and gardens, city safety and events to ensure our city remains a pleasant place to live, work and visit.

Given the significant investment in infrastructure expenditure over the next four years, depreciation and amortisation for fixed assets will increase by \$2.7 million, reflecting a rise in capitalised assets. The increase has been partially offset by extending the useful life of Councils' various infrastructure and park assets.

Borrowing costs will increase by \$4.4 million as levels of projected borrowing increase to support this.

Grants and contributions will decrease by \$10.4 million in 2024–25, as a result of the completion of major Melbourne City Revitalisation Fund expenditure.

# BUDGET

## 2024–25

### 5.2.1 Materials and services

|                                     | Forecast          | Budget            | Change          |               |
|-------------------------------------|-------------------|-------------------|-----------------|---------------|
|                                     | 2023-24<br>\$000s | 2024-25<br>\$000s | \$'000          | %             |
| <b>Materials and services</b>       |                   |                   |                 |               |
| Contract payments                   | 157,480           | 158,802           | 1,322           | 0.8%          |
| Building maintenance                | 3,525             | 3,193             | (332)           | (9.4%)        |
| General maintenance                 | 25,926            | 18,102            | (7,824)         | (30.2%)       |
| Utilities                           | 9,407             | 9,562             | 155             | 1.7%          |
| Admin and supplies                  | 23,139            | 18,353            | (4,785)         | (20.7%)       |
| Information tech                    | 12,450            | 12,058            | (392)           | (3.2%)        |
| Insurance                           | 2,706             | 2,502             | (204)           | (7.5%)        |
| Consultant                          | 13,437            | 10,185            | (3,252)         | (24.2%)       |
| Internal revenue / charges          | (7,724)           | (8,179)           | (455)           | (5.9%)        |
| <b>Total Materials and services</b> | <b>240,346</b>    | <b>224,579</b>    | <b>(15,766)</b> | <b>(6.6%)</b> |

Materials and services expenditure for 2024–25 will decrease by \$15.8 million, or 6.6 per cent.

Contract payments will marginally increase by \$1.3 million with the impacts of higher inflation assumptions to be offset by efficiency savings targeting in supplies, consultancy and other in-house costs. Excluding expected efficiency savings, contract costs are expected to increase by \$6.6 million primarily due to inflationary pressure and Council service demand growth. Council expects major contracts for parks, waste, infrastructure, traffic management, and events will increase substantially in 2024–25. The average increment of those contracts is expected to be above 3 per cent, with park and gardens related contracts expected to increase well in excess of this. Additionally, Council expects to incur additional contract costs to deliver its election services.

A decrease in general maintenance costs of \$7.8 million mainly reflects completion of the Make Room building refurbishment project in 2024–25 which will provide support and accommodation to those experiencing homelessness.

Admin and Supplies costs will decrease by \$4.8 million due mainly to efficiency savings targeted across a range of internal cost areas.

Consultant will decrease by \$3.2 million due mainly to bringing more work in-house.

### 5.2.2 Bad and doubtful debts - allowance for impairment losses

Bad and doubtful debts expenditure for 2024–25 is budgeted to be \$12.5 million, which is \$0.5 million higher than 2023–24 forecast. Council's debt collection recovery activities are provided by Fines Victoria.

# BUDGET

## 2024–25

### 5.2.3 Depreciation and amortisation

|  | Forecast          | Budget            | Change       |             |
|--|-------------------|-------------------|--------------|-------------|
|  | 2023-24<br>\$000s | 2024-25<br>\$000s | \$'000       | %           |
| <b>Depreciation and Amortisation</b>       |                   |                   |              |             |
| Property                                   | 12,687            | 16,559            | 3,872        | 30.5%       |
| Plant and equipment                        | 20,356            | 23,861            | 3,505        | 17.2%       |
| Infrastructure                             | 50,341            | 45,676            | (4,665)      | (9.3%)      |
| <b>Total Depreciation and Amortisation</b> | <b>83,384</b>     | <b>86,096</b>     | <b>2,712</b> | <b>3.8%</b> |

Depreciation and amortisation for fixed assets are increasing, reflecting the high levels of capital works expenditure in recent years. The increase are partially offset by lower infrastructure depreciation as a result of a fixed asset review driving Council to extend the useful life of infrastructure and park assets.

### 5.2.4 Borrowing costs

The City of Melbourne projects borrowings of \$216.0 million in 2024–25, mainly to fund the major capital works program.

### 5.2.5 Other expenses

|                              | Forecast          | Budget            | Change     |             |
|------------------------------|-------------------|-------------------|------------|-------------|
|                              | 2023-24<br>\$000s | 2024-25<br>\$000s | \$'000     | %           |
| <b>Other expense</b>         |                   |                   |            |             |
| Audit services - external    | 263               | 261               | (2)        | (0.7%)      |
| Auditors remuneration - VAGO | 170               | 180               | 10         | 5.9%        |
| Audit services - internal    | 302               | 302               | 0          | 0.0%        |
| Fire brigade levy            | 267               | 277               | 10         | 3.9%        |
| Taxes and Levies             | 6,877             | 6,800             | (77)       | (1.1%)      |
| Short-term, low value lease  | 677               | 516               | (161)      | (23.8%)     |
| Other costs                  | 1,485             | 1,704             | 218        | 14.7%       |
| <b>Total other expense</b>   | <b>10,042</b>     | <b>10,041</b>     | <b>(1)</b> | <b>0.0%</b> |

### 5.2.6 Grants and contributions expenditure

Total grants and contributions expenditure will decrease by \$10.4 million in 2024–25, largely due to the completion of the Melbourne City Revitalisation Fund.

Refer to Appendix G, Schedule of Grants and Contributions for further details.

# BUDGET

## 2024-25

### 6 ANALYSIS OF BUDGETED CASH POSITION

The Statement of Cash Flows shows movement in three main categories:

- Operating activities – these activities refer to the cash generated or used in the City of Melbourne’s normal service delivery functions.
- Investing activities – these activities refer to cash generated or used in the enhancement or creation of infrastructure, public open space and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment and more.
- Financing activities – these activities refer to the drawing or repayment of borrowings and associated costs, including leases, to finance our capital commitments.

#### 6.1 STATEMENT OF CASH FLOWS

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Variance<br>\$000s |
|--|-------------------------------|-----------------------------|--------------------|
| <b>Statement of cash flows</b>                           |                               |                             |                    |
| <b>CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES</b> |                               |                             |                    |
| Receipts   | 596,697                       | 604,912                     | 8,215              |
| Payments   | (489,460)                     | (464,535)                   | 24,925             |
| <b>Net cash provided by operating activities</b>         | <b>107,237</b>                | <b>140,378</b>              | <b>33,141</b>      |
| <b>CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES</b> |                               |                             |                    |
| Proceeds from sale of Property Plant & Equip             | 38,500                        | 54,625                      | 16,125             |
| Payments for Infrastructure, Plant and Equipment         | (205,842)                     | (206,244)                   | (402)              |
| Payments for public open space purchase                  | 0                             | (2,500)                     | (2,500)            |
| <b>Net cash used in investing activities</b>             | <b>(168,212)</b>              | <b>(154,119)</b>            | <b>13,223</b>      |
| <b>CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES</b> |                               |                             |                    |
| Repayment of borrowing                                   | 0                             | 0                           | 0                  |
| Proceeds from borrowing                                  | 56,535                        | 49,499                      | (7,036)            |
| Borrowing Costs  | (3,100)                       | (7,500)                     | (4,400)            |
| Interest paid - lease liability                          | (124)                         | (364)                       | (240)              |
| <b>Funds available from financing activities</b>         | <b>53,311</b>                 | <b>41,635</b>               | <b>(11,676)</b>    |
| Net increase/(decrease) in cash and cash equivalents     | (7,665)                       | 27,894                      | 35,559             |
| Cash at beginning of the financial year                  | 97,790                        | 90,125                      | (7,665)            |
| <b>Cash at end of the financial year</b>                 | <b>90,125</b>                 | <b>118,019</b>              | <b>27,894</b>      |



# BUDGET

## 2024–25

### 6.1.1 Operating activities

The operating activities category refers to the cash generated or used in the City of Melbourne’s normal service delivery functions. The change in cash inflow in 2024–25 is due to a budgeting increase in revenue relative to expenses.

### 6.1.2 Investing activities

Investing activities will increase marginally on prior year in line with capital expenditure, and is partially offset by proceeds from the sale of properties.

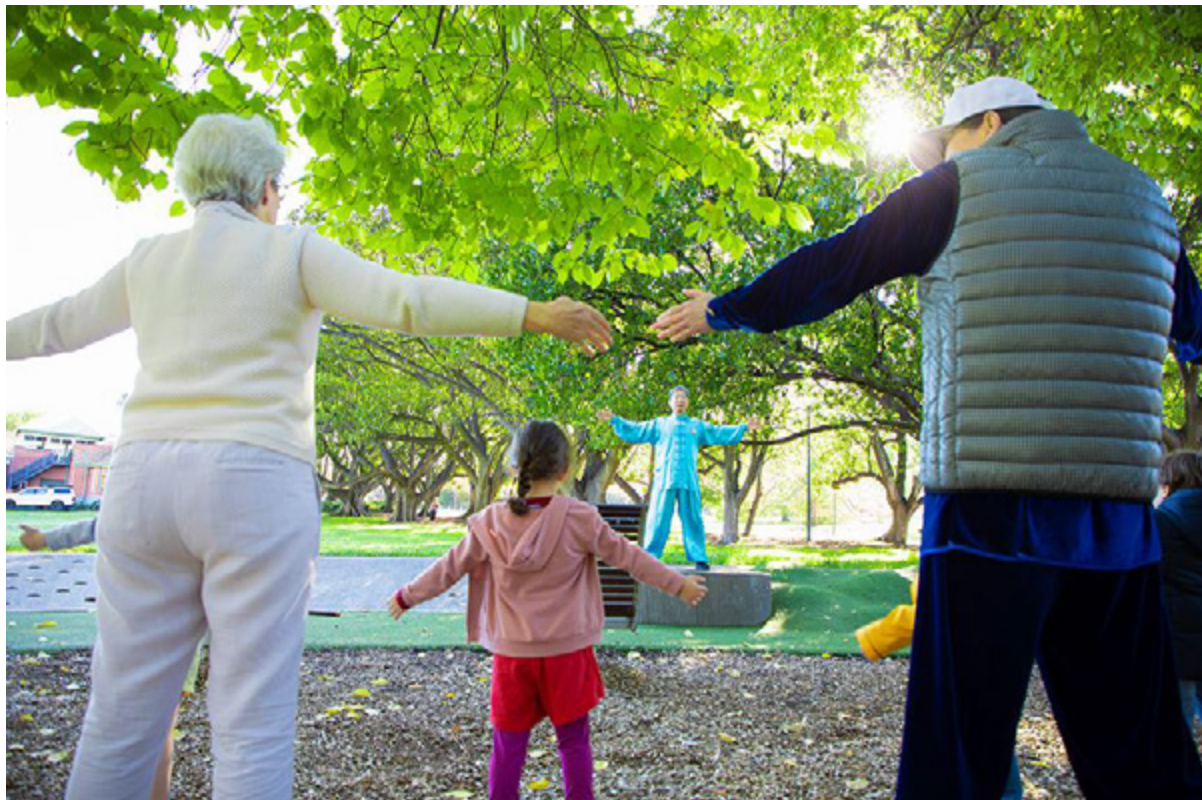
Payments for other asset purchases in 2024–25 are for the purposes of new works, including The Greenline Project, development of the Kensington Community Aquatic and Recreation Centre and upgrades to Queen Victoria Market. Progress towards these asset purchases will be outlined in each of the quarterly financial and capital works reports submitted to Council.

### 6.1.3 Financing activities

The net cash from financing activities is positive due to an increase in the anticipated borrowings required to fund the increase in capital projects in 2024–25.

### 6.1.4 Cash at the end of year (\$90.1 million cash balance)

Overall, total cash is forecast to increase by \$27.9 million in 2024–25, assisted by an increase in revenue and borrowings, and a reduction in expenses.



# BUDGET

## 2024-25

### 6.2 RECONCILIATION OF OPERATING PERFORMANCE TO CASH FLOWS

The following table provides a reconciliation of the operating performance from the Income Statement to the Cash Flows.

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Variance<br>\$000s |
|--|-------------------------------|-----------------------------|--------------------|
| <b>For the year ended 30 June</b>                          |                               |                             |                    |
| Net Surplus / (deficit) from operations                    | 8,212                         | 67,572                      | 59,360             |
| Add back:  |                               |                             |                    |
| Depreciation & amortisation                                | 83,384                        | 86,096                      | 2,712              |
| Profit/(loss) on disposal of property, plant and equipment | (2,215)                       | (31,178)                    | (28,963)           |
| Net movement in working capital                            | 17,855                        | 17,887                      | 32                 |
| Contributed asset  | 0                             | 0                           | 0                  |
| <b>Funds available for Capital</b>                         | <b>137,525</b>                | <b>127,430</b>              | <b>(10,094)</b>    |
| Capital Expenditure  | (205,842)                     | (206,244)                   | (402)              |
| Payments for Public Open Space Purchase                    | (870)                         | (2,500)                     | (1,630)            |
| Financing activities                                       | 53,311                        | 41,635                      | (11,676)           |
| <b>Funds used in investing activities</b>                  | <b>(153,402)</b>              | <b>(167,109)</b>            | <b>(13,707)</b>    |
| <b>Net cash inflow/(outflow)</b>                           | <b>(7,665)</b>                | <b>27,894</b>               | <b>35,559</b>      |
| Bank account (Opening balance)                             | 97,790                        | 90,125                      | (7,665)            |
| <b>Bank account (Closing balance)</b>                      | <b>90,125</b>                 | <b>118,019</b>              | <b>27,894</b>      |

# BUDGET

## 2024–25

### 7 ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)

This section provides an analysis of the planned City of Melbourne works expenditure budget for the 2024–25 year and the sources of funding for the draft Budget. It should be noted that maintenance is included as part of the overall review of the City of Melbourne’s works program, but it is funded out of the Operating Budget.

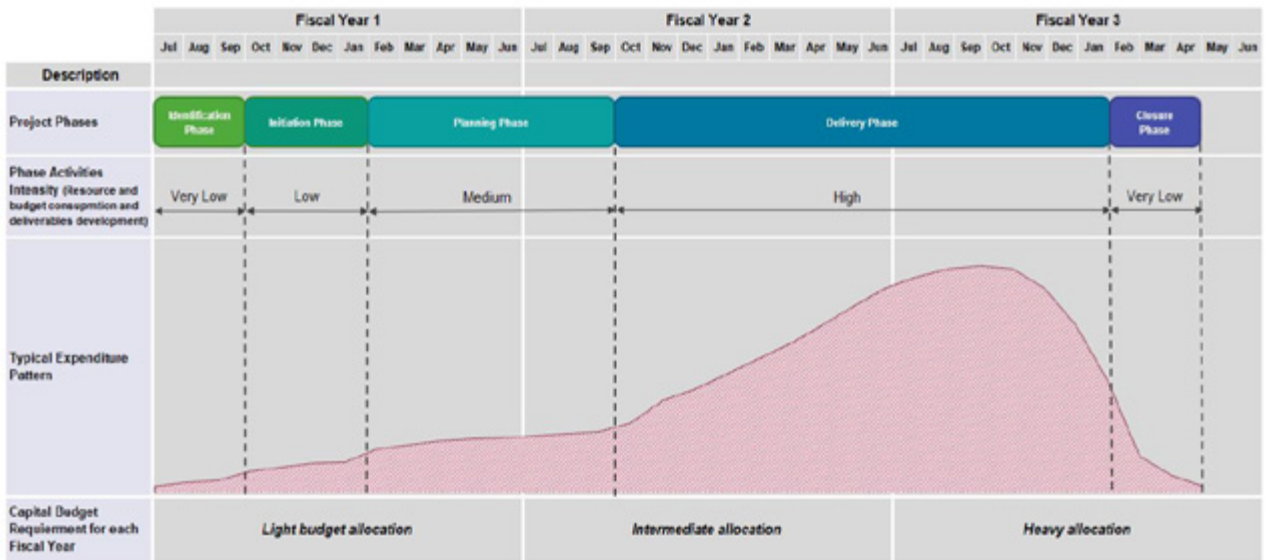
#### 7.1 MAJOR PROJECTS

City of Melbourne’s capital works program is delivering the infrastructure our community needs now and into the future. With inflation and increasing construction costs, more than ever it is crucial that every cent we spend counts.

The City of Melbourne’s Project Management Framework enables us to deliver our major projects in a planned and cohesive manner. It takes into account the need for adequate time to plan, design and process approvals so that the organisation’s next major projects can be delivered successfully amidst transformative economic and societal circumstances.

Most of our new and upcoming projects have funding in 2024–25 for amounts less than \$1 million. This funding will be used to undertake the initiation and planning work major projects need to be delivered successfully. From understanding project constraints and feasibility, to engaging with our community and stakeholders, and early investigative works.

With this work complete, future project budget requirements will be determined and will be factored in into our Council budget in future years.



# BUDGET

## 2024–25

Major projects that are funded at initiation and/or planning stage, but which do not yet have allocated funding for delivery within the four-year capital expenditure budget, include:

1. City North urban realm improvements
2. Elizabeth Street
3. Future office accommodation
4. Future Streets
5. The Greenline Project (beyond Birrarung Marr precinct)
6. Little Streets
7. Melbourne City Baths redevelopment
8. Normanby Road expansion
9. Power Melbourne (beyond pilot phase)
10. Southbank Boulevard (stage 6)
11. Southbank Promenade (beyond stage 1)
12. Queen Victoria Market (Queens Corner Building)
13. Queensbridge Square
14. Edmund Herring Oval Precinct
15. Boyd fitout and refurbishment 2024–25.

It is the intention of the Council that future annual budgets consider the scope and phasing of major projects that have concluded initiation and planning stage, and decide the extent to which projects should be allocated funding for delivery.

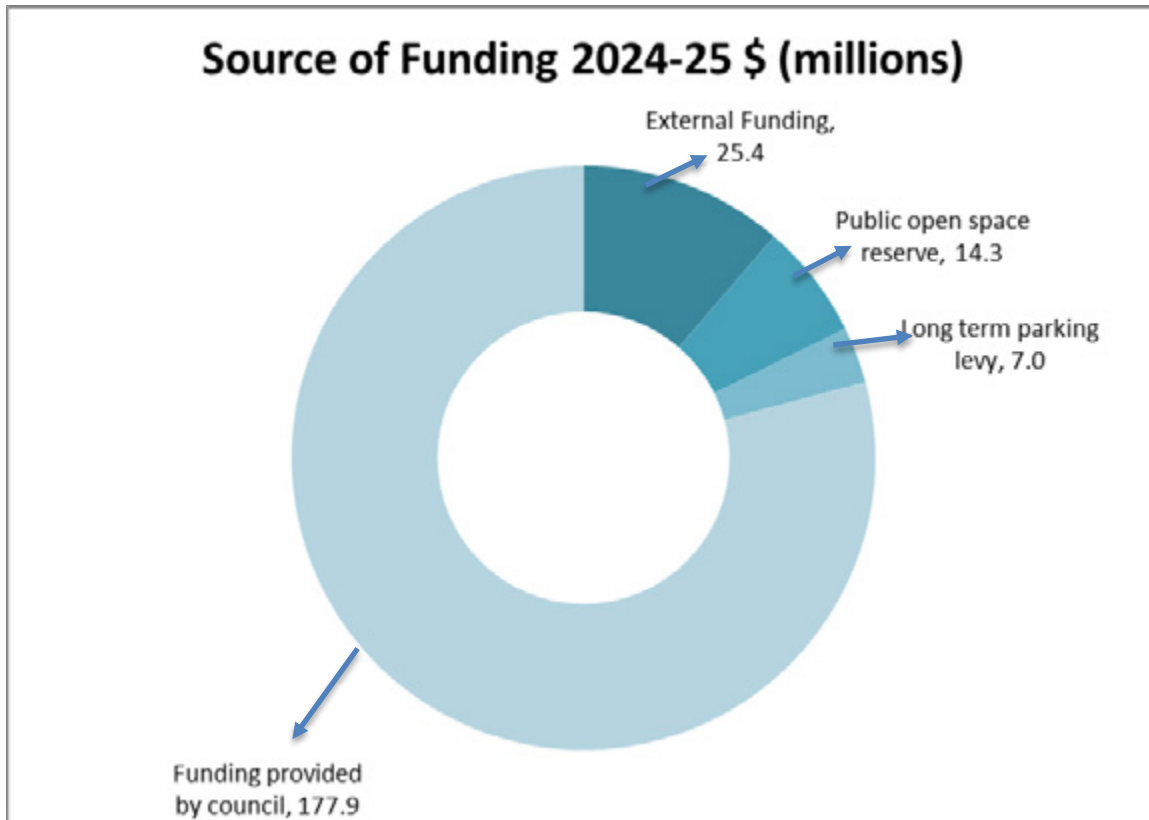
It is the intention of the Council that the full estimated costs of major projects over the four and ten year periods be considered in the context of a 10-year financial plan to be considered in advance of the 2025–26 Budget. This work will also be informed by the work under major initiative 20, relating to a community infrastructure needs assessment and subsequent Community Infrastructure Plan and associated funding considerations.

The City of Melbourne is also committed to pursuing external grants and contributions to its key projects wherever possible. There are a range of funding opportunities that we will actively pursue including Victorian and Australian Government grants and partnerships with the private sector. The Greenline Project, City Road Master Plan, Make Room and new community facilities are examples of projects where grants and donations will be sought in 2024–25 and beyond.

# BUDGET

## 2024-25

### 7.2 FUNDING SOURCES



\* Sources of funding excludes carry forward capital estimate

#### 7.2.1 External funding

External funding of \$25.4 million includes \$12.5 million for the Greenline Project, \$2 million to be received from external parties for the Make Room Refurbishment and \$7.5 million provided by the Victorian Government to be spent on parks and open spaces, roads and community facilities projects.



# BUDGET

## 2024–25

### 7.2.2 Public Open Space Reserve

\$14.3 million will be allocated to the development of existing public open space reserve projects, to be spent on:

- Bedford Street Pocket Park
- New climate adaptation urban landscapes
- Chelmsford St Open Space
- N+W Melb and Docklands Transport + Amenity Program (TAP)
- Parks Renewal Program
- Normanby Road Reserve Expansion
- Miles and Dodds Street Reserve
- Chapman Street Pocket Park.

The public open space reserve is a statutory reserve required to account for developer contributions. The use of the funds is dictated by legislation, ensuring the funds are used to create community public spaces.

### 7.2.3 Long-term parking levy – capital projects

\$7 million will be allocated to improve congestion in the city. The funds will be used in 2024–25 for projects relating to streetscape and footpath improvements.

### 7.2.4 Funding provided by Council

During the year, Council generates cash from its operating activities, which is used as a funding source for the capital works program.

# BUDGET

## 2024–25

### 7.3 COUNCIL WORKS

|                     | Asset Expenditure Types |               |                   |                   |                     | Funding Sources |                  |                         |                        |                      |
|---------------------|-------------------------|---------------|-------------------|-------------------|---------------------|-----------------|------------------|-------------------------|------------------------|----------------------|
|                     | Total<br>\$'000         | New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | Total<br>\$'000 | Grants<br>\$'000 | Contributions<br>\$'000 | Council Cash<br>\$'000 | Borrowings<br>\$'000 |
| <b>2024-25</b>      |                         |               |                   |                   |                     |                 |                  |                         |                        |                      |
| Property            | 91,785                  | 28,314        | 11,247            | 52,225            | -                   | 91,785          | 393              | -                       | 64,226                 | 27,167               |
| Plant and equipment | 22,180                  | 11,180        | 10,802            | 198               | -                   | 22,180          | -                | -                       | 5,745                  | 16,435               |
| Infrastructure      | 92,617                  | 52,490        | 27,256            | 12,620            | 250                 | 92,618          | 27,650           | 14,345                  | 44,722                 | 5,900                |
| <b>Total</b>        | <b>206,582</b>          | <b>91,984</b> | <b>49,305</b>     | <b>65,043</b>     | <b>250</b>          | <b>206,582</b>  | <b>28,043</b>    | <b>14,345</b>           | <b>114,693</b>         | <b>49,502</b>        |

|                                    | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Change<br>\$000s | %              |
|------------------------------------|-------------------------------|-----------------------------|------------------|----------------|
| <b>Council works area</b>          |                               |                             |                  |                |
| <b>Maintenance</b>                 |                               |                             |                  |                |
| Capital Grants                     | 6,850                         | 4,400                       | (2,450)          | (100.0%)       |
| Maintenance                        | 19,076                        | 13,685                      | (5,391)          | (28.3%)        |
| <b>Total maintenance</b>           | <b>25,926</b>                 | <b>18,085</b>               | <b>(7,841)</b>   | <b>(30.2%)</b> |
| <b>Capital works</b>               |                               |                             |                  |                |
| New works                          | 81,341                        | 91,984                      | 10,643           | 13.1%          |
| Upgrade                            | 52,884                        | 65,043                      | 12,159           | 23.0%          |
| Renewal                            | 41,071                        | 49,305                      | 8,234            | 20.0%          |
| Expansion                          | 191                           | 250                         | 59               | 30.9%          |
| <b>Total capital expenditure</b>   | <b>175,487</b>                | <b>206,582</b>              | <b>31,095</b>    | <b>17.7%</b>   |
| <b>Total council works program</b> | <b>201,413</b>                | <b>224,667</b>              | <b>23,254</b>    | <b>11.5%</b>   |
| Carry forward                      | 34,500                        | 18,456                      | (16,044)         | (46.5%)        |
| <b>Council works expenditure</b>   | <b>235,913</b>                | <b>243,123</b>              | <b>7,210</b>     | <b>3.1%</b>    |

A detailed listing of all projects comprising the capital works program is in Appendix E, Council Works Program Projects.

#### Capital grants

During 2024–25, \$4.4 million will be expended on capital grants. This includes Shrine Reserve - Hostile Vehicle Mitigation (\$2.4 million) and Make Room Refurbishment (\$2.0 million).

#### Maintenance

During 2024–25, \$13.7 million will be expended on maintenance. The more significant projects include Christmas decorations (\$2.1 million), Queen Victoria Market maintenance (\$2.0 million), information technology maintenance (\$1.3 million), property services maintenance (\$1.2 million) and street lighting operational maintenance, repair and replacement charges (\$1.2 million).

#### New works

During 2024–25, \$92.0 million will be expended on new works. The more significant projects include Greenline (\$22.5 million), Kensington Community Aquatic Recreation Centre redevelopment (\$23.1 million), Business initiatives (\$16.5 million), Pocket Parks/Reserves (\$7.8 million), Streetscape improvements (\$5.0 million), Cycle infrastructure (\$4 million), City Road Masterplan (\$3.5 million), Climate Adaptation Urban Landscapes (\$3.2 million), Public art (\$3 million), North Melbourne Community Centre Redevelopment (\$1.7 million) and Gas Free Operations (\$1.5 million).

# BUDGET

## 2024–25

### Upgrades

During 2024–25, \$65.0 million will be expended on upgrade of existing assets. The more significant projects include the renewal of the Queen Victoria Market (\$51.9 million), North & West Melbourne & Docklands Transport & Amenity Program (\$6 million) and Ryder Community Sports Pavilion (\$4.2 million).

### Renewal and refurbishment

During 2024–25, \$49.3 million will be expended on renewal and refurbishment of existing assets. The more significant projects include Property renewals (\$11.2 million), Information technology renewal (\$7.6 million), Roadways and footpaths renewal (\$7.7 million), Princes Bridge bluestone repair works (\$5.3million), Parks renewal (\$4.3 million) and drains renewal (\$2.2 million).

### Expansion

During 2024–25, \$0.3 million will be expended on expansion of existing assets. This includes Future Streets (\$0.3 million).

Refer to Appendix E, Council Works Program Projects for full details.

# BUDGET

## 2024–25

### 8 ANALYSIS OF BUDGETED FINANCIAL POSITION

This section of the draft Budget report analyses the movements in assets, liabilities and equity between 2023–24 and 2024–25.

#### 8.1 BUDGETED BALANCE SHEET FOR YEAR ENDING 30 JUNE 2025

|                               | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Variance<br>\$000s |
|-------------------------------|-------------------------------|-----------------------------|--------------------|
| <b>Current</b>                |                               |                             |                    |
| Assets                        | 128,035                       | 159,628                     | 31,594             |
| Liabilities                   | 166,679                       | 199,813                     | 33,134             |
| <b>Net current assets</b>     | <b>(38,644)</b>               | <b>(40,185)</b>             | <b>(1,541)</b>     |
| <b>Non current</b>            |                               |                             |                    |
| Assets                        | 5,257,885                     | 5,435,203                   | 177,319            |
| Liabilities                   | 183,048                       | 231,966                     | 48,918             |
| <b>Net non current assets</b> | <b>5,074,837</b>              | <b>5,203,237</b>            | <b>128,400</b>     |
| <b>NET ASSETS</b>             | <b>5,036,192</b>              | <b>5,163,052</b>            | <b>126,860</b>     |
| <b>Equity</b>                 |                               |                             |                    |
| Accumulated surplus           | 2,189,670                     | 2,264,957                   | 75,287             |
| Reserves                      | 2,846,523                     | 2,898,095                   | 51,573             |
| <b>Total equity</b>           | <b>5,036,192</b>              | <b>5,163,052</b>            | <b>126,860</b>     |

#### Key assumptions

In preparing the budgeted Balance Sheet for the year ending 30 June 2025, it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- Trade creditors to be based on materials and services expenditure and increased capital
- Total capital works expenditure of \$206.6 million in the 2024–25 year (excluding maintenance and carry forward from 2023–24), an increase of \$31.1 million compared to the 2023–24 annual forecast.

# BUDGET

## 2024–25

### 8.1.1 Current assets

The increase in current assets is mainly due to an increase in the cash balance of \$27.9 million relating to increased inflows from operating activities.

### 8.1.2 Current liabilities

Current liabilities for 2024–25 (obligations Council must pay within the next year) increase by \$33.1 million as a result of working capital requirements.

### 8.1.3 Working capital ratio

The ratio will remain steady due to current liabilities increasing in line with current assets, which is attributable to City of Melbourne’s increasing deposits and level of program activities.

|  | Actual<br>2022-23 | Forecast<br>2023-24 | Budget<br>2024-25 |
|--|-------------------|---------------------|-------------------|
| <b>Working Capital Ratio</b>                 |                   |                     |                   |
| Definition current asset/current liabilities | 1.12:1            | 0.80:1              | 0.80:1            |

### 8.1.4 Non-current assets

The budgeted Balance Sheet shows non-current assets of \$5,435.2 million as at 30 June 2025, which is an increase of \$177.3 million above the forecast for 2023–24.

The increase in non-current assets is due to the total capital works program (including carry forward) of \$225.0 million, which is partially offset by an increase in accumulated depreciation. In recent years the revaluation of assets has resulted in higher asset values.

### 8.1.5 Non-current liabilities

The increase in non-current liabilities is due to an anticipated increase in borrowings required to fund capital expenditure for 2024–25.



# BUDGET

## 2024–25

### 9 DRAFT BUDGET FOUR-YEAR PROJECTIONS

The draft Budget 2024–25 identifies the financial and non-financial resources required over the four-year period from 2024 to 2028. This ensures that adequate resources are available to maintain services at levels established by the Council, and to implement the Council Plan priorities.

The draft Budget has been prepared in accordance with the requirements of the Act. The Act requires that the Council prepares and approves a four-year Council Plan, including a four-year rolling budget which is revised annually. The draft Budget comprises the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

#### The economic environment and key financial assumptions

The draft Budget is prepared and revised annually based on the latest economic and financial information at the time of preparing the plan. As economic and financial variables change over time the plan is adjusted accordingly to take into account these movements.

The key financial assumptions underpinning the draft Budget are detailed in the table below:

| Measure  | Budget  | Budget  | Projections |         |         |
|--|---------|---------|-------------|---------|---------|
|  | 2023-24 | 2024-25 | 2025-26     | 2026-27 | 2027-28 |
| Rate increase  | 3.50%   | 2.75%   | 2.50%       | 2.50%   | 2.00%   |
| CPI  | 4.50%   | 3.50%   | 3.00%       | 2.50%   | 2.00%   |
| Total operating revenue (Exc capital and asset disposal revenue) | 3.74%   | 4.81%   | 3.39%       | 4.01%   | 3.22%   |
| Total Cost increase  | 4.70%   | 2.59%   | 3.34%       | 3.96%   | 3.17%   |
| Investments Returns (Cash)                                       | 0.33%   | 4.85%   | 4.35%       | 3.85%   | 3.00%   |

The draft Budget four-year projections have been developed through a rigorous process based on the following key information:

- audited financial statements as at 30 June 2023.
- assumptions about changes in future income and expenditure associated with meeting current levels of services.
- economic and financial indicators based on external sources.

The four-year financial projections included in the draft Budget have been developed using a contemporary approach to financial statements, linking the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

# BUDGET

## 2024–25

### Key objectives of the draft Budget four-year projections

The key objectives which underpin this include:

- Long-term financial sustainability – Over the four-year plan the City of Melbourne is expected to sustain its solid financial position through a commitment to prudent financial management and maintaining long-term underlying surpluses.
- Asset management – Infrastructure assets will exceed \$5 billion and represent the single biggest asset group in Council's control. To recognise the need to ensure adequate financial provision for the maintenance of assets at appropriate service levels in a growing municipality, the plan includes provision for an increase in the capital works program.
- Rating strategy – Over the Budget period, commencing 2024–25, Council will implement the State Government's 2.75 per cent rate cap. This reflects expected general cost increases and growth in service demand across the municipality. The Victorian Government policy on rates capping commenced from 2016–17. Council expects development to continue across the municipality, which will contribute to increasing rates revenue.
- Improving accessibility to the city.
- Monitoring the investment portfolio and updating strategies to ensure target returns are achieved over the long term.

Council recognises the need for long-term financial planning and will update the 10-year financial plan accordingly. The plan will incorporate the objectives outlined and ensure continued long-term financial sustainability of Council while providing sufficient funding for future services and infrastructure.

### Council Plan

In preparing the draft Budget, Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

| Measure  | Budget   | Budget  | Projections |          |          |
|--|----------|---------|-------------|----------|----------|
|  | 2023-24  | 2024-25 | 2025-26     | 2026-27  | 2027-28  |
|  | \$'000   | \$'000  | \$'000      | \$'000   | \$'000   |
| <b>Key Financial Indicators</b>                                  |          |         |             |          |          |
| Underlying Surplus / (deficit)                                   | (11,717) | 101     | 406         | 729      | 1,034    |
| Total operating revenue (Exc capital and asset disposal revenue) | 545,665  | 571,927 | 591,327     | 615,026  | 634,807  |
| Total operating expenditure                                      | 557,382  | 571,825 | 590,920     | 614,297  | 633,773  |
| Gross capital expenditure  | 262,704  | 225,038 | 180,151     | 135,812  | 113,309  |
| Cash Inflow / (outflow)  | 26,354   | 27,894  | 6,823       | (22,931) | (18,574) |
| Cash assets  | 113,358  | 118,019 | 124,841     | 101,911  | 83,337   |
| Borrowings   | 187,769  | 216,035 | 275,566     | 207,954  | 197,405  |

# BUDGET

## 2024–25

### 10 VALUATION

#### 10.1 VALUATION BY CLASS OF LAND

From 1 July 2018, the State Government centralised all statutory valuations under the Valuer General Victoria (VGV) and introduced annual general valuations for rating and taxing purposes.

The VGV is currently auditing the 2024 General Valuation Return. Any amendments which increase rateable valuations may require Council to adjust the residential and/or the non-residential rate in the dollar. Once the audit is complete, the VGV will recommend to the Minister to issue a generally true and correct certificate for the 2024 General Valuation.

The forecast valuation totals of the various land classes for 2024–25 are as follows:

| City Of Melbourne Valuations 2024-25 |                       |                  |                |                        |
|--------------------------------------|-----------------------|------------------|----------------|------------------------|
| Class of Land                        | Number of Assessments | Net Annual Value | Site Value     | Capital Improved Value |
|                                      |                       | \$               | \$             | \$                     |
| Residential                          | 117,464               | 3,846,931,755    | 22,849,909,310 | 76,898,294,600         |
| Non_Residential                      | 21,636                | 4,130,293,620    | 27,252,746,413 | 77,884,609,300         |
| Total Rateable (General Rates)       | 139,100               | 7,977,225,375    | 50,102,655,723 | 154,782,903,900        |
| Exempt                               | 1,372                 | 1,097,401,500    | 11,646,499,277 | 19,546,039,111         |
| Cultural & Recreational Lands        | 41                    | 88,719,927       | 322,957,000    | 1,709,020,539          |
| Total for all Classes of Land        | 140,513               | 9,163,346,802    | 62,072,112,000 | 176,037,963,550        |

The 2024 General Valuation resulted in an overall change in the total NAV from \$9.0 billion to \$9.1 billion for all properties in the municipality irrespective of rateable status. This represents an overall change of 1.8 per cent from 2023.

The total NAV for rateable properties (general rates) has changed from \$7.8 billion to \$7.9 billion. This represents a change of 2.0 per cent from 2023.

Overall non-residential NAV has changed by -1.9 per cent, while residential NAV has changed by 6.5 per cent since 2023.

Supplementary valuations will continue to be undertaken throughout the year and returned as they occur.

Supplementary valuations reflect new properties that come on line during the financial year as developments are completed.

#### 10.2 CULTURAL AND RECREATIONAL LANDS

In accordance with section 4 of the Cultural and Recreational Lands Act 1963, Council is required to determine a charge in lieu of rates, identified in the table on the following page, in respect to recreational lands having regard to the services provided by the Council in relation to such lands and to the benefit to the community derived from such recreational lands.

# BUDGET

## 2024-25

| Cultural & Recreational Lands 2024-25                  |  |  |
|--|--|--|
| Assessment Number                                      | Address / Description  | Rates Charged Per C. & R. L. Act (1963) \$ |
| 13373  | Melbourne Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004                 | 1,221                                      |
| 13376  | Melbourne University Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004         | 1,146                                      |
| 13379  | Banks Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004                     | 2,672                                      |
| 13388  | Mercantile Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004                | 2,213                                      |
| 13391  | Richmond Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004                  | 1,221                                      |
| 13392  | Yarra Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004                     | 1,068                                      |
| 14083  | North Park Tennis Club, Royal Park, Flemington Road, PARKVILLE VIC 3052                      | 458  |
| 14657  | Melbourne Park, Batman Avenue, MELBOURNE VIC 3004  | 53,447                                     |
| 18077  | Corp. Box 500 Epsom Road, FLEMINGTON VIC 3031  | 34,360                                     |
| 18275  | Track Manager Residence. 500 Epsom Road, FLEMINGTON VIC 3031                                 | 608  |
| 18285  | Race Course, 500 Epsom Road, FLEMINGTON VIC 3031   | 99,258                                     |
| 18331  | Residence, 500 Epsom Road, FLEMINGTON VIC 3031   | 608  |
| 18907  | Pavilion Members Stand, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002                           | 2,290                                      |
| 18913  | Corp. Box MCG, 120 Brunton Avenue, JOLIMONT VIC 3002   | 26,722                                     |
| 18926  | Restaurant MCG, 120 Brunton Avenue, JOLIMONT VIC 3002  | 3,817                                      |
| 18928  | Great Southern Stand Offices, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002                     | 76,358                                     |
| 18935  | MCG, 120 Brunton Avenue, JOLIMONT VIC 3002   | 57,270                                     |
| 18938  | TAB, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002  | 761  |
| 23068  | Punt Road Oval, Punt Road, JOLIMONT VIC 3002   | 9,926                                      |
| 23865  | House Smithfield Road, FLEMINGTON VIC 3031   | 917  |
| 24948  | Carlton Gardens Tennis Club, Carlton Gardens North, Nicholson Street, CARLTON VIC 3053       | 609  |
| 25221  | Princes Park Bowling Club, Princes Park, 109 Bowen Crescent, CARLTON NORTH VIC 3054          | 1,908                                      |
| 25257  | Part Visy Park, Royal Parade, CARLTON NORTH VIC 3054   | 4,961                                      |
| 25284  | Corp. Box/Office, Royal Parade, CARLTON NORTH VIC 3054                                       | 4,197                                      |
| 25308  | Visy Park, Royal Parade, CARLTON NORTH VIC 3054  | 14,507                                     |
| 26623  | Parkville Tennis Club, 151-153 Royal Parade, PARKVILLE VIC 3052                              | 609  |
| 36880  | Princes Hill Tennis Club, Princes Park, 121 Princes Park Drive, CARLTON NORTH VIC 3054       | 761  |
| 39534  | City of Melbourne Bowls Club Inc., Flagstaff Gardens, Dudley Street, WEST MELBOURNE VIC 3003 | 2,443                                      |
| 40376  | Melbourne Grammar School Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004     | 1,449                                      |
| 41246  | Block A-C, 400 Epsom Road, FLEMINGTON VIC 3031   | 25,735                                     |
| 42507  | Corp. Box Rod Laver Arena, Melbourne Park, Batman Avenue, MELBOURNE VIC 3004                 | 11,454                                     |
| 53833  | Marvel Stadium, 122-148 Harbour Esplanade, DOCKLANDS VIC 3008                                | 109,831                                    |
| 57827  | Part Ground MCG, 120 Brunton Avenue, JOLIMONT VIC 3002                                       | 3,052                                      |
| 59538  | Royal Park Tennis Club, Royal Park, 333 The Avenue, PARKVILLE VIC 3052                       | 2,137                                      |
| 73387  | Part Westpac Centre, Olympic Park, 10 Olympic Boulevard, MELBOURNE VIC 3004                  | 18,324                                     |
| 77359  | Melbourne Showgrounds, 276-318 Epsom Road, FLEMINGTON VIC 3032                               | 10,688                                     |
| 77363  | North Melbourne Recreation Reserve, 204-206 Arden Street, NORTH MELBOURNE VIC 3051           | 7,713                                      |
| 77368  | AAMI Park, Olympic Park, 60 Olympic Boulevard, MELBOURNE VIC 3004                            | 65,899                                     |
| 88565  | Flemington - Kensington Bowls Club, 407-411 Racecourse Road, KENSINGTON VIC 3031             | 2,553                                      |
| 88974  | Melbourne International Karting Complex, 1 Cook Street, Port Melbourne, 3207                 | 4,148                                      |
| 90101  | 120 Todd Road, FISHERMANS BEND VIC 3207  | 5,715                                      |
| <b>Total Rates - Cultural &amp; Recreational Lands</b> |  | <b>675,034</b>                             |

# BUDGET

## 2024-25

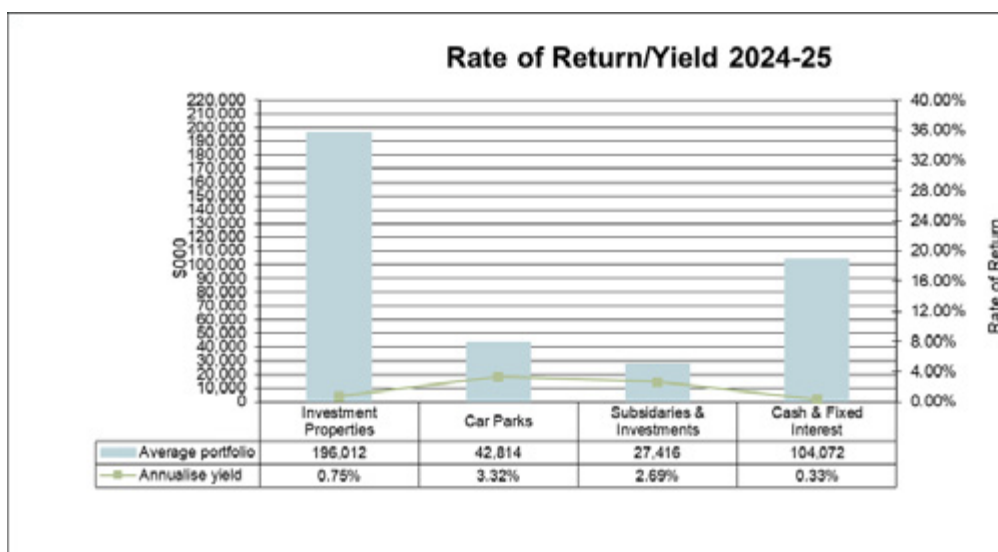
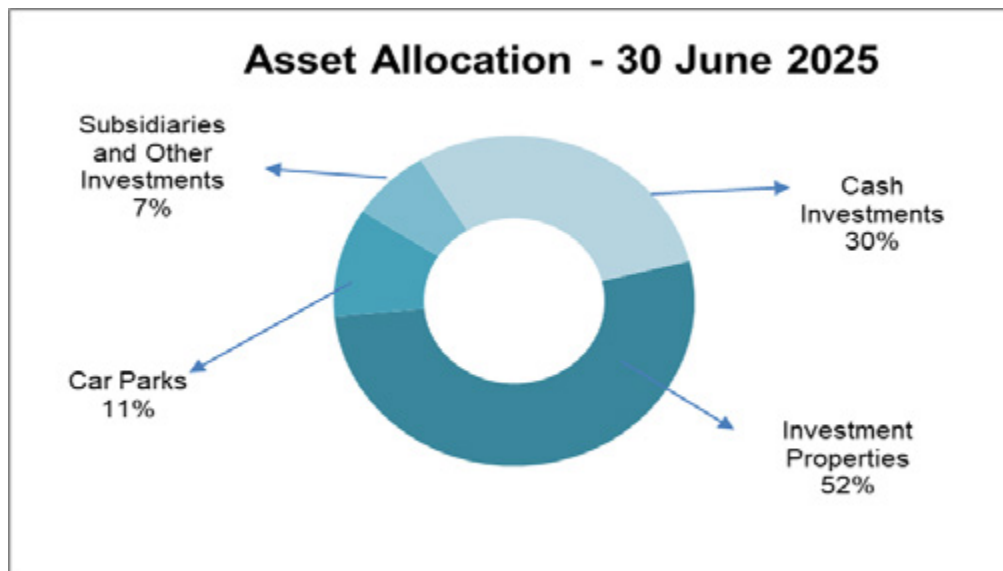
### 11 INVESTMENT STRATEGY

#### 11.1 STRATEGY DEVELOPMENT

The Council maintains an investment and strategic asset portfolio of cash investments, investment property holdings, car parks and shares in subsidiary and associated companies. As per the Council’s Investment and Strategic Income Policy, investment is defined as placement of any money in accordance with Section 103 Investments in the *Local Government Act 2020*. Strategic income is defined as income derived from Council’s strategic assets / capital projects, such as the Council’s beneficial enterprises and investment property.

The investment and strategic asset portfolio is projected to total \$396.2 million at 30 June 2025. The portfolio, invested in accordance with Council’s investment policy, is expected to yield an annual cash income to Council of approximately \$5.8 million.

The profile of the investment and strategic asset portfolio and the returns are expressed in the following charts.





# BUDGET

## 2024–25

### 11.2 KEY TARGETS

The investment and strategic assets portfolio strategy and City of Melbourne's Investment and Strategic Income Policy have been reviewed by the Council and endorsed in April 2021. The following targets were developed:

- The total return objective of the portfolio is the average 10-year Australian government bond yield + 3 per cent per annum measured over a rolling five-year period. Based on the average 10-year Australian government bond yield over a rolling five-year period as of 3 May 2024 (4.63 per cent), this equates to total return target of 7.63 per cent.

### 11.3 KEY INFLUENCES FOR 2023–24

**As per Table 1, it is budgeted there will be improvements to Council's return on investments for 2024–25, except for the return from the subsidiaries.**

#### 11.3.1 Cash

- Cash and other asset investments are expected to be at \$118.0 million as at 30 June 2025, after a borrowing of \$216.0 million.
- It is important to note the forecast cash balance at 30 June 2024 includes \$34.5 million held for completion of capital works carried forward into 2024–25.

#### 11.3.2 Subsidiaries

- Council's investment in subsidiaries and trusts has increased by \$2.1 million in May 2023 resulting from the increase in Regent Management Company's valuation.

#### 11.3.3 Car parks

- Budgeted returns for car parks reflect improved market conditions as activity returns to the city.

#### 11.3.4 Investment properties

- It is expected that income from investment properties will slightly improve in 2024–25.
- Capital gains of \$31.2 million is budgeted in 2024–25 from the sale of investment properties.

# BUDGET

## 2024–25

**Table 1**

A summary of the changes in the return of investment of Council’s investment and strategic assets. For property investment the amounts represent the net income from the properties, and do not include capital growth.

| Source                       | Forecast<br>2023-24 | Budget<br>2024-25 | Variance<br>\$000s |
|------------------------------|---------------------|-------------------|--------------------|
| <b>Interest Income</b>       | 1,565               | 2,165             | 600                |
| <b>Inter Company Revenue</b> |                     |                   |                    |
| - Subsidiaries               | 2,638               | 738               | (1,900)            |
| <b>Property Investments</b>  |                     |                   |                    |
| - Car Parks (Net)            | 790                 | 1,422             | 632                |
| - Property Rentals (Net)     | 1,213               | 1,469             | 256                |
| <b>TOTAL</b>                 | <b>6,206</b>        | <b>5,794</b>      | <b>(412)</b>       |

The key influences described above are expected to result in the investment and strategic asset portfolio contributing \$5.8 million to Council’s net income. The value of these investments and returns are included in the draft Budget for 2024–25.

**Table 2**

A summary of the return on investments for each asset class for Council.

|  | Beginning<br>2024-25<br>\$000s | End 2024-25<br>\$000s | Net Income-<br>Budget 24-25<br>\$000s | Return on<br>Investment<br>Budget 24-25 |
|--|--------------------------------|-----------------------|---------------------------------------|---|
| Investment properties (excluding car parks)            | 184,406                        | 207,618               | 1,469                                 | 0.75%                                   |
| Car parks  | 43,572                         | 42,056                | 1,422                                 | 3.32%                                   |
| Investment in Subsidiary and Trust                     | 26,356                         | 28,477                | 738                                   | 2.69%                                   |
| Cash & Investments                                     | 90,125                         | 118,019               | 2,165                                 | 0.33%                                   |
| <b>TOTAL INVESTMENT AND STRATEGIC ASSETS PORTFOLIO</b> | <b>344,459</b>                 | <b>396,170</b>        | <b>5,794</b>                          | <b>1.56%</b>                            |

# BUDGET

## 2024–25

### 12 BORROWINGS

#### 12.1 BORROWING FACILITY AND STRATEGY

Under the Victorian Government Local Council Lending Framework, Council had been approved a total borrowing limit of \$278.7 million by the Treasury Corporation of Victoria (TCV) for 2023–24. The loan with TCV is an ongoing facility that does not have an expiry date, but the total loan amount available is assessed annually. It is budgeted approximately \$216.0 million will be drawn down by 30 June 2025 as shown in Table 1 and 2.

Council aims to maintain a minimum amount of \$30 million in cash and investments to meet the short-term requirements of Council business. The maintenance of the \$30 million in cash available will be a combination of cash and available borrowing facilities and will vary in its composition at various times of the year in line with working capital requirements.

To fulfil Council's funding requirements in the coming years, Council is in the process of further developing its borrowing strategy for the medium to long-term capital work requirements.

**Table 1**

|   | 2023-24<br>Forecast<br>\$000s | 2024-25<br>Budget<br>\$000s | 2025-26<br>Projections<br>\$000s | 2026-27<br>Projections<br>\$000s | 2027-28<br>Projections<br>\$000s |
|---|-------------------------------|-----------------------------|----------------------------------|----------------------------------|----------------------------------|
| Total amount borrowed as at 30 June of the prior year | 110,000                       | 166,535                     | 216,035                          | 275,566                          | 207,954                          |
| Amount proposed to be borrowed                        | 56,535                        | 49,499                      | 59,531                           |                                  |                                  |
| Total amount projected to be redeemed up to           | -                             | -                           | -                                | (67,613)                         | (10,549)                         |
| Total amount proposed to be borrowed as at 30 June    | 166,535                       | 216,035                     | 275,566                          | 207,954                          | 197,405                          |

**Table 2**

| Year    | New Borrowings<br>Up to<br>\$000s | Principal Paid<br>Up to<br>\$000s | Interest Paid<br>\$000s | Balance End of<br>Year<br>\$000s |
|---------|-----------------------------------|-----------------------------------|-------------------------|----------------------------------|
| 2024-25 | 49,499                            | -                                 | 10,300                  | 216,035                          |
| 2025-26 | 59,531                            | -                                 | 10,478                  | 275,566                          |
| 2026-27 | -                                 | 67,613                            | 11,987                  | 207,954                          |
| 2027-28 | -                                 | 10,549                            | 7,278                   | 197,405                          |

From 2023–24, Council began to capitalise its interest expense incurred on loan amounts borrowed for the Queen Victoria Market Precinct Renewal Program. In 2024–25, the budgeted capitalised interest amount is \$2.8 million.

# BUDGET

## 2024-25

### 12.2 LEASE LIABILITY

As a result of the introduction of AASB 16 – Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s |
|--|-------------------------------|-----------------------------|
| <b>Right-of-use assets</b>                 |                               |                             |
| Property                                   | 4,254                         | 4,082                       |
| Vehicles                                   | 220                           | 875                         |
| <b>Total right-of-use assets</b>           | <b>4,474</b>                  | <b>4,957</b>                |
| <b>Lease liabilities</b>                   |                               |                             |
| <b>Current lease Liabilities</b>           |                               |                             |
| Property/Land and buildings                | 1,360                         | 1,297                       |
| Vehicles/Plant and equipment               | 70                            | 278                         |
| <b>Total current lease liabilities</b>     | <b>1,431</b>                  | <b>1,576</b>                |
| <b>Non-current lease liabilities</b>       |                               |                             |
| Property/Land and buildings                | 3,174                         | 3,027                       |
| Vehicles/Plant and equipment               | 164                           | 649                         |
| <b>Total non-current lease liabilities</b> | <b>3,338</b>                  | <b>3,676</b>                |
| <b>Total lease liabilities</b>             | <b>4,769</b>                  | <b>5,252</b>                |

# **BUDGET**

**2024–25**

## **APPENDIX A – BUDGET STATEMENTS**

**INCOME STATEMENT**

**COMPREHENSIVE INCOME STATEMENT**

**BALANCE SHEET**

**STATEMENT OF CASH FLOWS**

**RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS**

**STATEMENT OF CAPITAL WORKS**

**SOURCES OF FUNDING – OPERATING**

**SOURCES OF FUNDING – WORKS**



# BUDGET

## 2024-25

### INCOME STATEMENT AS AT 30 JUNE 2025

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Variance      |               |
|--|-------------------------------|-----------------------------|---------------|---------------|
|  |                               |                             | \$000s        | %             |
| <b>Income / revenue</b>  |                               |                             |               |               |
| Rates and charges  | 376,604                       | 390,048                     | 13,444        | 3.6%          |
| Statutory fees and fines   |                               |                             |               |               |
| Parking fines  | 39,094                        | 40,035                      | 943           | 2.4%          |
| Other statutory fees and fines   | 18,819                        | 21,005                      | 2,186         | 11.6%         |
| User fees  |                               |                             |               |               |
| Parking fees   | 48,728                        | 54,052                      | 5,323         | 10.9%         |
| Other user fees  | 27,801                        | 30,392                      | 2,591         | 9.3%          |
| Grants - operating   | 32,483                        | 15,797                      | (16,686)      | (51.4%)       |
| Grants - capital   | 17,375                        | 28,043                      | 10,668        | 61.4%         |
| Contributions - monetary   | 12,893                        | 11,630                      | (1,264)       | (9.8%)        |
| Net gain on disposal of property, infrastructure,<br>plant and equipment | 2,215                         | 31,178                      | 28,963        | 1307.7%       |
| Other income   | 14,367                        | 17,218                      | 2,852         | 19.9%         |
| <b>Total Income / revenue</b>  | <b>590,379</b>                | <b>639,397</b>              | <b>49,018</b> | <b>8.3%</b>   |
| <b>Expenses</b>  |                               |                             |               |               |
| Employee benefit expense   | 205,489                       | 212,919                     | 7,429         | 3.6%          |
| Materials and services   | 240,346                       | 224,579                     | (15,767)      | (6.6%)        |
| Bad and doubtful debts - allowance for<br>impairment losses              | 11,988                        | 12,537                      | 549           | 4.6%          |
| Depreciation and amortisation  | 71,876                        | 70,929                      | (947)         | (1.3%)        |
| Amortisations - intangible assets  | 11,509                        | 15,168                      | 3,659         | 31.8%         |
| Amortisation - right of use assets                                       | 2,211                         | 2,656                       | 445           | 20.1%         |
| Borrowing Costs  | 3,100                         | 7,500                       | 4,400         | 141.9%        |
| Finance Costs - Lease  | 124                           | 364                         | 240           | 192.8%        |
| Other expenses   | 10,042                        | 10,041                      | 0             | 0.0%          |
| Grants and contributions   | 25,483                        | 15,133                      | (10,350)      | (40.6%)       |
| <b>Total expenses</b>  | <b>582,167</b>                | <b>571,825</b>              | <b>10,341</b> | <b>1.8%</b>   |
| <b>Surplus for the year</b>  | <b>8,212</b>                  | <b>67,572</b>               | <b>59,360</b> | <b>722.8%</b> |
| Less Capital contributions   | (23,500)                      | (36,293)                    | (19,794)      | (84.2%)       |
| Less (gain) / loss on asset sales  | (2,215)                       | (31,178)                    | (28,963)      | (1307.7%)     |
| Less contributed assets  | 0                             | 0                           | 0             | 0%            |
| <b>Underlying surplus / (deficit)</b>                                    | <b>(17,502)</b>               | <b>101</b>                  | <b>17,603</b> | <b>100.6%</b> |

# BUDGET

## 2024-25

### COMPREHENSIVE INCOME STATEMENT AS AT 30 JUNE 2025

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Variance      |               |
|--|-------------------------------|-----------------------------|---------------|---------------|
|  |                               |                             | \$000s        | %             |
| <b>Income / revenue</b>  |                               |                             |               |               |
| Rates and charges  | 376,604                       | 390,048                     | 13,444        | 3.6%          |
| Statutory fees and fines   |                               |                             |               |               |
| Parking fines  | 39,094                        | 40,035                      | 943           | 2.4%          |
| Other statutory fees and fines   | 18,819                        | 21,005                      | 2,186         | 11.6%         |
| User fees  |                               |                             |               |               |
| Parking fees   | 48,728                        | 54,052                      | 5,323         | 10.9%         |
| Other user fees  | 27,801                        | 30,392                      | 2,591         | 9.3%          |
| Grants - operating   | 32,483                        | 15,797                      | (16,686)      | (51.4%)       |
| Grants - capital   | 17,375                        | 28,043                      | 10,668        | 61.4%         |
| Contributions - monetary   | 12,893                        | 11,630                      | (1,264)       | (9.8%)        |
| Contributions - non monetary   | 0                             | 0                           | 0             |               |
| Net gain on disposal of property, infrastructure,<br>plant and equipment | 2,215                         | 31,178                      | 28,963        | 1307.7%       |
| Other income   | 14,367                        | 17,218                      | 2,852         | 19.9%         |
| <b>Total Income / revenue</b>  | <b>590,379</b>                | <b>639,397</b>              | <b>49,018</b> | <b>8.3%</b>   |
| <b>Expenses</b>  |                               |                             |               |               |
| Employee benefit expense   | 205,489                       | 212,919                     | 7,429         | 3.6%          |
| Materials and services   | 240,346                       | 224,579                     | (15,767)      | (6.6%)        |
| Bad and doubtful debts - allowance for<br>impairment losses              | 11,988                        | 12,537                      | 549           | 4.6%          |
| Depreciation   | 71,876                        | 70,929                      | (947)         | (1.3%)        |
| Amortisations - intangible assets  | 11,509                        | 15,168                      | 3,659         | 31.8%         |
| Amortisation - right of use assets                                       | 2,211                         | 2,656                       | 445           | 20.1%         |
| Borrowing Costs  | 3,100                         | 7,500                       | 4,400         | 141.9%        |
| Finance Costs - Lease  | 124                           | 364                         | 240           | 192.8%        |
| Other expenses   | 10,042                        | 10,041                      | 0             | 0.0%          |
| Grants and contributions   | 25,483                        | 15,133                      | (10,350)      | (40.6%)       |
| <b>Total expenses</b>  | <b>582,167</b>                | <b>571,825</b>              | <b>10,341</b> | <b>1.8%</b>   |
| <b>Surplus for the year</b>  | <b>8,212</b>                  | <b>67,572</b>               | <b>59,360</b> | <b>722.8%</b> |
| <b>Other comprehensive income</b>  |                               |                             |               |               |
| Net asset revaluation increment  | 56,938                        | 59,288                      | 2,350         | 4.1%          |
| <b>Total other comprehensive income</b>                                  | <b>56,938</b>                 | <b>59,288</b>               | <b>2,350</b>  | <b>4.1%</b>   |
| <b>Total comprehensive result</b>  | <b>65,150</b>                 | <b>126,860</b>              | <b>61,709</b> | <b>94.7%</b>  |

# BUDGET

## 2024-25

### BALANCE SHEET AS AT 30 JUNE 2025

|   | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Variance<br>\$000s |
|---|-------------------------------|-----------------------------|--------------------|
| <b>Assets</b>                                 |                               |                             |                    |
| <b>Current assets</b>                         |                               |                             |                    |
| Cash and cash equivalents                     | 90,125                        | 118,019                     | 27,894             |
| Trade and other receivables                   | 33,786                        | 37,071                      | 3,286              |
| Prepayments                                   | 2,400                         | 2,472                       | 2,355              |
| Other current assets                          | 1,724                         | 2,066                       | 342                |
| <b>Total current assets</b>                   | <b>128,035</b>                | <b>159,628</b>              | <b>31,594</b>      |
| <b>Non current assets</b>                     |                               |                             |                    |
| Investment in subsidiaries and trust          | 28,477                        | 28,477                      | 0                  |
| Property, infrastructure, plant and equipment | 4,901,298                     | 5,079,539                   | 178,241            |
| Investment property                           | 230,751                       | 230,751                     | 0                  |
| Intangible assets                             | 51,467                        | 50,508                      | (959)              |
| Right of Use Asset                            | 11,143                        | 11,180                      | 36                 |
| Other financial assets                        | 34,749                        | 34,749                      | 0                  |
| <b>Total non current assets</b>               | <b>5,257,885</b>              | <b>5,435,203</b>            | <b>177,319</b>     |
| <b>Total assets</b>                           | <b>5,385,919</b>              | <b>5,594,831</b>            | <b>208,912</b>     |
| <b>Liabilities</b>                            |                               |                             |                    |
| <b>Current liabilities</b>                    |                               |                             |                    |
| Trade and other payables                      | 99,570                        | 130,893                     | 31,323             |
| Trust funds and deposit                       | 19,614                        | 20,006                      | 392                |
| Provisions                                    | 45,153                        | 45,783                      | 630                |
| Lease liability                               | 2,342                         | 3,131                       | 789                |
| <b>Total current liabilities</b>              | <b>166,679</b>                | <b>199,813</b>              | <b>33,134</b>      |
| <b>Non current liabilities</b>                |                               |                             |                    |
| Provisions                                    | 4,726                         | 4,897                       | 171                |
| Interest-bearing loans and borrowing          | 166,535                       | 216,035                     | 49,500             |
| Trust funds and deposit                       | 2,649                         | 2,649                       | 0                  |
| Lease liability                               | 9,138                         | 8,385                       | (753)              |
| <b>Total non current liabilities</b>          | <b>183,048</b>                | <b>231,966</b>              | <b>48,918</b>      |
| <b>Total liabilities</b>                      | <b>349,727</b>                | <b>431,780</b>              | <b>82,053</b>      |
| <b>Net assets</b>                             | <b>5,036,192</b>              | <b>5,163,052</b>            | <b>126,860</b>     |
| <b>Equity</b>                                 |                               |                             |                    |
| Accumulated surplus                           | 2,189,670                     | 2,264,957                   | 75,287             |
| Reserves                                      | 2,846,523                     | 2,898,095                   | 51,573             |
| <b>Total equity</b>                           | <b>5,036,192</b>              | <b>5,163,052</b>            | <b>126,860</b>     |

# BUDGET

## 2024-25

### STATEMENT OF CASH FLOWS FOR YEAR ENDING 30 JUNE 2025

|   | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Variance<br>\$000s |
|---|-------------------------------|-----------------------------|--------------------|
| <b>Cash flows from operating activities</b>                         |                               |                             |                    |
| Rates and charges   | 376,604                       | 390,048                     | 13,444             |
| Statutory fees and fines  | 57,080                        | 59,397                      | 2,317              |
| User fees   | 75,697                        | 82,801                      | 7,104              |
| Grants - operating  | 30,083                        | 15,725                      | (14,358)           |
| Grants - capital  | 17,375                        | 28,043                      | 10,668             |
| Contributions - monetary  | 12,893                        | 11,630                      | (1,264)            |
| Interest received   | 1,565                         | 2,165                       | 600                |
| Dividends received  | 3,246                         | 2,695                       | (551)              |
| Trust funds and deposits taken                                      | 385                           | 392                         | 8                  |
| Other receipts  | 21,769                        | 12,016                      | (9,753)            |
| Employee costs  | (202,155)                     | (212,118)                   | (9,963)            |
| Materials and services  | (249,570)                     | (224,587)                   | 24,983             |
| Other payments  | (37,058)                      | (27,314)                    | 9,744              |
| Short-term, low value and variable lease payments                   | (677)                         | (516)                       | 161                |
| <b>Net cash provided by / (used in) operating activities</b>        | <b>107,237</b>                | <b>140,378</b>              | <b>33,141</b>      |
| <b>Cash Flows from investing activities</b>                         |                               |                             |                    |
| Payments for property, infrastructure, plant and equipment          | (205,842)                     | (206,244)                   | (402)              |
| Payments for other asset purchase                                   | (870)                         | (2,500)                     | (1,630)            |
| Proceeds from sale of property, infrastructure, plant and equipment | 38,500                        | 54,625                      | 16,125             |
| <b>Net cash provided by / (used in) investing activities</b>        | <b>(168,212)</b>              | <b>(154,119)</b>            | <b>14,093</b>      |
| <b>Cash flows from financing activities</b>                         |                               |                             |                    |
| Proceeds from borrowing / repayments of borrowing                   | 56,535                        | 49,499                      | (7,036)            |
| Repayment of borrowings   | 0                             | 0                           | 0                  |
| Borrowing costs   | (3,100)                       | (7,500)                     | (4,400)            |
| Interest paid - lease liability                                     | (124)                         | (364)                       | (240)              |
| <b>Net cash provided by / (used in) financing activities</b>        | <b>53,311</b>                 | <b>41,635</b>               | <b>(11,676)</b>    |
| Net increase / (decrease) in cash and cash equivalents              | (7,665)                       | 27,894                      | 35,559             |
| Cash and cash equivalents at beginning of the financial year        | 97,790                        | 90,125                      | (7,665)            |
| <b>Cash and cash equivalents at end of the financial year</b>       | <b>90,125</b>                 | <b>118,019</b>              | <b>27,894</b>      |

# BUDGET

## 2024-25

### RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS FOR THE YEAR ENDING 30 JUNE 2025

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Variance<br>\$000s |
|--|-------------------------------|-----------------------------|--------------------|
| Net Surplus / (deficit) from operations          | 8,212                         | 67,572                      | 59,360             |
| Add back:  |                               |                             |                    |
| Depreciation & amortisation<br>equipment         | 83,384<br>(2,215)             | 86,096<br>(31,178)          | 2,712<br>(28,963)  |
| Net movement in working capital                  | 17,855                        | 17,887                      | 32                 |
| <b>Funds available from investing activities</b> | <b>107,237</b>                | <b>140,378</b>              | <b>33,141</b>      |
| Capital expenditure                              | (205,842)                     | (206,244)                   | (402)              |
| Payments for other asset purchase                | (870)                         | (2,500)                     | (1,630)            |
| Proceeds from asset sale                         | 38,500                        | 54,625                      | 16,125             |
| <b>Funds used in investing activities</b>        | <b>(168,212)</b>              | <b>(154,119)</b>            | <b>14,093</b>      |
| Proceeds from borrowing                          | 56,535                        | 49,499                      | (7,036)            |
| Repayment of borrowing                           | 0                             | 0                           | 0                  |
| Borrowing costs                                  | (3,100)                       | (7,500)                     | (4,400)            |
| Interest paid - lease liability                  | (124)                         | (364)                       | (240)              |
| <b>Net Cash provided by financing activities</b> | <b>53,311</b>                 | <b>41,635</b>               | <b>(11,676)</b>    |
| <b>Net Cash inflow / (outflow)</b>               | <b>(7,665)</b>                | <b>27,894</b>               | <b>35,559</b>      |
| Bank account (Opening balance)                   | 97,790                        | 90,125                      | (7,665)            |
| <b>Bank account (Closing balance)</b>            | <b>90,125</b>                 | <b>118,019</b>              | <b>27,894</b>      |



# BUDGET

## 2024-25

### STATEMENT OF CAPITAL WORKS

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Change        |              |
|--|-------------------------------|-----------------------------|---------------|--------------|
|  |                               |                             | \$000s        | %            |
| <b>Council works area</b>                          |                               |                             |               |              |
| Maintenance  | 25,926                        | 18,085                      | (7,841)       | (30.2%)      |
| Capital works                                      | 175,487                       | 206,582                     | 31,094        | 17.7%        |
| <b>Total council works (exclude carry forward)</b> | <b>201,413</b>                | <b>224,666</b>              | <b>23,253</b> | <b>11.5%</b> |
| Carry-forward capital                              | 34,500                        | 18,456                      | (16,044)      | (46.5%)      |
| <b>Capital works expenditure</b>                   | <b>235,913</b>                | <b>243,122</b>              | <b>7,209</b>  | <b>3.1%</b>  |

# BUDGET

## 2024-25

### Estimated carry forward

|  | Budget 2024-25 |
|--|----------------|
|  | \$'000         |
| <b>Property</b>                              |                |
| Land   | 0              |
| Land improvements                            | 0              |
| Buildings                                    | 348            |
| Building improvements                        | 3,643          |
| Leasehold improvements                       | 0              |
| Heritage buildings                           | 0              |
| <b>Total Property</b>                        | <b>3,991</b>   |
| <b>Plant and Equipment</b>                   |                |
| Plant & Equipment                            | 2              |
| Fixtures, Fittings & Furniture               | 0              |
| Computers and telecommunications             | 1,118          |
| Heritage plant and equipment                 | 0              |
| Library books                                | 0              |
| <b>Total Plant and Equipment</b>             | <b>1,120</b>   |
| <b>Infrastructure</b>                        |                |
| Roads  | 0              |
| Bridges                                      | 3,503          |
| Footpaths and cycleways                      | 1,042          |
| Drains                                       | 0              |
| kerb & Channel                               | 0              |
| Drainage                                     | 0              |
| Recreational, leisure & community facilities | 885            |
| Waste management                             | 0              |
| Parks, open space & streetscapes             | 7,119          |
| Aerodromes                                   | 0              |
| Off street car parks                         | 0              |
| Other Structures                             | 796            |
| <b>Total Infrastructure</b>                  | <b>13,345</b>  |
| <b>Total Capital Works Expenditure</b>       | <b>18,456</b>  |
| <b>Represented by:</b>                       |                |
| New asset expenditure                        | 13,580         |
| Asset renewal expenditure                    | 3,745          |
| Asset upgrade expenditure                    | 1,039          |
| Asset expansion expenditure                  | 92             |
| <b>Total Capital Works Expenditure</b>       | <b>18,456</b>  |

# BUDGET

## 2024-25

### SOURCES OF FUNDING – OPERATING

|   | Forecast<br>2023-24 | Budget<br>2024-25 | Variance        |
|---|---------------------|-------------------|-----------------|
|   | \$'000s             | \$'000s           | \$'000          |
| <b>Operating recurrent</b>                |                     |                   |                 |
| <b>Federal</b>                            |                     |                   |                 |
| Ageing & disabilities                     | 905                 | 0                 | (905)           |
| Child care subsidies                      | 2,250               | 2,430             | 180             |
| Immunization grants                       | 27                  | 15                | (12)            |
| <b>Total Federal</b>                      | <b>3,182</b>        | <b>2,445</b>      | <b>(737)</b>    |
| <b>State</b>                              |                     |                   |                 |
| Arts programs                             | 708                 | 756               | 48              |
| Experience Melbourne                      | 225                 | 175               | (50)            |
| Family and children service               | 2,163               | 2,039             | (124)           |
| Immunisation grants                       | 80                  | 70                | (10)            |
| School traffic compliance                 | 236                 | 236               | 0               |
| Metro Tunnel & Westgate                   | 569                 | 429               | (140)           |
| Street cleaning                           | 179                 | 185               | 6               |
| Ageing & disabilities                     | 322                 | 92                | (231)           |
| Library services                          | 1,079               | 1,079             | 0               |
| Victorian grants commission               | 4,700               | 4,700             | 0               |
| <b>Total State grant</b>                  | <b>10,261</b>       | <b>9,761</b>      | <b>(500)</b>    |
| <b>Total operation recurrent</b>          | <b>13,443</b>       | <b>12,206</b>     | <b>(1,237)</b>  |
| <b>Operating non-recurrent</b>            |                     |                   |                 |
| <b>Federal</b>                            |                     |                   |                 |
| Arts                                      | 305                 | 0                 | (305)           |
| <b>Total Federal non-recurrent</b>        | <b>305</b>          | <b>0</b>          | <b>(305)</b>    |
| <b>State</b>                              |                     |                   |                 |
| Communities Family & arts                 | 359                 | 306               | (53)            |
| Waste management                          | 449                 | 67                | (381)           |
| Metro Tunnel & Westgate                   | 547                 | 646               | 99              |
| Experience Melbourne                      | 100                 | 0                 | (100)           |
| Road Safety                               | 200                 | 0                 | (200)           |
| Melbourne City Recovery Fund              | 10,500              | 0                 | (10,500)        |
| Make Room                                 | 4,000               | 2,000             | (2,000)         |
| Shrine Remeberance                        | 3,412               | 2,400             | (1,012)         |
| Others                                    | 1,419               | 602               | (817)           |
| <b>Total State non-recurrent</b>          | <b>20,985</b>       | <b>6,021</b>      | <b>(14,965)</b> |
| <b>Contributions</b>                      |                     |                   |                 |
| Experience Melbourne                      | 775                 | 950               | 175             |
| Make Room                                 | 3,744               | 0                 | (3,744)         |
| <b>Total Contribution non-recurrent</b>   | <b>4,519</b>        | <b>950</b>        | <b>(3,569)</b>  |
| <b>Total Operating non-recurrent</b>      | <b>25,809</b>       | <b>6,971</b>      | <b>(18,838)</b> |
| <b>Total operating sources of funding</b> | <b>39,252</b>       | <b>19,176</b>     | <b>(20,075)</b> |

# BUDGET

## 2024-25

### SOURCES OF FUNDING – COUNCIL WORKS

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Variance<br>\$'000 |
|--|-------------------------------|-----------------------------|--------------------|
| <b>Recurrent</b>                           |                               |                             |                    |
| <b>Federal</b>                             |                               |                             |                    |
| Roads to recovery                          | 469                           | 469                         | 0                  |
| <b>Total Recurrent Federal</b>             | <b>469</b>                    | <b>469</b>                  | <b>0</b>           |
| <b>State</b>                               |                               |                             |                    |
| Parking levy                               | 7,000                         | 7,000                       | 0                  |
| Victoria grants commission                 | 673                           | 673                         | 0                  |
| <b>Total recurrent State</b>               | <b>7,673</b>                  | <b>7,673</b>                | <b>0</b>           |
| <b>Contributions</b>                       |                               |                             |                    |
| Public open spaces                         | 5,000                         | 8,000                       | 3,000              |
| Developer contribution                     | 1,125                         | 250                         | (875)              |
| <b>Total recurrent contributions</b>       | <b>6,125</b>                  | <b>8,250</b>                | <b>2,125</b>       |
| <b>Total recurrent capital funding</b>     | <b>14,267</b>                 | <b>16,392</b>               | <b>2,125</b>       |
| <b>Non-recurrent</b>                       |                               |                             |                    |
| <b>Federal</b>                             |                               |                             |                    |
| Infrastructures and open space             | 469                           | 0                           | (469)              |
| Greenline                                  | 4,000                         | 12,500                      | 8,500              |
| <b>Total non-recurrent Federal</b>         | <b>4,469</b>                  | <b>12,500</b>               | <b>8,031</b>       |
| <b>State</b>                               |                               |                             |                    |
| Community and arts                         | 1,150                         | 3,000                       | 1,850              |
| Infrastructure                             | 550                           | 3,500                       | 2,950              |
| Climate change and city greening           | 2,006                         | 901                         | (1,105)            |
| Precinct delivery                          | 797                           | 0                           | (797)              |
| Others                                     | 260                           | 0                           | (260)              |
| <b>Total non-recurrent State</b>           | <b>4,764</b>                  | <b>7,401</b>                | <b>2,637</b>       |
| <b>Total non-recurrent capital funding</b> | <b>9,232</b>                  | <b>19,901</b>               | <b>10,668</b>      |
| <b>Total work source of funding</b>        | <b>23,500</b>                 | <b>36,293</b>               | <b>12,793</b>      |

# BUDGET

## 2024-25

### APPENDIX B – STATUTORY DISCLOSURES

Section 158 of the *Local Government Act 1989*, Section 94 of the *Local Government Act 2020*, and section 28 of the *City of Melbourne Act 2001*.

Part three of the Local Government (Planning and Reporting) Regulations 2020.

#### 1 STANDARD STATEMENTS

The standard statements as requested by the Regulations are provided in Appendix A.

#### 2 RATES AND CHARGES

The rate in the dollar to be levied as general rates under Section 158 of the *Local Government Act 1989* for each type or class of land compared with the previous financial year.

| Type or class of land                                | 2023-24<br>cents/\$NAV | 2024-25<br>cents/\$NAV | Change |
|--|------------------------|------------------------|--------|
| General rate for rateable residential properties     | 3.7852                 | <b>3.78499</b>         | (0.0%) |
| General rate for rateable non-residential properties | 4.2236                 | <b>4.4417</b>          | 5.2%   |

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated amount to be raised general rates, compared with previous year.

| Type or class of land                             | 2023-24<br>\$      | 2024-25<br>\$      | Change      |
|---|--------------------|--------------------|-------------|
| Residential                                       | 136,759,885        | 145,611,833        | 6.5%        |
| Non-Residential                                   | 177,841,527        | 183,323,624        | 3.1%        |
| <b>Total amount to be raised by general rates</b> | <b>314,601,412</b> | <b>328,935,456</b> | <b>4.6%</b> |
| Cultural and recreational                         | 656,967            | 675,034            | 2.8%        |
| Other rates                                       | 1,382,127          | 2,805,000          | 102.9%      |
| <b>Total amount to be raised by all rates</b>     | <b>316,640,506</b> | <b>332,415,490</b> | <b>5.0%</b> |

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with previous financial year.

| Type or class of land              | 2023-24 Number | 2024-25<br>Number | Change      |
|------------------------------------|----------------|-------------------|-------------|
| Residential                        | 114,050        | 117,471           | 3.0%        |
| Non-Residential                    | 21,150         | 21,630            | 2.3%        |
| Exempt                             | 1,377          | 1,371             | (0.4%)      |
| Cultural and recreational          | 43             | 41                | (4.7%)      |
| <b>Total number of assessments</b> | <b>136,620</b> | <b>140,513</b>    | <b>2.8%</b> |



# BUDGET

## 2024-25

The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

| Type or class of land      | 2023-24 \$           | 2024-25 \$           | Change      |
|----------------------------|----------------------|----------------------|-------------|
| Residential                | 3,613,016,085        | 3,847,086,255        | 6.5%        |
| Non-Residential            | 4,210,662,155        | 4,127,330,170        | (2.0%)      |
| Exempt                     | 1,091,383,790        | 1,100,210,450        | 0.8%        |
| Cultural and recreational  | 85,520,650           | 88,719,927           | 3.7%        |
| <b>Total value of land</b> | <b>9,000,582,680</b> | <b>9,163,346,802</b> | <b>1.8%</b> |

### Fair Go Rates System Compliance

|                                 | 2023-24               | 2024-25               |
|---------------------------------|-----------------------|-----------------------|
| Annualised previous years rates | \$ 303,965,292        | \$ 320,141,328        |
| Number of rateable properties   | 135,200               | 139,101               |
| Base average rate               | \$ 2,248.26           | \$ 2,301.50           |
| Maximum rate increase           | 3.50%                 | 2.75%                 |
| Capped average rate             | \$ 2,326.95           | \$ 2,364.79           |
| Maximum general rates           | \$ 314,604,078        | \$ 328,945,215        |
| Budget general rates            | \$ <b>314,601,412</b> | \$ <b>328,935,456</b> |

The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the *Local Government Act 1989* compared with the previous financial year.

| Type of Charge              | 2023-24<br>cents/\$CIV | 2024-25<br>cents/\$CIV | Change<br>% |
|-----------------------------|------------------------|------------------------|-------------|
| Waste Charge - Public Realm | 0.043474               | 0.0454753              | 4.6%        |

The waste charge for each type of service rate or charge under Section 162 of the *Local Government Act 1989* compared with the previous financial year.

| Type of Charge                      | 2023-24<br>Per rateable<br>property<br>\$ | 2024-25<br>Per rateable<br>property<br>\$ | Change<br>% |
|-------------------------------------|---|---|-------------|
| Waste Charge - Property Collection  |   |   |             |
| CIV less than or equal to \$515,000 | \$160.00                                  | \$145.00                                  | (9.4%)      |
| CIV greater than \$515,000          | \$383.00                                  | \$330.00                                  | (13.8%)     |

The estimated total amount to be raised by each type of service rate or charge and the estimated total amount to be raised by service rates and charges, compared with previous financial years.

| Type of Charge   | 2023-24<br>\$     | 2024-25<br>\$     | Change<br>% |
|--|-------------------|-------------------|-------------|
| Waste Charge - Property Collection                           | 23,976,175        | 24,454,981        | 2.0%        |
| Waste Charge - Public Realm                                  | 32,224,362        | 32,928,759        | 2.2%        |
| <b>Total amount to be raised by service rate and charges</b> | <b>56,200,537</b> | <b>57,383,740</b> | <b>2.1%</b> |

# BUDGET

## 2024–25

### Total Rates and Charges

| Type of Charge  | 2023-24            | 2024-25            | Change      |
|---|--------------------|--------------------|-------------|
|   | \$                 | \$                 | %           |
| General Rates   | 314,601,412        | 328,935,456        | 4.6%        |
| Waste rates and charges                                   | 56,200,537         | 57,383,740         | 2.1%        |
| Interest on rates and charges                             | 400,000            | 620,000            | 55.0%       |
| Cultural and recreational                                 | 656,967            | 675,034            | 2.75%       |
| <b>Total amount to be raised by all rates and charges</b> | <b>371,858,916</b> | <b>387,614,230</b> | <b>4.2%</b> |

The basis of valuation to be used is the Net Annual Value (NAV) and for waste charges is the Capital Improved Value (CIV).

The waste charge (public realm) will be applied to commercial properties using the 'CIV rate in the dollar' calculation according to individual property values.

The City of Melbourne does not levy any rates or charges under the following sections of the Act:

- Section 159 – Municipal charge
- Section 163 – Special rate and special charge.

There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- the making of supplementary valuations
- the variation of returned levels of value (e.g. valuation objections & appeals)
- changes of use of land such that rateable land becomes non-rateable land and vice versa
- changes of use of land such that residential land becomes commercial land and vice versa.

### 3 DIFFERENTIAL RATES

#### Rates to be levied

The rate and amount of rates payable in relation to land in each differential category are:

- A general rate of 3.78499 cents in the dollar of NAV for all rateable residential properties.
- A general rate of 4.4417 cents in the dollar of NAV for all rateable non-residential properties.

Each differential rate will be determined by multiplying the NAV of each rateable land (categorised by the characteristics described below) by the relevant rates indicated above.

#### Residential land

Residential land is any land that is:

- used primarily for residential purposes (as defined in the Valuation Best Practice Specifications, which is prepared by the valuer-general under section 5AA of the *Valuation of Land Act 1960*)
- vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.

# BUDGET

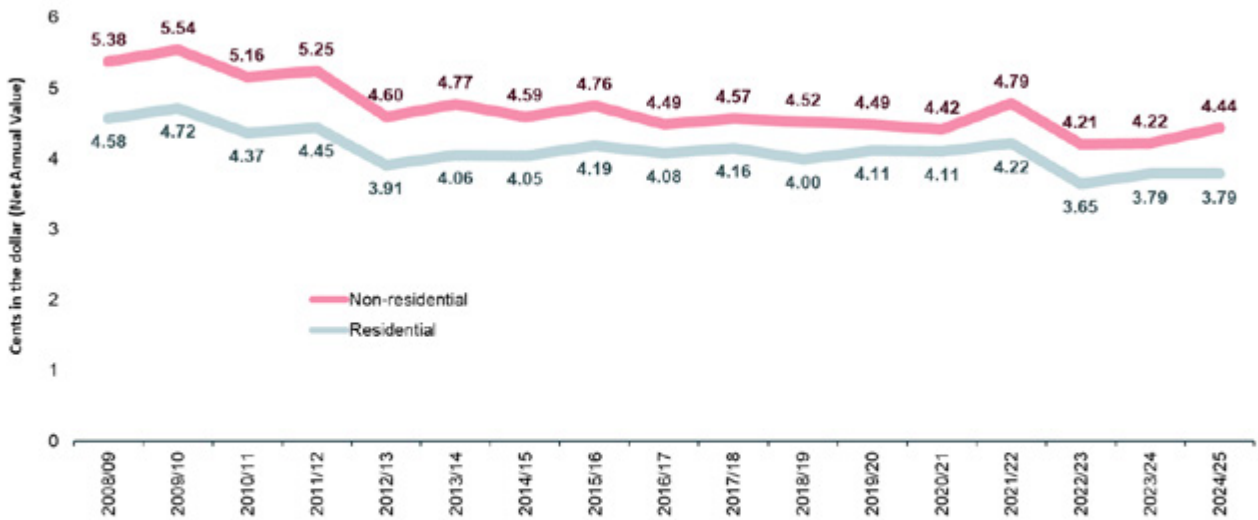
## 2024-25

### Non-residential land

All rateable land (including vacant and unoccupied land), wherever located in the municipality and howsoever zoned under the planning scheme, which does not have the characteristics of residential land.

The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

### History of rates in \$



# **BUDGET**

**2024–25**

## **APPENDIX C – BUDGET FOUR-YEAR PROJECTIONS**

**INCOME STATEMENT**

**COMPREHENSIVE INCOME STATEMENT**

**BALANCE SHEET**

**STATEMENT OF HUMAN RESOURCES**

**STATEMENT OF CHANGES IN EQUITY**

**STATEMENT OF CASH FLOWS**

**STATEMENT OF CAPITAL WORKS**

**SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE**

This section includes Council's forecast financial performance and financial and cash positions for the years 2025–26 to 2027–28. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.

# BUDGET

## 2024-25

### INCOME STATEMENT FOR THE FOUR YEARS ENDING 30 JUNE 2028

|  | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Projections       |                   |                   |
|--|-------------------------------|-----------------------------|-------------------|-------------------|-------------------|
|  |                               |                             | 2025-26<br>\$'000 | 2026-27<br>\$'000 | 2027-28<br>\$'000 |
| <b>Income / revenue</b>  |                               |                             |                   |                   |                   |
| Rates and charges  | 376,604                       | 390,048                     | 404,844           | 421,914           | 434,614           |
| Statutory fees and fines   |                               |                             |                   |                   |                   |
| Parking fines  | 39,094                        | 40,035                      | 41,236            | 42,267            | 43,324            |
| Other statutory fees and fines   | 18,819                        | 21,005                      | 21,205            | 21,605            | 22,351            |
| User fees  |                               |                             |                   |                   |                   |
| Parking fees   | 48,728                        | 54,052                      | 57,322            | 57,622            | 57,922            |
| Other user fees  | 27,801                        | 30,392                      | 30,843            | 32,067            | 32,630            |
| Grants - operating   | 32,483                        | 15,797                      | 14,121            | 14,121            | 14,545            |
| Grants - capital   | 17,375                        | 28,043                      | 18,107            | 20,647            | 18,184            |
| Contributions - monetary   | 12,893                        | 11,630                      | 16,390            | 18,028            | 18,339            |
| Net gain on disposal of property, infrastructure,<br>plant and equipment | 2,215                         | 31,178                      | 4,200             | 50,000            | 1,158             |
| Other income   | 14,367                        | 17,218                      | 18,241            | 21,782            | 25,656            |
| <b>Total Income / revenue</b>  | <b>590,379</b>                | <b>639,397</b>              | <b>626,509</b>    | <b>700,054</b>    | <b>668,723</b>    |
| <b>Expenses</b>  |                               |                             |                   |                   |                   |
| Employee benefit expense   | 205,489                       | 212,919                     | 223,550           | 231,187           | 239,655           |
| Materials and services   | 240,346                       | 224,579                     | 227,091           | 238,383           | 250,106           |
| Bad and doubtful debts - allowance for<br>impairment losses              | 11,988                        | 12,537                      | 12,821            | 12,719            | 13,037            |
| Depreciation and amortisation  | 71,876                        | 70,929                      | 71,555            | 75,866            | 76,630            |
| Amortisations - intangible assets  | 11,509                        | 15,168                      | 16,703            | 15,306            | 15,423            |
| Amortisation - right of use assets                                       | 2,211                         | 2,656                       | 2,353             | 2,384             | 2,415             |
| Borrowing Costs  | 3,100                         | 7,500                       | 10,178            | 11,087            | 8,578             |
| Finance Costs - Lease  | 124                           | 364                         | 373               | 383               | 392               |
| Other expenses   | 10,042                        | 10,041                      | 10,709            | 11,006            | 11,240            |
| Grants and contributions   | 25,483                        | 15,133                      | 15,587            | 15,977            | 16,296            |
| <b>Total expenses</b>  | <b>582,167</b>                | <b>571,825</b>              | <b>590,920</b>    | <b>614,297</b>    | <b>633,774</b>    |
| <b>Surplus for the year</b>  | <b>8,212</b>                  | <b>67,572</b>               | <b>35,588</b>     | <b>85,757</b>     | <b>34,949</b>     |
| Less Capital contributions   | (23,500)                      | (36,293)                    | (30,982)          | (35,028)          | (32,757)          |
| Less (gain) / loss on asset sales  | (2,215)                       | (31,178)                    | (4,200)           | (50,000)          | (1,158)           |
| Less contributed assets  | 0                             | 0                           | 0                 | 0                 | 0                 |
| <b>Underlying surplus / (deficit)</b>                                    | <b>(17,502)</b>               | <b>101</b>                  | <b>406</b>        | <b>729</b>        | <b>1,034</b>      |

# BUDGET

## 2024-25

### COMPREHENSIVE INCOME STATEMENT FOR THE FOUR YEARS ENDING 30 JUNE 2028

|  | Forecast           | Budget             | Projections       |                   |                   |
|--|--------------------|--------------------|-------------------|-------------------|-------------------|
|  | 2023-24<br>\$'000s | 2024-25<br>\$'000s | 2024-25<br>\$'000 | 2025-26<br>\$'000 | 2026-27<br>\$'000 |
| <b>Income / revenue</b>  |                    |                    |                   |                   |                   |
| Rates and charges  | 376,604            | 390,048            | 404,844           | 421,914           | 434,614           |
| Statutory fees and fines   |                    |                    |                   |                   |                   |
| Parking fines  | 39,094             | 40,035             | 41,236            | 42,267            | 43,324            |
| Other statutory fees and fines   | 18,819             | 21,005             | 21,205            | 21,605            | 22,351            |
| User fees  |                    |                    |                   |                   |                   |
| Parking fees   | 48,728             | 54,052             | 57,322            | 57,622            | 57,922            |
| Other user fees  | 27,801             | 30,392             | 30,843            | 32,067            | 32,630            |
| Grants - operating   | 32,483             | 15,797             | 14,121            | 14,121            | 14,545            |
| Grants - capital   | 17,375             | 28,043             | 18,107            | 20,647            | 18,184            |
| Contributions - monetary   | 12,893             | 11,630             | 16,390            | 18,028            | 18,339            |
| Contributions - non monetary   | 0                  | 0                  | 0                 | 0                 | 0                 |
| Net gain on disposal of property, infrastructure,<br>plant and equipment | 2,215              | 31,178             | 4,200             | 50,000            | 1,158             |
| Other income   | 14,367             | 17,218             | 18,241            | 21,782            | 25,656            |
| <b>Total Income / revenue</b>  | <b>590,379</b>     | <b>639,397</b>     | <b>626,509</b>    | <b>700,054</b>    | <b>668,723</b>    |
| <b>Expenses</b>  |                    |                    |                   |                   |                   |
| Employee benefit expense   | 205,489            | 212,919            | 223,550           | 231,187           | 239,655           |
| Materials and services   | 240,346            | 224,579            | 227,091           | 238,383           | 250,106           |
| Bad and doubtful debts - allowance for<br>impairment losses              | 11,988             | 12,537             | 12,821            | 12,719            | 13,037            |
| Depreciation   | 71,876             | 70,929             | 71,555            | 75,866            | 76,630            |
| Amortisations - intangible assets  | 11,509             | 15,168             | 16,703            | 15,306            | 15,423            |
| Amortisation - right of use assets                                       | 2,211              | 2,656              | 2,353             | 2,384             | 2,415             |
| Borrowing Costs  | 3,100              | 7,500              | 10,178            | 11,087            | 8,578             |
| Finance Costs - Lease  | 124                | 364                | 373               | 383               | 392               |
| Other expenses   | 10,042             | 10,041             | 10,709            | 11,006            | 11,240            |
| Grants and contributions   | 25,483             | 15,133             | 15,587            | 15,977            | 16,296            |
| <b>Total expenses</b>  | <b>582,167</b>     | <b>571,825</b>     | <b>590,920</b>    | <b>614,297</b>    | <b>633,774</b>    |
| <b>Surplus for the year</b>  | <b>8,212</b>       | <b>67,572</b>      | <b>35,588</b>     | <b>85,757</b>     | <b>34,949</b>     |
| <b>Other comprehensive income</b>  |                    |                    |                   |                   |                   |
| Net asset revaluation increment  | 56,938             | 59,288             | 62,313            | 64,873            | 0                 |
| <b>Total other comprehensive income</b>                                  | <b>56,938</b>      | <b>59,288</b>      | <b>62,313</b>     | <b>64,873</b>     | <b>0</b>          |
| <b>Total comprehensive result</b>  | <b>65,150</b>      | <b>126,860</b>     | <b>97,902</b>     | <b>150,630</b>    | <b>34,949</b>     |



# BUDGET

## 2024-25

### BALANCE SHEET FOR THE FOUR YEARS ENDING 30 JUNE 2028

|   | Forecast<br>2023-24<br>\$'000s | Budget<br>2024-25<br>\$'000s | Projections<br>2025-26<br>\$'000 | 2026-27<br>\$'000 | 2027-28<br>\$'000 |
|---|--------------------------------|------------------------------|----------------------------------|-------------------|-------------------|
| <b>Assets</b>                                 |                                |                              |                                  |                   |                   |
| <b>Current assets</b>                         |                                |                              |                                  |                   |                   |
| Cash and cash equivalents                     | 90,125                         | 118,019                      | 124,841                          | 101,911           | 83,337            |
| Trade and other receivables                   | 33,786                         | 37,071                       | 38,545                           | 39,644            | 41,827            |
| Prepayments                                   | 2,400                          | 2,472                        | 2,546                            | 2,426             | 2,426             |
| Other current assets                          | 1,724                          | 2,066                        | 2,189                            | 2,614             | 3,079             |
| <b>Total current assets</b>                   | <b>128,035</b>                 | <b>159,628</b>               | <b>168,121</b>                   | <b>146,594</b>    | <b>130,668</b>    |
| <b>Non current assets</b>                     |                                |                              |                                  |                   |                   |
| Investment in subsidiaries and trust          | 28,477                         | 28,477                       | 28,477                           | 28,477            | 28,477            |
| Property, infrastructure, plant and equipment | 4,901,298                      | 5,079,539                    | 5,243,152                        | 5,326,419         | 5,351,475         |
| Investment property                           | 230,751                        | 230,751                      | 230,751                          | 230,751           | 230,751           |
| Intangible assets                             | 51,467                         | 50,508                       | 47,192                           | 41,025            | 36,646            |
| Right of Use Asset                            | 11,143                         | 11,180                       | 11,217                           | 11,255            | 11,294            |
| Other financial assets                        | 34,749                         | 34,749                       | 34,749                           | 34,749            | 34,749            |
| <b>Total non current assets</b>               | <b>5,257,885</b>               | <b>5,435,203</b>             | <b>5,595,537</b>                 | <b>5,672,676</b>  | <b>5,693,391</b>  |
| <b>Total assets</b>                           | <b>5,385,919</b>               | <b>5,594,831</b>             | <b>5,763,659</b>                 | <b>5,819,269</b>  | <b>5,824,059</b>  |
| <b>Liabilities</b>                            |                                |                              |                                  |                   |                   |
| <b>Current liabilities</b>                    |                                |                              |                                  |                   |                   |
| Trade and other payables                      | 99,570                         | 130,893                      | 139,373                          | 109,741           | 88,534            |
| Trust funds and deposit                       | 19,614                         | 20,006                       | 20,407                           | 20,815            | 20,398            |
| Provisions                                    | 45,153                         | 45,783                       | 48,015                           | 49,619            | 51,398            |
| Lease liability                               | 2,342                          | 3,131                        | 3,141                            | 3,150             | 3,160             |
| <b>Total current liabilities</b>              | <b>166,679</b>                 | <b>199,813</b>               | <b>210,935</b>                   | <b>183,325</b>    | <b>163,490</b>    |
| <b>Non current liabilities</b>                |                                |                              |                                  |                   |                   |
| Provisions                                    | 4,726                          | 4,897                        | 5,142                            | 5,317             | 5,512             |
| Interest-bearing loans and borrowing          | 166,535                        | 216,035                      | 275,566                          | 207,954           | 197,405           |
| Trust funds and deposit                       | 2,649                          | 2,649                        | 2,649                            | 2,649             | 2,649             |
| Lease liability                               | 9,138                          | 8,385                        | 8,413                            | 8,441             | 8,471             |
| <b>Total non current liabilities</b>          | <b>183,048</b>                 | <b>231,966</b>               | <b>291,770</b>                   | <b>224,361</b>    | <b>214,036</b>    |
| <b>Total liabilities</b>                      | <b>349,727</b>                 | <b>431,780</b>               | <b>502,705</b>                   | <b>407,686</b>    | <b>377,526</b>    |
| <b>Net assets</b>                             | <b>5,036,192</b>               | <b>5,163,052</b>             | <b>5,260,954</b>                 | <b>5,411,584</b>  | <b>5,446,533</b>  |
| <b>Equity</b>                                 |                                |                              |                                  |                   |                   |
| Accumulated surplus                           | 2,189,670                      | 2,264,957                    | 2,302,086                        | 2,376,912         | 2,400,746         |
| Reserves                                      | 2,846,523                      | 2,898,095                    | 2,958,868                        | 3,034,672         | 3,045,787         |
| <b>Total equity</b>                           | <b>5,036,192</b>               | <b>5,163,052</b>             | <b>5,260,954</b>                 | <b>5,411,584</b>  | <b>5,446,533</b>  |

# BUDGET

## 2024-25

### STATEMENT OF HUMAN RESOURCES – EXPENDITURE FOR THE FOUR YEARS ENDING 30 JUNE 2028

|   | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | 2025-26<br>\$000s | Projections<br>2026-27<br>\$000s | 2027-28<br>\$000s |
|---|-------------------------------|-----------------------------|-------------------|----------------------------------|-------------------|
| <b>Executive Services</b>                           |                               |                             |                   |                                  |                   |
| - Permanent full time                               | 10,394                        | 12,427                      | 13,048            | 13,494                           | 13,988            |
| <i>Female</i>                                       | 7,425                         | 8,877                       | 9,320             | 9,638                            | 9,991             |
| <i>Male</i>   | 2,970                         | 3,551                       | 3,728             | 3,855                            | 3,997             |
| - Permanent part time                               | 862                           | 932                         | 978               | 1,012                            | 1,049             |
| <i>Female</i>                                       | 616                           | 665                         | 699               | 723                              | 749               |
| <i>Male</i>   | 246                           | 266                         | 279               | 289                              | 300               |
| - Casual and Others                                 | 1,498                         | 598                         | 628               | 650                              | 674               |
| <i>Female</i>                                       | 1,070                         | 427                         | 449               | 464                              | 481               |
| <i>Male</i>   | 428                           | 171                         | 180               | 186                              | 192               |
| <b>Total Executive Services</b>                     | <b>12,755</b>                 | <b>13,958</b>               | <b>14,654</b>     | <b>15,155</b>                    | <b>15,710</b>     |
| <b>Finance &amp; Corporate</b>                      |                               |                             |                   |                                  |                   |
| - Permanent full time                               | 39,729                        | 42,652                      | 44,781            | 46,311                           | 48,008            |
| <i>Female</i>                                       | 20,586                        | 22,100                      | 23,204            | 23,996                           | 24,875            |
| <i>Male</i>   | 19,144                        | 20,552                      | 21,578            | 22,315                           | 23,132            |
| - Permanent part time                               | 1,429                         | 1,046                       | 1,098             | 1,135                            | 1,177             |
| <i>Female</i>                                       | 741                           | 542                         | 569               | 588                              | 610               |
| <i>Male</i>   | 689                           | 504                         | 529               | 547                              | 567               |
| - Casual and Others                                 | 3,468                         | 3,125                       | 3,281             | 3,394                            | 3,518             |
| <i>Female</i>                                       | 1,797                         | 1,619                       | 1,700             | 1,758                            | 1,823             |
| <i>Male</i>   | 1,671                         | 1,506                       | 1,581             | 1,635                            | 1,695             |
| <b>Total Finance &amp; Corporate</b>                | <b>44,626</b>                 | <b>46,823</b>               | <b>49,161</b>     | <b>50,840</b>                    | <b>52,702</b>     |
| <b>Infrastructure &amp; Amenity</b>                 |                               |                             |                   |                                  |                   |
| - Permanent full time                               | 19,484                        | 20,286                      | 21,299            | 22,026                           | 22,833            |
| <i>Female</i>                                       | 8,967                         | 9,336                       | 9,802             | 10,137                           | 10,508            |
| <i>Male</i>   | 10,517                        | 10,950                      | 11,496            | 11,889                           | 12,325            |
| - Permanent part time                               | -                             | 172                         | 180               | 187                              | 193               |
| <i>Female</i>                                       | -                             | 79                          | 83                | 86                               | 89                |
| <i>Male</i>   | -                             | 93                          | 97                | 101                              | 104               |
| - Casual and Others                                 | 4,431                         | 4,719                       | 4,954             | 5,124                            | 5,311             |
| <i>Female</i>                                       | 2,039                         | 2,172                       | 2,280             | 2,358                            | 2,444             |
| <i>Male</i>   | 2,391                         | 2,547                       | 2,674             | 2,766                            | 2,867             |
| <b>Total Infrastructure &amp; Amenity</b>           | <b>23,914</b>                 | <b>25,176</b>               | <b>26,433</b>     | <b>27,336</b>                    | <b>28,338</b>     |
| <b>Strategy Planning &amp; Climate Change</b>       |                               |                             |                   |                                  |                   |
| - Permanent full time                               | 22,297                        | 24,469                      | 25,690            | 26,568                           | 27,541            |
| <i>Female</i>                                       | 12,006                        | 13,175                      | 13,833            | 14,306                           | 14,830            |
| <i>Male</i>   | 10,291                        | 11,293                      | 11,857            | 12,262                           | 12,711            |
| - Permanent part time                               | 342                           | 275                         | 289               | 298                              | 309               |
| <i>Female</i>                                       | 184                           | 148                         | 155               | 161                              | 167               |
| <i>Male</i>   | 158                           | 127                         | 133               | 138                              | 143               |
| - Casual and Others                                 | 4,906                         | 3,814                       | 4,005             | 4,141                            | 4,293             |
| <i>Female</i>                                       | 2,642                         | 2,054                       | 2,156             | 2,230                            | 2,312             |
| <i>Male</i>   | 2,264                         | 1,760                       | 1,848             | 1,911                            | 1,981             |
| <b>Total Strategy Planning &amp; Climate Change</b> | <b>27,546</b>                 | <b>28,558</b>               | <b>29,984</b>     | <b>31,008</b>                    | <b>32,144</b>     |
| <b>Community &amp; City Services</b>                |                               |                             |                   |                                  |                   |
| - Permanent full time                               | 45,629                        | 48,788                      | 51,224            | 52,974                           | 54,914            |
| <i>Female</i>                                       | 28,914                        | 30,916                      | 32,460            | 33,569                           | 34,798            |
| <i>Male</i>   | 16,715                        | 17,872                      | 18,764            | 19,405                           | 20,116            |
| - Permanent part time                               | 5,870                         | 5,236                       | 5,498             | 5,685                            | 5,894             |
| <i>Female</i>                                       | 3,720                         | 3,318                       | 3,484             | 3,603                            | 3,735             |
| <i>Male</i>   | 2,150                         | 1,918                       | 2,014             | 2,083                            | 2,159             |
| - Casual and Others                                 | 3,282                         | 2,653                       | 2,786             | 2,881                            | 2,987             |
| <i>Female</i>                                       | 2,080                         | 1,681                       | 1,765             | 1,826                            | 1,893             |
| <i>Male</i>   | 1,202                         | 972                         | 1,021             | 1,055                            | 1,094             |
| <b>Total Community &amp; City Services</b>          | <b>54,781</b>                 | <b>56,678</b>               | <b>59,508</b>     | <b>61,541</b>                    | <b>63,795</b>     |
| <b>Business Economy and Activation</b>              |                               |                             |                   |                                  |                   |
| - Permanent full time                               | 31,349                        | 36,046                      | 37,846            | 39,139                           | 40,572            |
| <i>Female</i>                                       | 21,558                        | 24,788                      | 26,026            | 26,915                           | 27,901            |
| <i>Male</i>   | 9,791                         | 11,258                      | 11,820            | 12,223                           | 12,671            |
| - Permanent part time                               | 5,242                         | 4,119                       | 4,324             | 4,472                            | 4,636             |
| <i>Female</i>                                       | 3,605                         | 2,832                       | 2,974             | 3,075                            | 3,188             |
| <i>Male</i>   | 1,637                         | 1,286                       | 1,351             | 1,397                            | 1,448             |
| - Casual and Others                                 | 5,276                         | 1,562                       | 1,640             | 1,696                            | 1,758             |
| <i>Female</i>                                       | 3,628                         | 1,074                       | 1,128             | 1,166                            | 1,209             |
| <i>Male</i>   | 1,648                         | 488                         | 512               | 530                              | 549               |
| <b>Total Business Economy and Activation</b>        | <b>41,867</b>                 | <b>41,727</b>               | <b>43,810</b>     | <b>45,307</b>                    | <b>46,966</b>     |
| <b>Total staff expenditure</b>                      | <b>205,489</b>                | <b>212,919</b>              | <b>223,550</b>    | <b>231,187</b>                   | <b>239,655</b>    |

# BUDGET

## 2024-25

### STATEMENT OF HUMAN RESOURCES – FULL-TIME EQUIVALENT (FTE) FOR THE FOUR YEARS ENDING 30 JUNE 2028

|   | Forecast<br>2023-24 | Budget<br>2024-25 | 2025-26      | Projections<br>2026-27 | 2027-28      |
|---|---------------------|-------------------|--------------|------------------------|--------------|
|   | FTE                 | FTE               | FTE          | FTE                    | FTE          |
| <b>Executive Services</b>                           |                     |                   |              |                        |              |
| - Permanent full time                               | 67                  | 76                | 77           | 78                     | 78           |
| <i>Female</i>                                       | 48                  | 54                | 55           | 55                     | 56           |
| <i>Male</i>   | 19                  | 22                | 22           | 22                     | 22           |
| - Permanent part time                               | 6                   | 5                 | 5            | 5                      | 5            |
| <i>Female</i>                                       | 4                   | 4                 | 4            | 4                      | 4            |
| <i>Male</i>   | 2                   | 2                 | 2            | 2                      | 2            |
| - Casual and Others                                 | 10                  | 3                 | 3            | 3                      | 3            |
| <i>Female</i>                                       | 7                   | 2                 | 2            | 2                      | 2            |
| <i>Male</i>   | 3                   | 1                 | 1            | 1                      | 1            |
| <b>Total Executive Services</b>                     | <b>83</b>           | <b>84</b>         | <b>85</b>    | <b>86</b>              | <b>86</b>    |
| <b>Finance &amp; Corporate</b>                      |                     |                   |              |                        |              |
| - Permanent full time                               | 269                 | 276               | 281          | 282                    | 284          |
| <i>Female</i>                                       | 140                 | 143               | 146          | 146                    | 147          |
| <i>Male</i>   | 130                 | 133               | 136          | 136                    | 137          |
| - Permanent part time                               | 10                  | 8                 | 8            | 8                      | 8            |
| <i>Female</i>                                       | 5                   | 4                 | 4            | 4                      | 4            |
| <i>Male</i>   | 5                   | 4                 | 4            | 4                      | 4            |
| - Casual and Others                                 | 24                  | 23                | 23           | 24                     | 24           |
| <i>Female</i>                                       | 12                  | 12                | 12           | 12                     | 12           |
| <i>Male</i>   | 11                  | 11                | 11           | 11                     | 11           |
| <b>Total Finance &amp; Corporate</b>                | <b>303</b>          | <b>307</b>        | <b>313</b>   | <b>314</b>             | <b>316</b>   |
| <b>Infrastructure &amp; Amenity</b>                 |                     |                   |              |                        |              |
| - Permanent full time                               | 133                 | 132               | 134          | 135                    | 135          |
| <i>Female</i>                                       | 61                  | 61                | 62           | 62                     | 62           |
| <i>Male</i>   | 72                  | 71                | 72           | 73                     | 73           |
| - Permanent part time                               | -                   | 2                 | 2            | 2                      | 2            |
| <i>Female</i>                                       | -                   | 1                 | 1            | 1                      | 1            |
| <i>Male</i>   | -                   | 1                 | 1            | 1                      | 1            |
| - Casual and Others                                 | 30                  | 30                | 30           | 31                     | 31           |
| <i>Female</i>                                       | 14                  | 14                | 14           | 14                     | 14           |
| <i>Male</i>   | 16                  | 16                | 16           | 16                     | 17           |
| <b>Total Infrastructure &amp; Amenity</b>           | <b>163</b>          | <b>163</b>        | <b>166</b>   | <b>167</b>             | <b>168</b>   |
| <b>Strategy Planning &amp; Climate Change</b>       |                     |                   |              |                        |              |
| - Permanent full time                               | 161                 | 169               | 172          | 173                    | 174          |
| <i>Female</i>                                       | 86                  | 91                | 93           | 93                     | 94           |
| <i>Male</i>   | 74                  | 78                | 80           | 80                     | 80           |
| - Permanent part time                               | 2                   | 3                 | 3            | 3                      | 3            |
| <i>Female</i>                                       | 1                   | 1                 | 1            | 1                      | 1            |
| <i>Male</i>   | 1                   | 1                 | 1            | 1                      | 1            |
| - Casual and Others                                 | 35                  | 30                | 30           | 30                     | 31           |
| <i>Female</i>                                       | 19                  | 16                | 16           | 16                     | 16           |
| <i>Male</i>   | 16                  | 14                | 14           | 14                     | 14           |
| <b>Total Strategy Planning &amp; Climate Change</b> | <b>198</b>          | <b>201</b>        | <b>205</b>   | <b>206</b>             | <b>207</b>   |
| <b>Community &amp; City Services</b>                |                     |                   |              |                        |              |
| - Permanent full time                               | 372                 | 383               | 391          | 392                    | 394          |
| <i>Female</i>                                       | 235                 | 243               | 248          | 249                    | 250          |
| <i>Male</i>   | 136                 | 140               | 143          | 144                    | 144          |
| - Permanent part time                               | 48                  | 45                | 46           | 46                     | 47           |
| <i>Female</i>                                       | 30                  | 29                | 29           | 29                     | 30           |
| <i>Male</i>   | 18                  | 17                | 17           | 17                     | 17           |
| - Casual and Others                                 | 27                  | 19                | 19           | 19                     | 19           |
| <i>Female</i>                                       | 17                  | 12                | 12           | 12                     | 12           |
| <i>Male</i>   | 10                  | 7                 | 7            | 7                      | 7            |
| <b>Total Community &amp; City Services</b>          | <b>446</b>          | <b>447</b>        | <b>456</b>   | <b>458</b>             | <b>460</b>   |
| <b>Business Economy and Activation</b>              |                     |                   |              |                        |              |
| - Permanent full time                               | 237                 | 262               | 268          | 269                    | 270          |
| <i>Female</i>                                       | 163                 | 180               | 184          | 185                    | 185          |
| <i>Male</i>   | 74                  | 82                | 84           | 84                     | 84           |
| - Permanent part time                               | 40                  | 40                | 41           | 41                     | 41           |
| <i>Female</i>                                       | 27                  | 27                | 28           | 28                     | 28           |
| <i>Male</i>   | 12                  | 12                | 13           | 13                     | 13           |
| - Casual and Others                                 | 40                  | 12                | 12           | 12                     | 12           |
| <i>Female</i>                                       | 27                  | 8                 | 8            | 8                      | 8            |
| <i>Male</i>   | 12                  | 4                 | 4            | 4                      | 4            |
| <b>Total Business Economy and Activation</b>        | <b>316</b>          | <b>314</b>        | <b>320</b>   | <b>321</b>             | <b>323</b>   |
| <b>Total staff numbers</b>                          | <b>1,509</b>        | <b>1,517</b>      | <b>1,548</b> | <b>1,553</b>           | <b>1,559</b> |

# BUDGET

## 2024–25

### STATEMENT OF CHANGES IN EQUITY FOR THE FOUR YEARS ENDING 30 JUNE 2028

|   | Total<br>\$'000  | Accumulated<br>Surplus<br>\$'000 | Revaluation<br>Reserves<br>\$'000 | Other<br>Reserves<br>\$'000 |
|---|------------------|----------------------------------|-----------------------------------|-----------------------------|
| <b>2023 Forecast</b>                          |                  |                                  |                                   |                             |
| Balance at beginning of the financial year    | 4,971,042        | 2,175,910                        | 2,689,126                         | 106,007                     |
| Adjustment on change in accounting policy     |                  |                                  |                                   |                             |
| Surplus / (deficit) for the year              |                  | 8,212                            |                                   |                             |
| New asset revaluation increment / (decrement) |                  |                                  | 56,938                            |                             |
| Transfers to reserves                         |                  |                                  |                                   |                             |
| Transfers from reserves                       |                  | 5,548                            |                                   | (5,548)                     |
| <b>Balance at end of the financial year</b>   | <b>5,036,192</b> | <b>2,189,670</b>                 | <b>2,746,064</b>                  | <b>100,459</b>              |
| <b>2024 Budget</b>                            |                  |                                  |                                   |                             |
| Balance at beginning of the financial year    | 5,036,192        | 2,189,670                        | 2,746,064                         | 100,459                     |
| Adjustment on change in accounting policy     |                  |                                  |                                   |                             |
| Surplus / (deficit) for the year              |                  | 67,572                           |                                   |                             |
| New asset revaluation increment / (decrement) |                  |                                  | 59,288                            |                             |
| Transfers to reserves                         |                  |                                  |                                   |                             |
| Transfers from reserves                       |                  | 7,715                            |                                   | (7,715)                     |
| <b>Balance at end of the financial year</b>   | <b>5,163,052</b> | <b>2,264,957</b>                 | <b>2,805,351</b>                  | <b>92,744</b>               |
| <b>2025</b>                                   |                  |                                  |                                   |                             |
| Balance at beginning of the financial year    | 5,163,052        | 2,264,957                        | 2,805,351                         | 92,744                      |
| Adjustment on change in accounting policy     |                  |                                  |                                   |                             |
| Surplus / (deficit) for the year              |                  | 35,588                           |                                   |                             |
| New asset revaluation increment / (decrement) |                  |                                  | 62,313                            |                             |
| Transfers to reserves                         |                  |                                  |                                   |                             |
| Transfers from reserves                       |                  | 1,541                            |                                   | (1,541)                     |
| <b>Balance at end of the financial year</b>   | <b>5,260,954</b> | <b>2,302,086</b>                 | <b>2,867,665</b>                  | <b>91,203</b>               |
| <b>2026</b>                                   |                  |                                  |                                   |                             |
| Balance at beginning of the financial year    | 5,260,954        | 2,302,086                        | 2,867,665                         | 91,203                      |
| Adjustment on change in accounting policy     |                  |                                  |                                   |                             |
| Surplus / (deficit) for the year              |                  | 85,757                           |                                   |                             |
| New asset revaluation increment / (decrement) |                  |                                  | 64,873                            |                             |
| Transfers to reserves                         |                  | (10,931)                         |                                   | 10,931                      |
| Transfers from reserves                       |                  |                                  |                                   |                             |
| <b>Balance at end of the financial year</b>   | <b>5,411,584</b> | <b>2,376,912</b>                 | <b>2,932,538</b>                  | <b>102,134</b>              |
| <b>2027</b>                                   |                  |                                  |                                   |                             |
| Balance at beginning of the financial year    | 5,411,584        | 2,376,912                        | 2,932,538                         | 102,134                     |
| Adjustment on change in accounting policy     |                  |                                  |                                   |                             |
| Surplus / (deficit) for the year              |                  | 34,949                           |                                   |                             |
| New asset revaluation increment / (decrement) |                  |                                  | 0                                 |                             |
| Transfers to reserves                         |                  | (11,115)                         |                                   | 11,115                      |
| Transfers from reserves                       |                  |                                  |                                   |                             |
| <b>Balance at end of the financial year</b>   | <b>5,446,533</b> | <b>2,400,746</b>                 | <b>2,932,538</b>                  | <b>113,249</b>              |

# BUDGET

## 2024-25

### STATEMENT OF CASH FLOWS FOR THE FOUR YEARS ENDING 30 JUNE 2028

|   | Forecast<br>2023-24<br>\$'000s | Budget<br>2024-25<br>\$'000s | Projections       |                   |                   |
|---|--------------------------------|------------------------------|-------------------|-------------------|-------------------|
|   |                                |                              | 2025-26<br>\$'000 | 2026-27<br>\$'000 | 2027-28<br>\$'000 |
| <b>Cash flows from operating activities</b>                         |                                |                              |                   |                   |                   |
| Rates and charges   | 376,604                        | 390,048                      | 404,844           | 421,914           | 434,614           |
| Statutory fees and fines  | 57,080                         | 59,397                       | 61,704            | 63,323            | 64,583            |
| User fees   | 75,697                         | 82,801                       | 87,427            | 89,139            | 89,460            |
| Grants - operating  | 30,083                         | 15,725                       | 14,047            | 14,242            | 14,545            |
| Grants - capital  | 17,375                         | 28,043                       | 18,107            | 20,647            | 18,184            |
| Contributions - monetary  | 12,893                         | 11,630                       | 16,390            | 18,028            | 18,339            |
| Interest received   | 1,565                          | 2,165                        | 2,567             | 2,403             | 1,529             |
| Dividends received  | 3,246                          | 2,695                        | 2,997             | 2,750             | 7,042             |
| Trust funds and deposits taken                                      | 385                            | 392                          | 400               | 408               | (416)             |
| Other receipts  | 21,769                         | 12,016                       | 12,554            | 16,204            | 16,621            |
| Employee costs  | (202,155)                      | (212,118)                    | (221,073)         | (229,407)         | (237,682)         |
| Materials and services  | (249,570)                      | (224,587)                    | (236,520)         | (262,955)         | (271,626)         |
| Other payments  | (37,058)                       | (27,314)                     | (28,123)          | (28,829)          | (29,405)          |
| Short-term, low value and variable lease payments                   | (677)                          | (516)                        | (527)             | (537)             | (548)             |
| <b>Net cash provided by / (used in) operating activities</b>        | <b>107,237</b>                 | <b>140,378</b>               | <b>134,796</b>    | <b>127,330</b>    | <b>125,239</b>    |
| <b>Cash Flows from investing activities</b>                         |                                |                              |                   |                   |                   |
| Payments for property, infrastructure, plant and equipment          | (205,842)                      | (206,244)                    | (175,063)         | (153,591)         | (126,032)         |
| Payments for other asset purchase                                   | (870)                          | (2,500)                      | (7,090)           | (42,587)          | 0                 |
| Proceeds from sale of property, infrastructure, plant and equipment | 38,500                         | 54,625                       | 5,200             | 125,000           | 1,738             |
| <b>Net cash provided by / (used in) investing activities</b>        | <b>(168,212)</b>               | <b>(154,119)</b>             | <b>(176,953)</b>  | <b>(71,178)</b>   | <b>(124,295)</b>  |
| <b>Cash flows from financing activities</b>                         |                                |                              |                   |                   |                   |
| Proceeds from borrowing / repayments of borrowing                   | 56,535                         | 49,499                       | 59,531            | 0                 | 0                 |
| Repayment of borrowings   | 0                              | 0                            | 0                 | (67,613)          | (10,549)          |
| Borrowing costs   | (3,100)                        | (7,500)                      | (10,178)          | (11,087)          | (8,578)           |
| Interest paid - lease liability                                     | (124)                          | (364)                        | (373)             | (383)             | (392)             |
| <b>Net cash provided by / (used in) financing activities</b>        | <b>53,311</b>                  | <b>41,635</b>                | <b>48,980</b>     | <b>(79,083)</b>   | <b>(19,519)</b>   |
| Net increase / (decrease) in cash and cash equivalents              | (7,665)                        | 27,894                       | 6,823             | (22,931)          | (18,574)          |
| Cash and cash equivalents at beginning of the financial year        | 97,790                         | 90,125                       | 118,019           | 124,841           | 101,911           |
| <b>Cash and cash equivalents at end of the financial year</b>       | <b>90,125</b>                  | <b>118,019</b>               | <b>124,841</b>    | <b>101,911</b>    | <b>83,337</b>     |

# BUDGET

## 2024–25

### STATEMENT OF CAPITAL WORKS FOR THE FOUR YEARS ENDING 30 JUNE 2028

|  | Budget<br>2024/25 | Plan<br>2025/26 | Plan<br>2026/27 | Plan<br>2027/28 |
|--|-------------------|-----------------|-----------------|-----------------|
|  | \$'000            | \$'000          | \$'000          | \$'000          |
| <b>Property</b>                              | 0                 | 0               | 0               | 0               |
| Land   | 0                 | 0               | 0               | 0               |
| Land improvements                            | 0                 | 0               | 0               | 0               |
| Buildings                                    | 29,107            | 5,600           | 5,500           | 5,638           |
| Building improvements                        | 62,678            | 71,195          | 45,160          | 29,544          |
| Leasehold improvements                       | 0                 | 0               | 0               | 0               |
| Heritage buildings                           | 0                 | 0               | 0               | 0               |
| <b>Total Property</b>                        | <b>91,785</b>     | <b>76,795</b>   | <b>50,660</b>   | <b>35,182</b>   |
| <b>Plant and Equipment</b>                   |                   |                 |                 |                 |
| Plant & Equipment                            | 4,452             | 3,309           | 5,045           | 2,666           |
| Fixtures, Fittings & Furniture               | 1,703             | 1,427           | 1,425           | 1,425           |
| Computers and telecommunications             | 14,624            | 11,990          | 9,256           | 9,384           |
| Heritage plant and equipment                 | 0                 | 0               | 0               | 0               |
| Library books                                | 1,400             | 1,400           | 1,400           | 1,435           |
| <b>Total Plant and Equipment</b>             | <b>22,180</b>     | <b>18,127</b>   | <b>17,126</b>   | <b>14,911</b>   |
| <b>Infrastructure</b>                        |                   |                 |                 |                 |
| Roads  | 5,892             | 7,442           | 7,442           | 7,575           |
| Bridges                                      | 5,130             | 0               | 0               | 0               |
| Footpaths and cycleways                      | 13,200            | 13,700          | 13,700          | 13,818          |
| Drains                                       | 4,140             | 3,740           | 3,740           | 3,825           |
| kerb & Channel                               | 880               | 880             | 880             | 902             |
| Drainage                                     | 5,020             | 4,620           | 4,620           | 4,727           |
| Recreational, leisure & community facilities | 4,600             | 0               | 200             | 0               |
| Waste management                             | 1,309             | 1,355           | 0               | 0               |
| Parks, open space & streetscapes             | 53,012            | 54,692          | 40,644          | 35,666          |
| Aerodromes                                   | 0                 | 0               | 0               | 0               |
| Off street car parks                         | 0                 | 0               | 0               | 0               |
| Other Structures                             | 4,454             | 3,420           | 1,420           | 1,431           |
| <b>Total Infrastructure</b>                  | <b>92,617</b>     | <b>85,229</b>   | <b>68,026</b>   | <b>63,216</b>   |
| <b>Total Capital Works Expenditure</b>       | <b>206,582</b>    | <b>180,151</b>  | <b>135,812</b>  | <b>113,309</b>  |
| <b>Represented by:</b>                       |                   |                 |                 |                 |
| New asset expenditure                        | 91,985            | 57,762          | 46,339          | 41,339          |
| Asset renewal expenditure                    | 49,304            | 44,839          | 46,486          | 45,069          |
| Asset upgrade expenditure                    | 65,043            | 77,549          | 42,987          | 26,900          |
| Asset expansion expenditure                  | 250               | 0               | 0               | 0               |
| <b>Total Capital Works Expenditure</b>       | <b>206,582</b>    | <b>180,151</b>  | <b>135,812</b>  | <b>113,309</b>  |



# BUDGET

## 2024-25

### SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE FOR THE FOUR YEARS ENDING 30 JUNE 2028

#### 2025

|  | Asset Expenditure Types |                  |                |                |                  | Funding Sources |               |                      |                     |                   |
|--|-------------------------|------------------|----------------|----------------|------------------|-----------------|---------------|----------------------|---------------------|-------------------|
|  | Total \$'000            | Asset New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Total \$'000    | Grants \$'000 | Contributions \$'000 | Council Cash \$'000 | Borrowings \$'000 |
| Property                                     | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Land   | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Land Improvements                            | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Buildings                                    | 29,107                  | 24,188           | 4,600          | 120            | 0                | 29,107          | 0             | 0                    | 17,513              | 11,594            |
| Building Improvements                        | 62,678                  | 4,126            | 6,447          | 52,105         | 0                | 62,678          | 393           | 0                    | 46,713              | 15,572            |
| Leasehold Improvements                       | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Heritage buildings                           | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| <b>Total Property</b>                        | <b>91,785</b>           | <b>28,314</b>    | <b>11,247</b>  | <b>52,225</b>  | <b>0</b>         | <b>91,785</b>   | <b>393</b>    | <b>0</b>             | <b>64,226</b>       | <b>27,166</b>     |
| Plant and Equipment                          | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Plant & Equipment                            | 4,452                   | 2,676            | 1,776          | 0              | 0                | 4,452           | 0             | 0                    | 3,892               | 560               |
| Fixtures, Fittings & Furniture               | 1,703                   | 1,480            | 15             | 198            | 0                | 1,703           | 0             | 0                    | 453                 | 1,250             |
| Computers and telecommunications             | 14,624                  | 7,014            | 7,611          | 0              | 0                | 14,624          | 0             | 0                    | 0                   | 14,624            |
| Heritage plant and equipment                 | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Library books                                | 1,400                   | 0                | 1,400          | 0              | 0                | 1,400           | 0             | 0                    | 1,400               | 0                 |
| <b>Total Plant and Equipment</b>             | <b>22,180</b>           | <b>11,180</b>    | <b>10,902</b>  | <b>198</b>     | <b>0</b>         | <b>22,180</b>   | <b>0</b>      | <b>0</b>             | <b>5,745</b>        | <b>16,435</b>     |
| <b>Infrastructure</b>                        | <b>0</b>                | <b>0</b>         | <b>0</b>       | <b>0</b>       | <b>0</b>         | <b>0</b>        | <b>0</b>      | <b>0</b>             | <b>0</b>            | <b>0</b>          |
| Roads  | 5,892                   | 250              | 5,642          | 0              | 0                | 5,892           | 2,142         | 0                    | 3,750               | 0                 |
| Bridges                                      | 5,130                   | 0                | 5,130          | 0              | 0                | 5,130           | 0             | 0                    | 5,130               | 0                 |
| Footpaths and cycleways                      | 13,200                  | 9,000            | 3,700          | 260            | 260              | 13,200          | 6,000         | 0                    | 7,200               | 0                 |
| Drains                                       | 4,140                   | 340              | 3,400          | 400            | 0                | 4,140           | 0             | 0                    | 4,140               | 0                 |
| Kerb & Channel                               | 880                     | 0                | 880            | 0              | 0                | 880             | 0             | 0                    | 880                 | 0                 |
| Drainage                                     | 5,020                   | 340              | 4,280          | 400            | 0                | 5,020           | 0             | 0                    | 5,020               | 0                 |
| Recreational, leisure & community facilities | 4,600                   | 350              | 0              | 4,250          | 0                | 4,600           | 0             | 0                    | 4,600               | 0                 |
| Waste management                             | 1,309                   | 1,309            | 0              | 0              | 0                | 1,309           | 0             | 0                    | 1,309               | 0                 |
| Parks, open space & streetscapes             | 63,012                  | 37,862           | 7,300          | 7,720          | 0                | 63,012          | 19,608        | 14,345               | 13,659              | 6,600             |
| Aerodromes                                   | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Off street car parks                         | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Other Structures                             | 4,454                   | 3,250            | 1,204          | 0              | 0                | 4,454           | 0             | 0                    | 4,054               | 400               |
| <b>Total Infrastructure</b>                  | <b>92,617</b>           | <b>52,491</b>    | <b>27,256</b>  | <b>12,620</b>  | <b>250</b>       | <b>92,617</b>   | <b>27,650</b> | <b>14,345</b>        | <b>44,722</b>       | <b>5,900</b>      |
| <b>Total Capital Works Expenditure</b>       | <b>206,682</b>          | <b>91,985</b>    | <b>49,304</b>  | <b>65,043</b>  | <b>250</b>       | <b>206,682</b>  | <b>28,043</b> | <b>14,345</b>        | <b>114,693</b>      | <b>49,600</b>     |

#### 2026

|  | Asset Expenditure Types |                  |                |                |                  | Funding Sources |               |                      |                     |                   |
|--|-------------------------|------------------|----------------|----------------|------------------|-----------------|---------------|----------------------|---------------------|-------------------|
|  | Total \$'000            | Asset New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Total \$'000    | Grants \$'000 | Contributions \$'000 | Council Cash \$'000 | Borrowings \$'000 |
| Property                                     | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Land   | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Land Improvements                            | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Buildings                                    | 5,600                   | 0                | 5,600          | 0              | 0                | 5,600           | 0             | 0                    | 5,600               | 0                 |
| Building Improvements                        | 71,195                  | 4,220            | 5,386          | 61,589         | 0                | 71,195          | 0             | 6,354                | 31,521              | 33,321            |
| Leasehold Improvements                       | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Heritage buildings                           | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| <b>Total Property</b>                        | <b>76,795</b>           | <b>4,220</b>     | <b>10,986</b>  | <b>61,589</b>  | <b>0</b>         | <b>76,795</b>   | <b>0</b>      | <b>6,354</b>         | <b>37,121</b>       | <b>33,321</b>     |
| Plant and Equipment                          | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Plant & Equipment                            | 3,309                   | 1,894            | 1,415          | 0              | 0                | 3,309           | 0             | 0                    | 2,739               | 570               |
| Fixtures, Fittings & Furniture               | 1,427                   | 1,412            | 15             | 0              | 0                | 1,427           | 0             | 0                    | 177                 | 1,250             |
| Computers and telecommunications             | 11,990                  | 6,860            | 5,131          | 0              | 0                | 11,990          | 0             | 0                    | 0                   | 11,990            |
| Heritage plant and equipment                 | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Library books                                | 1,400                   | 0                | 1,400          | 0              | 0                | 1,400           | 0             | 0                    | 1,400               | 0                 |
| <b>Total Plant and Equipment</b>             | <b>18,127</b>           | <b>10,166</b>    | <b>7,961</b>   | <b>0</b>       | <b>0</b>         | <b>18,127</b>   | <b>0</b>      | <b>0</b>             | <b>4,316</b>        | <b>13,811</b>     |
| <b>Infrastructure</b>                        | <b>0</b>                | <b>0</b>         | <b>0</b>       | <b>0</b>       | <b>0</b>         | <b>0</b>        | <b>0</b>      | <b>0</b>             | <b>0</b>            | <b>0</b>          |
| Roads  | 7,442                   | 0                | 7,442          | 0              | 0                | 7,442           | 2,142         | 0                    | 5,300               | 0                 |
| Bridges                                      | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Footpaths and cycleways                      | 13,700                  | 8,000            | 5,700          | 0              | 0                | 13,700          | 6,000         | 0                    | 7,700               | 0                 |
| Drains                                       | 3,740                   | 340              | 3,400          | 0              | 0                | 3,740           | 0             | 0                    | 3,740               | 0                 |
| Kerb & Channel                               | 880                     | 0                | 880            | 0              | 0                | 880             | 0             | 0                    | 880                 | 0                 |
| Drainage                                     | 4,620                   | 340              | 4,280          | 0              | 0                | 4,620           | 0             | 0                    | 4,620               | 0                 |
| Recreational, leisure & community facilities | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Waste management                             | 1,355                   | 1,355            | 0              | 0              | 0                | 1,355           | 0             | 0                    | 1,355               | 0                 |
| Parks, open space & streetscapes             | 64,692                  | 30,682           | 8,060          | 16,960         | 0                | 64,692          | 10,860        | 14,307               | 17,535              | 12,000            |
| Aerodromes                                   | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Off street car parks                         | 0                       | 0                | 0              | 0              | 0                | 0               | 0             | 0                    | 0                   | 0                 |
| Other Structures                             | 3,420                   | 3,000            | 420            | 0              | 0                | 3,420           | 0             | 0                    | 3,020               | 400               |
| <b>Total Infrastructure</b>                  | <b>85,229</b>           | <b>43,377</b>    | <b>25,892</b>  | <b>15,960</b>  | <b>0</b>         | <b>85,229</b>   | <b>18,992</b> | <b>14,307</b>        | <b>39,530</b>       | <b>12,400</b>     |
| <b>Total Capital Works Expenditure</b>       | <b>180,151</b>          | <b>67,762</b>    | <b>44,839</b>  | <b>77,549</b>  | <b>0</b>         | <b>180,151</b>  | <b>48,992</b> | <b>20,661</b>        | <b>80,967</b>       | <b>69,531</b>     |

# BUDGET

## 2024-25

### 2027

|  | Asset Expenditure Types |                     |                   |                   |                     | Funding Sources |                  |                         |                        |                      |
|--|-------------------------|---------------------|-------------------|-------------------|---------------------|-----------------|------------------|-------------------------|------------------------|----------------------|
|  | Total<br>\$'000         | Asset New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | Total<br>\$'000 | Grants<br>\$'000 | Contributions<br>\$'000 | Council Cash<br>\$'000 | Borrowings<br>\$'000 |
| Property                                     | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Land   | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Land Improvements                            | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Buildings                                    | 5,500                   | 0                   | 5,500             | 0                 | 0                   | 5,500           | 0                | 0                       | 5,500                  | 0                    |
| Building Improvements                        | 45,160                  | 16,800              | 4,683             | 23,677            | 0                   | 45,160          | 0                | 5,000                   | 40,160                 | 0                    |
| Leasehold Improvements                       | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Heritage buildings                           | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| <b>Total Property</b>                        | <b>50,660</b>           | <b>16,800</b>       | <b>10,183</b>     | <b>23,677</b>     | <b>0</b>            | <b>50,660</b>   | <b>0</b>         | <b>5,000</b>            | <b>45,660</b>          | <b>0</b>             |
| Plant and Equipment                          | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Plant & Equipment                            | 5,045                   | 1,200               | 3,845             | 0                 | 0                   | 5,045           | 0                | 0                       | 5,045                  | 0                    |
| Fixtures, Fittings & Furniture               | 1,425                   | 1,410               | 15                | 0                 | 0                   | 1,425           | 0                | 0                       | 1,425                  | 0                    |
| Computers and telecommunications             | 9,256                   | 4,105               | 5,151             | 0                 | 0                   | 9,256           | 0                | 0                       | 9,256                  | 0                    |
| Heritage plant and equipment                 | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Library books                                | 1,400                   | 0                   | 1,400             | 0                 | 0                   | 1,400           | 0                | 0                       | 1,400                  | 0                    |
| <b>Total Plant and Equipment</b>             | <b>17,126</b>           | <b>6,715</b>        | <b>10,411</b>     | <b>0</b>          | <b>0</b>            | <b>17,126</b>   | <b>0</b>         | <b>0</b>                | <b>17,126</b>          | <b>0</b>             |
| Infrastructure                               | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Roads  | 7,442                   | 0                   | 7,442             | 0                 | 0                   | 7,442           | 2,142            | 0                       | 5,300                  | 0                    |
| Bridges                                      | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Footpaths and cycleways                      | 13,700                  | 8,000               | 5,700             | 0                 | 0                   | 13,700          | 6,000            | 0                       | 7,700                  | 0                    |
| Drains                                       | 3,740                   | 340                 | 3,400             | 0                 | 0                   | 3,740           | 0                | 0                       | 3,740                  | 0                    |
| Verb & Channel                               | 880                     | 0                   | 880               | 0                 | 0                   | 880             | 0                | 0                       | 880                    | 0                    |
| Drainage                                     | 4,620                   | 340                 | 4,280             | 0                 | 0                   | 4,620           | 0                | 0                       | 4,620                  | 0                    |
| Recreational, leisure & community facilities | 200                     | 0                   | 0                 | 200               | 0                   | 200             | 0                | 0                       | 200                    | 0                    |
| Waste management                             | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Parks, open space & streetscapes             | 40,644                  | 13,484              | 8,060             | 19,110            | 0                   | 40,644          | 7,440            | 3,515                   | 29,689                 | 0                    |
| Aerodromes                                   | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Off street car parks                         | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Other Structures                             | 1,420                   | 1,000               | 420               | 0                 | 0                   | 1,420           | 0                | 0                       | 1,420                  | 0                    |
| <b>Total Infrastructure</b>                  | <b>68,026</b>           | <b>22,824</b>       | <b>25,892</b>     | <b>19,310</b>     | <b>0</b>            | <b>68,026</b>   | <b>15,582</b>    | <b>3,515</b>            | <b>48,929</b>          | <b>0</b>             |
| <b>Total Capital Works Expenditure</b>       | <b>135,812</b>          | <b>46,339</b>       | <b>46,484</b>     | <b>42,987</b>     | <b>0</b>            | <b>135,812</b>  | <b>15,582</b>    | <b>8,515</b>            | <b>111,715</b>         | <b>0</b>             |

### 2028

|  | Asset Expenditure Types |                     |                   |                   |                     | Funding Sources |                  |                         |                        |                      |
|--|-------------------------|---------------------|-------------------|-------------------|---------------------|-----------------|------------------|-------------------------|------------------------|----------------------|
|  | Total<br>\$'000         | Asset New<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | Total<br>\$'000 | Grants<br>\$'000 | Contributions<br>\$'000 | Council Cash<br>\$'000 | Borrowings<br>\$'000 |
| Property                                     | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Land   | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Land Improvements                            | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Buildings                                    | 5,638                   | 0                   | 5,638             | 0                 | 0                   | 5,638           | 0                | 0                       | 5,638                  | 0                    |
| Building Improvements                        | 29,544                  | 11,744              | 4,800             | 13,000            | 0                   | 29,544          | 0                | 5,000                   | 24,544                 | 0                    |
| Leasehold Improvements                       | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Heritage buildings                           | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| <b>Total Property</b>                        | <b>35,182</b>           | <b>11,744</b>       | <b>10,437</b>     | <b>13,000</b>     | <b>0</b>            | <b>35,182</b>   | <b>0</b>         | <b>5,000</b>            | <b>30,182</b>          | <b>0</b>             |
| Plant and Equipment                          | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Plant & Equipment                            | 2,696                   | 1,200               | 1,496             | 0                 | 0                   | 2,696           | 0                | 0                       | 2,696                  | 0                    |
| Fixtures, Fittings & Furniture               | 1,425                   | 1,410               | 15                | 0                 | 0                   | 1,425           | 0                | 0                       | 1,425                  | 0                    |
| Computers and telecommunications             | 9,384                   | 4,105               | 5,279             | 0                 | 0                   | 9,384           | 0                | 0                       | 9,384                  | 0                    |
| Heritage plant and equipment                 | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Library books                                | 1,435                   | 0                   | 1,435             | 0                 | 0                   | 1,435           | 0                | 0                       | 1,435                  | 0                    |
| <b>Total Plant and Equipment</b>             | <b>14,911</b>           | <b>6,715</b>        | <b>8,196</b>      | <b>0</b>          | <b>0</b>            | <b>14,911</b>   | <b>0</b>         | <b>0</b>                | <b>14,911</b>          | <b>0</b>             |
| Infrastructure                               | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Roads  | 7,575                   | 0                   | 7,575             | 0                 | 0                   | 7,575           | 2,142            | 0                       | 5,433                  | 0                    |
| Bridges                                      | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Footpaths and cycleways                      | 13,818                  | 8,000               | 5,818             | 0                 | 0                   | 13,818          | 6,000            | 0                       | 7,818                  | 0                    |
| Drains                                       | 3,825                   | 340                 | 3,485             | 0                 | 0                   | 3,825           | 0                | 0                       | 3,825                  | 0                    |
| Verb & Channel                               | 902                     | 0                   | 902               | 0                 | 0                   | 902             | 0                | 0                       | 902                    | 0                    |
| Drainage                                     | 4,727                   | 340                 | 4,387             | 0                 | 0                   | 4,727           | 0                | 0                       | 4,727                  | 0                    |
| Recreational, leisure & community facilities | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Waste management                             | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Parks, open space & streetscapes             | 35,666                  | 13,640              | 8,226             | 13,800            | 0                   | 35,666          | 6,000            | 2,800                   | 27,166                 | 0                    |
| Aerodromes                                   | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Off street car parks                         | 0                       | 0                   | 0                 | 0                 | 0                   | 0               | 0                | 0                       | 0                      | 0                    |
| Other Structures                             | 1,431                   | 1,000               | 431               | 0                 | 0                   | 1,431           | 0                | 0                       | 1,431                  | 0                    |
| <b>Total Infrastructure</b>                  | <b>63,216</b>           | <b>22,880</b>       | <b>26,436</b>     | <b>13,500</b>     | <b>0</b>            | <b>63,216</b>   | <b>14,142</b>    | <b>2,800</b>            | <b>46,574</b>          | <b>0</b>             |
| <b>Total Capital Works Expenditure</b>       | <b>113,309</b>          | <b>41,339</b>       | <b>45,069</b>     | <b>26,500</b>     | <b>0</b>            | <b>113,309</b>  | <b>14,142</b>    | <b>7,800</b>            | <b>91,667</b>          | <b>0</b>             |

# BUDGET 2024-25

## APPENDIX D – PERFORMANCE INDICATORS

### Financial performance indicators

| Measure                    | Actual<br>2022-23   | Forecast<br>2023-24 | Budget<br>2024-25 | 4 Year Projections |         |         | Trend +/- |   |
|----------------------------|---|---------------------|-------------------|--------------------|---------|---------|-----------|---|
|                            |   |                     |                   | 2025-26            | 2026-27 | 2027-28 |           |   |
| <b>Operating Positions</b> |   |                     |                   |                    |         |         |           |   |
| Adjusted underlying result | Underlying surplus/(deficit) / underlying revenue   | -1.2%               | -3.1%             | 0.0%               | 0.1%    | 0.1%    | 0.2%      | ↑ |
| <b>Liquidity</b>           |   |                     |                   |                    |         |         |           |   |
| Working Capital            | Current assets/Current Liabilities  | 110%                | 80%               | 80%                | 80%     | 80%     | 80%       | ↔ |
| Cash Ratio                 | Cash and cash equivalents/Current Liabilities   | 27%                 | 54%               | 59%                | 59%     | 56%     | 51%       | ↓ |
| <b>Obligations</b>         |   |                     |                   |                    |         |         |           |   |
| Loans and borrowings       | Interest bearing loans and borrowings/rate revenue  | 32%                 | 44%               | 55%                | 68%     | 49%     | 45%       | ↔ |
| Loans and borrowings       | Interest and principal repayments on interest bearing loans and borrowings /rate revenue          | 10.2%               | 0.8%              | 1.9%               | 2.5%    | 2.6%    | 2.0%      | ↑ |
| Indebtedness               | Non-current liabilities/own source revenue  | 24.6%               | 33.9%             | 38.9%              | 49.1%   | 33.7%   | 33.7%     | ↔ |
| Asset renewal              | Asset renewal expense/Asset depreciation  | 114%                | 113%              | 133%               | 139%    | 98%     | 78%       | ↓ |
| <b>Stability</b>           |   |                     |                   |                    |         |         |           |   |
| Rates concentration        | Rates revenue/adjusted underlying revenue   | 65%                 | 66%               | 65%                | 68%     | 63%     | 68%       | ↑ |
| <b>Efficiency</b>          |   |                     |                   |                    |         |         |           |   |
| Expenditure level          | Total Expenses/no of property assessments   | 4,010               | 4,367             | 4,031              | 4,101   | 4,172   | 4,272     | ↑ |
| Revenue level              | Total rate revenue / Number of property assessments   | 2,225               | 2,400             | 2,341              | 2,389   | 2,437   | 2,486     | ↑ |
| Workforce turnover         | No of permanent staff resignations & terminations/Average no of perm staff for the financial year | 13.0%               | 11.0%             | 9.0%               | 9.0%    | 9.0%    | 9.0%      | ↔ |

### Service performance indicators

| Indicator   | Measure  | Actual<br>2022-23 | Forecast<br>2023-24 | Budget<br>2024-25 | 4 Year Projections |         |         | Trend +/- |
|---|--|-------------------|---------------------|-------------------|--------------------|---------|---------|-----------|
|   |  |                   |                     |                   | 2025-26            | 2026-27 | 2027-28 |           |
| <b>Governance</b>   |  |                   |                     |                   |                    |         |         |           |
| Satisfaction with community consultation and engagement         | Community satisfaction rating out of 100 with the consultation and engagement efforts of Council   | 56.0              | 0.0                 | 58.0              | 58.0               | 58.0    | 58.0    | ↔         |
| <b>Roads</b>  |  |                   |                     |                   |                    |         |         |           |
| Sealed local roads below the intervention level                 | Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads                                    | 93.2%             | 97.0%               | 95.0%             | 95.0%              | 95.0%   | 95.0%   | ↑         |
| <b>Statutory planning</b>                                       |  |                   |                     |                   |                    |         |         |           |
| Planning applications decided within the relevant required time | Number of planning application decisions made within the relevant required time / Number of decisions made   | 65.5%             | 67.0%               | 70.0%             | 72.1%              | 74.3%   | 76.5%   | ↑         |
| <b>Waste management</b>   |  |                   |                     |                   |                    |         |         |           |
| Kerbside collection waste diverted from landfill                | Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins | 29.5%             | 29.5%               | 30.0%             | 33.0%              | 36.3%   | 39.9%   | ↑         |

#### Key to trend

- ↑ Budgeted increasing trend
- ↔ Neutral
- ↓ Budgeted decreasing trend

# BUDGET 2024-25

## APPENDIX E – COUNCIL WORKS PROGRAM PROJECTS

THE YEAR ENDING 30 JUNE 2025

| Program Code                                    | Title   | Cash              | Grants         | Parking Levy | External | Public Open Space | Borrowings        | Total Project Cost |
|---|---|-------------------|----------------|--------------|----------|-------------------|-------------------|--------------------|
| <b>CAPITAL WORKS PROGRAM</b>                    |   |                   |                |              |          |                   |                   |                    |
| <b>Property</b>                                 |   |                   |                |              |          |                   |                   |                    |
| <b>Buildings</b>                                |   |                   |                |              |          |                   |                   |                    |
| <b>New Asset Expenditure</b>                    |   |                   |                |              |          |                   |                   |                    |
| 17B1404N  | Kensington Community Recreation Precinct Redevelopment                      | 11,593,806        | -              | -            | -        | -                 | 11,593,806        | 23,187,612         |
| 24B2807N  | Queen's Corner Building   | 1,000,000         | -              | -            | -        | -                 | -                 | 1,000,000          |
| <b>Total New Asset Expenditure</b>              |   | <b>12,593,806</b> | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>11,593,806</b> | <b>24,187,612</b>  |
| <b>Asset Renewal</b>                            |   |                   |                |              |          |                   |                   |                    |
| 24B3702R  | Property Services Renewal Works   | 4,500,000         | -              | -            | -        | -                 | -                 | 4,500,000          |
| 24B3708R  | Melbourne Town Hall Renewal Program   | 300,000           | -              | -            | -        | -                 | -                 | 300,000            |
| <b>Total Asset Renewal Expenditure</b>          |   | <b>4,800,000</b>  | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>-</b>          | <b>4,800,000</b>   |
| <b>Asset Upgrade</b>                            |   |                   |                |              |          |                   |                   |                    |
| 24B4128N  | Boyd Fit out and Refurbishment  | 119,500           | -              | -            | -        | -                 | -                 | 119,500            |
| <b>Total Asset Upgrade Expenditure</b>          |   | <b>119,500</b>    | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>-</b>          | <b>119,500</b>     |
| <b>Total Buildings</b>                          |   | <b>17,513,306</b> | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>11,593,806</b> | <b>29,107,112</b>  |
| <b>Building Improvements</b>                    |   |                   |                |              |          |                   |                   |                    |
| <b>New Asset Expenditure</b>                    |   |                   |                |              |          |                   |                   |                    |
| 21B4431N  | North Melbourne Community Centre Redevelopment                              | 1,730,000         | -              | -            | -        | -                 | -                 | 1,730,000          |
| 23B3309N  | Power Melbourne   | -                 | 393,000        | -            | -        | -                 | 303,106           | 696,106            |
| 24B3712N  | Property Services Sustainability New Works                                  | 200,000           | -              | -            | -        | -                 | -                 | 200,000            |
| 23B3712N  | Gas Free Operations   | 1,500,000         | -              | -            | -        | -                 | -                 | 1,500,000          |
| <b>Total New Asset Expenditure</b>              |   | <b>3,430,000</b>  | <b>393,000</b> | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>303,106</b>    | <b>4,126,106</b>   |
| <b>Asset Renewal</b>                            |   |                   |                |              |          |                   |                   |                    |
| 24B3701R  | Property Services DDA Works   | 400,000           | -              | -            | -        | -                 | -                 | 400,000            |
| 24B3714R  | Property Services Sustainability Renewal Works                              | 400,000           | -              | -            | -        | -                 | -                 | 400,000            |
| 24B3706R  | Renewal Works - Melbourne Town Hall   | 1,800,000         | -              | -            | -        | -                 | -                 | 1,800,000          |
| 24B3707R  | Renewal Works - CH1 CH2 and City Village                                    | 3,846,510         | -              | -            | -        | -                 | -                 | 3,846,510          |
| <b>Total Asset Renewal Expenditure</b>          |   | <b>6,446,510</b>  | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>-</b>          | <b>6,446,510</b>   |
| <b>Asset Upgrade</b>                            |   |                   |                |              |          |                   |                   |                    |
| 14G1301N  | Queen Victoria Market Precinct Renewal Program                              | 36,636,614        | -              | -            | -        | -                 | 15,268,543        | 51,905,157         |
| 24B3705N  | Future Office Accommodation   | 200,000           | -              | -            | -        | -                 | -                 | 200,000            |
| <b>Total Asset Upgrade Expenditure</b>          |   | <b>36,836,614</b> | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>15,268,543</b> | <b>52,105,157</b>  |
| <b>Total Building Improvements</b>              |   | <b>46,713,124</b> | <b>393,000</b> | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>15,571,649</b> | <b>62,677,773</b>  |
| <b>Total Property</b>                           |   | <b>64,226,430</b> | <b>393,000</b> | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>27,165,455</b> | <b>91,784,885</b>  |
| <b>Plant &amp; Equipment</b>                    |   |                   |                |              |          |                   |                   |                    |
| <b>Plant &amp; Equipment</b>                    |   |                   |                |              |          |                   |                   |                    |
| <b>New Asset Expenditure</b>                    |   |                   |                |              |          |                   |                   |                    |
| 24B5110N  | Christmas Decorations NEW   | 900,000           | -              | -            | -        | -                 | -                 | 900,000            |
| 24B5111N  | Moomba Festival - Parade Floats   | 300,000           | -              | -            | -        | -                 | -                 | 300,000            |
| 23B5903N  | Implementation of Parking & Kerbside Management Plan (PKMP Recommendations) | 1,476,000         | -              | -            | -        | -                 | -                 | 1,476,000          |
| <b>Total New Asset Expenditure</b>              |   | <b>2,676,000</b>  | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>-</b>          | <b>2,676,000</b>   |
| <b>Asset Renewal</b>                            |   |                   |                |              |          |                   |                   |                    |
| 24B1204R  | Renewal of Safe City Cameras  | 120,000           | -              | -            | -        | -                 | -                 | 120,000            |
| 24B3601R  | Corporate Fleet Replacement   | 200,000           | -              | -            | -        | -                 | -                 | 200,000            |
| 24B4427R  | Community Sports Equipment Renewal  | 50,000            | -              | -            | -        | -                 | -                 | 50,000             |
| 24B4429R  | Melbourne City Baths equipment renewal and maintenance                      | 75,000            | -              | -            | -        | -                 | -                 | 75,000             |
| 24B4503R  | Children's and Family Services Equipment and Resources Renewal              | 50,000            | -              | -            | -        | -                 | -                 | 50,000             |
| 24B5101R  | Christmas Decorations - Renewal   | 300,000           | -              | -            | -        | -                 | -                 | 300,000            |
| 24B5102R  | Moomba Festival - Parade Assets Renewal                                     | 100,000           | -              | -            | -        | -                 | -                 | 100,000            |
| 24B5901R  | Parking Infrastructure Renewal  | -                 | -              | -            | -        | -                 | 560,000           | 560,000            |
| 24B5902R  | PDA fleet replacement   | 321,125           | -              | -            | -        | -                 | -                 | 321,125            |
| <b>Total Asset Renewal Expenditure</b>          |   | <b>1,216,125</b>  | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>560,000</b>    | <b>1,776,125</b>   |
| <b>Total Plant and Equipment</b>                |   | <b>3,892,125</b>  | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>560,000</b>    | <b>4,452,125</b>   |
| <b>Fixtures, Fittings &amp; Furniture</b>       |   |                   |                |              |          |                   |                   |                    |
| <b>New Asset Expenditure</b>                    |   |                   |                |              |          |                   |                   |                    |
| 24B1340N  | Pedestrian Monitoring Program - Expansion of sensor network                 | 60,000            | -              | -            | -        | -                 | -                 | 60,000             |
| 24B1377N  | Road Safety Initiatives   | -                 | -              | -            | -        | -                 | 1,250,000         | 1,250,000          |
| 24B3711N  | Furniture and Equipment New Purchases                                       | 100,000           | -              | -            | -        | -                 | -                 | 100,000            |
| 24B4125N  | Equipment purchase & maintenance - Kensington Town Hall                     | 80,000            | -              | -            | -        | -                 | -                 | 80,000             |
| <b>Total New Asset Expenditure</b>              |   | <b>240,000</b>    | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>1,250,000</b>  | <b>1,490,000</b>   |
| <b>Asset Renewal</b>                            |   |                   |                |              |          |                   |                   |                    |
| 24B5103R  | Now Or Never Festival Hub   | 15,000            | -              | -            | -        | -                 | -                 | 15,000             |
| <b>Total Asset Renewal Expenditure</b>          |   | <b>15,000</b>     | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>-</b>          | <b>15,000</b>      |
| <b>Asset Upgrade</b>                            |   |                   |                |              |          |                   |                   |                    |
| 24B4111N  | Arts House asset renewal 2024-25  | 198,000           | -              | -            | -        | -                 | -                 | 198,000            |
| <b>Total Asset Upgrade Expenditure</b>          |   | <b>198,000</b>    | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>-</b>          | <b>198,000</b>     |
| <b>Total Fixtures, Fittings &amp; Furniture</b> |   | <b>453,000</b>    | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>1,250,000</b>  | <b>1,703,000</b>   |
| <b>Computers and Telecommunications</b>         |   |                   |                |              |          |                   |                   |                    |
| <b>New Asset Expenditure</b>                    |   |                   |                |              |          |                   |                   |                    |
| 24B0302N  | Technology and Digital Innovation - New                                     | -                 | -              | -            | -        | -                 | 7,013,820         | 7,013,820          |
| <b>Total New Asset Expenditure</b>              |   | <b>-</b>          | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>7,013,820</b>  | <b>7,013,820</b>   |
| <b>Asset Renewal</b>                            |   |                   |                |              |          |                   |                   |                    |
| 24B0303R  | Technology Modernisation - Renewal  | -                 | -              | -            | -        | -                 | 7,610,676         | 7,610,676          |
| <b>Total Asset Renewal Expenditure</b>          |   | <b>-</b>          | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>7,610,676</b>  | <b>7,610,676</b>   |
| <b>Total Computers and Telecommunications</b>   |   | <b>-</b>          | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>14,624,496</b> | <b>14,624,496</b>  |
| <b>Library Books</b>                            |   |                   |                |              |          |                   |                   |                    |
| <b>Asset Renewal</b>                            |   |                   |                |              |          |                   |                   |                    |
| 24B4110R  | Library Collection Renewal  | 1,400,000         | -              | -            | -        | -                 | -                 | 1,400,000          |
| <b>Total Asset Renewal Expenditure</b>          |   | <b>1,400,000</b>  | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>-</b>          | <b>1,400,000</b>   |
| <b>Total Library Books</b>                      |   | <b>1,400,000</b>  | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>-</b>          | <b>1,400,000</b>   |
| <b>Total Plant and Equipment</b>                |   | <b>5,745,125</b>  | <b>-</b>       | <b>-</b>     | <b>-</b> | <b>-</b>          | <b>16,434,496</b> | <b>22,179,621</b>  |

For all Appendix E schedules: Funding sources for specific projects remain subject to detailed planning and approval processes, including assessment for suitability in accordance with Council's financial policies.

# BUDGET

## 2024-25

| Program Code  | Title  | Cash              | Grants            |                  | Contributions |                   | Borrowings       | Total Project Cost |
|---|--|-------------------|-------------------|------------------|---------------|-------------------|------------------|--------------------|
|   |  |                   | Grants            | Parking Levy     | External      | Public Open Space |                  |                    |
| <b>CAPITAL WORKS PROGRAM</b>                                  |  |                   |                   |                  |               |                   |                  |                    |
| <b>Infrastructure</b>   |  |                   |                   |                  |               |                   |                  |                    |
| <b>Roads</b>  |  |                   |                   |                  |               |                   |                  |                    |
| <b>New Asset Expenditure</b>                                  |  |                   |                   |                  |               |                   |                  |                    |
| 24B1374N  | Little Streets   | 250,000           | -                 | -                | -             | -                 | -                | 250,000            |
| <b>Total New Asset Expenditure</b>                            |  | <b>250,000</b>    | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>250,000</b>     |
| <b>Asset Renewal</b>  |  |                   |                   |                  |               |                   |                  |                    |
| 24B1353R  | Roads to Recovery program  | -                 | 468,698           | -                | -             | -                 | -                | 468,698            |
| 24B1354R  | Victorian Grants Commission - Local Road Funding                                     | -                 | 673,454           | -                | -             | -                 | -                | 673,454            |
| 24B1356R  | Roadway Renewal  | 3,000,000         | -                 | -                | -             | -                 | -                | 3,000,000          |
| 24B1365R  | Improving Pedestrian Safety  | 500,000           | -                 | 1,000,000        | -             | -                 | -                | 1,500,000          |
| <b>Total Asset Renewal Expenditure</b>                        |  | <b>3,500,000</b>  | <b>1,142,152</b>  | <b>1,000,000</b> | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>5,642,152</b>   |
| <b>Total Roads</b>  |  | <b>3,750,000</b>  | <b>1,142,152</b>  | <b>1,000,000</b> | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>5,892,152</b>   |
| <b>Bridges</b>  |  |                   |                   |                  |               |                   |                  |                    |
| <b>Asset Renewal</b>  |  |                   |                   |                  |               |                   |                  |                    |
| 24B1379R  | Princes Bridge Bluestone Repair works  | 5,130,000         | -                 | -                | -             | -                 | -                | 5,130,000          |
| <b>Total Asset Renewal Expenditure</b>                        |  | <b>5,130,000</b>  | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>5,130,000</b>   |
| <b>Total Bridges</b>  |  | <b>5,130,000</b>  | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>5,130,000</b>   |
| <b>Footpath &amp; Cycleways</b>                               |  |                   |                   |                  |               |                   |                  |                    |
| <b>New Asset Expenditure</b>                                  |  |                   |                   |                  |               |                   |                  |                    |
| 24B1339N  | Major Streetscape Improvements   | -                 | -                 | 5,000,000        | -             | -                 | -                | 5,000,000          |
| 24B1341N  | Cycle Infrastructure   | 4,000,000         | -                 | -                | -             | -                 | -                | 4,000,000          |
| <b>Total New Asset Expenditure</b>                            |  | <b>4,000,000</b>  | <b>-</b>          | <b>5,000,000</b> | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>9,000,000</b>   |
| <b>Asset Renewal</b>  |  |                   |                   |                  |               |                   |                  |                    |
| 24B1344R  | DDA Compliance - Infrastructure  | 500,000           | -                 | -                | -             | -                 | -                | 500,000            |
| 24B1362R  | Footpath Renewal   | 2,200,000         | -                 | 1,000,000        | -             | -                 | -                | 3,200,000          |
| <b>Total Asset Renewal Expenditure</b>                        |  | <b>2,700,000</b>  | <b>-</b>          | <b>1,000,000</b> | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>3,700,000</b>   |
| <b>Asset Upgrade</b>  |  |                   |                   |                  |               |                   |                  |                    |
| 24B1371N  | Lygon Street   | -                 | -                 | -                | -             | -                 | -                | -                  |
| 24B2608N  | Elizabeth Street   | 250,000           | -                 | -                | -             | -                 | -                | 250,000            |
| <b>Total Asset Upgrade Expenditure</b>                        |  | <b>250,000</b>    | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>250,000</b>     |
| <b>Asset Expansion</b>  |  |                   |                   |                  |               |                   |                  |                    |
| 24B1373N  | Future Streets   | 250,000           | -                 | -                | -             | -                 | -                | 250,000            |
| <b>Total Expansion Expenditure</b>                            |  | <b>250,000</b>    | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>250,000</b>     |
| <b>Total Footpath and Cycleways</b>                           |  | <b>7,200,000</b>  | <b>-</b>          | <b>6,000,000</b> | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>13,200,000</b>  |
| <b>Drainage</b>   |  |                   |                   |                  |               |                   |                  |                    |
| <b>New Asset Expenditure</b>                                  |  |                   |                   |                  |               |                   |                  |                    |
| 24B1337N  | New Drainage Infrastructure  | 340,000           | -                 | -                | -             | -                 | -                | 340,000            |
| <b>Total New Asset Expenditure</b>                            |  | <b>340,000</b>    | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>340,000</b>     |
| <b>Asset Renewal</b>  |  |                   |                   |                  |               |                   |                  |                    |
| 24B1349R  | Flood Mitigation Renewal   | 1,200,000         | -                 | -                | -             | -                 | -                | 1,200,000          |
| 24B1350R  | Drains renewal   | 2,200,000         | -                 | -                | -             | -                 | -                | 2,200,000          |
| <b>Total Asset Renewal Expenditure</b>                        |  | <b>3,400,000</b>  | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>3,400,000</b>   |
| <b>Asset Upgrade</b>  |  |                   |                   |                  |               |                   |                  |                    |
| 24B1441N  | Shrine Drainage Upgrade  | 400,000           | -                 | -                | -             | -                 | -                | 400,000            |
| <b>Total Asset Upgrade Expenditure</b>                        |  | <b>400,000</b>    | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>400,000</b>     |
| <b>Total Drainage</b>   |  | <b>4,140,000</b>  | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>4,140,000</b>   |
| <b>Recreational, Leisure &amp; Community Facilities</b>       |  |                   |                   |                  |               |                   |                  |                    |
| <b>New Asset Expenditure</b>                                  |  |                   |                   |                  |               |                   |                  |                    |
| 23B4433N  | Melbourne City Baths Redevelopment   | 350,000           | -                 | -                | -             | -                 | -                | 350,000            |
| <b>Total New Asset Expenditure</b>                            |  | <b>350,000</b>    | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>350,000</b>     |
| <b>Asset Upgrade</b>  |  |                   |                   |                  |               |                   |                  |                    |
| 21B4428N  | Riverside Skate Park Redevelopment   | -                 | -                 | -                | -             | -                 | -                | -                  |
| 23B4434N  | Community Sports Pavilion Upgrade (Ryder Pavilion)                                   | 4,250,000         | -                 | -                | -             | -                 | -                | 4,250,000          |
| <b>Total Asset Upgrade Expenditure</b>                        |  | <b>4,250,000</b>  | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>4,250,000</b>   |
| <b>Total Recreational, Leisure &amp; Community Facilities</b> |  | <b>4,600,000</b>  | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>         | <b>4,600,000</b>   |
| <b>Parks, Open Space &amp; Streetscapes</b>                   |  |                   |                   |                  |               |                   |                  |                    |
| <b>New Asset Expenditure</b>                                  |  |                   |                   |                  |               |                   |                  |                    |
| 21B1432N  | Urban Renewal Open Spaces  | -                 | -                 | -                | -             | 2,700,000         | -                | 2,700,000          |
| 21B1433N  | City Road Masterplan   | -                 | 3,500,000         | -                | -             | -                 | -                | 3,500,000          |
| 21B2514N  | Greenline  | 5,000,000         | 12,500,000        | -                | -             | -                 | 5,000,000        | 22,500,000         |
| 23B1443N  | Moonee Ponds Creek Stormwater Harvesting for Princes Park                            | 250,000           | 250,000           | -                | -             | -                 | -                | 500,000            |
| 23B1444N  | Bedford Street Pocket Park   | -                 | 257,833           | -                | -             | 3,566,408         | -                | 3,824,241          |
| 23B1445N  | Miles and Dodds Street Reserve   | -                 | -                 | -                | -             | 350,000           | -                | 350,000            |
| 23B1446N  | Chapman Street Pocket Park   | -                 | -                 | -                | -             | 450,000           | -                | 450,000            |
| 24B1428N  | Climate Adaptation Urban Landscapes New Works  | -                 | -                 | -                | -             | 3,214,000         | -                | 3,214,000          |
| 24B1437N  | Norrmaby Road Reserve Expansion  | -                 | -                 | -                | -             | 550,000           | -                | 550,000            |
| 24B1442N  | Wundwin Wo-wurung Co-designed Place of Knowledge Exchange (Royal Park)               | 93,925            | -                 | -                | -             | -                 | -                | 93,925             |
| 24B1449N  | Southbank Boulevard  | 250,000           | -                 | -                | -             | -                 | -                | 250,000            |
| 24B5109N  | Wavinding signage program - Extending signs to priority areas                        | 60,000            | -                 | -                | -             | -                 | -                | 60,000             |
| <b>Total New Asset Expenditure</b>                            |  | <b>5,653,925</b>  | <b>16,507,833</b> | <b>-</b>         | <b>-</b>      | <b>10,830,408</b> | <b>5,000,000</b> | <b>37,992,166</b>  |
| <b>Asset Renewal</b>  |  |                   |                   |                  |               |                   |                  |                    |
| 24B1409R  | Carlton Gardens Fig Tree and Meeting Place Landscape Works                           | 250,000           | -                 | -                | -             | -                 | -                | 250,000            |
| 24B1443R  | Parks Renewal Program  | 3,300,000         | -                 | -                | -             | 1,000,000         | -                | 4,300,000          |
| 24B1444R  | Climate Adaptation Urban Landscapes Renewal Works (CASP)                             | 550,000           | -                 | -                | -             | -                 | -                | 550,000            |
| 24B1445R  | Parks Tree Planting and Replacement Program  | 1,700,000         | -                 | -                | -             | -                 | -                | 1,700,000          |
| 24B1446R  | Median and Tree Plot Renewals  | 150,000           | -                 | -                | -             | -                 | -                | 150,000            |
| 24B1447R  | Create habitat to increase nature in the city  | 200,000           | -                 | -                | -             | -                 | -                | 200,000            |
| 24B4422R  | Waterways Renewal Program  | 150,000           | -                 | -                | -             | -                 | -                | 150,000            |
| <b>Total Asset Renewal Expenditure</b>                        |  | <b>6,300,000</b>  | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>1,000,000</b>  | <b>-</b>         | <b>7,300,000</b>   |
| <b>Asset Upgrade</b>  |  |                   |                   |                  |               |                   |                  |                    |
| 20B2301N  | N+W Melb and Docklands Transport + Amenity Program (TAP)                             | -                 | 3,000,000         | -                | -             | -                 | 2,500,000        | 6,000,000          |
| 20B3308N  | Southbank Promenade  | 250,000           | -                 | -                | -             | -                 | -                | 250,000            |
| 22B1438N  | Alexandria Gardens and Boathouse Drive - Domain Parklands Master Plan Implementation | 120,000           | -                 | -                | -             | -                 | -                | 120,000            |
| 22B1439N  | Carlton Gardens Master Plan Works Implementation                                     | 135,000           | -                 | -                | -             | 15,000            | -                | 150,000            |
| 22B1440N  | Edmund Herring Oval Precinct - Domain Parklands Master Plan                          | 150,000           | -                 | -                | -             | -                 | -                | 150,000            |
| 24B1348N  | Queensbridge Square  | 500,000           | -                 | -                | -             | -                 | -                | 500,000            |
| 24B1450N  | Uni Square Stage 2 Redevelopment   | 550,000           | -                 | -                | -             | -                 | -                | 550,000            |
| <b>Total Asset Upgrade Expenditure</b>                        |  | <b>1,705,000</b>  | <b>3,000,000</b>  | <b>-</b>         | <b>-</b>      | <b>2,515,000</b>  | <b>500,000</b>   | <b>7,720,000</b>   |
| <b>Total Parks, Open Space &amp; Streetscapes</b>             |  | <b>13,658,925</b> | <b>19,507,833</b> | <b>-</b>         | <b>-</b>      | <b>14,345,408</b> | <b>5,500,000</b> | <b>53,012,166</b>  |



# BUDGET

## 2024-25

| Program Code                           | Title   | Cash               | Grants            |                  | Contributions |                   | Borrowings        | Total Project Cost |
|--|---|--------------------|-------------------|------------------|---------------|-------------------|-------------------|--------------------|
|  |   |                    | Grants            | Parking Levy     | External      | Public Open Space |                   |                    |
| <b>CAPITAL WORKS PROGRAM</b>           |   |                    |                   |                  |               |                   |                   |                    |
| <b>Infra Structure</b>                 |   |                    |                   |                  |               |                   |                   |                    |
| <b>Other Structures</b>                |   |                    |                   |                  |               |                   |                   |                    |
| <b>New Asset Expenditure</b>           |   |                    |                   |                  |               |                   |                   |                    |
| 180410N                                | City North Urban Realm Improvements               | 269,000            | -                 | -                | -             | -                 | -                 | 269,000            |
| 180410N                                | Public Art Melbourne - Growth Areas               | 2,000,000          | -                 | -                | -             | -                 | -                 | 2,000,000          |
| 2404124N                               | Public Art  | 1,000,000          | -                 | -                | -             | -                 | -                 | 1,000,000          |
| <b>Total New Asset Expenditure</b>     |   | <b>3,269,000</b>   | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>          | <b>3,269,000</b>   |
| <b>Asset Renewal</b>                   |   |                    |                   |                  |               |                   |                   |                    |
| 2401342B                               | Green Furniture Renewal                           | -                  | -                 | -                | -             | -                 | 400,000           | 400,000            |
| 2401350B                               | Renewal of Yarra Park Quay Wharf                  | 784,000            | -                 | -                | -             | -                 | -                 | 784,000            |
| 2401343B                               | Bayview Park Renewal                              | 20,000             | -                 | -                | -             | -                 | -                 | 20,000             |
| <b>Total Asset Renewal Expenditure</b> |   | <b>804,000</b>     | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>400,000</b>    | <b>1,204,000</b>   |
| <b>Total Other Structures</b>          |   | <b>4,073,000</b>   | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>400,000</b>    | <b>4,473,000</b>   |
| <b>Vegetation Management</b>           |   |                    |                   |                  |               |                   |                   |                    |
| <b>New Asset Expenditure</b>           |   |                    |                   |                  |               |                   |                   |                    |
| 2401002N                               | Waste and Resource Recovery Hub Expansion Program | 1,308,500          | -                 | -                | -             | -                 | -                 | 1,308,500          |
| <b>Total New Asset Expenditure</b>     |   | <b>1,308,500</b>   | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>          | <b>1,308,500</b>   |
| <b>Total Vegetation Management</b>     |   | <b>1,308,500</b>   | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>          | <b>1,308,500</b>   |
| <b>Kerb &amp; Channel</b>              |   |                    |                   |                  |               |                   |                   |                    |
| <b>Asset Renewal</b>                   |   |                    |                   |                  |               |                   |                   |                    |
| 2401315B                               | Kerb and Channel Renewal                          | 890,000            | -                 | -                | -             | -                 | -                 | 890,000            |
| <b>Total Asset Renewal Expenditure</b> |   | <b>890,000</b>     | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>          | <b>890,000</b>     |
| <b>Total Kerb &amp; Channel</b>        |   | <b>890,000</b>     | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>          | <b>890,000</b>     |
| <b>Total Infrastructure</b>            |   | <b>44,721,833</b>  | <b>20,649,985</b> | <b>7,000,000</b> | <b>-</b>      | <b>14,345,408</b> | <b>5,900,000</b>  | <b>92,617,226</b>  |
| <b>TOTAL CAPITAL WORKS PROGRAM</b>     |   | <b>114,629,328</b> | <b>21,042,985</b> | <b>7,000,000</b> | <b>-</b>      | <b>14,345,408</b> | <b>49,499,951</b> | <b>206,527,772</b> |

| Program Code                     | Title  | Cash               | Grants            |                  | Contributions |                   | Borrowings        | Total Project Cost |
|----------------------------------|--|--------------------|-------------------|------------------|---------------|-------------------|-------------------|--------------------|
|                                  |  |                    | Grants            | Parking Levy     | External      | Public Open Space |                   |                    |
| <b>MAINTENANCE PROGRAM</b>       |  |                    |                   |                  |               |                   |                   |                    |
| <b>CAPITAL GRANT</b>             |  |                    |                   |                  |               |                   |                   |                    |
| 23B2802M                         | Make Room Refurbishment  | -                  | 2,000,000         | -                | -             | -                 | -                 | 2,000,000          |
| <b>TOTAL CAPITAL GRANT</b>       |  | <b>-</b>           | <b>2,000,000</b>  | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>          | <b>2,000,000</b>   |
| <b>MAINTENANCE</b>               |  |                    |                   |                  |               |                   |                   |                    |
| 24B0301M                         | IT Maintenance   | 1,328,068          | -                 | -                | -             | -                 | -                 | 1,328,068          |
| 24B1201M                         | Corporate Security Access and Control Maintenance                        | 140,000            | -                 | -                | -             | -                 | -                 | 140,000            |
| 24B1202M                         | Safe City Camera Maintenance   | 163,000            | -                 | -                | -             | -                 | -                 | 163,000            |
| 24B1203M                         | Street Trading Infrastructure Maintenance                                | 200,000            | -                 | -                | -             | -                 | -                 | 200,000            |
| 24B1306M                         | Bridge Maintenance   | 370,000            | -                 | -                | -             | -                 | -                 | 370,000            |
| 24B1309M                         | Street Lighting Maintenance (OMR Charges)                                | 1,152,000          | -                 | -                | -             | -                 | -                 | 1,152,000          |
| 24B1323M                         | Wharf and Marina Maintenance   | 180,000            | -                 | -                | -             | -                 | -                 | 180,000            |
| 24B1326M                         | Bicycle Lane Maintenance   | 185,000            | -                 | -                | -             | -                 | -                 | 185,000            |
| 24B1327M                         | Traffic Signals  | 300,000            | -                 | -                | -             | -                 | -                 | 300,000            |
| 24B1328M                         | Pump Station Maintenance   | 62,500             | -                 | -                | -             | -                 | -                 | 62,500             |
| 24B1329M                         | Fire Hydrant Maintenance   | 56,000             | -                 | -                | -             | -                 | -                 | 56,000             |
| 24B1330M                         | Banner Pole Maintenance  | 34,000             | -                 | -                | -             | -                 | -                 | 34,000             |
| 24B1332M                         | Street Lighting Upgrade  | 600,000            | -                 | -                | -             | -                 | -                 | 600,000            |
| 24B1333M                         | Drains Maintenance   | 80,000             | -                 | -                | -             | -                 | -                 | 80,000             |
| 24B1334M                         | Pedestrian Monitoring - renewal and maintenance of sensors               | 40,000             | -                 | -                | -             | -                 | -                 | 40,000             |
| 24B1336M                         | Advancing Stormwater Harvesting Rollout Project                          | 150,000            | -                 | -                | -             | -                 | -                 | 150,000            |
| 24B1410M                         | Urban Forest Precinct Plan Renewal Program                               | 91,000             | -                 | -                | -             | -                 | -                 | 91,000             |
| 24B1414M                         | Urban Forest Health (Pest and disease management)                        | 340,000            | -                 | -                | -             | -                 | -                 | 340,000            |
| 24B1418M                         | Tree planter maintenance program   | 185,000            | -                 | -                | -             | -                 | -                 | 185,000            |
| 24B2502M                         | Advance Architectural Design   | 50,000             | -                 | -                | -             | -                 | -                 | 50,000             |
| 24B2503M                         | Maintenance of Pedestrian Signage  | 50,000             | -                 | -                | -             | -                 | -                 | 50,000             |
| 24B2504M                         | Advance Industrial Design  | 100,000            | -                 | -                | -             | -                 | -                 | 100,000            |
| 24B2505M                         | Advance Landscape Architecture Design                                    | 75,000             | -                 | -                | -             | -                 | -                 | 75,000             |
| 24B2506M                         | Advance Streetscape Design   | 50,000             | -                 | -                | -             | -                 | -                 | 50,000             |
| 24B2507M                         | Advance Urban Design   | 50,000             | -                 | -                | -             | -                 | -                 | 50,000             |
| 24B2509M                         | Advance Parks Design   | 75,000             | -                 | -                | -             | -                 | -                 | 75,000             |
| 24B2604M                         | Metro Tunnel Project   | 300,000            | -                 | -                | -             | -                 | -                 | 300,000            |
| 24B2605M                         | Shrine Reserve - Hostile Vehicle Mitigation                              | -                  | 2,400,000         | -                | -             | -                 | -                 | 2,400,000          |
| 24B2606M                         | Queen Victoria Precinct Renewal Program Maintenance                      | 2,000,000          | -                 | -                | -             | -                 | -                 | 2,000,000          |
| 24B3709M                         | Accommodation Modifications  | 300,000            | -                 | -                | -             | -                 | -                 | 300,000            |
| 24B3710M                         | Property Services Annual Minor Works Program                             | 1,200,000          | -                 | -                | -             | -                 | -                 | 1,200,000          |
| 24B4113M                         | Library and Community Hubs Renewal and Maintenance                       | 250,000            | -                 | -                | -             | -                 | -                 | 250,000            |
| 24B4114M                         | Creative Spaces Maintenance  | 75,000             | -                 | -                | -             | -                 | -                 | 75,000             |
| 24B4115M                         | ArtPlay Theatre Equipment and Furniture Maintenance                      | 20,000             | -                 | -                | -             | -                 | -                 | 20,000             |
| 24B4117M                         | Signal Theatre Equipment and Furniture Maintenance                       | 20,000             | -                 | -                | -             | -                 | -                 | 20,000             |
| 24B4118M                         | Meat Market - Maintenance of Technical equipment                         | 40,000             | -                 | -                | -             | -                 | -                 | 40,000             |
| 24B4119M                         | Arts House Annual Maintenance of Theatrical Equipment                    | 40,000             | -                 | -                | -             | -                 | -                 | 40,000             |
| 24B4120M                         | Public Art Melbourne - LAB and Maintenance                               | 200,000            | -                 | -                | -             | -                 | -                 | 200,000            |
| 24B4122M                         | Lighting and Maintenance of the Art and Heritage Collection              | 200,000            | -                 | -                | -             | -                 | -                 | 200,000            |
| 24B4430M                         | YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works | 125,000            | -                 | -                | -             | -                 | -                 | 125,000            |
| 24B4507M                         | Smoke Free Areas Initiative  | 50,000             | -                 | -                | -             | -                 | -                 | 50,000             |
| 24B5104M                         | Now Or Never Festival Hub - Maintenance                                  | 95,000             | -                 | -                | -             | -                 | -                 | 95,000             |
| 24B5105M                         | Wayfinding signage program - Maintenance                                 | 60,000             | -                 | -                | -             | -                 | -                 | 60,000             |
| 24B5106M                         | Melbourne Fashion Week Asset Maintenance and Install                     | 53,000             | -                 | -                | -             | -                 | -                 | 53,000             |
| 24B5107M                         | Christmas Festival Decorations Program - Maintenance                     | 2,100,000          | -                 | -                | -             | -                 | -                 | 2,100,000          |
| 24B5108M                         | Moomba Festival - Parade Floats Maintenance                              | 200,000            | -                 | -                | -             | -                 | -                 | 200,000            |
| 24B5601M                         | Birrarung Floating Wetland   | 30,000             | 20,000            | -                | -             | -                 | -                 | 50,000             |
| 24B5701M                         | Surveying Services for titles to Council's properties and roads          | 200,000            | -                 | -                | -             | -                 | -                 | 200,000            |
| <b>TOTAL MAINTENANCE</b>         |  | <b>13,664,568</b>  | <b>2,420,000</b>  | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>          | <b>16,084,568</b>  |
| <b>TOTAL MAINTENANCE PROGRAM</b> |  | <b>13,664,568</b>  | <b>4,420,000</b>  | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>          | <b>18,084,568</b>  |
| <b>TOTAL PROGRAM</b>             |  | <b>128,357,956</b> | <b>25,462,985</b> | <b>7,000,000</b> | <b>-</b>      | <b>14,345,408</b> | <b>49,499,951</b> | <b>224,666,300</b> |



# BUDGET 2024-25

THE YEAR ENDING 30 JUNE 2026

| Program Code                       | Title   | Cash              | Grants            |                  | Contributions |                   | Borrowings        | Total Project Cost |
|------------------------------------|---|-------------------|-------------------|------------------|---------------|-------------------|-------------------|--------------------|
|                                    |   |                   | Grants            | Parking Levy     | External      | Public Open Space |                   |                    |
| <b>CAPITAL WORKS PROGRAM</b>       |   |                   |                   |                  |               |                   |                   |                    |
| <b>NEW ASSET EXPENDITURE</b>       |   |                   |                   |                  |               |                   |                   |                    |
| 14G1301N                           | Queen Victoria Market Precinct Renewal Program  | 21,914,309        | -                 | -                | -             | 6,354,000         | 33,320,542        | 61,588,851         |
| 17B1404N                           | Kensington Community Recreation Precinct Redevelopment                                | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 18B3410N                           | City North Urban Realm Improvements   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 18B4116N                           | Public Art Melbourne - Growth Areas   | 2,000,000         | -                 | -                | -             | -                 | -                 | 2,000,000          |
| 20B2301N                           | N+W Melb and Docklands Transport + Amenity Program (TAP)                              | -                 | 6,000,000         | -                | -             | -                 | 6,000,000         | 12,000,000         |
| 20B3308N                           | Southbank Promenade   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 21B1432N                           | Urban Renewal Open Spaces   | -                 | -                 | -                | -             | 4,730,000         | -                 | 4,730,000          |
| 21B1433N                           | City Road Masterplan  | -                 | 2,350,000         | -                | -             | -                 | -                 | 2,350,000          |
| 21B2514N                           | Greenline   | 6,000,000         | 2,000,000         | -                | -             | -                 | 6,000,000         | 14,000,000         |
| 21B4428N                           | Riverside Skate Park Redevelopment  | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 21B4431N                           | North Melbourne Community Centre Redevelopment  | 2,520,000         | -                 | -                | -             | -                 | -                 | 2,520,000          |
| 22B1438N                           | Alexandra Gardens and Boathouse Drive - Domain Parklands Master Plan Implementation   | 660,000           | -                 | -                | -             | -                 | -                 | 660,000            |
| 22B1439N                           | Carlton Gardens Master Plan Works Implementation                                      | 135,000           | -                 | -                | -             | 15,000            | -                 | 150,000            |
| 22B1440N                           | Edmund Herring Oval Precinct - Domain Parklands Master Plan                           | 150,000           | -                 | -                | -             | -                 | -                 | 150,000            |
| 23B1379N                           | Future Streets  | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 23B1443N                           | Moonee Ponds Creek Stormwater Harvesting for Princes Park                             | 500,000           | 500,000           | -                | -             | -                 | -                 | 1,000,000          |
| 23B1444N                           | Bedford Street Pocket Park  | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 23B1445N                           | Miles and Dodds Street Reserve  | -                 | -                 | -                | -             | 2,240,290         | -                 | 2,240,290          |
| 23B1446N                           | Chapman Street Pocket Park  | -                 | -                 | -                | -             | 4,890,000         | -                 | 4,890,000          |
| 23B1802N                           | Waste and Resource Recovery Hub Expansion Program                                     | 1,354,720         | -                 | -                | -             | -                 | -                 | 1,354,720          |
| 23B3309N                           | Power Melbourne   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 23B3712N                           | Gas Free Operations   | 1,500,000         | -                 | -                | -             | -                 | -                 | 1,500,000          |
| 23B4433N                           | Melbourne City Baths Redevelopment  | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 23B4434N                           | Community Sports Pavilion Upgrade (Ryder Pavilion)                                    | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 23B5903N                           | Implementation of Parking & Kerbside Management Plan (PKMP Recommendations)           | 694,000           | -                 | -                | -             | -                 | -                 | 694,000            |
| 24B0302N                           | Technology and Digital Innovation - New   | -                 | -                 | -                | -             | -                 | 6,859,689         | 6,859,689          |
| 24B1337N                           | New Drainage Infrastructure   | 340,000           | -                 | -                | -             | -                 | -                 | 340,000            |
| 24B1339N                           | Major Streetscape Improvements  | -                 | -                 | 5,000,000        | -             | -                 | -                 | 5,000,000          |
| 24B1340N                           | Pedestrian Monitoring Program - Expansion of sensor network                           | 60,000            | -                 | -                | -             | -                 | -                 | 60,000             |
| 24B1341N                           | Cycle Infrastructure  | 3,000,000         | -                 | -                | -             | -                 | -                 | 3,000,000          |
| 24B1346N                           | Queensbridge Square   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B1371N                           | Lygon Street  | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B1374N                           | Little Streets  | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B1377N                           | Road Safety Initiatives   | -                 | -                 | -                | -             | -                 | 1,250,000         | 1,250,000          |
| 24B1425N                           | Climate Adaptation Urban Landscapes New Works   | -                 | -                 | -                | -             | 1,431,500         | -                 | 1,431,500          |
| 24B1437N                           | Normanby Road Reserve Expansion   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B1441N                           | Shrine Drainage Upgrade   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B1442N                           | Wurundjeri Woi-wurrung Co-designed Place of Knowledge Exchange (Royal Park landscape) | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B1449N                           | Southbank Boulevard   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B1450N                           | Uni Square Stage 2 Redevelopment  | 3,000,000         | -                 | -                | -             | -                 | -                 | 3,000,000          |
| 24B2607N                           | Queen's Corner Building   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B2608N                           | Elizabeth Street  | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B3705N                           | Future Office Accommodation   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B3711N                           | Furniture and Equipment New Purchases   | 102,250           | -                 | -                | -             | -                 | -                 | 102,250            |
| 24B3712N                           | Property Services Sustainability New Works  | 200,000           | -                 | -                | -             | -                 | -                 | 200,000            |
| 24B4111N                           | Arts House asset renewal 2024-25  | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B4124N                           | Public Art  | 1,000,000         | -                 | -                | -             | -                 | -                 | 1,000,000          |
| 24B4125N                           | Equipment purchase & maintenance - Kensington Town Hall                               | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B4128N                           | Boyd Fit out and Refurbishment  | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B5109N                           | Wayfinding signage program - Extending signs to priority areas                        | 40,000            | -                 | -                | -             | -                 | -                 | 40,000             |
| 24B5110N                           | Christmas Decorations NEW   | 900,000           | -                 | -                | -             | -                 | -                 | 900,000            |
| 24B5111N                           | Moomba Festival - Parade Floats   | 300,000           | -                 | -                | -             | -                 | -                 | 300,000            |
| <b>TOTAL NEW ASSET EXPENDITURE</b> |   | <b>46,370,279</b> | <b>10,850,000</b> | <b>5,000,000</b> | <b>-</b>      | <b>19,660,790</b> | <b>53,430,231</b> | <b>135,311,300</b> |
| <b>ASSET RENEWAL</b>               |   |                   |                   |                  |               |                   |                   |                    |
| 24B0303R                           | Technology Modernisation - Renewal  | -                 | -                 | -                | -             | -                 | 5,130,676         | 5,130,676          |
| 24B1204R                           | Renewal of Safe City Cameras  | 120,000           | -                 | -                | -             | -                 | -                 | 120,000            |
| 24B1305R                           | Renewal of Yanong Quay Wharf  | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B1344R                           | DDA Compliance - Infrastructure   | 500,000           | -                 | -                | -             | -                 | -                 | 500,000            |
| 24B1349R                           | Flood Mitigation Renewal  | 1,200,000         | -                 | -                | -             | -                 | -                 | 1,200,000          |
| 24B1350R                           | Drains renewal  | 2,200,000         | -                 | -                | -             | -                 | -                 | 2,200,000          |
| 24B1351R                           | Kerb and Channel Renewal  | 880,000           | -                 | -                | -             | -                 | -                 | 880,000            |
| 24B1352R                           | Street Furniture Renewal  | -                 | -                 | -                | -             | -                 | 400,000           | 400,000            |
| 24B1353R                           | Roads to Recovery program   | -                 | 468,698           | -                | -             | -                 | -                 | 468,698            |
| 24B1354R                           | Victorian Grants Commission - Local Road Funding                                      | -                 | 673,454           | -                | -             | -                 | -                 | 673,454            |
| 24B1356R                           | Roadway Renewal   | 4,800,000         | -                 | -                | -             | -                 | -                 | 4,800,000          |
| 24B1362R                           | Footpath Renewal  | 4,200,000         | -                 | 1,000,000        | -             | -                 | -                 | 5,200,000          |
| 24B1363R                           | Banner Pole Renewal   | 20,000            | -                 | -                | -             | -                 | -                 | 20,000             |
| 24B1365R                           | Improving Pedestrian Safety   | 500,000           | -                 | 1,000,000        | -             | -                 | -                 | 1,500,000          |
| 24B1379R                           | Princes Bridge Bluestone Repair works   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B1409R                           | Carlton Gardens Fig Tree and Meeting Place Landscape Works                            | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B1443R                           | Parks Renewal Program   | 4,300,000         | -                 | -                | -             | 1,000,000         | -                 | 5,300,000          |
| 24B1444R                           | Climate Adaptation Urban Landscapes Renewal Works (CASP)                              | 550,000           | -                 | -                | -             | -                 | -                 | 550,000            |
| 24B1445R                           | Parks Tree Planting and Replacement Program   | 1,700,000         | -                 | -                | -             | -                 | -                 | 1,700,000          |
| 24B1446R                           | Median and Tree Plot Renewals   | 150,000           | -                 | -                | -             | -                 | -                 | 150,000            |
| 24B1447R                           | Create habitat to increase nature in the city   | 200,000           | -                 | -                | -             | -                 | -                 | 200,000            |
| 24B3601R                           | Corporate Fleet Replacement   | 200,000           | -                 | -                | -             | -                 | -                 | 200,000            |
| 24B3701R                           | Property Services DDA Works   | 400,000           | -                 | -                | -             | -                 | -                 | 400,000            |
| 24B3702R                           | Property Services Renewal Works   | 5,600,000         | -                 | -                | -             | -                 | -                 | 5,600,000          |
| 24B3706R                           | Renewal Works - Melbourne Town Hall   | 1,750,000         | -                 | -                | -             | -                 | -                 | 1,750,000          |
| 24B3707R                           | Renewal Works - CH1 CH2 and City Village  | 2,836,475         | -                 | -                | -             | -                 | -                 | 2,836,475          |
| 24B3708R                           | Melbourne Town Hall Renewal Program   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| 24B3714R                           | Property Services Sustainability Renewal Works  | 400,000           | -                 | -                | -             | -                 | -                 | 400,000            |
| 24B4110R                           | Library Collection Renewal  | 1,400,000         | -                 | -                | -             | -                 | -                 | 1,400,000          |
| 24B4422R                           | Waterways Renewal Program   | 150,000           | -                 | -                | -             | -                 | -                 | 150,000            |
| 24B4427R                           | Community Sports Equipment Renewal  | 50,000            | -                 | -                | -             | -                 | -                 | 50,000             |
| 24B4429R                           | Melbourne City Baths equipment renewal and maintenance                                | 75,000            | -                 | -                | -             | -                 | -                 | 75,000             |
| 24B4503R                           | Children's and Family Services Equipment and Resources Renewal                        | 50,000            | -                 | -                | -             | -                 | -                 | 50,000             |
| 24B5101R                           | Christmas Decorations - Renewal   | 250,000           | -                 | -                | -             | -                 | -                 | 250,000            |
| 24B5102R                           | Moomba Festival - Parade Assets Renewal   | 100,000           | -                 | -                | -             | -                 | -                 | 100,000            |
| 24B5103R                           | Now Or Never Festival Hub   | 15,000            | -                 | -                | -             | -                 | -                 | 15,000             |
| 24B5901R                           | Parking Infrastructure Renewal  | -                 | -                 | -                | -             | -                 | 570,000           | 570,000            |
| 24B5902R                           | PDA fleet replacement   | -                 | -                 | -                | -             | -                 | -                 | -                  |
| <b>TOTAL ASSET RENEWAL</b>         |   | <b>34,596,475</b> | <b>1,142,152</b>  | <b>2,000,000</b> | <b>-</b>      | <b>1,000,000</b>  | <b>6,100,676</b>  | <b>44,839,303</b>  |
| <b>TOTAL CAPITAL WORKS PROGRAM</b> |   | <b>80,966,754</b> | <b>11,992,152</b> | <b>7,000,000</b> | <b>-</b>      | <b>20,660,790</b> | <b>59,530,907</b> | <b>180,150,603</b> |

# BUDGET

## 2024-25

| Program Code                     | Title  | Cash       | Grants     |              | Contributions |                   | Borrowings | Total Project Cost |
|----------------------------------|--|------------|------------|--------------|---------------|-------------------|------------|--------------------|
|                                  |  |            | Grants     | Parking Levy | External      | Public Open Space |            |                    |
| <b>MAINTENANCE PROGRAM</b>       |  |            |            |              |               |                   |            |                    |
| <b>CAPITAL GRANT</b>             |  |            |            |              |               |                   |            |                    |
| 23B2802M                         | Make Room Refurbishment  | -          | -          | -            | -             | -                 | -          | -                  |
| <b>TOTAL CAPITAL GRANT</b>       |  | -          | -          | -            | -             | -                 | -          | -                  |
| <b>MAINTENANCE</b>               |  |            |            |              |               |                   |            |                    |
| 24B0301M                         | IT Maintenance   | 1,328,068  | -          | -            | -             | -                 | -          | 1,328,068          |
| 24B1201M                         | Corporate Security Access and Control Maintenance                        | 140,000    | -          | -            | -             | -                 | -          | 140,000            |
| 24B1202M                         | Safe City Camera Maintenance   | 163,000    | -          | -            | -             | -                 | -          | 163,000            |
| 24B1203M                         | Street Trading Infrastructure Maintenance                                | 200,000    | -          | -            | -             | -                 | -          | 200,000            |
| 24B1306M                         | Bridge Maintenance   | 370,000    | -          | -            | -             | -                 | -          | 370,000            |
| 24B1309M                         | Street Lighting Maintenance (OMR Charges)                                | 1,152,000  | -          | -            | -             | -                 | -          | 1,152,000          |
| 24B1323M                         | Wharf and Marina Maintenance   | 180,000    | -          | -            | -             | -                 | -          | 180,000            |
| 24B1326M                         | Bicycle Lane Maintenance   | 185,000    | -          | -            | -             | -                 | -          | 185,000            |
| 24B1327M                         | Traffic Signals  | 250,000    | -          | -            | -             | -                 | -          | 250,000            |
| 24B1328M                         | Pump Station Maintenance   | 63,906     | -          | -            | -             | -                 | -          | 63,906             |
| 24B1329M                         | Fire Hydrant Maintenance   | 52,000     | -          | -            | -             | -                 | -          | 52,000             |
| 24B1330M                         | Banner Pole Maintenance  | 34,000     | -          | -            | -             | -                 | -          | 34,000             |
| 24B1332M                         | Street Lighting Upgrade  | 600,000    | -          | -            | -             | -                 | -          | 600,000            |
| 24B1333M                         | Drains Maintenance   | 80,000     | -          | -            | -             | -                 | -          | 80,000             |
| 24B1334M                         | Pedestrian Monitoring - renewal and maintenance of sensors               | 40,900     | -          | -            | -             | -                 | -          | 40,900             |
| 24B1336M                         | Advancing Stormwater Harvesting Rollout Project                          | 150,000    | -          | -            | -             | -                 | -          | 150,000            |
| 24B1410M                         | Urban Forest Precinct Plan Renewal Program                               | 80,000     | -          | -            | -             | -                 | -          | 80,000             |
| 24B1414M                         | Urban Forest Health (Pest and disease management)                        | 340,000    | -          | -            | -             | -                 | -          | 340,000            |
| 24B1418M                         | Tree planter maintenance program   | 185,000    | -          | -            | -             | -                 | -          | 185,000            |
| 24B2502M                         | Advance Architectural Design   | 50,000     | -          | -            | -             | -                 | -          | 50,000             |
| 24B2503M                         | Maintenance of Pedestrian Signage  | 50,000     | -          | -            | -             | -                 | -          | 50,000             |
| 24B2504M                         | Advance Industrial Design  | 100,000    | -          | -            | -             | -                 | -          | 100,000            |
| 24B2505M                         | Advance Landscape Architecture Design                                    | 75,000     | -          | -            | -             | -                 | -          | 75,000             |
| 24B2506M                         | Advance Streetscape Design   | 50,000     | -          | -            | -             | -                 | -          | 50,000             |
| 24B2507M                         | Advance Urban Design   | 50,000     | -          | -            | -             | -                 | -          | 50,000             |
| 24B2509M                         | Advance Parks Design   | 75,000     | -          | -            | -             | -                 | -          | 75,000             |
| 24B2604M                         | Metro Tunnel Project   | -          | -          | -            | -             | -                 | -          | -                  |
| 24B2605M                         | Shrine Reserve - Hostile Vehicle Mitigation                              | -          | -          | -            | -             | -                 | -          | -                  |
| 24B2606M                         | Queen Victoria Precinct Renewal Program Maintenance                      | 2,000,000  | -          | -            | -             | -                 | -          | 2,000,000          |
| 24B3709M                         | Accommodation Modifications  | 300,000    | -          | -            | -             | -                 | -          | 300,000            |
| 24B3710M                         | Property Services Annual Minor Works Program                             | 1,200,000  | -          | -            | -             | -                 | -          | 1,200,000          |
| 24B4113M                         | Library and Community Hubs Renewal and Maintenance                       | 250,000    | -          | -            | -             | -                 | -          | 250,000            |
| 24B4114M                         | Creative Spaces Maintenance  | 75,000     | -          | -            | -             | -                 | -          | 75,000             |
| 24B4115M                         | ArtPlay Theatre Equipment and Furniture Maintenance                      | 20,000     | -          | -            | -             | -                 | -          | 20,000             |
| 24B4117M                         | Signal Theatre Equipment and Furniture Maintenance                       | 20,000     | -          | -            | -             | -                 | -          | 20,000             |
| 24B4118M                         | Meat Market - Maintenance of Technical equipment                         | 22,500     | -          | -            | -             | -                 | -          | 22,500             |
| 24B4119M                         | Arts House Annual Maintenance of Theatrical Equipment                    | 40,000     | -          | -            | -             | -                 | -          | 40,000             |
| 24B4120M                         | Public Art Melbourne - LAB and Maintenance                               | 200,000    | -          | -            | -             | -                 | -          | 200,000            |
| 24B4122M                         | Lighting and Maintenance of the Art and Heritage Collection              | 200,000    | -          | -            | -             | -                 | -          | 200,000            |
| 24B4430M                         | YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works | 125,000    | -          | -            | -             | -                 | -          | 125,000            |
| 24B4507M                         | Smoke Free Areas Initiative  | 50,000     | -          | -            | -             | -                 | -          | 50,000             |
| 24B5104M                         | Now Or Never Festival Hub - Maintenance                                  | 95,000     | -          | -            | -             | -                 | -          | 95,000             |
| 24B5105M                         | Wayfinding signage program - Maintenance                                 | 60,000     | -          | -            | -             | -                 | -          | 60,000             |
| 24B5106M                         | Melbourne Fashion Week Asset Maintenance and Install                     | 53,000     | -          | -            | -             | -                 | -          | 53,000             |
| 24B5107M                         | Christmas Festival Decorations Program - Maintenance                     | 2,100,000  | -          | -            | -             | -                 | -          | 2,100,000          |
| 24B5108M                         | Moomba Festival - Parade Floats Maintenance                              | 200,000    | -          | -            | -             | -                 | -          | 200,000            |
| 24B5601M                         | Birrarung Floating Wetland   | 80,000     | -          | -            | -             | -                 | -          | 80,000             |
| 24B5701M                         | Surveying Services for titles to Council's properties and roads          | 200,000    | -          | -            | -             | -                 | -          | 200,000            |
| <b>TOTAL MAINTENANCE</b>         |  | 13,334,374 | -          | -            | -             | -                 | -          | 13,334,374         |
| <b>TOTAL MAINTENANCE PROGRAM</b> |  | 13,334,374 | -          | -            | -             | -                 | -          | 13,334,374         |
| <b>TOTAL PROGRAM</b>             |  | 94,301,128 | 11,992,152 | 7,000,000    | -             | 20,660,790        | 59,530,907 | 193,484,977        |

# BUDGET

## 2024-25

| Program Code                     | Title  | Cash       | Grants     |              | Contributions |                   | Borrowings | Total Project Cost |
|----------------------------------|--|------------|------------|--------------|---------------|-------------------|------------|--------------------|
|                                  |  |            | Grants     | Parking Levy | External      | Public Open Space |            |                    |
| <b>MAINTENANCE PROGRAM</b>       |  |            |            |              |               |                   |            |                    |
| <b>CAPITAL GRANT</b>             |  |            |            |              |               |                   |            |                    |
| 23B2802M                         | Make Room Refurbishment  | -          | -          | -            | -             | -                 | -          | -                  |
| <b>TOTAL CAPITAL GRANT</b>       |  | -          | -          | -            | -             | -                 | -          | -                  |
| <b>MAINTENANCE</b>               |  |            |            |              |               |                   |            |                    |
| 24B0301M                         | IT Maintenance   | 1,328,068  | -          | -            | -             | -                 | -          | 1,328,068          |
| 24B1201M                         | Corporate Security Access and Control Maintenance                        | 140,000    | -          | -            | -             | -                 | -          | 140,000            |
| 24B1202M                         | Safe City Camera Maintenance   | 163,000    | -          | -            | -             | -                 | -          | 163,000            |
| 24B1203M                         | Street Trading Infrastructure Maintenance                                | 200,000    | -          | -            | -             | -                 | -          | 200,000            |
| 24B1306M                         | Bridge Maintenance   | 370,000    | -          | -            | -             | -                 | -          | 370,000            |
| 24B1309M                         | Street Lighting Maintenance (OMR Charges)                                | 1,152,000  | -          | -            | -             | -                 | -          | 1,152,000          |
| 24B1323M                         | Wharf and Marina Maintenance   | 180,000    | -          | -            | -             | -                 | -          | 180,000            |
| 24B1326M                         | Bicycle Lane Maintenance   | 185,000    | -          | -            | -             | -                 | -          | 185,000            |
| 24B1327M                         | Traffic Signals  | 250,000    | -          | -            | -             | -                 | -          | 250,000            |
| 24B1328M                         | Pump Station Maintenance   | 63,906     | -          | -            | -             | -                 | -          | 63,906             |
| 24B1329M                         | Fire Hydrant Maintenance   | 52,000     | -          | -            | -             | -                 | -          | 52,000             |
| 24B1330M                         | Banner Pole Maintenance  | 34,000     | -          | -            | -             | -                 | -          | 34,000             |
| 24B1332M                         | Street Lighting Upgrade  | 600,000    | -          | -            | -             | -                 | -          | 600,000            |
| 24B1333M                         | Drains Maintenance   | 80,000     | -          | -            | -             | -                 | -          | 80,000             |
| 24B1334M                         | Pedestrian Monitoring - renewal and maintenance of sensors               | 40,900     | -          | -            | -             | -                 | -          | 40,900             |
| 24B1336M                         | Advancing Stormwater Harvesting Rollout Project                          | 150,000    | -          | -            | -             | -                 | -          | 150,000            |
| 24B1410M                         | Urban Forest Precinct Plan Renewal Program                               | 80,000     | -          | -            | -             | -                 | -          | 80,000             |
| 24B1414M                         | Urban Forest Health (Pest and disease management)                        | 340,000    | -          | -            | -             | -                 | -          | 340,000            |
| 24B1418M                         | Tree planter maintenance program   | 185,000    | -          | -            | -             | -                 | -          | 185,000            |
| 24B2502M                         | Advance Architectural Design   | 50,000     | -          | -            | -             | -                 | -          | 50,000             |
| 24B2503M                         | Maintenance of Pedestrian Signage  | 50,000     | -          | -            | -             | -                 | -          | 50,000             |
| 24B2504M                         | Advance Industrial Design  | 100,000    | -          | -            | -             | -                 | -          | 100,000            |
| 24B2505M                         | Advance Landscape Architecture Design                                    | 75,000     | -          | -            | -             | -                 | -          | 75,000             |
| 24B2506M                         | Advance Streetscape Design   | 50,000     | -          | -            | -             | -                 | -          | 50,000             |
| 24B2507M                         | Advance Urban Design   | 50,000     | -          | -            | -             | -                 | -          | 50,000             |
| 24B2509M                         | Advance Parks Design   | 75,000     | -          | -            | -             | -                 | -          | 75,000             |
| 24B2604M                         | Metro Tunnel Project   | -          | -          | -            | -             | -                 | -          | -                  |
| 24B2605M                         | Shrine Reserve - Hostile Vehicle Mitigation                              | -          | -          | -            | -             | -                 | -          | -                  |
| 24B2606M                         | Queen Victoria Precinct Renewal Program Maintenance                      | 2,000,000  | -          | -            | -             | -                 | -          | 2,000,000          |
| 24B3709M                         | Accommodation Modifications  | 300,000    | -          | -            | -             | -                 | -          | 300,000            |
| 24B3710M                         | Property Services Annual Minor Works Program                             | 1,200,000  | -          | -            | -             | -                 | -          | 1,200,000          |
| 24B4113M                         | Library and Community Hubs Renewal and Maintenance                       | 250,000    | -          | -            | -             | -                 | -          | 250,000            |
| 24B4114M                         | Creative Spaces Maintenance  | 75,000     | -          | -            | -             | -                 | -          | 75,000             |
| 24B4115M                         | ArtPlay Theatre Equipment and Furniture Maintenance                      | 20,000     | -          | -            | -             | -                 | -          | 20,000             |
| 24B4117M                         | Signal Theatre Equipment and Furniture Maintenance                       | 20,000     | -          | -            | -             | -                 | -          | 20,000             |
| 24B4118M                         | Meat Market - Maintenance of Technical equipment                         | 22,500     | -          | -            | -             | -                 | -          | 22,500             |
| 24B4119M                         | Arts House Annual Maintenance of Theatrical Equipment                    | 40,000     | -          | -            | -             | -                 | -          | 40,000             |
| 24B4120M                         | Public Art Melbourne - LAB and Maintenance                               | 200,000    | -          | -            | -             | -                 | -          | 200,000            |
| 24B4122M                         | Lighting and Maintenance of the Art and Heritage Collection              | 200,000    | -          | -            | -             | -                 | -          | 200,000            |
| 24B4430M                         | YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works | 125,000    | -          | -            | -             | -                 | -          | 125,000            |
| 24B4507M                         | Smoke Free Areas Initiative  | 50,000     | -          | -            | -             | -                 | -          | 50,000             |
| 24B5104M                         | Now Or Never Festival Hub - Maintenance                                  | 95,000     | -          | -            | -             | -                 | -          | 95,000             |
| 24B5105M                         | Wayfinding signage program - Maintenance                                 | 60,000     | -          | -            | -             | -                 | -          | 60,000             |
| 24B5106M                         | Melbourne Fashion Week Asset Maintenance and Install                     | 53,000     | -          | -            | -             | -                 | -          | 53,000             |
| 24B5107M                         | Christmas Festival Decorations Program - Maintenance                     | 2,100,000  | -          | -            | -             | -                 | -          | 2,100,000          |
| 24B5108M                         | Moomba Festival - Parade Floats Maintenance                              | 200,000    | -          | -            | -             | -                 | -          | 200,000            |
| 24B5601M                         | Birrarung Floating Wetland   | 80,000     | -          | -            | -             | -                 | -          | 80,000             |
| 24B5701M                         | Surveying Services for titles to Council's properties and roads          | 200,000    | -          | -            | -             | -                 | -          | 200,000            |
| <b>TOTAL MAINTENANCE</b>         |  | 13,334,374 | -          | -            | -             | -                 | -          | 13,334,374         |
| <b>TOTAL MAINTENANCE PROGRAM</b> |  | 13,334,374 | -          | -            | -             | -                 | -          | 13,334,374         |
| <b>TOTAL PROGRAM</b>             |  | 94,301,128 | 11,992,152 | 7,000,000    | -             | 20,660,790        | 59,530,907 | 193,484,977        |

# BUDGET 2024-25

THE YEAR ENDING 30 JUNE 2027

| Program Code                       | Title   | Cash               | Grants           |                  | Contributions    |                   | Borrowings | Total Project Cost |
|------------------------------------|---|--------------------|------------------|------------------|------------------|-------------------|------------|--------------------|
|                                    |   |                    | Grants           | Parking Levy     | External         | Public Open Space |            |                    |
| <b>CAPITAL WORKS PROGRAM</b>       |   |                    |                  |                  |                  |                   |            |                    |
| <b>NEW ASSET EXPENDITURE</b>       |   |                    |                  |                  |                  |                   |            |                    |
| 14G1301N                           | Queen Victoria Market Precinct Renewal Program  | 23,677,265         | -                | -                | -                | -                 | -          | 23,677,265         |
| 17B1404N                           | Kensington Community Recreation Precinct Redevelopment                                | -                  | -                | -                | -                | -                 | -          | -                  |
| 18B3410N                           | City North Urban Realm Improvements   | -                  | -                | -                | -                | -                 | -          | -                  |
| 18B4116N                           | Public Art Melbourne - Growth Areas   | -                  | -                | -                | -                | -                 | -          | -                  |
| 20B2301N                           | N+W Melb and Docklands Transport + Amenity Program (TAP)                              | 6,000,000          | 6,000,000        | -                | -                | -                 | -          | 12,000,000         |
| 20B3308N                           | Southbank Promenade   | -                  | -                | -                | -                | -                 | -          | -                  |
| 21B1432N                           | Urban Renewal Open Spaces   | -                  | -                | -                | -                | -                 | -          | -                  |
| 21B1433N                           | City Road Masterplan  | -                  | -                | -                | -                | -                 | -          | -                  |
| 21B2514N                           | Greenline   | 9,000,000          | -                | -                | -                | -                 | -          | 9,000,000          |
| 21B4428N                           | Riverside Skate Park Redevelopment  | 200,000            | -                | -                | -                | -                 | -          | 200,000            |
| 21B4431N                           | North Melbourne Community Centre Redevelopment  | 10,100,000         | -                | -                | 5,000,000        | -                 | -          | 15,100,000         |
| 22B1438N                           | Alexandra Gardens and Boathouse Drive - Domain Parklands Master Plan Implementation   | 660,000            | -                | -                | -                | -                 | -          | 660,000            |
| 22B1439N                           | Carlton Gardens Master Plan Works Implementation                                      | 135,000            | -                | -                | -                | 15,000            | -          | 150,000            |
| 22B1440N                           | Edmund Herring Oval Precinct - Domain Parklands Master Plan                           | 300,000            | -                | -                | -                | -                 | -          | 300,000            |
| 23B1379N                           | Future Streets  | -                  | -                | -                | -                | -                 | -          | -                  |
| 23B1443N                           | Moonee Ponds Creek Stormwater Harvesting for Princes Park                             | 1,504,102          | 1,440,000        | -                | -                | -                 | -          | 2,944,102          |
| 23B1444N                           | Bedford Street Pocket Park  | -                  | -                | -                | -                | -                 | -          | -                  |
| 23B1445N                           | Miles and Dodds Street Reserve  | -                  | -                | -                | -                | -                 | -          | -                  |
| 23B1446N                           | Chapman Street Pocket Park  | -                  | -                | -                | -                | -                 | -          | -                  |
| 23B1802N                           | Waste and Resource Recovery Hub Expansion Program                                     | -                  | -                | -                | -                | -                 | -          | -                  |
| 23B3309N                           | Power Melbourne   | -                  | -                | -                | -                | -                 | -          | -                  |
| 23B3712N                           | Gas Free Operations   | 1,500,000          | -                | -                | -                | -                 | -          | 1,500,000          |
| 23B4433N                           | Melbourne City Baths Redevelopment  | -                  | -                | -                | -                | -                 | -          | -                  |
| 23B4434N                           | Community Sports Pavilion Upgrade (Ryder Pavilion)                                    | -                  | -                | -                | -                | -                 | -          | -                  |
| 23B5903N                           | Implementation of Parking & Kerbside Management Plan (PKMP Recommendations)           | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B0302N                           | Technology and Digital Innovation - New   | 4,105,000          | -                | -                | -                | -                 | -          | 4,105,000          |
| 24B1337N                           | New Drainage Infrastructure   | 340,000            | -                | -                | -                | -                 | -          | 340,000            |
| 24B1339N                           | Major Streetscape Improvements  | -                  | -                | 5,000,000        | -                | -                 | -          | 5,000,000          |
| 24B1340N                           | Pedestrian Monitoring Program - Expansion of sensor network                           | 60,000             | -                | -                | -                | -                 | -          | 60,000             |
| 24B1341N                           | Cycle Infrastructure  | 3,000,000          | -                | -                | -                | -                 | -          | 3,000,000          |
| 24B1346N                           | Queensbridge Square   | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B1371N                           | Lygon Street  | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B1374N                           | Little Streets  | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B1377N                           | Road Safety Initiatives   | 1,250,000          | -                | -                | -                | -                 | -          | 1,250,000          |
| 24B1425N                           | Climate Adaptation Urban Landscapes New Works   | -                  | -                | -                | -                | 1,500,000         | -          | 1,500,000          |
| 24B1437N                           | Normanby Road Reserve Expansion   | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B1441N                           | Shrine Drainage Upgrade   | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B1442N                           | Wurundjeri Woi-wurrung Co-designed Place of Knowledge Exchange (Royal Park landscape) | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B1449N                           | Southbank Boulevard   | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B1450N                           | Uri Square Stage 2 Redevelopment  | 5,000,000          | -                | -                | 1,000,000        | -                 | -          | 6,000,000          |
| 24B2607N                           | Queen's Corner Building   | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B2608N                           | Elizabeth Street  | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B3705N                           | Future Office Accommodation   | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B3711N                           | Furniture and Equipment New Purchases   | 100,000            | -                | -                | -                | -                 | -          | 100,000            |
| 24B3712N                           | Property Services Sustainability New Works  | 200,000            | -                | -                | -                | -                 | -          | 200,000            |
| 24B4111N                           | Arts House asset renewal 2024-25  | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B4124N                           | Public Art  | 1,000,000          | -                | -                | -                | -                 | -          | 1,000,000          |
| 24B4125N                           | Equipment purchase & maintenance - Kensington Town Hall                               | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B4128N                           | Boyd Fit out and Refurbishment  | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B5109N                           | Wayfinding signage program - Extending signs to priority areas                        | 40,000             | -                | -                | -                | -                 | -          | 40,000             |
| 24B5110N                           | Christmas Decorations NEW   | 900,000            | -                | -                | -                | -                 | -          | 900,000            |
| 24B5111N                           | Moomba Festival - Parade Floats   | 300,000            | -                | -                | -                | -                 | -          | 300,000            |
| <b>TOTAL NEW ASSET EXPENDITURE</b> |   | <b>69,371,367</b>  | <b>7,440,000</b> | <b>5,000,000</b> | <b>6,000,000</b> | <b>1,515,000</b>  | <b>-</b>   | <b>89,326,367</b>  |
| <b>ASSET RENEWAL</b>               |   |                    |                  |                  |                  |                   |            |                    |
| 24B0303R                           | Technology Modernisation - Renewal  | 5,150,676          | -                | -                | -                | -                 | -          | 5,150,676          |
| 24B1204R                           | Renewal of Safe City Cameras  | 120,000            | -                | -                | -                | -                 | -          | 120,000            |
| 24B1305R                           | Renewal of Yanongun Quay Wharf  | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B1344R                           | DDA Compliance - Infrastructure   | 500,000            | -                | -                | -                | -                 | -          | 500,000            |
| 24B1349R                           | Flood Mitigation Renewal  | 1,200,000          | -                | -                | -                | -                 | -          | 1,200,000          |
| 24B1350R                           | Drains renewal  | 2,200,000          | -                | -                | -                | -                 | -          | 2,200,000          |
| 24B1351R                           | Kerb and Channel Renewal  | 880,000            | -                | -                | -                | -                 | -          | 880,000            |
| 24B1352R                           | Street Furniture Renewal  | 400,000            | -                | -                | -                | -                 | -          | 400,000            |
| 24B1353R                           | Roads to Recovery program   | -                  | 468,698          | -                | -                | -                 | -          | 468,698            |
| 24B1354R                           | Victorian Grants Commission - Local Road Funding                                      | -                  | 673,454          | -                | -                | -                 | -          | 673,454            |
| 24B1356R                           | Roadway Renewal   | 4,800,000          | -                | -                | -                | -                 | -          | 4,800,000          |
| 24B1362R                           | Footpath Renewal  | 4,200,000          | -                | 1,000,000        | -                | -                 | -          | 5,200,000          |
| 24B1363R                           | Banner Pole Renewal   | 20,000             | -                | -                | -                | -                 | -          | 20,000             |
| 24B1365R                           | Improving Pedestrian Safety   | 500,000            | -                | 1,000,000        | -                | -                 | -          | 1,500,000          |
| 24B1379R                           | Princes Bridge Bluestone Repair works   | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B1408R                           | Carlton Gardens Fig Tree and Meeting Place Landscape Works                            | -                  | -                | -                | -                | -                 | -          | -                  |
| 24B1443R                           | Parks Renewal Program   | 4,300,000          | -                | -                | -                | 1,000,000         | -          | 5,300,000          |
| 24B1444R                           | Climate Adaptation Urban Landscapes Renewal Works (CASP)                              | 550,000            | -                | -                | -                | -                 | -          | 550,000            |
| 24B1445R                           | Parks Tree Planting and Replacement Program   | 1,700,000          | -                | -                | -                | -                 | -          | 1,700,000          |
| 24B1446R                           | Median and Tree Plot Renewals   | 150,000            | -                | -                | -                | -                 | -          | 150,000            |
| 24B1447R                           | Create habitat to increase nature in the city   | 200,000            | -                | -                | -                | -                 | -          | 200,000            |
| 24B3601R                           | Corporate Fleet Replacement   | 200,000            | -                | -                | -                | -                 | -          | 200,000            |
| 24B3701R                           | Property Services DDA Works   | 400,000            | -                | -                | -                | -                 | -          | 400,000            |
| 24B3702R                           | Property Services Renewal Works   | 5,500,000          | -                | -                | -                | -                 | -          | 5,500,000          |
| 24B3706R                           | Renewal Works - Melbourne Town Hall   | 1,750,000          | -                | -                | -                | -                 | -          | 1,750,000          |
| 24B3707R                           | Renewal Works - CH1 CH2 and City Village  | 2,132,905          | -                | -                | -                | -                 | -          | 2,132,905          |
| 24B3708R                           | Melbourne Town Hall Renewal Program   | 400,000            | -                | -                | -                | -                 | -          | 400,000            |
| 24B3714R                           | Property Services Sustainability Renewal Works  | 1,400,000          | -                | -                | -                | -                 | -          | 1,400,000          |
| 24B4110R                           | Library Collection Renewal  | 150,000            | -                | -                | -                | -                 | -          | 150,000            |
| 24B4422R                           | Waterways Renewal Program   | 50,000             | -                | -                | -                | -                 | -          | 50,000             |
| 24B4427R                           | Community Sports Equipment Renewal  | 75,000             | -                | -                | -                | -                 | -          | 75,000             |
| 24B4429R                           | Melbourne City Baths equipment renewal and maintenance                                | 50,000             | -                | -                | -                | -                 | -          | 50,000             |
| 24B4503R                           | Children's and Family Services Equipment and Resources Renewal                        | 250,000            | -                | -                | -                | -                 | -          | 250,000            |
| 24B5101R                           | Christmas Decorations - Renewal   | 100,000            | -                | -                | -                | -                 | -          | 100,000            |
| 24B5102R                           | Moomba Festival - Parade Assets Renewal   | 15,000             | -                | -                | -                | -                 | -          | 15,000             |
| 24B5901R                           | Parking Infrastructure Renewal  | 3,000,000          | -                | -                | -                | -                 | -          | 3,000,000          |
| 24B5902R                           | PDA fleet replacement   | -                  | -                | -                | -                | -                 | -          | -                  |
| <b>TOTAL ASSET RENEWAL</b>         |   | <b>42,343,581</b>  | <b>1,142,152</b> | <b>2,000,000</b> | <b>-</b>         | <b>1,000,000</b>  | <b>-</b>   | <b>46,485,733</b>  |
| <b>TOTAL CAPITAL WORKS PROGRAM</b> |   | <b>111,714,948</b> | <b>8,582,152</b> | <b>7,000,000</b> | <b>6,000,000</b> | <b>2,515,000</b>  | <b>-</b>   | <b>135,812,100</b> |

# BUDGET

## 2024-25

| Program Code                     | Title  | Cash        | Grants    |              | Contributions |                   | Borrowings | Total Project Cost |
|----------------------------------|--|-------------|-----------|--------------|---------------|-------------------|------------|--------------------|
|                                  |  |             | Grants    | Parking Levy | External      | Public Open Space |            |                    |
| <b>MAINTENANCE PROGRAM</b>       |  |             |           |              |               |                   |            |                    |
| <b>CAPITAL GRANT</b>             |  |             |           |              |               |                   |            |                    |
| 23B2802M                         | Make Room Refurbishment  | -           | -         | -            | -             | -                 | -          | -                  |
| <b>TOTAL CAPITAL GRANT</b>       |  | -           | -         | -            | -             | -                 | -          | -                  |
| <b>MAINTENANCE</b>               |  |             |           |              |               |                   |            |                    |
| 24B0301M                         | IT Maintenance   | 1,328,068   | -         | -            | -             | -                 | -          | 1,328,068          |
| 24B1201M                         | Corporate Security Access and Control Maintenance                        | 140,000     | -         | -            | -             | -                 | -          | 140,000            |
| 24B1202M                         | Safe City Camera Maintenance   | 163,000     | -         | -            | -             | -                 | -          | 163,000            |
| 24B1203M                         | Street Trading Infrastructure Maintenance                                | 200,000     | -         | -            | -             | -                 | -          | 200,000            |
| 24B1306M                         | Bridge Maintenance   | 370,000     | -         | -            | -             | -                 | -          | 370,000            |
| 24B1309M                         | Street Lighting Maintenance (OMR Charges)                                | 1,152,000   | -         | -            | -             | -                 | -          | 1,152,000          |
| 24B1323M                         | Wharf and Marina Maintenance   | 180,000     | -         | -            | -             | -                 | -          | 180,000            |
| 24B1326M                         | Bicycle Lane Maintenance   | 185,000     | -         | -            | -             | -                 | -          | 185,000            |
| 24B1327M                         | Traffic Signals  | 310,000     | -         | -            | -             | -                 | -          | 310,000            |
| 24B1328M                         | Pump Station Maintenance   | 65,000      | -         | -            | -             | -                 | -          | 65,000             |
| 24B1329M                         | Fire Hydrant Maintenance   | 63,500      | -         | -            | -             | -                 | -          | 63,500             |
| 24B1330M                         | Banner Pole Maintenance  | 34,000      | -         | -            | -             | -                 | -          | 34,000             |
| 24B1332M                         | Street Lighting Upgrade  | 600,000     | -         | -            | -             | -                 | -          | 600,000            |
| 24B1333M                         | Drains Maintenance   | 80,000      | -         | -            | -             | -                 | -          | 80,000             |
| 24B1334M                         | Pedestrian Monitoring - renewal and maintenance of sensors               | 40,000      | -         | -            | -             | -                 | -          | 40,000             |
| 24B1336M                         | Advancing Stormwater Harvesting Rollout Project                          | 150,000     | -         | -            | -             | -                 | -          | 150,000            |
| 24B1410M                         | Urban Forest Precinct Plan Renewal Program                               | 80,000      | -         | -            | -             | -                 | -          | 80,000             |
| 24B1414M                         | Urban Forest Health (Pest and disease management)                        | 340,000     | -         | -            | -             | -                 | -          | 340,000            |
| 24B1418M                         | Tree planter maintenance program   | 185,000     | -         | -            | -             | -                 | -          | 185,000            |
| 24B2502M                         | Advance Architectural Design   | 50,000      | -         | -            | -             | -                 | -          | 50,000             |
| 24B2503M                         | Maintenance of Pedestrian Signage  | 50,000      | -         | -            | -             | -                 | -          | 50,000             |
| 24B2504M                         | Advance Industrial Design  | 100,000     | -         | -            | -             | -                 | -          | 100,000            |
| 24B2505M                         | Advance Landscape Architecture Design                                    | 75,000      | -         | -            | -             | -                 | -          | 75,000             |
| 24B2506M                         | Advance Streetscape Design   | 50,000      | -         | -            | -             | -                 | -          | 50,000             |
| 24B2507M                         | Advance Urban Design   | 50,000      | -         | -            | -             | -                 | -          | 50,000             |
| 24B2509M                         | Advance Parks Design   | 75,000      | -         | -            | -             | -                 | -          | 75,000             |
| 24B2604M                         | Metro Tunnel Project   | -           | -         | -            | -             | -                 | -          | -                  |
| 24B2605M                         | Shrine Reserve - Hostile Vehicle Mitigation                              | -           | -         | -            | -             | -                 | -          | -                  |
| 24B2606M                         | Queen Victoria Precinct Renewal Program Maintenance                      | 2,000,000   | -         | -            | -             | -                 | -          | 2,000,000          |
| 24B3709M                         | Accommodation Modifications  | 300,000     | -         | -            | -             | -                 | -          | 300,000            |
| 24B3710M                         | Property Services Annual Minor Works Program                             | 1,200,000   | -         | -            | -             | -                 | -          | 1,200,000          |
| 24B4113M                         | Library and Community Hubs Renewal and Maintenance                       | 250,000     | -         | -            | -             | -                 | -          | 250,000            |
| 24B4114M                         | Creative Spaces Maintenance  | 75,000      | -         | -            | -             | -                 | -          | 75,000             |
| 24B4115M                         | ArtPlay Theatre Equipment and Furniture Maintenance                      | 20,000      | -         | -            | -             | -                 | -          | 20,000             |
| 24B4117M                         | Signal Theatre Equipment and Furniture Maintenance                       | 20,000      | -         | -            | -             | -                 | -          | 20,000             |
| 24B4118M                         | Meat Market - Maintenance of Technical equipment                         | 22,500      | -         | -            | -             | -                 | -          | 22,500             |
| 24B4119M                         | Arts House Annual Maintenance of Theatrical Equipment                    | 40,000      | -         | -            | -             | -                 | -          | 40,000             |
| 24B4120M                         | Public Art Melbourne - LAB and Maintenance                               | 200,000     | -         | -            | -             | -                 | -          | 200,000            |
| 24B4122M                         | Lighting and Maintenance of the Art and Heritage Collection              | 200,000     | -         | -            | -             | -                 | -          | 200,000            |
| 24B4430M                         | YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works | 127,813     | -         | -            | -             | -                 | -          | 127,813            |
| 24B4507M                         | Smoke Free Areas Initiative  | 50,000      | -         | -            | -             | -                 | -          | 50,000             |
| 24B5104M                         | Now Or Never Festival Hub - Maintenance                                  | 95,000      | -         | -            | -             | -                 | -          | 95,000             |
| 24B5105M                         | Wayfinding signage program - Maintenance                                 | 60,000      | -         | -            | -             | -                 | -          | 60,000             |
| 24B5106M                         | Melbourne Fashion Week Asset Maintenance and Install                     | 53,000      | -         | -            | -             | -                 | -          | 53,000             |
| 24B5107M                         | Christmas Festival Decorations Program - Maintenance                     | 2,100,000   | -         | -            | -             | -                 | -          | 2,100,000          |
| 24B5108M                         | Moomba Festival - Parade Floats Maintenance                              | 200,000     | -         | -            | -             | -                 | -          | 200,000            |
| 24B5601M                         | Birranung Floating Wetland   | 80,000      | -         | -            | -             | -                 | -          | 80,000             |
| 24B5701M                         | Surveying Services for titles to Council's properties and roads          | 200,000     | -         | -            | -             | -                 | -          | 200,000            |
| <b>TOTAL MAINTENANCE</b>         |  | 13,408,881  | -         | -            | -             | -                 | -          | 13,408,881         |
| <b>TOTAL MAINTENANCE PROGRAM</b> |  | 13,408,881  | -         | -            | -             | -                 | -          | 13,408,881         |
| <b>TOTAL PROGRAM</b>             |  | 125,123,829 | 8,582,152 | 7,000,000    | 6,000,000     | 2,515,000         | -          | 149,220,981        |

# BUDGET 2024-25

THE YEAR ENDING 30 JUNE 2028

| Program Code                       | Title   | Cash              | Grants           |                  | Contributions    |                   | Borrowings | Total Project Cost |
|------------------------------------|---|-------------------|------------------|------------------|------------------|-------------------|------------|--------------------|
|                                    |   |                   | Grants           | Parking Levy     | External         | Public Open Space |            |                    |
| <b>CAPITAL WORKS PROGRAM</b>       |   |                   |                  |                  |                  |                   |            |                    |
| <b>NEW ASSET EXPENDITURE</b>       |   |                   |                  |                  |                  |                   |            |                    |
| 14G1301N                           | Queen Victoria Market Precinct Renewal Program  | 13,000,000        | -                | -                | -                | -                 | -          | 13,000,000         |
| 17B1404N                           | Kensington Community Recreation Precinct Redevelopment                                | -                 | -                | -                | -                | -                 | -          | -                  |
| 18B3410N                           | City North Urban Realm Improvements   | -                 | -                | -                | -                | -                 | -          | -                  |
| 18B4116N                           | Public Art Melbourne - Growth Areas   | -                 | -                | -                | -                | -                 | -          | -                  |
| 20B2301N                           | N+W Melb and Docklands Transport + Amenity Program (TAP)                              | 6,000,000         | 6,000,000        | -                | -                | -                 | -          | 12,000,000         |
| 20B3308N                           | Southbank Promenade   | -                 | -                | -                | -                | -                 | -          | -                  |
| 21B1432N                           | Urban Renewal Open Spaces   | -                 | -                | -                | -                | -                 | -          | -                  |
| 21B1433N                           | City Road Masterplan  | -                 | -                | -                | -                | -                 | -          | -                  |
| 21B2514N                           | Greenline   | 10,000,000        | -                | -                | -                | -                 | -          | 10,000,000         |
| 21B4428N                           | Riverside Skate Park Redevelopment  | -                 | -                | -                | -                | -                 | -          | -                  |
| 21B4431N                           | North Melbourne Community Centre Redevelopment  | 6,544,331         | -                | -                | 5,000,000        | -                 | -          | 11,544,331         |
| 22B1438N                           | Alexandra Gardens and Boathouse Drive - Domain Parklands Master Plan Implementation   | -                 | -                | -                | -                | -                 | -          | -                  |
| 22B1439N                           | Carlton Gardens Master Plan Works Implementation                                      | -                 | -                | -                | -                | -                 | -          | -                  |
| 22B1440N                           | Edmund Herring Oval Precinct - Domain Parklands Master Plan                           | -                 | -                | -                | -                | -                 | -          | -                  |
| 23B1379N                           | Future Streets  | -                 | -                | -                | -                | -                 | -          | -                  |
| 23B1443N                           | Moonee Ponds Creek Stormwater Harvesting for Princes Park                             | 2,000,000         | -                | -                | -                | -                 | -          | 2,000,000          |
| 23B1444N                           | Bedford Street Pocket Park  | -                 | -                | -                | -                | -                 | -          | -                  |
| 23B1445N                           | Miles and Dodds Street Reserve  | -                 | -                | -                | -                | -                 | -          | -                  |
| 23B1446N                           | Chapman Street Pocket Park  | -                 | -                | -                | -                | -                 | -          | -                  |
| 23B1802N                           | Waste and Resource Recovery Hub Expansion Program                                     | -                 | -                | -                | -                | -                 | -          | -                  |
| 23B3309N                           | Power Melbourne   | -                 | -                | -                | -                | -                 | -          | -                  |
| 23B3712N                           | Gas Free Operations   | -                 | -                | -                | -                | -                 | -          | -                  |
| 23B4433N                           | Melbourne City Baths Redevelopment  | -                 | -                | -                | -                | -                 | -          | -                  |
| 23B4434N                           | Community Sports Pavilion Upgrade (Ryder Pavilion)                                    | -                 | -                | -                | -                | -                 | -          | -                  |
| 23B5903N                           | Implementation of Parking & Kerbside Management Plan (PKMP Recommendations)           | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B0302N                           | Technology and Digital Innovation - New   | 4,105,000         | -                | -                | -                | -                 | -          | 4,105,000          |
| 24B1337N                           | New Drainage Infrastructure   | 340,000           | -                | -                | -                | -                 | -          | 340,000            |
| 24B1339N                           | Major Streetscape Improvements  | -                 | -                | 5,000,000        | -                | -                 | -          | 5,000,000          |
| 24B1340N                           | Pedestrian Monitoring Program - Expansion of sensor network                           | 60,000            | -                | -                | -                | -                 | -          | 60,000             |
| 24B1341N                           | Cycle Infrastructure  | 3,000,000         | -                | -                | -                | -                 | -          | 3,000,000          |
| 24B1346N                           | Queensbridge Square   | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B1371N                           | Lygon Street  | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B1374N                           | Little Streets  | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B1377N                           | Road Safety Initiatives   | 1,250,000         | -                | -                | -                | -                 | -          | 1,250,000          |
| 24B1425N                           | Climate Adaptation Urban Landscapes New Works   | -                 | -                | -                | -                | 1,500,000         | -          | 1,500,000          |
| 24B1437N                           | Normanby Road Reserve Expansion   | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B1441N                           | Shrine Drainage Upgrade   | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B1442N                           | Wurundjeri Woi-wurrung Co-designed Place of Knowledge Exchange (Royal Park landscape) | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B1449N                           | Southbank Boulevard   | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B1450N                           | Uni Square Stage 2 Redevelopment  | 1,900,000         | -                | -                | -                | -                 | -          | 1,900,000          |
| 24B2607N                           | Queen's Corner Building   | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B2608N                           | Elizabeth Street  | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B3705N                           | Future Office Accommodation   | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B3711N                           | Furniture and Equipment New Purchases   | 100,000           | -                | -                | -                | -                 | -          | 100,000            |
| 24B3712N                           | Property Services Sustainability New Works  | 200,000           | -                | -                | -                | -                 | -          | 200,000            |
| 24B4111N                           | Arts House asset renewal 2024-25  | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B4124N                           | Public Art  | 1,000,000         | -                | -                | -                | -                 | -          | 1,000,000          |
| 24B4125N                           | Equipment purchase & maintenance - Kensington Town Hall                               | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B4128N                           | Boyd Fit out and Refurbishment  | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B5109N                           | Wayfinding signage program - Extending signs to priority areas                        | 40,000            | -                | -                | -                | -                 | -          | 40,000             |
| 24B5110N                           | Christmas Decorations NEW   | 900,000           | -                | -                | -                | -                 | -          | 900,000            |
| 24B5111N                           | Moomba Festival - Parade Floats   | 300,000           | -                | -                | -                | -                 | -          | 300,000            |
| <b>TOTAL NEW ASSET EXPENDITURE</b> |   | <b>50,739,331</b> | <b>6,000,000</b> | <b>5,000,000</b> | <b>5,000,000</b> | <b>1,500,000</b>  | <b>-</b>   | <b>68,239,331</b>  |
| <b>ASSET RENEWAL</b>               |   |                   |                  |                  |                  |                   |            |                    |
| 24B0303R                           | Technology Modernisation - Renewal  | 5,279,443         | -                | -                | -                | -                 | -          | 5,279,443          |
| 24B1204R                           | Renewal of Safe City Cameras  | 123,000           | -                | -                | -                | -                 | -          | 123,000            |
| 24B1305R                           | Renewal of Yanong Quay Wharf  | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B1344R                           | DDA Compliance - Infrastructure   | 512,500           | -                | -                | -                | -                 | -          | 512,500            |
| 24B1349R                           | Flood Mitigation Renewal  | 1,230,000         | -                | -                | -                | -                 | -          | 1,230,000          |
| 24B1350R                           | Drains renewal  | 2,255,000         | -                | -                | -                | -                 | -          | 2,255,000          |
| 24B1351R                           | Kerb and Channel Renewal  | 902,000           | -                | -                | -                | -                 | -          | 902,000            |
| 24B1352R                           | Street Furniture Renewal  | 410,000           | -                | -                | -                | -                 | -          | 410,000            |
| 24B1353R                           | Roads to Recovery program   | -                 | 468,698          | -                | -                | -                 | -          | 468,698            |
| 24B1354R                           | Victorian Grants Commission - Local Road Funding                                      | -                 | 673,454          | -                | -                | -                 | -          | 673,454            |
| 24B1358R                           | Roadway Renewal   | 4,920,000         | -                | -                | -                | -                 | -          | 4,920,000          |
| 24B1362R                           | Footpath Renewal  | 4,305,000         | -                | 1,000,000        | -                | -                 | -          | 5,305,000          |
| 24B1363R                           | Banner Pole Renewal   | 20,500            | -                | -                | -                | -                 | -          | 20,500             |
| 24B1365R                           | Improving Pedestrian Safety   | 512,500           | -                | 1,000,000        | -                | -                 | -          | 1,512,500          |
| 24B1379R                           | Princes Bridge Bluestone Repair works   | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B1409R                           | Carlton Gardens Fig Tree and Meeting Place Landscape Works                            | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B1443R                           | Parks Renewal Program   | 4,407,500         | -                | -                | -                | 1,000,000         | -          | 5,407,500          |
| 24B1444R                           | Climate Adaptation Urban Landscapes Renewal Works (CASP)                              | 563,750           | -                | -                | -                | -                 | -          | 563,750            |
| 24B1445R                           | Parks Tree Planting and Replacement Program   | 1,742,500         | -                | -                | -                | -                 | -          | 1,742,500          |
| 24B1446R                           | Median and Tree Plot Renewals   | 153,750           | -                | -                | -                | -                 | -          | 153,750            |
| 24B1447R                           | Create habitat to increase nature in the city   | 205,000           | -                | -                | -                | -                 | -          | 205,000            |
| 24B3601R                           | Corporate Fleet Replacement   | 205,000           | -                | -                | -                | -                 | -          | 205,000            |
| 24B3701R                           | Property Services DDA Works   | 410,000           | -                | -                | -                | -                 | -          | 410,000            |
| 24B3702R                           | Property Services Renewal Works   | 5,637,500         | -                | -                | -                | -                 | -          | 5,637,500          |
| 24B3706R                           | Renewal Works - Melbourne Town Hall   | 1,793,750         | -                | -                | -                | -                 | -          | 1,793,750          |
| 24B3707R                           | Renewal Works - CH1, CH2 and City Village   | 2,186,228         | -                | -                | -                | -                 | -          | 2,186,228          |
| 24B3708R                           | Melbourne Town Hall Renewal Program   | -                 | -                | -                | -                | -                 | -          | -                  |
| 24B3714R                           | Property Services Sustainability Renewal Works  | 410,000           | -                | -                | -                | -                 | -          | 410,000            |
| 24B4110R                           | Library Collection Renewal  | 1,435,000         | -                | -                | -                | -                 | -          | 1,435,000          |
| 24B4422R                           | Waterways Renewal Program   | 153,750           | -                | -                | -                | -                 | -          | 153,750            |
| 24B4427R                           | Community Sports Equipment Renewal  | 51,250            | -                | -                | -                | -                 | -          | 51,250             |
| 24B4429R                           | Melbourne City Baths equipment renewal and maintenance                                | 76,875            | -                | -                | -                | -                 | -          | 76,875             |
| 24B4503R                           | Children's and Family Services Equipment and Resources Renewal                        | 51,250            | -                | -                | -                | -                 | -          | 51,250             |
| 24B5101R                           | Christmas Decorations - Renewal   | 256,250           | -                | -                | -                | -                 | -          | 256,250            |
| 24B5102R                           | Moomba Festival - Parade Assets Renewal   | 102,500           | -                | -                | -                | -                 | -          | 102,500            |
| 24B5103R                           | Now Or Never Festival Hub   | 15,375            | -                | -                | -                | -                 | -          | 15,375             |
| 24B5901R                           | Parking Infrastructure Renewal  | 600,000           | -                | -                | -                | -                 | -          | 600,000            |
| 24B5902R                           | PDA fleet replacement   | -                 | -                | -                | -                | -                 | -          | -                  |
| <b>TOTAL ASSET RENEWAL</b>         |   | <b>40,927,171</b> | <b>1,142,152</b> | <b>2,000,000</b> | <b>-</b>         | <b>1,000,000</b>  | <b>-</b>   | <b>45,069,323</b>  |
| <b>TOTAL CAPITAL WORKS PROGRAM</b> |   | <b>91,666,502</b> | <b>7,142,152</b> | <b>7,000,000</b> | <b>5,000,000</b> | <b>2,500,000</b>  | <b>-</b>   | <b>113,308,654</b> |



# BUDGET

## 2024-25

| Program Code                     | Title  | Cash        | Grants    |              | Contributions |                   | Borrowings | Total Project Cost |
|----------------------------------|--|-------------|-----------|--------------|---------------|-------------------|------------|--------------------|
|                                  |  |             | Grants    | Parking Levy | External      | Public Open Space |            |                    |
| <b>MAINTENANCE PROGRAM</b>       |  |             |           |              |               |                   |            |                    |
| <b>CAPITAL GRANT</b>             |  |             |           |              |               |                   |            |                    |
| 23B2802M                         | Make Room Refurbishment  | -           | -         | -            | -             | -                 | -          | -                  |
| <b>TOTAL CAPITAL GRANT</b>       |  | -           | -         | -            | -             | -                 | -          | -                  |
| <b>MAINTENANCE</b>               |  |             |           |              |               |                   |            |                    |
| 24B0301M                         | IT Maintenance   | 1,361,270   | -         | -            | -             | -                 | -          | 1,361,270          |
| 24B1201M                         | Corporate Security Access and Control Maintenance                        | 143,500     | -         | -            | -             | -                 | -          | 143,500            |
| 24B1202M                         | Safe City Camera Maintenance   | 167,075     | -         | -            | -             | -                 | -          | 167,075            |
| 24B1203M                         | Street Trading Infrastructure Maintenance                                | 205,000     | -         | -            | -             | -                 | -          | 205,000            |
| 24B1306M                         | Bridge Maintenance   | 379,250     | -         | -            | -             | -                 | -          | 379,250            |
| 24B1309M                         | Street Lighting Maintenance (OMR Charges)                                | 1,180,800   | -         | -            | -             | -                 | -          | 1,180,800          |
| 24B1323M                         | Wharf and Marina Maintenance   | 184,500     | -         | -            | -             | -                 | -          | 184,500            |
| 24B1326M                         | Bicycle Lane Maintenance   | 189,625     | -         | -            | -             | -                 | -          | 189,625            |
| 24B1327M                         | Traffic Signals  | 317,750     | -         | -            | -             | -                 | -          | 317,750            |
| 24B1328M                         | Pump Station Maintenance   | 66,625      | -         | -            | -             | -                 | -          | 66,625             |
| 24B1329M                         | Fire Hydrant Maintenance   | 65,088      | -         | -            | -             | -                 | -          | 65,088             |
| 24B1330M                         | Banner Pole Maintenance  | 34,850      | -         | -            | -             | -                 | -          | 34,850             |
| 24B1332M                         | Street Lighting Upgrade  | 615,000     | -         | -            | -             | -                 | -          | 615,000            |
| 24B1333M                         | Drains Maintenance   | 82,000      | -         | -            | -             | -                 | -          | 82,000             |
| 24B1334M                         | Pedestrian Monitoring - renewal and maintenance of sensors               | 41,000      | -         | -            | -             | -                 | -          | 41,000             |
| 24B1336M                         | Advancing Stormwater Harvesting Rollout Project                          | 153,750     | -         | -            | -             | -                 | -          | 153,750            |
| 24B1410M                         | Urban Forest Precinct Plan Renewal Program                               | 82,000      | -         | -            | -             | -                 | -          | 82,000             |
| 24B1414M                         | Urban Forest Health (Pest and disease management)                        | 348,500     | -         | -            | -             | -                 | -          | 348,500            |
| 24B1418M                         | Tree planter maintenance program   | 185,000     | -         | -            | -             | -                 | -          | 185,000            |
| 24B2502M                         | Advance Architectural Design   | 51,250      | -         | -            | -             | -                 | -          | 51,250             |
| 24B2503M                         | Maintenance of Pedestrian Signage  | 51,250      | -         | -            | -             | -                 | -          | 51,250             |
| 24B2504M                         | Advance Industrial Design  | 102,500     | -         | -            | -             | -                 | -          | 102,500            |
| 24B2505M                         | Advance Landscape Architecture Design                                    | 76,875      | -         | -            | -             | -                 | -          | 76,875             |
| 24B2506M                         | Advance Streetscape Design   | 51,250      | -         | -            | -             | -                 | -          | 51,250             |
| 24B2507M                         | Advance Urban Design   | 51,250      | -         | -            | -             | -                 | -          | 51,250             |
| 24B2509M                         | Advance Parks Design   | 76,875      | -         | -            | -             | -                 | -          | 76,875             |
| 24B2604M                         | Metro Tunnel Project   | -           | -         | -            | -             | -                 | -          | -                  |
| 24B2605M                         | Shrine Reserve - Hostile Vehicle Mitigation                              | -           | -         | -            | -             | -                 | -          | -                  |
| 24B2606M                         | Queen Victoria Precinct Renewal Program Maintenance                      | 2,050,000   | -         | -            | -             | -                 | -          | 2,050,000          |
| 24B3709M                         | Accommodation Modifications  | 307,500     | -         | -            | -             | -                 | -          | 307,500            |
| 24B3710M                         | Property Services Annual Minor Works Program                             | 1,230,000   | -         | -            | -             | -                 | -          | 1,230,000          |
| 24B4113M                         | Library and Community Hubs Renewal and Maintenance                       | 256,250     | -         | -            | -             | -                 | -          | 256,250            |
| 24B4114M                         | Creative Spaces Maintenance  | 76,875      | -         | -            | -             | -                 | -          | 76,875             |
| 24B4115M                         | ArtPlay Theatre Equipment and Furniture Maintenance                      | 20,500      | -         | -            | -             | -                 | -          | 20,500             |
| 24B4117M                         | Signal Theatre Equipment and Furniture Maintenance                       | 20,500      | -         | -            | -             | -                 | -          | 20,500             |
| 24B4118M                         | Meat Market - Maintenance of Technical equipment                         | 23,063      | -         | -            | -             | -                 | -          | 23,063             |
| 24B4119M                         | Arts House Annual Maintenance of Theatrical Equipment                    | 41,000      | -         | -            | -             | -                 | -          | 41,000             |
| 24B4120M                         | Public Art Melbourne - LAB and Maintenance                               | 205,000     | -         | -            | -             | -                 | -          | 205,000            |
| 24B4122M                         | Lighting and Maintenance of the Art and Heritage Collection              | 205,000     | -         | -            | -             | -                 | -          | 205,000            |
| 24B4430M                         | YMCA Managed Recreation Facility Equipment Renewal and Maintenance Works | 131,008     | -         | -            | -             | -                 | -          | 131,008            |
| 24B4507M                         | Smoke Free Areas Initiative  | 51,250      | -         | -            | -             | -                 | -          | 51,250             |
| 24B5104M                         | Now Or Never Festival Hub - Maintenance                                  | 97,375      | -         | -            | -             | -                 | -          | 97,375             |
| 24B5105M                         | Wayfinding signage program - Maintenance                                 | 61,500      | -         | -            | -             | -                 | -          | 61,500             |
| 24B5106M                         | Melbourne Fashion Week Asset Maintenance and Install                     | 54,325      | -         | -            | -             | -                 | -          | 54,325             |
| 24B5107M                         | Christmas Festival Decorations Program - Maintenance                     | 2,152,500   | -         | -            | -             | -                 | -          | 2,152,500          |
| 24B5108M                         | Moomba Festival - Parade Floats Maintenance                              | 205,000     | -         | -            | -             | -                 | -          | 205,000            |
| 24B5601M                         | Birrarung Floating Wetland   | 82,000      | -         | -            | -             | -                 | -          | 82,000             |
| 24B5701M                         | Surveying Services for titles to Council's properties and roads          | 205,000     | -         | -            | -             | -                 | -          | 205,000            |
| <b>TOTAL MAINTENANCE</b>         |  | 13,739,479  | -         | -            | -             | -                 | -          | 13,739,479         |
| <b>TOTAL MAINTENANCE PROGRAM</b> |  | 13,739,479  | -         | -            | -             | -                 | -          | 13,739,479         |
| <b>TOTAL PROGRAM</b>             |  | 105,405,981 | 7,142,152 | 7,000,000    | 5,000,000     | 2,500,000         | -          | 127,048,133        |

# BUDGET

## 2024–25

### APPENDIX F – FEES AND CHARGES

This appendix presents the fees and charges which will be charged in respect to various goods and services during the financial year 2024–25. Note that this schedule only includes fees set by Council. There are other fees that are set by statute and charged by Council in addition to this listing. These are statutory fees, and are made in accordance with legislative requirements. These fees are updated as of 1 July 2024 and will be reflected on Council's website.

| Branch                       | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|------------------------------|---|-----------------------------|--------------------|----------------|
| City Infrastructure          | Vehicle Crossing Fees – Residential Property  | Per Application - Min       | 350.00             | 350.00         |
| City Infrastructure          | Vehicle Crossing Fees – Commercial / Mixed Use Property   | Per Application - Min       | 550.00             | 550.00         |
| City Safety Security Amenity | Market Permit: Markets that consist of 11 to 15 Street Trading Stalls   | Per Annum                   | 1,660.00           | 1,735.00       |
| City Safety Security Amenity | Market Permit: Markets that consist of 16 or more street trading stalls, for each additional market stall over 16 sites (the fee for additional stalls that exceed 16 stalls) | Each Additional Site        | 83.00              | 87.00          |
| City Safety Security Amenity | Market Permit: Markets that consist of up to 10 street trading stalls   | Per Annum                   | 1,106.00           | 1,156.00       |
| City Safety Security Amenity | Street Activity: Kiosk Collins Street south side between Market & William Sts, Melbourne (Licence Fee / Rental per annum) charged monthly                                     | Per Month                   | 1,030.00           | 1,250.00       |
| City Safety Security Amenity | Street Activity: Kiosk Melbourne Town Hall, Swanston St, Melbourne (Licence Fee / Rental per annum) charged monthly   | Per Month                   | 1,771.00           | 2,090.00       |
| City Safety Security Amenity | Street Activity: Cylinder and Seasonal Street Trading   | Per Month                   | 332.00             | 347.00         |
| City Safety Security Amenity | Street Activity: Sunday Arts and Craft Market (Annual Fee) charged annually   | Per Annum                   | 7,462.45           | 7,797.00       |
| City Safety Security Amenity | Street Activity: Spruiking Permit Fee (Annual Fee)  | Per Annum                   | 500.00             | 523.00         |
| City Safety Security Amenity | Street Activity: Premium Food Van Site Fee  | Per Month                   | 1,053.00           | 1,100.00       |
| City Safety Security Amenity | Street Activity: Street Entertainment Permit Fee (Annual fee)   | Per Annum/Per Permit        | 311.00             | 325.00         |
| City Safety Security Amenity | Street Garden: Application Fee  | Per Application             | 52.00              | 55.00          |
| City Safety Security Amenity | Street Activity: Pedicabs (\$Fee per month)   | Per Month                   | 316.00             | 330.00         |
| City Safety Security Amenity | Street Activity: Busking permit fee (12 months)   | Per Annum                   | 30.60              | 40.00          |
| City Safety Security Amenity | Street Activity: Busking permit fee (3 months)  | Per Quarter                 | 25.50              | 25.50          |

# BUDGET

## 2024-25

| Branch                       | Name of Product or Service New Year  | Unit of Measure Description           | Current Year Price | New Year Price |
|------------------------------|--|---------------------------------------|--------------------|----------------|
| City Safety Security Amenity | Street Activity: Busking permit reapplication fee  | Per Application                       | 30.60              | 40.00          |
| City Safety Security Amenity | Street Activity: Busking selling fee   | Per Application                       | 101.80             | 106.00         |
| City Safety Security Amenity | Street Activity: Premium Busking permit fee 12 months  | Per Annum/Per Permit                  | 71.30              | 100.00         |
| City Safety Security Amenity | Street Activity: Premium Busking permit fee 3 months   | Per Annum/Per Permit                  | 50.90              | 55.00          |
| City Safety Security Amenity | Outdoor Dining Footpath Fee: Central City (includes footpaths, promenades and laneways in all CBD, Swanston Street, Southbank Promenade, Riverside Quay and Federation Wharf) (\$Fee per square metre / annum) | Per square metre per Annum/Per Permit | 109.00             | 114.00         |
| City Safety Security Amenity | Outdoor Dining Footpath Fee: Outside Central City (footpaths, promenades and laneway areas) (\$Fee per square metre / annum)   | Per square metre per Annum/Per Permit | 32.00              | 35.00          |
| City Safety Security Amenity | Outdoor Dining Footpath Fee: Docklands (footpaths, promenades and laneway areas) (\$Fee per square metre / annum)  | Per square metre per Annum/Per Permit | 25.00              | 35.00          |
| City Safety Security Amenity | Outdoor Dining Parklet Permit Fee: Central City (includes all on-street dining in CBD, Swanston Street, Southbank Promenade, Riverside Quay and Federation Wharf) (\$Fee per square metre / annum)             | Per square metre per Annum/Per Permit | 555.55             | 580.00         |
| City Safety Security Amenity | Extended Outdoor Dining Parklet Fee: Outside Central City (includes all on-street parklets) (\$Fee per square metre / annum)   | Per square metre per Annum/Per Permit | 128.00             | 134.00         |
| City Safety Security Amenity | Outdoor Dining Parklet Permit Fee: Docklands (includes all on-street parklets) (\$Fee per square metre / annum)  | Per square metre per Annum/Per Permit | 128.00             | 134.00         |
| City Safety Security Amenity | Parklet Application Fee and Renewal Fee (all on-street parklets including non-standard applications) (\$ per annum)  | Per Annum/Per Permit                  | 621.00             | 650.00         |
| City Safety Security Amenity | Outdoor Dining Application Fee and Renewal Fee (footpaths, promenades and laneways) (\$ per annum)   | Per Annum/Per Permit                  | 207.00             | 216.00         |
| City Safety Security Amenity | Outdoor Dining Permit Fee - Non-standard Areas (dining spaces on median strips, nature strips or other non-parklet spaces) (\$per square metre / annum)  | Per square metre per Annum/Per Permit | 216.00             | 225.00         |
| City Safety Security Amenity | Outdoor Dining Parklet - Jersey Barrier Hire - 6m- Charge per lineal metre per annum   | Per Annum                             | 190.53             | 200.00         |

# BUDGET

## 2024-25

| Branch                       | Name of Product or Service New Year   | Unit of Measure Description   | Current Year Price | New Year Price |
|------------------------------|---|-------------------------------|--------------------|----------------|
| City Safety Security Amenity | Outdoor Dining Parklet - Jersey Barrier Hire - 2m- Charge per lineal metre per annum  | Per Annum                     | 571.59             | 600.00         |
| City Safety Security Amenity | Street Activity: Application Fee (Casual Street Trading Cylinders / Seasonal Street Trading / Temporary Street Trading / Markets) | Per Application               | 207.00             | 216.00         |
| City Safety Security Amenity | Street Garden: Bond   | Per Application               | 75.00              | 75.00          |
| City Safety Security Amenity | Street Activity - Inspection Fee (Food Trucks and Pedicabs)   | Per Application               | 207.00             | 216.00         |
| City Safety Security Amenity | Street Activity: Standard Food Van Site Fee   | Per Month                     | 207.00             | 216.00         |
| City Safety Security Amenity | Street Activity: Temporary Street Trading Permit Fee  | Per Day                       | 332.00             | 350.00         |
| City Safety Security Amenity | Street Activity: Kiosk Corner Collins St & Elizabeth St, Melbourne (Licence Fee / Rental per annum) charged monthly               | Per Month                     | 1,156.00           | 1,250.00       |
| City Safety Security Amenity | Street Activity: Kiosk Corner Elizabeth St & Bourke St (GPO), Melbourne (Licence Fee / Rental per annum) charged monthly          | Per Month                     | 1,080.00           | 1,250.00       |
| City Safety Security Amenity | Street Activity: Kiosk Corner Swanston St & Collins St, Melbourne (Licence Fee / Rental per annum) charged monthly                | Per Month                     | 2,000.00           | 2,090.00       |
| City Safety Security Amenity | Street Activity: Kiosk Corner Bourke St & Harbour Esp, Docklands (Licence Fee / Rental per annum) charged monthly                 | Per Month                     | 884.00             | 1,000.00       |
| City Safety Security Amenity | Street Activity: Busking – Application Fee for Street Entertainment, Premium Permit and CA Safety Assessment (Per application)    | Per Application               | 0.00               | 0.00           |
| City Safety Security Amenity | Street Activity: Kiosk Permit Fee   | Per Annum                     | 1.00               | 1.00           |
| City Safety Security Amenity | Medical Parking Permits   | Per Annum                     | 500.00             | 522.00         |
| City Safety Security Amenity | Interim Medical Parking Permits   | Per Registration              | 500.00             | 522.00         |
| City Safety Security Amenity | Carlton Voucher   | Per Quarter                   | 60.00              | 63.00          |
| City Safety Security Amenity | Resident Parking (2nd Permit - Carlton)   | Per Annum                     | 137.00             | 142.00         |
| City Safety Security Amenity | Interim Resident Parking Permits  | Per Registration              | 47.00              | 52.00          |
| City Safety Security Amenity | Handbill Permits  | Administration Fee Per Permit | 100.00             | 105.00         |
| City Safety Security Amenity | Medical Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)   | Per Registration              | 500.00             | 522.00         |
| City Safety Security Amenity | Tradesperson Permit   | Per Week/Per Permit           | 100.00             | 105.00         |
| City Safety Security Amenity | Tradesperson Permit: Replacement (Lost / Stolen / Damaged / Change of Rego)   | Per Registration              | 100.00             | 105.00         |

# BUDGET

## 2024-25

| Branch                       | Name of Product or Service New Year  | Unit of Measure Description         | Current Year Price | New Year Price |
|------------------------------|--|-------------------------------------|--------------------|----------------|
| City Safety Security Amenity | Street Permits: Advertising Board Permits  | Annual                              | 705.00             | 736.00         |
| City Safety Security Amenity | Resident Parking Permits   | Per Annum/Per Permit                | 47.00              | 52.00          |
| City Safety Security Amenity | Resident Parking Permits (2nd Permit - All Other Areas)  | Per Annum                           | 137.00             | 142.00         |
| City Safety Security Amenity | Resident Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)                                 | Per Registration                    | 47.00              | 52.00          |
| City Safety Security Amenity | Resident Parking (2nd Permit - Carlton): Replacement (Lost / Stolen / Damaged / Change of Rego)                  | Per Registration                    | 137.00             | 142.00         |
| City Safety Security Amenity | Resident Parking Permits: (2nd Permit - All Other Areas): Replacement (Lost / Stolen / Damaged / Change of Rego) | Per Registration                    | 137.00             | 142.00         |
| City Safety Security Amenity | Interim Resident Parking (2nd Permit - Carlton)  | Per Registration                    | 137.00             | 142.00         |
| City Safety Security Amenity | Interim Resident Parking Permits (2nd Permit - All Other Areas)  | Per Registration                    | 137.00             | 142.00         |
| City Safety Security Amenity | Interim Street Permits: Pedestrian Area Access Permit  | Per Registration                    | 500.00             | 522.00         |
| City Safety Security Amenity | Street Permits: Pedestrian Area Access Permit  | Per Annum                           | 518.00             | 541.00         |
| City Safety Security Amenity | Street Permits: Pedestrian Area Access Permit: Replacement (Lost / Stolen / Damaged / Change of Rego)            | Per Registration                    | 518.00             | 541.00         |
| City Safety Security Amenity | Real Estate Agent Pointer Boards - Application Fee   | Per Application                     | 232.00             | 242.00         |
| City Safety Security Amenity | Real Estate Agent Pointer Boards - Annual Permit Fee   | Annual                              | 705.00             | 736.00         |
| City Safety Security Amenity | Street Permits: Reserved Parking Fee per additional space.   | Admin Fee & second & subsequent Bay | 99.00              | 100.00         |
| City Safety Security Amenity | Street Permits: Reserved Parking Fee (App fee and 1st space)   | Administration Fee and 1st Bay      | 186.00             | 200.00         |
| City Safety Security Amenity | Street Permits: Reserved Parking Fee - Residents   | Administration Fee and 1st Bay      | 90.00              | 98.00          |
| City Safety Security Amenity | Street Permits: Reserved Parking Fee - Residents   | Admin Fee & second & subsequent Bay | 45.00              | 50.00          |
| City Safety Security Amenity | Reserved Parking Permit: Cancellation / Amendment Fee  | Per Item                            | 186.00             | 196.00         |
| City Safety Security Amenity | Reserved Parking Permit: Priority Processing Fee - 5 Business Days   | Per Application                     | 186.00             | 196.00         |

# BUDGET

## 2024-25

| Branch                       | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|------------------------------|--|-----------------------------|--------------------|----------------|
| City Safety Security Amenity | Reserved Parking Permit: Priority Processing Fee - 4 Business Days                       | Per Application             | 279.00             | 290.00         |
| City Safety Security Amenity | Reserved Parking Permit: Priority Processing Fee - 3 Business Days                       | Per Application             | 373.00             | 390.00         |
| City Safety Security Amenity | Reserved Parking Permit: Cancellation / Amendment Fee - Residents                        | Per Item                    | 90.00              | 98.00          |
| City Safety Security Amenity | Reserved Parking Permit: Priority Processing Fee - < 5 Business Days - Residents         | Per Application             | 90.00              | 98.00          |
| City Safety Security Amenity | Reserved Parking Permit: Priority Processing Fee - < 4 Business Days - Residents         | Per Application             | 135.00             | 140.00         |
| City Safety Security Amenity | Reserved Parking Permit: Priority Processing Fee - < 3 Business Days - Residents         | Per Application             | 180.00             | 188.00         |
| City Safety Security Amenity | Ikon Park Parking Permits  | Per Annum                   | 275.00             | 310.00         |
| City Safety Security Amenity | Vouchers Permits   | Per Booklet                 | 60.00              | 63.00          |
| City Safety Security Amenity | Zoo Parking Permits  | Per Annum                   | 310.00             | 310.00         |
| City Safety Security Amenity | Zoo Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)              | Per Registration            | 310.00             | 310.00         |
| City Safety Security Amenity | Ikon Park Parking Permits: Replacement (Lost / Stolen / Damaged / Change of Rego)        | Per Registration            | 275.00             | 310.00         |
| City Safety Security Amenity | Advertising Board Application Fee  | Per Application             | 235.00             | 242.00         |
| City Safety Security Amenity | Bin Permit Application Fee   | Per Application             | 93.00              | 97.00          |
| City Safety Security Amenity | Bin Permit Charge  | Per Day                     | 93.00              | 97.00          |
| City Safety Security Amenity | Healthcare Support Worker Parking Permit (In-house healthcare)                           | Per Annum                   | 250.00             | 255.00         |
| City Safety Security Amenity | Non-Carlton Transferable Resi Parking Permit   | Per Annum                   | 137.00             | 142.00         |
| City Safety Security Amenity | Boathouse Drive Parking Permit   | Per Vehicle                 | 0.00               | 500.00         |
| City Safety Security Amenity | Release of Impounded Items (Includes First Day only) - Minimum Charge                    | M2/day                      | 50.00              | 52.00          |
| City Safety Security Amenity | Release of Impounded Items (Additional Days after First Day)                             | M2/day                      | 2.00               | 2.00           |
| City Safety Security Amenity | Cat Registration - Full Fee  | Per Registration            | 124.00             | 130.00         |
| City Safety Security Amenity | Dog Registration - Maximum Fee   | Per Registration            | 201.00             | 210.00         |
| City Safety Security Amenity | Inspection of Dog and Cat Register   | Per Inspection              | 0.00               | 0.00           |
| City Safety Security Amenity | Per Day Rate for Animals Post Eight Day Statutory Period                                 | Per Day                     | 0.00               | 0.00           |
| City Safety Security Amenity | Cat Trap Hire Seven Days (Pensioner, Health Care Card Holders, Government Organisations) | Per Week                    | 0.00               | 0.00           |
| City Safety Security Amenity | Application to Register Domestic Animal Business   | Per Application             | 206.00             | 215.00         |



# BUDGET

## 2024-25

| Branch                       | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|------------------------------|---|-----------------------------|--------------------|----------------|
| City Safety Security Amenity | Cat / Dog Transport Fee - Business Hours  | Each                        | 25.00              | 26.00          |
| City Safety Security Amenity | Cat Trap Hire Seven Days  | Per Week                    | 25.00              | 26.00          |
| City Safety Security Amenity | Dog Registration - Restricted Breed Dog, Declared Dangerous Dog, Menacing Dog                                       | Per Registration            | 329.00             | 344.00         |
| City Safety Security Amenity | Late Fee for Registration Renewal After 11 April Annually   | Per Registration            | 15.00              | 17.50          |
| City Safety Security Amenity | Registration and Renewal - Domestic Animal Business   | Per Registration            | 494.00             | 516.00         |
| City Safety Security Amenity | Transfer of Registration - Domestic Animal Business   | Per Application             | 129.00             | 135.00         |
| City Safety Security Amenity | Foster Carer Registration   | Per Annum                   | 50.00              | 52.00          |
| City Safety Security Amenity | Foster Care Registration – Dog  | Per Unit                    | 8.00               | 8.00           |
| City Safety Security Amenity | Foster Care Registration – cat  | Per Unit                    | 8.00               | 8.00           |
| Community Wellbeing          | Children Services: Childcare late fee per minute  | Each                        | 1.00               | 1.00           |
| Community Wellbeing          | Child Care: Child Care - Long Day Care  | Per Day                     | 142.50             | 149.00         |
| Community Wellbeing          | Child Care: Child Care - Long Day Care  | Full Time Care (Per Week)   | 666.00             | 696.00         |
| Community Wellbeing          | Family Services: Boostrix Vaccine   | Each                        | 60.00              | 60.00          |
| Community Wellbeing          | Family Services: Varicella Vaccine  | Each                        | 70.00              | 70.00          |
| Community Wellbeing          | Family Services: Flu vaccine  | Each                        | 22.00              | 22.00          |
| Community Wellbeing          | Family Services: Meningococcal ACWY vaccine   | Each                        | 75.00              | 75.00          |
| Community Wellbeing          | Family Services: Vaccine Meningococcal B  | Each                        | 135.00             | 150.00         |
| Community Wellbeing          | Ageing and Inclusion: Centre Based Meals  | Per Meal                    | 8.70               | 9.00           |
| Community Wellbeing          | Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Full cost recovery rate          | Range Per Hour              | 20.70              | 0.00           |
| Community Wellbeing          | Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - High                             | Per Session                 | 11.80              | 0.00           |
| Community Wellbeing          | Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Low                              | Per Session                 | 10.20              | 0.00           |
| Community Wellbeing          | Food Act Premises Alterations Fee - Class 3 Premises - Fruit & Vegetable Stall Cutting                              | Per Application             | 155.00             | 160.00         |
| Community Wellbeing          | Food Act Registration Change of Ownership - Class 3 Premises - Fruit & Vegetable Stall Cutting                      | Per Application             | 310.00             | 320.00         |
| Community Wellbeing          | Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Apr to June | Per Registration            | 220.00             | 230.00         |
| Community Wellbeing          | Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jul to Dec  | Per Registration            | 160.00             | 170.00         |

# BUDGET

## 2024-25

| Branch              | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|---------------------|---|-----------------------------|--------------------|----------------|
| Community Wellbeing | Public Health & Wellbeing Act Premises - Event Group Registrations for Each Additional Business                                 | Per Registration            | 60.00              | 60.00          |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1900) - Apr to Jun | Per Bed                     | 8.00               | 8.00           |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1970) - Jan to Mar | Per Bed                     | 11.00              | 11.00          |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1970) - Jul to Dec | Per Bed                     | 6.00               | 6.00           |
| Community Wellbeing | Public Health & Wellbeing Act Renewal: Health Act Renewal / Prescribed Accommodation: Every bed over 15 (maximum fee \$1970)    | Per Bed                     | 11.00              | 11.00          |
| Community Wellbeing | Water Carrier Permit / Transfer   | Per Application             | 145.00             | 150.00         |
| Community Wellbeing | Each Temporary Stall linked to Food Act Registration / Renewal Fixed Premises - Class 2 (Annual Registration)                   | Per Application             | 170.00             | 180.00         |
| Community Wellbeing | Each Temporary Stall linked to Food Act Registration / Renewal Fixed Premises - Class 3 (Annual Registration)                   | Per Application             | 140.00             | 150.00         |
| Community Wellbeing | Food Act New Premises Registration / Mobile Food Premises - Class 2 Premises  | Per Registration            | 770.00             | 800.00         |
| Community Wellbeing | Food Act New Premises Registration / Mobile Food Premises - Class 3 Premises  | Per Registration            | 670.00             | 700.00         |
| Community Wellbeing | Food Act New Premises Registration - Class 1 and 2 Premises - Large   | Per Registration            | 1,840.00           | 1,920.00       |
| Community Wellbeing | Food Act New Premises Registration - Class 1 and 2 Premises - Medium  | Per Registration            | 1,330.00           | 1,390.00       |
| Community Wellbeing | Food Act New Premises Registration - Class 1 and 2 Premises - Small   | Per Registration            | 1,020.00           | 1,070.00       |
| Community Wellbeing | Food Act New Premises Registration - Class 3 Premises - Large   | Per Registration            | 1,730.00           | 1,810.00       |
| Community Wellbeing | Food Act New Premises Registration - Class 3 Premises - Medium  | Per Registration            | 1,260.00           | 1,320.00       |
| Community Wellbeing | Food Act New Premises Registration - Class 3 Premises - Small   | Per Registration            | 940.00             | 980.00         |
| Community Wellbeing | Food Act New Premises Registration - Priority Service (5 working day turnaround)  | Per Registration            | 330.00             | 345.00         |
| Community Wellbeing | Food Act Premises Alterations Fee - Class 1 and 2 Premises - Large  | Per Application             | 475.00             | 500.00         |
| Community Wellbeing | Food Act Premises Alterations Fee - Class 1 and 2 Premises - Medium   | Per Application             | 415.00             | 435.00         |
| Community Wellbeing | Food Act Premises Alterations Fee - Class 1 and 2 Premises - Small  | Per Application             | 380.00             | 400.00         |
| Community Wellbeing | Food Act Premises Alterations Fee - Class 2 Mobile Food Premises / Vehicle  | Per Application             | 230.00             | 240.00         |

# BUDGET

## 2024-25

| Branch              | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|---------------------|---|-----------------------------|--------------------|----------------|
| Community Wellbeing | Food Act Premises Alterations Fee - Class 2 Vending Machine Registration                | Per Application             | 230.00             | 240.00         |
| Community Wellbeing | Food Act Premises Alterations Fee - Class 3 Mobile Food Premises / Vehicle              | Per Application             | 200.00             | 210.00         |
| Community Wellbeing | Food Act Premises Alterations Fee - Class 3 Premises - Large                            | Per Application             | 420.00             | 440.00         |
| Community Wellbeing | Food Act Premises Alterations Fee - Class 3 Premises - Medium                           | Per Application             | 385.00             | 400.00         |
| Community Wellbeing | Food Act Premises Alterations Fee - Class 3 Premises - Small                            | Per Application             | 330.00             | 345.00         |
| Community Wellbeing | Food Act Premises Alterations Fee - Class 3 Vending Machine Registration                | Per Application             | 200.00             | 210.00         |
| Community Wellbeing | Food Act Premises Alterations Fee - Priority Service (5 working day turnaround)         | Per Application             | 330.00             | 345.00         |
| Community Wellbeing | Food Act Property Enquiry - Food Act Registration                                       | Per Application             | 295.00             | 310.00         |
| Community Wellbeing | Food Act Registration Change of Ownership - Class 1 and 2 Premises - Medium             | Per Application             | 830.00             | 870.00         |
| Community Wellbeing | Food Act Registration Change of Ownership - Class 1 and 2 Premises - Large              | Per Application             | 950.00             | 1,000.00       |
| Community Wellbeing | Food Act Registration Change of Ownership - Class 1 and 2 Premises - Small              | Per Application             | 760.00             | 800.00         |
| Community Wellbeing | Food Act Registration Change of Ownership - Class 3 Mobile Food Premises / Vehicle      | Per Application             | 400.00             | 420.00         |
| Community Wellbeing | Food Act Registration Change of Ownership - Class 3 Premises - Large                    | Per Application             | 840.00             | 880.00         |
| Community Wellbeing | Food Act Registration Change of Ownership - Class 3 Premises - Medium                   | Per Application             | 770.00             | 800.00         |
| Community Wellbeing | Food Act Registration Change of Ownership - Class 3 Premises - Small                    | Per Application             | 660.00             | 690.00         |
| Community Wellbeing | Food Act Registration - Class 2 Temporary Food Premises (Quarter Registration)          | Per Registration            | 260.00             | 270.00         |
| Community Wellbeing | Food Act Registration / Renewal / Shared Kitchens - Class 1 and 2 Premises - Large      | Per Registration            | 950.00             | 1,000.00       |
| Community Wellbeing | Food Act Registration / Renewal / Shared Kitchens - Class 1 and 2 Premises - Medium     | Per Registration            | 830.00             | 870.00         |
| Community Wellbeing | Food Act Registration / Renewal / Shared Kitchens - Class 1 and 2 Premises - Small      | Per Registration            | 760.00             | 800.00         |
| Community Wellbeing | Food Act Registration / Renewal - Class 2 Temporary Food Premises (Annual Registration) | Per Registration            | 330.00             | 360.00         |
| Community Wellbeing | Food Act Registration / Renewal - Class 2 Mobile Food Premises / Vehicle                | Per Application             | 460.00             | 480.00         |
| Community Wellbeing | Food Act Registration / Renewal - Class 2 Vending Machine Registration                  | Per Application             | 460.00             | 480.00         |
| Community Wellbeing | Food Act Registration / Renewal - Class 3 Temporary Stall (Quarter Registration)        | Per Registration            | 190.00             | 200.00         |
| Community Wellbeing | Food Act Registration / Renewal - Class 3 Temporary Stall (Week Registration)           | Per Registration            | 150.00             | 160.00         |

# BUDGET

## 2024-25

| Branch              | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|---------------------|--|-----------------------------|--------------------|----------------|
| Community Wellbeing | Food Act Registration / Renewal - Class 3 Temporary Food Premises (Annual Registration)  | Per Registration            | 270.00             | 300.00         |
| Community Wellbeing | Food Act Registration / Renewal - Class 3 Mobile Food Premises / Vehicle   | Per Application             | 400.00             | 420.00         |
| Community Wellbeing | Food Act Registration / Renewal - Class 3 Premises - Fruit & Vegetable Stall Cutting   | Per Registration            | 310.00             | 320.00         |
| Community Wellbeing | Food Act Registration / Renewal / Shared Kitchens - Class 3 Premises - Large   | Per Registration            | 840.00             | 880.00         |
| Community Wellbeing | Food Act Registration / Renewal / Shared Kitchens - Class 3 Premises - Medium  | Per Registration            | 770.00             | 800.00         |
| Community Wellbeing | Food Act Registration / Renewal / Shared Kitchens - Class 3 Premises - Small   | Per Registration            | 660.00             | 690.00         |
| Community Wellbeing | Food Act Registration / Renewal - Class 3 Vending Machine Registration   | Per Application             | 400.00             | 420.00         |
| Community Wellbeing | Food Act Registration / Change of Ownership - Class 2 Mobile Food Premises / Vehicle   | Per Application             | 460.00             | 480.00         |
| Community Wellbeing | Food Act Registration / Transfer Change of Ownership - Class 2 Vending Machine Registration  | Per Application             | 460.00             | 480.00         |
| Community Wellbeing | Food Act Registration / Transfer Change of Ownership - Class 3 Vending Machine Registration  | Per Application             | 400.00             | 420.00         |
| Community Wellbeing | New Registration Prescribed Accommodation 4-10 beds - Jan to Mar   | Per Registration            | 400.00             | 420.00         |
| Community Wellbeing | Permits: Septic Tank and Grey Water Permit   | Per Application             | 290.00             | 300.00         |
| Community Wellbeing | Permits: Water Carrier   | Per Application             | 290.00             | 300.00         |
| Community Wellbeing | Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jan to Mar                             | Per Registration            | 310.00             | 320.00         |
| Community Wellbeing | Public Health & Wellbeing Act Premises, Renewal of Registration Fees, Personal Care & Body Art - Low & High Risk - Fixed Premises              | Per Registration            | 310.00             | 320.00         |
| Community Wellbeing | Public Health & Wellbeing Act Property Enquiry - Low & High Risk   | Per Application             | 165.00             | 170.00         |
| Community Wellbeing | Public Health & Wellbeing Act Property Enquiry - Prescribed Accommodation  | Per Application             | 195.00             | 205.00         |
| Community Wellbeing | Public Health & Wellbeing Act Premises Registration / Temporary Premises / Event Group Registrations   | Per Registration            | 310.00             | 320.00         |
| Community Wellbeing | Public Health & Wellbeing Act Hairdresser and / or Temporary Make-up Registration "one-off" fee "on-going" (No Renewals)                       | Per Registration            | 310.00             | 320.00         |
| Community Wellbeing | Public Health & Wellbeing Act Plans Assessment: Hairdresser, Skin Penetration, Beauty Parlour, Body Piercing, Tattooist and Colonic Irrigation | Per Application             | 275.00             | 290.00         |

# BUDGET

## 2024-25

| Branch              | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|---------------------|--|-----------------------------|--------------------|----------------|
| Community Wellbeing | Public Health & Wellbeing Act Plans Assessment - Prescribed Accommodation  | Per Application             | 315.00             | 330.00         |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises - Maximum Fee  | Per Registration            | 1,970.00           | 2,060.00       |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Apr to Jun                            | Per Registration            | 360.00             | 380.00         |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Jan to Mar                            | Per Registration            | 450.00             | 470.00         |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds - Jul to Dec                            | Per Registration            | 230.00             | 240.00         |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Apr to Jun                          | Per Registration            | 360.00             | 380.00         |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Jan to Mar                          | Per Registration            | 450.00             | 470.00         |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds - Jul to Dec                          | Per Registration            | 230.00             | 240.00         |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds - Apr to Jun                             | Per Registration            | 310.00             | 320.00         |
| Community Wellbeing | Public Health & Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds - Jul to Dec                             | Per Registration            | 200.00             | 210.00         |
| Community Wellbeing | Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer - Low & High Risk                       | Per Application             | 155.00             | 160.00         |
| Community Wellbeing | Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 11-15 beds   | Per Application             | 225.00             | 235.00         |
| Community Wellbeing | Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 15-over beds | Per Application             | 225.00             | 235.00         |
| Community Wellbeing | Public Health & Wellbeing Act Registration Transfer - Health Act Registration Transfer Prescribed Accommodation - 4-10 beds    | Per Registration            | 200.00             | 210.00         |
| Community Wellbeing | Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 11-15 beds                               | Per Registration            | 450.00             | 470.00         |
| Community Wellbeing | Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 15-over beds                             | Per Registration            | 450.00             | 470.00         |

# BUDGET

## 2024-25

| Branch              | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|---------------------|--|-----------------------------|--------------------|----------------|
| Community Wellbeing | Public Health & Wellbeing Act Renewal - Health Act Renewal Prescribed Accommodation - 4-10 beds  | Per Registration            | 400.00             | 420.00         |
| Community Wellbeing | Food Act / Public Health & Wellbeing Act - Additional onsite assessment e.g. additional pre final / final inspection, property enquiry, follow up temporary food premises and any additional inspections which may be required | Per Hour                    | 170.00             | 180.00         |
| Community Wellbeing | Food Act Registration - Class 2 Temporary Food Premises (Week Registration)  | Per Registration            | 170.00             | 180.00         |
| Community Wellbeing | Food Act Property Enquiry - Priority Service (5 working day turnaround)  | Per Application             | 590.00             | 620.00         |
| Community Wellbeing | Public Health & Wellbeing Act Hairdressing and / or Temporary Make-up Registration ongoing (No Renewals)   | Per Application             | 310.00             | 320.00         |
| Community Wellbeing | Public Health & Wellbeing Act Property Enquiry - Low & High Risk - Priority Service (5 working day turnaround)   | Per Application             | 330.00             | 340.00         |
| Community Wellbeing | Public Health & Wellbeing Act, Property Enquiry - Prescribed Accommodation - Priority Service (5 working day turnaround)   | Per Application             | 390.00             | 410.00         |
| Community Wellbeing | Food Act New Premises Registration / Domestic Food - Class 2   | Per Application             | 790.00             | 830.00         |
| Community Wellbeing | Food Act New Premises Registration / Domestic Food - Class 3   | Per Application             | 690.00             | 720.00         |
| Community Wellbeing | Food Act - Renewal / Domestic Food - Class 2   | Per Application             | 470.00             | 490.00         |
| Community Wellbeing | Food Act - Renewal / Domestic Food - Class 3   | Per Application             | 410.00             | 430.00         |
| Community Wellbeing | Food Act New Premises Registration / Short Term Registration - Class 2   | Per Application             | 790.00             | 830.00         |
| Community Wellbeing | Food Act New Premises Registration / Short Term Registration - Class 3   | Per Application             | 690.00             | 720.00         |
| Community Wellbeing | Not for profit organisation / charity - 10% of normal fee  | Per Application             | 0.00               | 0.00           |
| Community Wellbeing | Food Act - Re-Inspection Fee - Small   | Per Application             | 780.00             | 820.00         |
| Community Wellbeing | Food Act - Re-Inspection Fee - Medium  | Per Application             | 850.00             | 890.00         |
| Community Wellbeing | Food Act - Re-Inspection Fee - Large   | Per Application             | 970.00             | 1,010.00       |
| Community Wellbeing | Temporary Food Premises - Event Group Registration (1st Application)   | Per Application             | 340.00             | 360.00         |
| Community Wellbeing | Each Additional Class 2 - Temporary Food Premises  | Per Application             | 130.00             | 140.00         |
| Community Wellbeing | Each Additional Class 3 - Temporary Food Premises  | Per Application             | 110.00             | 120.00         |



# BUDGET

## 2024-25

| Branch              | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|---------------------|--|-----------------------------|--------------------|----------------|
| Community Wellbeing | Public Health & Wellbeing Act Plans Assessment / Priority Service - Personal Care & Body Art - Low & High Risk Premises (5 working day turnaround) | Per Application             | 550.00             | 570.00         |
| Community Wellbeing | New registration Aquatic Facility Category 1   | Per Application             | 290.00             | 300.00         |
| Community Wellbeing | Pro-rata refunds to be given in situations when a business is forced to close refer to DM15958653  | Per Application             | 0.00               | 0.00           |
| Community Wellbeing | Public Health & Wellbeing Act Plans Assessment - Prescribed Accommodation / Priority Service (5 working day turnaround)                            | Per Application             | 630.00             | 660.00         |
| Community Wellbeing | Transfer Aquatic Facility Category 1   | Per Application             | 145.00             | 150.00         |
| Creative City       | Community Hubs: Cleaning Cost (min 2 hour call out) Mon - Fri  | Per Hour                    | 46.00              | 47.70          |
| Creative City       | Community Hubs: Cleaning Cost (min 2 hour call out) Saturday   | Per Hour                    | 54.00              | 55.90          |
| Creative City       | Community Hubs: Cleaning Cost (min 2 hour call out) Sunday   | Per Hour                    | 77.00              | 79.70          |
| Creative City       | Community Hubs: Security / Staff Cost (min 4 hour call out) Mon -Fri   | Per Hour                    | 46.00              | 47.70          |
| Creative City       | Community Hubs: Security / Staff Cost (min 4 hour call out) Saturday/Sunday  | Per Hour                    | 58.00              | 60.10          |
| Creative City       | Community Hubs: Technical Assistance Cost (min 4 hour call out)  | Per Hour                    | 69.00              | 71.50          |
| Creative City       | Library at The Dock (LaTD): Performance Space - Commercial Rate  | Per Hour                    | 145.00             | 150.00         |
| Creative City       | Library at The Dock (LaTD): Performance Space - Community Rate   | Per Hour                    | 29.00              | 30.00          |
| Creative City       | Community Hub at The Dock: Multipurpose room - commercial use (capacity 100+)  | Per Hour                    | 112.00             | 116.00         |
| Creative City       | Community Hub at The Dock: Multipurpose room - community use (capacity 100+)   | Per Hour                    | 22.80              | 23.60          |
| Creative City       | Publications   | Max Per Item                | 100.00             | 103.50         |
| Creative City       | Lost / Damaged items fee   | Max Per Item                | 100.00             | 103.50         |
| Creative City       | Medium Room Community Rate (capacity 15-44)  | Per Hour                    | 7.10               | 7.40           |
| Creative City       | Medium Room Commercial Rate (capacity 15-44)   | Per Hour                    | 37.50              | 39.00          |
| Creative City       | Community Hubs: Replacement Access Swipe   | Per Unit                    | 0.00               | 10.00          |
| Creative City       | Community Hubs: Replacement Access Abloy Key   | Per Unit                    | 0.00               | 30.00          |
| Creative City       | Library sales: bags  | Per Unit                    | 6.80               | 7.10           |
| Creative City       | Library Gallery hire   | Per Month                   | 965.00             | 1,000.00       |
| Creative City       | Library Printing: including all formats B&W, colour, A4 - A3 etc single sided  | Per Unit                    | 0.20               | 0.20           |
| Creative City       | Library sales: books   | Per Unit                    | 1.00               | 1.00           |
| Creative City       | Library Overdues: Hotpicks 1 week loans  | Per Item Per Day            | 0.00               | 0.00           |
| Creative City       | Library sales: junior books and magazines  | Per Unit                    | 0.50               | 0.50           |
| Creative City       | Library sales 10 items   | Each                        | 8.50               | 8.50           |

# BUDGET

## 2024-25

| Branch        | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|---------------|---|-----------------------------|--------------------|----------------|
| Creative City | Library branded marketing material  | Max Per Item                | 11.00              | 12.00          |
| Creative City | Interlibrary loans for State, University and Interstate library material      | Max Per Item                | 30.30              | 32.00          |
| Creative City | Small Room Community Rate (capacity less than 15)                             | Per Hour                    | 4.60               | 4.80           |
| Creative City | Small Room Commercial Rate (capacity less than 15)                            | Per Hour                    | 25.00              | 26.00          |
| Creative City | Large Room Community Rate (capacity 45-99)                                    | Per Hour                    | 12.20              | 12.60          |
| Creative City | Large Room Commercial Rate (capacity 45-99)                                   | Per Hour                    | 63.00              | 66.00          |
| Creative City | Activity Kits and materials   | Max Per Item                | 25.00              | 30.00          |
| Creative City | Guild Co Working - Desk Per Month   | Per Hour                    | 0.00               | 0.00           |
| Creative City | Guild Co Working Desk per week  | Per Hour                    | 0.00               | 0.00           |
| Creative City | Signal: Additional Equipment: Portable PA                                     | Per Event                   | 160.00             | 166.00         |
| Creative City | SIGNAL: Space (4 hours): Corporate  | Per Half Day                | 254.00             | 263.00         |
| Creative City | SIGNAL: Space (4 hours): Not Funded, Not-for-profit Organisations             | Per Half Day                | 125.00             | 130.00         |
| Creative City | SIGNAL: Space (8 hours): Corporate  | Per Day                     | 480.00             | 497.00         |
| Creative City | SIGNAL: Space (8 hours): Not Funded, Not-for-profit Organisations             | Per Day                     | 238.00             | 247.00         |
| Creative City | SIGNAL: Studio (4 hours): Not Funded, Not-for-profit Organisations            | Per Half Day                | 96.00              | 99.50          |
| Creative City | SIGNAL: Studio (4 hours):Corporate  | Per Half Day                | 196.00             | 203.00         |
| Creative City | SIGNAL: Studio (8 hours): Corporate   | Per Day                     | 372.00             | 385.00         |
| Creative City | SIGNAL: Studio (8 hours): Not Funded, Not-for-profit Organisations            | Per Day                     | 183.00             | 190.00         |
| Creative City | ArtPlay Mezzanine - (4 hours) Corporate                                       | Per Half Day                | 515.00             | 533.00         |
| Creative City | ArtPlay Mezzanine - (8 hours) Corporate                                       | Per Day                     | 898.00             | 930.00         |
| Creative City | ArtPlay Mezzanine - (4 hours) Not Funded, Not-for-profit Organisations        | Per Half Day                | 258.00             | 267.00         |
| Creative City | ArtPlay Mezzanine - (8 hours) Not Funded, Not-for-profit Organisations        | Per Day                     | 445.00             | 461.00         |
| Creative City | ArtPlay: Additional Equipment: Portable PA                                    | Per Event                   | 160.00             | 166.00         |
| Creative City | ArtPlay: Additional Equipment: Rear Projection Screen                         | Per Event                   | 160.00             | 166.00         |
| Creative City | ArtPlay: Main Space (4 hours): Corporate                                      | Per Half Day                | 735.00             | 761.00         |
| Creative City | ArtPlay: Main Space (4 hours): Not Funded, Not-for-profit Organisations       | Per Half Day                | 365.00             | 378.00         |
| Creative City | ArtPlay: Main Space (8 hours): Corporate                                      | Per Day                     | 1,280.00           | 1,325.00       |
| Creative City | ArtPlay: Main Space (8 hours): Not Funded, Not-for-profit Organisations       | Per Day                     | 635.00             | 657.50         |
| Creative City | Signal: Staff Costs (min 4hr call): Signal Program                            | Per Hour                    | 61.00              | 63.50          |
| Creative City | ArtPlay: Staff Costs (min 4hr call): ArtPlay Program                          | Per Hour                    | 61.00              | 63.50          |
| Creative City | Signal: Staff Penalty Rates - Sun and Pub Hols (min 4hr call): Signal Program | Per Hour                    | 101.00             | 104.50         |

# BUDGET

## 2024-25

| Branch        | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|---------------|--|-----------------------------|--------------------|----------------|
| Creative City | ArtPlay: Staff Penalty Rates - Sun and Pub Hols (min 4hr call): ArtPlay Program          | Per Hour                    | 101.00             | 104.50         |
| Creative City | SIGNAL: Space and Studio (4 hours): Corporate  | Per Half Day                | 420.00             | 435.00         |
| Creative City | SIGNAL: Space and Studio (8 hours): Corporate  | Per Day                     | 800.00             | 828.00         |
| Creative City | SIGNAL: Space and Studio (4 hours): Not Funded,Not-for-profit Organisations              | Per Half Day                | 208.00             | 215.50         |
| Creative City | SIGNAL: Space and Studio (8 hours): Not Funded,Not-for-profit Organisations              | Per Day                     | 395.00             | 409.00         |
| Creative City | ArtPlay: Main Space and Mezzanine (4 hours) :Corporate                                   | Per Half Day                | 1,190.00           | 1,232.00       |
| Creative City | ArtPlay: Main Space and Mezzanine (8 hours): Corporate                                   | Per Day                     | 2,060.00           | 2,132.00       |
| Creative City | ArtPlay: Main Space and Mezzanine (4 hours): Not Funded,Not-for-profit Organisations     | Per Half Day                | 590.00             | 611.00         |
| Creative City | ArtPlay: Main Space and Mezzanine (8 hours): Not Funded,Not-for-profit Organisations     | Per Day                     | 1,020.00           | 1,056.00       |
| Creative City | Keys: Extra Key or FOB   | Per Key/Fob                 | 42.50              | 44.50          |
| Creative City | Additional Staff: Technical/Production/Venue Supervisor - min 4 hour call                | Per Hour                    | 61.00              | 63.50          |
| Creative City | Additional Staffing: Cleaning On Site during event                                       | Per Hour                    | 61.00              | 63.50          |
| Creative City | Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables      | Per Half Day                | 360.00             | 376.00         |
| Creative City | Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables      | Per Day                     | 523.00             | 545.00         |
| Creative City | Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables      | Per Week                    | 2,100.00           | 2,195.00       |
| Creative City | Additional Production: Use of Data Projector   | Per Event                   | 167.00             | 174.00         |
| Creative City | Additional Production: In House Sound System   | Per Event                   | 235.00             | 245.00         |
| Creative City | Additional Production: Use of Data Projector - LARGE - BARCO                             | Per Event                   | 349.00             | 364.50         |
| Creative City | Additional Staffing: Cleaning - Basic Event Clean  | Per Event                   | 170.00             | 200.00         |
| Creative City | Main Halls: Commercial - Arts Performance/Function - Main Halls                          | Per Day                     | 1,966.00           | 2,050.00       |
| Creative City | Main Halls: Commercial - Arts Performance/Function - Main Halls                          | Per Week                    | 7,978.00           | 8,330.00       |
| Creative City | Main Halls: Events - Bump in and Bump out - Main Halls                                   | Per Day                     | 957.00             | 1,000.00       |
| Creative City | Main Halls: Events - Bump in and Bump out - Main Halls                                   | Per Week                    | 1,604.00           | 1,680.00       |
| Creative City | Main Halls: Events - Bump in and Bump out - Main Halls                                   | Per Half Day                | 9,032.00           | 9,438.50       |
| Creative City | Main Halls: Events - Corporate Function/Reception - Main Halls                           | Per Day                     | 3,208.00           | 3,352.00       |
| Creative City | Main Halls: Events - Corporate Function/Reception - Main Halls                           | Per Week                    | 17,957.00          | 18,765.00      |
| Creative City | Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls | Per Day                     | 1,335.00           | 1,395.00       |

# BUDGET

## 2024-25

| Branch        | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|---------------|--|-----------------------------|--------------------|----------------|
| Creative City | Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls | Per Week                    | 5,335.00           | 5,575.00       |
| Creative City | Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls   | Per Half Day                | 210.00             | 219.50         |
| Creative City | Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls   | Per Day                     | 355.00             | 370.00         |
| Creative City | Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls   | Per Week                    | 1,392.00           | 1,454.50       |
| Creative City | Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls         | Per Day                     | 954.00             | 997.00         |
| Creative City | Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls         | Per Week                    | 3,830.00           | 4,002.00       |
| Creative City | Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls           | Per Half Day                | 160.00             | 167.00         |
| Creative City | Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls           | Per Day                     | 263.00             | 274.00         |
| Creative City | Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls           | Per Week                    | 1,035.00           | 1,081.50       |
| Creative City | Meeting Room: Commercial - Arts Meeting/Rehearsal - Large Room                           | Per Week                    | 895.00             | 932.50         |
| Creative City | Meeting Room: Commercial - Arts Meeting/Rehearsal - Large Room                           | Per Day                     | 228.00             | 238.00         |
| Creative City | Meeting Room Commercial - Arts Seminar/Class/Rehearsal - Large Room                      | Per Half Day                | 217.00             | 226.50         |
| Creative City | Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room                     | Per Day                     | 352.00             | 367.50         |
| Creative City | Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room                     | Per Week                    | 1,407.00           | 1,470.00       |
| Creative City | Meeting Room: Commercial - Meeting/Rehearsal - Large Room                                | Per Half Day                | 135.00             | 141.00         |
| Creative City | Meeting Room: Grant Supported Not for Profit - Meeting/Rehearsal - Large Room            | Per Day                     | 143.00             | 149.00         |
| Creative City | Meeting Room: Grant Supported Not for Profit - Meetings/Rehearsals - Large Room          | Per Week                    | 585.00             | 611.00         |
| Creative City | Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room       | Per Half Day                | 160.00             | 167.00         |
| Creative City | Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room       | Per Day                     | 263.00             | 274.50         |
| Creative City | Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room       | Per Week                    | 1,040.00           | 1,086.50       |
| Creative City | Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room                   | Per Day                     | 108.50             | 113.38         |
| Creative City | Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room                   | Per Half Day                | 63.00              | 66.00          |
| Creative City | Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room               | Per Half Day                | 103.00             | 107.50         |
| Creative City | Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room               | Per Day                     | 173.00             | 180.50         |

# BUDGET

## 2024-25

| Branch        | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|---------------|--|-----------------------------|--------------------|----------------|
| Creative City | Meeting Room: Independent & Unfunded - Meetings/Rehearsals - Large Room          | Per Week                    | 440.00             | 444.00         |
| Creative City | Meeting Room: Independent & Unfunded-Seminar/Class/Function - Large Room         | Per Week                    | 702.00             | 733.50         |
| Creative City | Set up and pack up of Meeting  | Per Event                   | 169.00             | 176.50         |
| Creative City | Stables: Commercial - Arts Performance/Function - Stables                        | Per Half Day                | 880.00             | 919.50         |
| Creative City | Stables: Commercial - Arts Performance/Function - Stables                        | Per Day                     | 1,288.00           | 1,346.00       |
| Creative City | Stables: Commercial - Arts Performance/Function - Stables                        | Per Week                    | 5,843.00           | 6,106.00       |
| Creative City | Stables: Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out – Stables | Per Day                     | 269.00             | 281.50         |
| Creative City | Stables: Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out – Stables | Per Week                    | 911.00             | 952.00         |
| Creative City | Stables: Events - Corporate Function/Reception - Stables                         | Per Half Day                | 1,314.00           | 1,376.00       |
| Creative City | Stables: Events - Corporate Function/Reception - Stables                         | Per Day                     | 1,930.00           | 2,016.50       |
| Creative City | Stables: Events - Corporate Function/Reception - Stables                         | Per Week                    | 8,600.00           | 8,987.00       |
| Creative City | Stables: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables | Per Half Day                | 86.00              | 89.87          |
| Creative City | Stables: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables | Per Day                     | 144.00             | 150.50         |
| Creative City | Stables: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables | Per Week                    | 577.00             | 603.00         |
| Creative City | Stables: Independent & Unfunded - Performance/Function/Reception - Stables       | Per Half Day                | 263.00             | 274.50         |
| Creative City | Stables: Independent & Unfunded - Performance/Function/Reception - Stables       | Per Day                     | 320.00             | 334.50         |
| Creative City | Stables: Independent & Unfunded - Performance/Function/Reception - Stables       | Per Week                    | 1,252.00           | 1,308.00       |
| Creative City | Stables: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables         | Per Half Day                | 53.00              | 55.50          |
| Creative City | Stables: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables         | Per Day                     | 88.00              | 89.50          |
| Creative City | Stables: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables         | Per Week                    | 352.00             | 367.50         |
| Creative City | Stables: Commercial - Rehearsal/Meeting/Exhibition                               | Per Half Day                | 144.00             | 150.50         |
| Creative City | Stables: Events - Bump in/Bump Out   | Per Day                     | 223.00             | 233.00         |
| Creative City | Stables: Events - Bump in/Bump Out   | Per Week                    | 404.00             | 422.00         |
| Creative City | Stables: Events - Bump in/Bump Out   | Per Half Day                | 1,366.00           | 1,427.50       |

# BUDGET

## 2024-25

| Branch        | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|---------------|---|-----------------------------|--------------------|----------------|
| Creative City | Meeting Room: Grant Supported & Not for Profit – Meeting/Rehearsal – Half Day           | Per Half Day                | 85.00              | 88.50          |
| Creative City | Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls                 | Per Half Day                | 450.00             | 470.00         |
| Creative City | Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls                 | Per Day                     | 724.00             | 756.50         |
| Creative City | Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls                 | Per Week                    | 2,725.00           | 2,847.50       |
| Creative City | Additional Staff Penalty Rates: Technical/Production/Venue Supervisor - min 4 hour call | Per Hour                    | 101.00             | 105.50         |
| Creative City | Additional Staffing: Cleaning:Standard Event Weekly Clean                               | Per Week                    | 507.00             | 620.00         |
| Creative City | Kitchen hire: hire and extensive clean  | Each                        | 507.00             | 620.00         |
| Creative City | Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls                    | Per Half Day                | 338.00             | 353.00         |
| Creative City | Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls                    | Per Day                     | 571.00             | 596.50         |
| Creative City | Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls                    | Per Week                    | 2,246.00           | 2,347.00       |
| Creative City | Main Halls: Independent & Unfunded - Film Shoot - Main Halls                            | Per Half Day                | 257.00             | 268.50         |
| Creative City | Main Halls: Independent & Unfunded - Film Shoot - Main Halls                            | Per Day                     | 427.00             | 446.00         |
| Creative City | Main Halls: Independent & Unfunded - Film Shoot - Main Halls                            | Per Week                    | 1,670.00           | 1,745.00       |
| Creative City | Stables: Commercial - Film Shoot - Stables  | Per Half Day                | 342.00             | 357.50         |
| Creative City | Stables: Commercial - Film Shoot - Stables  | Per Day                     | 787.00             | 822.50         |
| Creative City | Stables: Commercial - Film Shoot - Stables  | Per Week                    | 3,027.00           | 3,163.00       |
| Creative City | Stables: Grant Supported Not For Profit - Film Shoot – Stables                          | Per Half Day                | 136.00             | 142.00         |
| Creative City | Stables: Grant Supported Not For Profit - Film Shoot – Stables                          | Per Day                     | 223.00             | 233.00         |
| Creative City | Stables: Grant Supported Not For Profit - Film Shoot – Stables                          | Per Week                    | 895.00             | 935.00         |
| Creative City | Stables: Independent & Unfunded - Film Shoot – Stables                                  | Per Day                     | 86.50              | 90.00          |
| Creative City | Stables: Independent & Unfunded - Film Shoot – Stables                                  | Per Week                    | 145.00             | 151.50         |
| Creative City | Stables: Independent & Unfunded - Film Shoot – Stables                                  | Per Half Day                | 590.00             | 616.50         |
| Creative City | Garden: Commercial - Function - Garden  | Per Week                    | 530.00             | 553.50         |
| Creative City | Garden: Commercial - Function - Garden  | Per Day                     | 655.00             | 684.50         |
| Creative City | Garden: Commercial - Function - Garden  | Per Half Day                | 2,577.00           | 2,693.00       |
| Creative City | Garden: Grant Supported and Not For Profit - Function - Garden                          | Per Half Day                | 263.00             | 274.50         |



# BUDGET

## 2024-25

| Branch        | Name of Product or Service New Year                            | Unit of Measure Description | Current Year Price | New Year Price |
|---------------|--|-----------------------------|--------------------|----------------|
| Creative City | Garden: Grant Supported and Not For Profit - Function - Garden | Per Day                     | 319.00             | 333.00         |
| Creative City | Garden: Grant Supported and Not For Profit - Function - Garden | Per Week                    | 1,257.00           | 1,313.50       |
| Creative City | Garden: Independent & Unfunded - Function - Garden             | Per Half Day                | 53.00              | 55.00          |
| Creative City | Garden: Independent & Unfunded - Function - Garden             | Per Day                     | 88.00              | 92.00          |
| Creative City | Garden: Independent & Unfunded - Function - Garden             | Per Week                    | 261.00             | 272.50         |
| Creative City | Main Halls: Commercial - Film Shoot - Main Halls               | Per Half Day                | 750.00             | 783.50         |
| Creative City | Main Halls: Commercial - Film Shoot - Main Halls               | Per Day                     | 1,263.00           | 1,319.50       |
| Creative City | Main Halls: Commercial - Film Shoot - Main Halls               | Per Week                    | 5,066.00           | 5,294.00       |
| Creative City | Rehearsal Room: Commercial - Venue Hire                        | Per Hour                    | 0.00               | 56.65          |
| Creative City | Rehearsal Room: Commercial - Venue Hire                        | Per Day                     | 0.00               | 396.52         |
| Creative City | Staff: Technical and Venue Supervisor - Penalty Rates          | Per Hour                    | 0.00               | 104.54         |
| Creative City | Main Halls: Grant Supported and NFP - Venue Hire               | Per Hour                    | 0.00               | 61.73          |
| Creative City | Main Halls: Grant Supported and NFP - Venue Hire               | Per Day                     | 0.00               | 493.82         |
| Creative City | Main Halls: Grant Supported and NFP - Venue Hire               | Per Week                    | 0.00               | 1,975.28       |
| Creative City | Main Halls: Independent & Unfunded - Venue Hire                | Per Hour                    | 0.00               | 24.75          |
| Creative City | Main Halls: Independent & Unfunded - Venue Hire                | Per Day                     | 0.00               | 173.23         |
| Creative City | Main Halls: Independent & Unfunded - Venue Hire                | Per Week                    | 0.00               | 692.91         |
| Creative City | Supper Room: Commercial - Venue Hire                           | Per Hour                    | 0.00               | 73.11          |
| Creative City | Rehearsal Room: Commercial - Venue Hire                        | Per Week                    | 0.00               | 1,586.08       |
| Creative City | Flemington Room: Commercial - Venue Hire                       | Per Hour                    | 0.00               | 47.50          |
| Creative City | Cleaning - Post Event Clean - Basic                            | Per Hour                    | 0.00               | 53.82          |
| Creative City | Rehearsal Room: Grant Supported and NFP - Venue Hire           | Per Hour                    | 0.00               | 28.22          |
| Creative City | Rehearsal Room: Grant Supported and NFP - Venue Hire           | Per Day                     | 0.00               | 197.57         |
| Creative City | Rehearsal Room: Grant Supported and NFP - Venue Hire           | Per Week                    | 0.00               | 790.28         |
| Creative City | Rehearsal Room: Independent & Unfunded - Venue Hire            | Per Hour                    | 0.00               | 11.66          |
| Creative City | Flemington Room: Commercial - Venue Hire                       | Per Day                     | 0.00               | 332.50         |
| Creative City | Supper Room: Commercial - Venue Hire                           | Per Week                    | 0.00               | 2,047.15       |
| Creative City | Supper Room: Grant Supported and NFP - Venue Hire              | Per Hour                    | 0.00               | 36.60          |
| Creative City | Supper Room: Grant Supported and NFP - Venue Hire              | Per Day                     | 0.00               | 256.18         |

# BUDGET

## 2024-25

| Branch        | Name of Product or Service New Year                     | Unit of Measure Description | Current Year Price | New Year Price |
|---------------|---|-----------------------------|--------------------|----------------|
| Creative City | Supper Room: Grant Supported and NFP - Venue Hire       | Per Week                    | 0.00               | 1,024.73       |
| Creative City | Supper Room: Independent & Unfunded - Venue Hire        | Per Hour                    | 0.00               | 14.96          |
| Creative City | Rehearsal Room: Independent & Unfunded - Venue Hire     | Per Day                     | 0.00               | 81.65          |
| Creative City | Flemington Room: Commercial - Venue Hire                | Per Week                    | 0.00               | 1,330.00       |
| Creative City | Cleaning - Post Event Clean - Large                     | Per Hour                    | 0.00               | 614.07         |
| Creative City | Flemington Room: Grant Supported and NFP - Venue Hire   | Per Hour                    | 0.00               | 23.75          |
| Creative City | Flemington Room: Grant Supported and NFP - Venue Hire   | Per Day                     | 0.00               | 166.25         |
| Creative City | Flemington Room: Grant Supported and NFP - Venue Hire   | Per Week                    | 0.00               | 665.00         |
| Creative City | Flemington Room: Independent & Unfunded - Venue Hire    | Per Hour                    | 0.00               | 11.00          |
| Creative City | Flemington Room: Independent & Unfunded - Venue Hire    | Per Day                     | 0.00               | 77.00          |
| Creative City | Flemington Room: Independent & Unfunded - Venue Hire    | Per Week                    | 0.00               | 308.00         |
| Creative City | Cleaning: On-Site event cleaning - min 4 hour call      | Per Hour                    | 0.00               | 63.86          |
| Creative City | Presentation Room: Independent & Unfunded - Venue Hire  | Per Week                    | 0.00               | 326.60         |
| Creative City | Staff: Technical and Venue Supervisor - min 4 hour call | Per Hour                    | 0.00               | 63.86          |
| Creative City | Cleaning: On-Site event cleaning - Penalty Rates        | Per Hour                    | 0.00               | 77.11          |
| Creative City | Presentation Room: Independent & Unfunded - Venue Hire  | Per Hour                    | 0.00               | 11.66          |
| Creative City | Presentation Room: Independent & Unfunded - Venue Hire  | Per Day                     | 0.00               | 81.65          |
| Creative City | Presentation Room: Grant Supported and NFP - Venue Hire | Per Hour                    | 0.00               | 28.22          |
| Creative City | Presentation Room: Grant Supported and NFP - Venue Hire | Per Day                     | 0.00               | 197.57         |
| Creative City | Presentation Room: Grant Supported and NFP - Venue Hire | Per Week                    | 0.00               | 790.28         |
| Creative City | Supper Room: Independent & Unfunded - Venue Hire        | Per Day                     | 0.00               | 104.69         |
| Creative City | Supper Room: Independent & Unfunded - Venue Hire        | Per Week                    | 0.00               | 418.76         |
| Creative City | Creative Hub: Commercial - Venue Hire                   | Per Hour                    | 0.00               | 56.65          |
| Creative City | Creative Hub: Commercial - Venue Hire                   | Per Day                     | 0.00               | 396.52         |
| Creative City | Rehearsal Room: Independent & Unfunded - Venue Hire     | Per Week                    | 0.00               | 326.60         |
| Creative City | Presentation Room: Commercial - Venue Hire              | Per Hour                    | 0.00               | 56.65          |
| Creative City | Presentation Room: Commercial - Venue Hire              | Per Day                     | 0.00               | 396.52         |
| Creative City | Presentation Room: Commercial - Venue Hire              | Per Week                    | 0.00               | 1,586.08       |

# BUDGET

## 2024-25

| Branch               | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|----------------------|--|-----------------------------|--------------------|----------------|
| Creative City        | Creative Hub: Commercial - Venue Hire  | Per Week                    | 0.00               | 1,586.08       |
| Creative City        | Creative Hub: Grant Supported and NFP - Venue Hire   | Per Hour                    | 0.00               | 28.22          |
| Creative City        | Creative Hub: Grant Supported and NFP - Venue Hire   | Per Day                     | 0.00               | 197.57         |
| Creative City        | Creative Hub: Grant Supported and NFP - Venue Hire   | Per Week                    | 0.00               | 790.28         |
| Creative City        | Supper Room: Commercial - Venue Hire   | Per Day                     | 0.00               | 511.79         |
| Creative City        | Creative Hub: Independent & Unfunded - Venue Hire  | Per Hour                    | 0.00               | 11.66          |
| Creative City        | Creative Hub: Independent & Unfunded - Venue Hire  | Per Day                     | 0.00               | 81.65          |
| Creative City        | Creative Hub: Independent & Unfunded - Venue Hire  | Per Week                    | 0.00               | 326.60         |
| Creative City        | Equipment provision - Creative use   | Per Day                     | 0.00               | 72.73          |
| Creative City        | Equipment provision - Creative use   | Per Week                    | 0.00               | 272.73         |
| Creative City        | Main Halls: Commercial - Venue Hire  | Per Hour                    | 0.00               | 123.44         |
| Creative City        | Main Halls: Commercial - Venue Hire  | Per Day                     | 0.00               | 864.11         |
| Creative City        | Main Halls: Commercial - Venue Hire  | Per Week                    | 0.00               | 3,456.44       |
| Experience Melbourne | Signage Hubs - daily hire fee (per poster panel)   | Max Per Day                 | 23.50              | 24.40          |
| Experience Melbourne | Standard and Docklands V1 Banners - daily hire fee (per banner pole),  | Max Per Day                 | 3.85               | 4.00           |
| Experience Melbourne | Super Banners - daily hire fee (per banner pole)   | Max Per Day                 | 5.90               | 6.20           |
| Experience Melbourne | Signage Hubs - installation and removal fees (per poster panel)  | Per Signage Hub             | 157.85             | 163.40         |
| Experience Melbourne | Super Banners - installation and removal fee (per banner pole)   | Each                        | 37.15              | 38.50          |
| Experience Melbourne | Melbourne Visitor Booth - exterior vinyl billboard (4 week minimum hire period)  | Each                        | 13,202.87          | 13,665.00      |
| Experience Melbourne | Standard Banner install and removal fee (flat fee irrespective of number poles)  | Each                        | 7,855.65           | 8,130.60       |
| Experience Melbourne | City Support 2-week Standard Banner Package (86 sites, 2 week minimum hire, installation & removal fee)                  | Each                        | 10,046.75          | 10,398.40      |
| Experience Melbourne | City Support 4-week Standard Banner Package (86 sites, 4 week hire, installation and removal fee)                        | Each                        | 13,690.46          | 14,169.70      |
| Experience Melbourne | City Support 2-week New Quay Promenade (Docklands) package (43 sites, 2 week minimum hire, installation and removal fee) | Each                        | 4,212.45           | 4,359.90       |
| Experience Melbourne | City Support 4-week New Quay Promenade (Docklands) package (43 sites, 4 week hire, installation and removal fee)         | Each                        | 6,039.64           | 6,251.10       |
| Experience Melbourne | New Quay Promenade (Docklands) Banner Install and removal fee (flat fee irrespective of number of poles)                 | Each                        | 2,937.33           | 3,040.20       |

# BUDGET

## 2024-25

| Branch               | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|----------------------|--|-----------------------------|--------------------|----------------|
| Experience Melbourne | Cooks' Cottage - School Holidays Program: Family (2 adults / 2 children)                               | Each                        | 22.70              | 23.50          |
| Experience Melbourne | Cooks' Cottage: Adult entry to Cooks Cottage   | Each                        | 7.40               | 7.70           |
| Experience Melbourne | Cooks' Cottage: Child entry to Cooks Cottage   | Each                        | 4.00               | 4.20           |
| Experience Melbourne | Cooks' Cottage: Concession entry to Cooks Cottage  | Each                        | 5.60               | 5.80           |
| Experience Melbourne | Cooks' Cottage: Family entry (2 adults + 2 children) to Cooks Cottage                                  | Each                        | 20.00              | 20.70          |
| Experience Melbourne | Cooks' Cottage: Leisure Groups Self-guided entry: Adult/Seniors/Concession (including bus companies)   | Each                        | 3.90               | 3.90           |
| Experience Melbourne | Cooks' Cottage: Leisure Groups Self-guided entry: Child (including bus companies)                      | Each                        | 2.70               | 2.70           |
| Experience Melbourne | Cooks' Cottage: Leisure Groups Guided Captain Cook Tour: Adult/Child                                   | Each                        | 7.40               | 7.40           |
| Experience Melbourne | Cooks' Cottage: Leisure Groups Guided Fitzroy Gardens Heritage Tour: Adult/Child                       | Each                        | 9.80               | 9.80           |
| Experience Melbourne | Cooks' Cottage: Schools - Education Program - Additional Teacher/Adult                                 | Each                        | 4.00               | 4.20           |
| Experience Melbourne | Cooks' Cottage: Schools Self-guided entry - Student  | Each                        | 3.00               | 3.20           |
| Experience Melbourne | Cooks' Cottage - Schools Education Program - student - 2 modules                                       | Each                        | 6.20               | 6.50           |
| Experience Melbourne | Cooks' Cottage - Schools Education Program - student - 4 modules                                       | Each                        | 11.50              | 12.00          |
| Experience Melbourne | Cooks' Cottage: Schools - Education Program (Modules) - Additional Teacher/Adult                       | Each                        | 4.00               | 4.20           |
| Experience Melbourne | Cooks' Cottage - Schools - student - Guided Captain Cook Tour  | Each                        | 6.20               | 6.50           |
| Experience Melbourne | Cooks' Cottage: Schools - Education Program (Captain Cook Tour) - Additional Teacher/Adult             | Each                        | 4.00               | 4.20           |
| Experience Melbourne | Cooks' Cottage - Schools - student - Guided Fitzroy Gardens Heritage Tour                              | Each                        | 8.70               | 9.10           |
| Experience Melbourne | Cooks' Cottage: Schools - Education Program (Fitzroy Gardens Heritage Tour) - Additional Teacher/Adult | Each                        | 4.00               | 4.20           |
| Experience Melbourne | Cooks' Cottage: Leisure Group - self guided - Additional Guide   | Each                        | 4.20               | 4.20           |
| Experience Melbourne | Cooks' Cottage: Leisure Group - Captain Cook Tour - Additional Guide                                   | Each                        | 4.10               | 4.10           |
| Experience Melbourne | Cooks' Cottage: Leisure Group - Fitzroy Gardens Heritage Tour - Additional Guide                       | Each                        | 4.10               | 4.10           |
| Experience Melbourne | Footpath Occupation  | Per Item                    | 100.00             | 103.50         |
| Experience Melbourne | Promotional Activity permits (up to 2 hours)   | Max Per Day                 | 1,290.00           | 1,335.00       |
| Experience Melbourne | Promotional Activity permits (up to 4 hours)   | Per Half Day                | 1,938.00           | 2,006.00       |
| Experience Melbourne | Promotional Activity permits (up to 8 hours)   | Per Day                     | 2,591.00           | 2,682.00       |

# BUDGET

## 2024-25

| Branch               | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|----------------------|--|-----------------------------|--------------------|----------------|
| Experience Melbourne | Public Events: Premium Site (Large)  | Per Day/Per Site            | 5,814.00           | 6,017.00       |
| Experience Melbourne | Public Events: Premium Site (Medium)   | Per Day/Per Site            | 4,518.00           | 4,676.00       |
| Experience Melbourne | Public Events: Premium Site (Small)  | Per Day/Per Site            | 1,610.00           | 1,666.00       |
| Experience Melbourne | Public Events: Standard Site (Large)   | Per Day/Per Site            | 2,902.00           | 3,004.00       |
| Experience Melbourne | Public Events: Standard Site (Medium)  | Per Day/Per Site            | 2,265.00           | 2,344.00       |
| Experience Melbourne | Public Events: Standard Site (Small)   | Per Day/Per Site            | 807.00             | 835.00         |
| Experience Melbourne | Public Events: Unique Site (Large)   | Per Day/Per Site            | 4,366.00           | 4,519.00       |
| Experience Melbourne | Public Events: Unique Site (Medium)  | Per Day/Per Site            | 3,385.00           | 3,503.00       |
| Experience Melbourne | Public Events: Unique Site (Small)   | Per Day/Per Site            | 1,211.00           | 1,253.00       |
| Experience Melbourne | Wedding Permits - Premium site   | Per Booking                 | 707.00             | 732.00         |
| Experience Melbourne | Wedding Permits - Standard site  | Per Booking                 | 585.00             | 605.50         |
| Experience Melbourne | Wedding Permits - Unique site  | Per Booking                 | 645.00             | 667.50         |
| Experience Melbourne | Private Event - Premium Site   | Max Per Day                 | 598.00             | 619.00         |
| Experience Melbourne | Private Event - Standard Site  | Max Per Day                 | 486.00             | 503.00         |
| Experience Melbourne | Private Event - Unique Site  | Max Per Day                 | 535.00             | 553.50         |
| Experience Melbourne | Filming Permit - Parks (4 + hours per day)                                   | Per Day                     | 1,553.00           | 1,607.00       |
| Experience Melbourne | Filming Permit - Parks (hourly permit)                                       | Per Hour                    | 324.00             | 335.00         |
| Experience Melbourne | Filming Permit - Parks (up to 4 hours per day)                               | Per Half Day                | 776.00             | 803.00         |
| Experience Melbourne | Filming unit bases - Parks   | Per Day/Per Site            | 646.00             | 668.50         |
| Experience Melbourne | Hire of venue: The Conservatory at Fitzroy Gardens for 1.5 hours             | Per Booking                 | 584.00             | 604.50         |
| Experience Melbourne | Hire of venue: The Conservatory at Fitzroy Gardens for 3 hours               | Per Booking                 | 1,170.00           | 1,211.00       |
| Experience Melbourne | Public Events: Application Fee   | Max Per Event               | 2,848.00           | 2,948.00       |
| Experience Melbourne | Private Events: Application Fee  | Max Per Event               | 160.00             | 165.50         |
| Experience Melbourne | Authority to Sell Fees   | Max Per Event               | 2,654.00           | 2,747.00       |
| Experience Melbourne | Late application Fee (may apply)   | Max Per Event               | 1,000.00           | 1,035.00       |
| Experience Melbourne | Failure to submit documents or essential information by due date (may apply) | Per Item                    | 100.00             | 103.50         |
| Experience Melbourne | Permit Amendment Fee (may apply)   | Per Item                    | 50.00              | 51.50          |
| Experience Melbourne | Full or Partial Road Closure (City of Melbourne Major Road)                  | Per Item                    | 1,024.00           | 1,060.00       |

# BUDGET

## 2024-25

| Branch                        | Name of Product or Service New Year                                     | Unit of Measure Description | Current Year Price | New Year Price |
|-------------------------------|---|-----------------------------|--------------------|----------------|
| Experience Melbourne          | Full or Partial Road Closure (City of Melbourne Minor Road)             | Per Item                    | 512.00             | 530.00         |
| Finance, Rates and Investment | Rates & Valuations Interest on Rates                                    | % Annum                     | 10.00              | 10.00          |
| Finance, Rates and Investment | Rates & Valuations Government Recoveries Water Auth (Valuation Info)    | Per Valuation               | 58.10              | 58.10          |
| Parking Services              | Parking meter fees: Outside CBD: 4 hour space                           | Per Hour                    | 2.20               | 2.20           |
| Parking Services              | Parking meter fees: Queensberry St: 3 & 4 hour space                    | Per Hour                    | 2.40               | 2.40           |
| Parking Services              | Car Park Charges: Council House car park fees Mon-Fri (0 - 0.5 Hours)   | Per 1/2 Hour                | 6.00               | 6.00           |
| Parking Services              | Car Park Charges: Council House car park fees Mon-Fri (Daily Maximum)   | Max Per Day                 | 66.00              | 66.00          |
| Parking Services              | Parking meter fees: Outside CBD: 1/2 hour space                         | Per 1/2 Hour                | 2.00               | 2.00           |
| Parking Services              | Parking meter fees: Outside CBD: 2 hour space                           | Per Hour                    | 4.00               | 4.00           |
| Parking Services              | Parking meter fees: Outside CBD: 3 hour space                           | Per Hour                    | 2.50               | 2.50           |
| Parking Services              | Parking meter fees: Inside CBD: 1/2 hour space                          | Per 1/2 Hour                | 3.50               | 3.50           |
| Parking Services              | Parking meter fees: Inside CBD: 3 hour space                            | Per Hour                    | 7.00               | 7.00           |
| Parking Services              | Parking meter fees: Inside CBD: 4 hour space                            | Per Hour                    | 7.00               | 7.00           |
| Parking Services              | Car Park Charges: Council House car park fees Mon-Fri (0.5 - 1 Hours)   | Per 1/2 Hour                | 12.00              | 12.00          |
| Parking Services              | Car Park Charges: Council House car park fees Mon-Fri (1 - 1.5 Hours)   | Per 1/2 Hour                | 18.00              | 18.00          |
| Parking Services              | Car Park Charges: Council House car park fees Mon-Fri (1.5 - 2 Hours)   | Per 1/2 Hour                | 25.00              | 25.00          |
| Parking Services              | Car Park Charges: Council House car park fees Mon-Fri (2 - 2.5 Hours)   | Per 1/2 Hour                | 30.00              | 30.00          |
| Parking Services              | Car Park Charges: Council House car park fees Mon-Fri (2.5 - 3 Hours)   | Per 1/2 Hour                | 36.00              | 36.00          |
| Parking Services              | Car Park Charges: Council House car park fees Mon-Fri (3 - 3.5 Hours)   | Per 1/2 Hour                | 46.00              | 46.00          |
| Parking Services              | Car Park Charges: Council House car park fees Mon-Fri (3.5 - 4 Hours)   | Per 1/2 Hour                | 56.00              | 56.00          |
| Parking Services              | Car Park Charges: Council House car park fees Mon-Fri (Lost Ticket)     | Max Per Day                 | 66.00              | 66.00          |
| Parking Services              | Car Park Charges: Council House car park fees Sat-Sun (0.0 - 0.5 Hours) | Per 1/2 Hour                | 5.00               | 5.00           |
| Parking Services              | Car Park Charges: Council House car park fees Sat-Sun (0.5 - 1 Hours)   | Per 1/2 Hour                | 10.00              | 10.00          |
| Parking Services              | Car Park Charges: Council House car park fees Sat-Sun (Lost Ticket)     | Max Per Day                 | 12.00              | 12.00          |
| Parking Services              | Parking meter fees: Inside CBD tariff area during peak period           | Per Hour                    | 7.00               | 7.00           |
| Parking Services              | Parking meter fees: Inside CBD tariff area during off-peak period       | Per Hour                    | 4.00               | 4.00           |
| Parking Services              | Parking meter fees: Outside CBD tariff area during peak period          | Per Hour                    | 4.00               | 4.00           |



# BUDGET

## 2024-25

| Branch                  | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|-------------------------|--|-----------------------------|--------------------|----------------|
| Parking Services        | Parking meter fees: Outside CBD tariff area during off-peak period                         | Per Hour                    | 2.00               | 2.00           |
| Parking Services        | Car Park Charges:Elgin St Car Park Fees Mon-Sun Early Bird Offer                           | Per Day                     | 0.00               | 14.00          |
| Parking Services        | Parking meter fees: Inside CBD: All day space  | Per Hour                    | 7.00               | 7.00           |
| Parking Services        | Parking meter fees: Outside CBD: 1 hour space  | Per Hour                    | 4.00               | 4.00           |
| Parking Services        | Parking meter fees: Inside CBD:1 hour space  | Per Hour                    | 7.00               | 7.00           |
| Parking Services        | Parking meter fees: Inside CBD:2 hour space  | Per Hour                    | 7.00               | 7.00           |
| Parking Services        | Parking meter fees: Outside CBD: All day   | Per Hour                    | 1.00               | 2.00           |
| Parking Services        | Car Park Charges: Elgin St Car Park Fees Mon-Sun (0-1hr)                                   | Per Hour                    | 5.00               | 5.00           |
| Parking Services        | Car Park Charges: Elgin St Car Park Fees (Night Rate)                                      | Per Night                   | 8.00               | 8.00           |
| Parking Services        | Car Park Charges: Elgin St Car Park Fees Mon-Sun (1-2hr)                                   | Per Hour                    | 7.00               | 7.00           |
| Parking Services        | Car Park Charges: Elgin St Car Park Fees Mon-Sun (2-3hr)                                   | Per Hour                    | 10.00              | 10.00          |
| Parking Services        | Car Park Charges: Elgin St Car Park Fees Mon-Sun (3-4hr)                                   | Per Hour                    | 12.00              | 12.00          |
| Parking Services        | Car Park Charges: Elgin St Car Park Fees Mon-Sun (4-5hr)                                   | Per Hour                    | 14.00              | 14.00          |
| Parking Services        | Car Park Charges: Elgin St Car Park Fees Mon-Sun (5-6hr)                                   | Per Hour                    | 15.00              | 15.00          |
| Parking Services        | Car Park Charges: Elgin St Car Park Fees Mon-Sun (Daily Maximum)                           | Max Per Day                 | 18.00              | 18.00          |
| Parking Services        | Car Park Charges: Council House car park fees (Night Rate)                                 | Per Night                   | 10.00              | 10.00          |
| Parking Services        | Car Park Charges: Council House car park fees Sat-Sun (Daily Maximum)                      | Max Per Day                 | 12.00              | 12.00          |
| Parking Services        | Provision of Enforcement Officers (Day Shift) at Special Events Normal Time                | Per Hour                    | 83.70              | 87.50          |
| Parking Services        | Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Double Time     | Per Hour                    | 167.30             | 174.80         |
| Parking Services        | Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Time and a Half | Per Hour                    | 139.20             | 145.50         |
| Parking Services        | New Private Parking Agreement  | Per Agreement               | 659.00             | 689.00         |
| Parking Services        | Renew Private Parking Agreement  | Per Agreement               | 659.00             | 689.00         |
| Parking Services        | Release of Towaway Vehicles - Hardship   | Per Vehicle                 | 155.00             | 162.00         |
| Parking Services        | Release of Abandoned Vehicles  | Per Vehicle                 | 617.00             | 645.00         |
| Parking Services        | Release of Towaway Vehicles  | Per Vehicle                 | 469.00             | 490.00         |
| Parks and City Greening | Temporary Occupation of Open Space   | Per M2 /Per Week            | 4.50               | 4.70           |
| Planning and Building   | Fences   | Per Application             | 753.10             | 779.50         |

# BUDGET

## 2024-25

| Branch                | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|-----------------------|---|-----------------------------|--------------------|----------------|
| Planning and Building | Signs - Builder   | Per Application             | 753.10             | 779.50         |
| Planning and Building | Reblocking / Underpinning   | Per Application             | 984.70             | 1,019.20       |
| Planning and Building | Bungalows   | Per Application             | 1,100.60           | 1,139.20       |
| Planning and Building | Inspections on Lapsed Permits   | Per Application             | 168.00             | 173.90         |
| Planning and Building | Extension of time for Permits   | Per Application             | 118.20             | 122.40         |
| Planning and Building | Building Appeals Reports  | Per Application             | 330.20             | 341.80         |
| Planning and Building | Dual occupancy - Builder  | Per Application             | 1,969.40           | 2,038.40       |
| Planning and Building | Garages (Brick)   | Per Application             | 1,100.60           | 1,139.20       |
| Planning and Building | Enclosed Verandas - Builder   | Per Application             | 811.00             | 839.40         |
| Planning and Building | Occupancy Permit Fee - Places of Public Entertainment - 25001m2 + (max. 150 structures) and 12 hours of inspection included *     | Per Application             | 6,552.50           | 6,781.90       |
| Planning and Building | Occupancy Permit Fee - Places of Public Entertainment - 500m2 to 5000m2 (max. 25 structures) and 2 hours of inspection included * | Per Application             | 1,631.40           | 1,688.50       |
| Planning and Building | Occupancy Permit Fee - Places of Public Entertainment - Additional structures over the maximum limit in the base fee *            | Per Structure               | 180.00             | 186.30         |
| Planning and Building | Temporary Siting Permit Fee - Temp Structures - per Structure (inc inspection) *  | Per Application             | 543.80             | 562.90         |
| Planning and Building | Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections - per hour per officer *                           | Per Hour                    | 157.80             | 163.40         |
| Planning and Building | Occupancy Permit Fee - Places of Public Entertainment Late fee (lodged within 8 weeks of event start date) - 25001m2 + *          | Per Application             | 3,279.00           | 3,393.80       |
| Planning and Building | Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 4 weeks of event start date) - 5001m2 to 15000m2 *  | Per Application             | 1,359.50           | 1,407.10       |
| Planning and Building | Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 6 weeks of event start date) - 15001m2 to 25000m2 * | Per Application             | 2,175.20           | 2,251.40       |
| Planning and Building | Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 2 weeks of event start date) - 500m2 to 5000m2 *    | Per Application             | 815.70             | 844.30         |
| Planning and Building | Temporary Siting Permit Fee - Temp Structures - Additional Inspections *  | Per Hour                    | 157.80             | 163.40         |

# BUDGET

## 2024-25

| Branch                | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|-----------------------|--|-----------------------------|--------------------|----------------|
| Planning and Building | Swimming Pool - Builder  | Per Application             | 1,042.70           | 1,079.20       |
| Planning and Building | Temporary Siting Permit Fee - Temp Structures - Late fee (lodged within 2 weeks of event start date) per Structure *                     | Per Application             | 272.00             | 281.60         |
| Planning and Building | Occupancy Permit Fee - Places of Public Entertainment - 5001m2 to 15000m2 (max. 50 structures) and 6 hours of inspection included *      | Per Application             | 2,719.00           | 2,814.20       |
| Planning and Building | Occupancy Permit Fee - Places of Public Entertainment - 15001m2 to 25000m2 (max. 100 structures) and 8 hours of inspection included *    | Per Application             | 4,350.30           | 4,502.60       |
| Planning and Building | Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections-per hour per officer - after hours after 5pm + weekends * | Per Hour                    | 315.90             | 327.00         |
| Planning and Building | Temporary Siting Permit Fee - Temp Structures - Additional Inspections-per hour per officer- after hours after 5pm + weekends *          | Per Hour                    | 315.90             | 327.00         |
| Planning and Building | Dwellings - Single Storey (Builder >10 Permits/annum)  | Per Application             | 1,390.20           | 1,438.90       |
| Planning and Building | Dwellings - Single Storey (Builder 1-10 Permits/annum)   | Per Application             | 1,679.90           | 1,738.70       |
| Planning and Building | Dwellings - Single Storey (Owner Builder)  | Per Application             | 1,737.70           | 1,798.60       |
| Planning and Building | Three unit development - Builder   | Per Application             | 3,035.20           | 3,141.50       |
| Planning and Building | Four unit development - Builder  | Per Application             | 3,822.90           | 3,956.80       |
| Planning and Building | Addition/Alteration ( >35m2 or 2 Storey - Builder)   | Per Application             | 1,453.90           | 1,504.80       |
| Planning and Building | Addition/Alteration (>35m2 or 2 Storey - Owner Builder)  | Per Application             | 1,708.70           | 1,768.60       |
| Planning and Building | Addition/Alteration (<35m2 - Owner Builder)  | Per Application             | 1,656.70           | 1,714.70       |
| Planning and Building | Addition/Alteration (<35m2 - Builder)  | Per Application             | 1,413.30           | 1,462.80       |
| Planning and Building | Garages, Carports & Verandas - Builder   | Per Application             | 753.10             | 779.50         |
| Planning and Building | Ministry of Housing Granny Flats   | Per Application             | 1,100.60           | 1,139.20       |
| Planning and Building | Demolition: Dwelling Outbuilding   | Per Application             | 921.10             | 953.40         |
| Planning and Building | Commercial / Industrial projects (by quotation)  | Per Valuation               | 0.00               | 0.00           |
| Planning and Building | Variation to Permit with computations  | Per Hour                    | 193.60             | 200.40         |
| Planning and Building | Compliance for Illegal Buildings   | Per Application             | 1,506.10           | 1,558.90       |
| Planning and Building | Building Inspection (Outside Normal Hours)   | Per Application             | 466.90             | 483.30         |

# BUDGET

## 2024-25

| Branch                | Name of Product or Service New Year                               | Unit of Measure Description | Current Year Price | New Year Price |
|-----------------------|---|-----------------------------|--------------------|----------------|
| Planning and Building | Building Inspections (Monday - Friday)                            | Per Application             | 168.00             | 173.90         |
| Planning and Building | Property Information searches (Builders/Consultants)              | Per Application             | 448.40             | 464.10         |
| Planning and Building | Dwellings - Double Storey (Builder >10 Permits/annum)             | Per Application             | 1,955.00           | 2,023.50       |
| Planning and Building | Dwellings - Double Storey (Owner Builder)                         | Per Application             | 2,728.20           | 2,823.70       |
| Planning and Building | Dwellings - Double Storey (Builder 1-10 Permits/annum)            | Per Application             | 2,309.80           | 2,390.70       |
| Planning and Building | Dual occupancy - Owner Builder                                    | Per Application             | 2,823.70           | 2,922.60       |
| Planning and Building | Three unit development - Owner Builder                            | Per Application             | 4,025.60           | 4,166.50       |
| Planning and Building | Four unit development - Owner Builder                             | Per Application             | 5,126.10           | 5,305.60       |
| Planning and Building | Addition /Alteration (>35m2 or 2 storey)                          | Per Application             | 2,331.40           | 2,413.00       |
| Planning and Building | Addition/Alteration (<35m2)                                       | Per Application             | 2,099.80           | 2,173.30       |
| Planning and Building | Brick garages   | Per Application             | 1,426.40           | 1,476.40       |
| Planning and Building | Garages, carports & verandas - Owner Builder                      | Per Application             | 1,013.70           | 1,049.20       |
| Planning and Building | Enclosed verandas - Owner Builder                                 | Per Application             | 1,267.10           | 1,311.50       |
| Planning and Building | Swimming pool - Owner Builder                                     | Per Application             | 1,520.60           | 1,573.90       |
| Planning and Building | Signs - Owner Builder   | Per Application             | 1,086.10           | 1,124.20       |
| Planning and Building | Demolition commercial - per storey                                | Per Application             | 1,708.70           | 1,768.60       |
| Planning and Building | Demolition of dwelling  | Per Application             | 1,411.90           | 1,461.40       |
| Planning and Building | Variation to Permit without computations                          | Per Hour                    | 147.80             | 153.00         |
| Planning and Building | Residential Search fee only                                       | Per Application             | 61.00              | 63.20          |
| Planning and Building | Residential per permit  | Each                        | 94.80              | 98.20          |
| Planning and Building | Commercial search fee only  | Per Application             | 122.00             | 126.30         |
| Planning and Building | Commercial per permit up to one document tube                     | Each                        | 220.00             | 227.70         |
| Planning and Building | Per additional permit - commercial                                | Each                        | 135.00             | 139.80         |
| Planning and Building | Planning Property Enquiry - Copy of Permit - issued from 2012     | Each                        | 35.00              | 36.30          |
| Planning and Building | Planning Property Enquiry - Copy of Permit - issued prior to 2012 | Each                        | 70.00              | 72.50          |

# BUDGET

## 2024-25

| Branch                | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|-----------------------|--|-----------------------------|--------------------|----------------|
| Planning and Building | Planning Property Enquiry - Copy of Plans - issued from 2012   | Each                        | 50.00              | 51.80          |
| Planning and Building | Planning Property Enquiry - Copy of Plans - issued prior to 2012   | Each                        | 100.00             | 103.50         |
| Planning and Building | Copies of plans and drawings - additional pages  | Per Page                    | 2.00               | 2.10           |
| Planning and Building | Copies of plans and drawings - additional pages - A1/A2  | Per Page                    | 8.00               | 8.30           |
| Planning and Building | Adjoining Owners Consent - Adjoining Owners details for Protection Works   | Per Application             | 83.80              | 86.80          |
| Planning and Building | Asset Protection Fee (Works between \$10,001 and \$100,000)  | Per Application             | 339.60             | 351.50         |
| Planning and Building | Asset Protection Fee (Works between \$100,001 and \$500,000)   | Per Application             | 445.70             | 461.30         |
| Planning and Building | Asset Protection Fee (Works between \$500,001 and \$1,000,000)   | Per Application             | 657.90             | 681.00         |
| Planning and Building | Asset Protection Fee (Works over \$1,000,000)  | Per Application             | 1,273.30           | 1,317.90       |
| Planning and Building | Copies of documents / plans - minimum charge   | Per Page                    | 20.70              | 21.50          |
| Planning and Building | Copies of documents - additional pages - A4  | Per Page                    | 0.30               | 0.40           |
| Planning and Building | Extension of time - Use only   | Per Application             | 682.40             | 706.30         |
| Planning and Building | Liquor Enquiry fee   | Per Application             | 73.00              | 75.60          |
| Planning and Building | Extension of time - VicSmart application to subdivide or consolidate land  | Per Application             | 106.20             | 110.00         |
| Planning and Building | Extension of time - To subdivide an existing building (other than a class 9 permit)  | Per Application             | 699.40             | 723.90         |
| Planning and Building | Extension of time - To subdivide land into 2 lots (other than a class 9 or class 16 permit)  | Per Application             | 699.40             | 723.90         |
| Planning and Building | Extension of time - To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)  | Per Application             | 699.40             | 723.90         |
| Planning and Building | Extension of time - Subdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots  | Per 100 lots                | 699.40             | 723.90         |
| Planning and Building | Extension of time – To:<br>a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988<br>b) create or remove a right of way<br>c) create, vary or remove an easement other than a right of way<br>d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. | Per Application             | 699.40             | 723.90         |
| Planning and Building | Secondary Consent - Subdivide - Amendment to a class 9 permit  | Per Application             | 106.20             | 110.00         |
| Planning and Building | Secondary Consent - Subdivide - Amendment to a class 17 permit   | Per Application             | 699.40             | 723.90         |
| Planning and Building | Secondary Consent - Subdivide - Amendment to a class 18 permit   | Per Application             | 699.40             | 723.90         |

# BUDGET

## 2024-25

| Branch                | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|-----------------------|--|-----------------------------|--------------------|----------------|
| Planning and Building | Secondary Consent - Subdivide - Amendment to a class 19 permit   | Per Application             | 699.40             | 723.90         |
| Planning and Building | Secondary Consent - Subdivide - Amendment to a class 20 permit - per 100 lots  | Per 100 lots                | 699.40             | 723.90         |
| Planning and Building | Secondary Consent - Subdivide - Amendment to a class 21 permit   | Per Application             | 699.40             | 723.90         |
| Planning and Building | Planning Property Enquiry - Written Advice - single dwelling   | Per Application             | 64.30              | 66.60          |
| Planning and Building | Planning Property Enquiry - Written Advice - Multi dwelling/Commercial   | Per Application             | 123.00             | 127.40         |
| Planning and Building | Condition Plans - second submission  | Per Application             | 345.80             | 358.00         |
| Planning and Building | Condition Plans - third submission   | Per Application             | 697.20             | 721.70         |
| Planning and Building | Condition Plans - Fourth submission  | Per Application             | 1,393.20           | 1,442.00       |
| Planning and Building | Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15 million and not more than \$50 million  | Per Application             | 13,281.10          | 13,746.00      |
| Planning and Building | Extension of time - To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1 million   | Per Application             | 801.20             | 829.30         |
| Planning and Building | Extension of time - To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000   | Per Application             | 1,767.10           | 1,829.00       |
| Planning and Building | Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5 million  | Per Application             | 4,503.70           | 4,661.40       |
| Planning and Building | Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000 | Per Application             | 326.00             | 337.50         |
| Planning and Building | Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less                               | Per Application             | 103.70             | 107.40         |



# BUDGET

## 2024-25

| Branch                | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|-----------------------|---|-----------------------------|--------------------|----------------|
| Planning and Building | Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000     | Per Application             | 667.00             | 690.40         |
| Planning and Building | Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1 million   | Per Application             | 720.70             | 746.00         |
| Planning and Building | Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000 | Per Application             | 774.40             | 801.60         |
| Planning and Building | Extension of time - VicSmart application if the estimated cost of development is \$10,000 or less   | Per Application             | 103.70             | 107.40         |
| Planning and Building | Extension of time - VicSmart application if the estimated cost of development is more than \$10,000   | Per Application             | 222.50             | 230.30         |
| Planning and Building | Extension of time - A permit not otherwise provided for in the regulation   | Per Application             | 682.40             | 706.30         |
| Planning and Building | Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of the additional development to be permitted by the amendment is \$100,000 or less  | Per Application             | 594.20             | 615.00         |
| Planning and Building | Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000 but not more than \$1,000,000  | Per Application             | 801.20             | 829.30         |
| Planning and Building | Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development to be permitted by the amendment is more than \$1,000,000  | Per Application             | 1,767.10           | 1,829.00       |
| Planning and Building | Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is \$10,000 or less   | Per Application             | 103.70             | 107.40         |

# BUDGET

## 2024-25

| Branch                | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|-----------------------|---|-----------------------------|--------------------|----------------|
| Planning and Building | Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000 | Per Application             | 326.00             | 337.50         |
| Planning and Building | Secondary Consent - Amendment to a permit to change the use of land allowed by the permit or allow a new use of land  | Per Application             | 682.40             | 706.30         |
| Planning and Building | Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$100,00 but not more than \$500,000 | Per Application             | 666.60             | 690.00         |
| Planning and Building | Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$500,000                            | Per Application             | 720.70             | 746.00         |
| Planning and Building | Secondary Consent - Amendment to a permit * that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less  | Per Application             | 103.70             | 107.40         |
| Planning and Building | Secondary Consent - Amendment to a permit * that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000  | Per Application             | 222.50             | 230.30         |
| Planning and Building | Secondary Consent - Amendment to a class 22 permit  | Per Application             | 682.40             | 706.30         |
| Planning and Building | Extension of time - To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000                  | Per Application             | 609.00             | 630.40         |
| Planning and Building | Extension of time - VicSmart application (other than a class 7, class 8 or class 9 permit)  | Per Application             | 106.20             | 110.00         |
| Planning and Building | Secondary Consent - Amendment to a class 10 permit  | Per Application             | 106.20             | 110.00         |
| Planning and Building | Planning Advertising Fee per letter   | Per Application             | 5.60               | 5.80           |
| Planning and Building | Planning Advertising Fee A1 Notice  | Per Notice                  | 22.90              | 23.80          |
| Planning and Building | Construction Zone set up and reinstatement fee  | Per Application             | 3,080.00           | 3,187.80       |
| Planning and Building | Out of Hours on Private Land Permit Charge  | Per Day                     | 73.00              | 75.60          |
| Planning and Building | Construction Permit Zone Application Fee  | Per Application             | 168.80             | 174.80         |
| Planning and Building | Out of Hours on Private Land Application Fee  | Per Application             | 55.90              | 57.90          |
| Planning and Building | Construction Management Plan Application Fee (under 3 storeys)  | Per Application             | 502.00             | 519.60         |
| Planning and Building | Construction Management Plan Application Fee (3 to 9 storeys)   | Per Application             | 998.80             | 1,033.80       |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|---|-----------------------------|--------------------|----------------|
| Planning and Building    | Construction Management Plan Application Fee (10+ storeys)                                    | Per Application             | 2,002.80           | 2,072.90       |
| Planning and Building    | Gantry With Site Shed Rental Charge   | M2/day                      | 4.60               | 4.80           |
| Planning and Building    | Space Occupancy Amendment/Extension Application Fee   | Per Application             | 53.90              | 55.80          |
| Planning and Building    | Temporary Protective Structure Amendment Application Fee                                      | Per Application             | 186.30             | 192.90         |
| Planning and Building    | Out of Hours Amendment/Extension Application Fee  | Per Application             | 55.90              | 57.90          |
| Planning and Building    | Construction Management Plan Amendment Application Fee (under 3 storeys)                      | Per Application             | 251.00             | 259.80         |
| Planning and Building    | Construction Management Plan Amendment Application Fee (3 to 9 storeys)                       | Per Application             | 499.40             | 516.90         |
| Planning and Building    | Construction Management Plan Amendment Application Fee (10+ storeys)                          | Per Application             | 1,001.40           | 1,036.50       |
| Planning and Building    | Construction Permit Zone Amendment Application Fee  | Per Application             | 168.80             | 174.80         |
| Planning and Building    | Space Occupancy Rental Charge   | M2/day                      | 2.30               | 2.40           |
| Planning and Building    | Space Occupancy/Out of Hours Rental Charge  | M2/day                      | 4.60               | 4.80           |
| Planning and Building    | Temporary Protective Structure Application Fee  | Per Application             | 186.30             | 192.90         |
| Planning and Building    | Space Occupancy Application Fee   | Per Application             | 113.90             | 117.90         |
| Planning and Building    | Construction Permit Zone Rental Charge  | M2/day                      | 2.30               | 2.40           |
| Recreation and Waterways | The Hub@Docklands: Cinema Room- Concession Rate   | Per Hour                    | 20.50              | 21.50          |
| Recreation and Waterways | Kensington Community Garden: Large Plot Hire  | Per Annum                   | 88.20              | 92.00          |
| Recreation and Waterways | Kensington Community Garden: Large Plot Hire - Concession                                     | Per Annum                   | 52.00              | 54.50          |
| Recreation and Waterways | Community Recreation Facilities: Group Instructor hire (per hour)                             | Per Hour                    | 114.00             | 119.20         |
| Recreation and Waterways | Community Recreation Facilities: Group Exercise .Gymnasium Student                            | Each                        | 19.00              | 20.00          |
| Recreation and Waterways | Community Recreation Facilities: Group Exercise/Gym Adult 20 visit Pass                       | Each                        | 411.00             | 429.50         |
| Recreation and Waterways | Community Recreation Facilities: Memberships Club Prime/Youth/Concession fortnightly DD       | Per Fortnight               | 25.50              | 26.70          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 60 Minute Session               | Each                        | 123.00             | 128.60         |
| Recreation and Waterways | Community Recreation Facilities: Personal Training 60 Minute Session - Member 10 visit Pass   | Each                        | 718.00             | 750.40         |
| Recreation and Waterways | Community Recreation Facilities: Memberships Club membership - Fortnightly DD + 2 x 45 min PT | Per Fortnight               | 161.00             | 168.30         |
| Recreation and Waterways | Sports: Cricket Turf Ground Hire (Per Day)  | Per Day                     | 447.00             | 463.00         |
| Recreation and Waterways | Royal Park Golf Course (5 day annual ticket)  | Each                        | 720.00             | 753.00         |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|---|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Royal Park Golf Course (7 day annual ticket)  | Each                        | 960.00             | 1,003.00       |
| Recreation and Waterways | Sports: Refurbished Pavilion Hire - CATEGORY B (Per Day)  | Per Day                     | 229.00             | 237.00         |
| Recreation and Waterways | Sports: Refurbished Pavilion Hire (Per Day)   | Per Day                     | 452.00             | 468.00         |
| Recreation and Waterways | Community Recreation Facilities: Concession/Child Swim/Shower   | Each                        | 4.90               | 5.20           |
| Recreation and Waterways | Community Recreation Facilities: Student Swim/Shower  | Each                        | 6.80               | 7.20           |
| Recreation and Waterways | Community Recreation Facilities: Family Swim/Shower   | Each                        | 20.00              | 21.00          |
| Recreation and Waterways | Community Recreation Facilities: Group Exercise/Gymnasium - Concession  | Each                        | 16.50              | 17.30          |
| Recreation and Waterways | Community Recreation Facilities: Memberships Aquatic Concession fortnightly DD  | Per Fortnight               | 20.70              | 21.70          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 60 Minute Session - 10 visit Pass                                 | Each                        | 1,109.00           | 1,159.00       |
| Recreation and Waterways | Community Recreation Facilities: Personal Training 30 Minutes - Member  | Each                        | 53.00              | 55.40          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training 30 Minutes   | Each                        | 58.90              | 61.50          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training 60 Minutes - Non Member  | Each                        | 88.70              | 92.70          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member  | Each                        | 110.90             | 116.00         |
| Recreation and Waterways | Community Recreation Facilities: Student Swim Season Pass - (Outdoor pools)   | Each                        | 296.00             | 310.00         |
| Recreation and Waterways | Community Recreation Facilities: Personal Training: One on Two 60 Minute Session (each additional participant)                  | Each                        | 51.50              | 54.00          |
| Recreation and Waterways | Royal Park Golf Course (Adult 9 holes)  | Each                        | 23.00              | 24.00          |
| Recreation and Waterways | Community Recreation Facilities: Memberships Admin / Joining Fee - Active Melbourne/Club/Student/Youth/Prime/Concession/Aquatic | Each                        | 80.80              | 84.50          |
| Recreation and Waterways | Community Recreation Facilities: Program Attendance Fee   | Each                        | 5.80               | 6.10           |
| Recreation and Waterways | Community Recreation Facilities: Aquatic Education: AquaSafe School Holiday Program   | Each                        | 15.40              | 16.10          |
| Recreation and Waterways | Community Recreation Facilities: Children's Programs: Gymnastics (Per visit - Term Basis Only)                                  | Each                        | 15.40              | 16.10          |
| Recreation and Waterways | Community Recreation Facilities: Stadium/Courts: Badminton Court Hire   | Each                        | 30.00              | 31.40          |
| Recreation and Waterways | Royal Park Golf Course (Junior annual ticket)   | Each                        | 650.00             | 680.00         |
| Recreation and Waterways | Kensington Tennis Courts - Joining Fee  | Each                        | 50.60              | 53.00          |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|--|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Community Recreation Facilities: Community Hubs Refundable Room Security Deposit   | Each                        | 311.00             | 325.00         |
| Recreation and Waterways | Kensington Tennis Courts : Joining fee concession  | Each                        | 38.20              | 40.00          |
| Recreation and Waterways | North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Adult Exercise Class  | Each                        | 14.00              | 14.70          |
| Recreation and Waterways | North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Pensioner Concession Exercise Class                                 | Each                        | 11.30              | 12.00          |
| Recreation and Waterways | North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Prime Movers Older Adults Class Access Class/Health Club            | Each                        | 7.40               | 7.80           |
| Recreation and Waterways | North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: 3 month term membership  | Each                        | 169.40             | 177.00         |
| Recreation and Waterways | North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: Membership Administration/ Joining Fee                         | Each                        | 44.70              | 46.80          |
| Recreation and Waterways | North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Birthday Parties Per Person Fee (minimum of ten) | Each                        | 11.50              | 12.00          |
| Recreation and Waterways | North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Soccer Competition Team Sheet Fee         | Each                        | 43.00              | 45.00          |
| Recreation and Waterways | Riverslide Skate Park: Birthday Parties  | Each                        | 21.80              | 22.80          |
| Recreation and Waterways | Riverslide Skate Park: Group Skate lessons (max 6 students) price per head   | Each                        | 21.80              | 22.80          |
| Recreation and Waterways | Riverslide Skate Park: Locker use  | Each                        | 2.10               | 2.20           |
| Recreation and Waterways | Riverslide Skate Park: Park Hire (Per 3 hour blocks)   | Each                        | 759.00             | 793.00         |
| Recreation and Waterways | Riverslide Skate Park: Private Skate Lessons   | Each                        | 58.00              | 63.00          |
| Recreation and Waterways | Riverslide Skate Park: School Groups (per head)  | Each                        | 21.50              | 22.50          |
| Recreation and Waterways | Riverslide Skate Park: School Holiday Programs (per head, min 30)  | Each                        | 11.50              | 12.00          |
| Recreation and Waterways | Riverslide Skate Park: Skate Board Hire  | Each                        | 6.50               | 6.80           |
| Recreation and Waterways | Community Recreation Facilities: Grey Medallion (per session)  | Each                        | 13.30              | 14.00          |
| Recreation and Waterways | Community Recreation Facilities: Holiday Sports Clinics (2 hours)  | Each                        | 12.40              | 13.00          |
| Recreation and Waterways | Kensington Community Garden : Medium Plot Hire - concession  | Per Annum                   | 30.40              | 32.00          |
| Recreation and Waterways | Community Recreation Facilities: Playgym   | Each                        | 7.60               | 8.00           |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|---|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Community Recreation Facilities: Locker Hire  | Each                        | 3.50               | 3.70           |
| Recreation and Waterways | Community Recreation Facilities: Adult Swim/Shower  | Each                        | 7.80               | 8.20           |
| Recreation and Waterways | Community Recreation Facilities: Aquaplaygroup session  | Each                        | 6.90               | 7.30           |
| Recreation and Waterways | Community Recreation Facilities: Active Bodies Sports program - sport only, 1:20 ratio (per student, per session)       | Each                        | 6.90               | 7.30           |
| Recreation and Waterways | Community Recreation Facilities: Active Bodies Sports program - specialised only, 1:20 ratio (per student, per session) | Each                        | 8.10               | 8.50           |
| Recreation and Waterways | Community Recreation Facilities: Active Bodies Sports program - one-off specialised session (based on 50 students)      | Each                        | 5.20               | 5.50           |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club Family fortnightly DD  | Per Fortnight               | 36.00              | 41.00          |
| Recreation and Waterways | Community Recreation Facilities: Memberships Club Family Off Peak fortnightly DD  | Per Fortnight               | 30.00              | 35.00          |
| Recreation and Waterways | Community Recreation Facilities: Pryme 1 Class  | Each                        | 16.80              | 17.60          |
| Recreation and Waterways | Community Recreation Facilities: Playgym 10 x visit pass  | Each                        | 68.00              | 71.00          |
| Recreation and Waterways | Community Recreation Facilities: Aquatic Education: Water Safety Education session (wet/dry): 2 hours                   | Each                        | 31.50              | 33.00          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Access Control - Barcoded Card Replacement                                | Each                        | 5.20               | 5.50           |
| Recreation and Waterways | Royal Park Golf Course (Adult 18 holes)   | Each                        | 30.00              | 32.00          |
| Recreation and Waterways | Community Recreation Facilities: forfeit fee (less than 24 hours notice)  | Each                        | 150.70             | 157.50         |
| Recreation and Waterways | Community Recreation Facilities: Parents & Bubs Program   | Each                        | 10.70              | 11.20          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Administration fee to process debit rejection                             | Each                        | 20.70              | 10.00          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training 60 Minutes-Member  | Each                        | 79.00              | 82.50          |
| Recreation and Waterways | Riverslide Skate Park: Skate Club - Go Girls Program  | Each                        | 11.00              | 14.00          |
| Recreation and Waterways | Kensington Tennis Courts: Tennis - Direct Debit Membership  | Per Fortnight               | 17.60              | 18.40          |
| Recreation and Waterways | Kensington Tennis Courts: Tennis- Direct Debit Concession Membership  | Per Fortnight               | 14.60              | 15.30          |
| Recreation and Waterways | Community Recreation Facilities: Lifeguard (per hour) Community   | Per Hour                    | 45.70              | 47.80          |
| Recreation and Waterways | Community Recreation Facilities: Pool Lane Hire per hour (plus group entry fee)   | Per Hour                    | 57.00              | 59.50          |
| Recreation and Waterways | Community Recreation Facilities: Stadium / Courts: Full Court Stadium Hire (per hour)                                   | Per Hour                    | 60.00              | 62.70          |



# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|--|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Community Recreation Facilities: Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette/Member lounge/Changerooms - Corporate rate | Per Hour                    | 60.00              | 62.70          |
| Recreation and Waterways | Community Recreation Facilities: Pool Inflatable hire/per 2 hours  | Per Hour                    | 151.60             | 158.50         |
| Recreation and Waterways | Community Recreation Facilities: Memberships Club 12 Month Full  | Per Annum                   | 1,052.20           | 1,100.00       |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Aquatic Fortnightly DD   | Per Fortnight               | 23.00              | 24.00          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club - Fortnightly DD  | Per Fortnight               | 40.50              | 42.40          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Active Melbourne fortnightly DD  | Per Fortnight               | 58.00              | 60.70          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club Pryme/Youth/Concession 12 month   | Per Annum                   | 661.60             | 691.40         |
| Recreation and Waterways | Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session - Member   | Each                        | 53.00              | 55.50          |
| Recreation and Waterways | Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session  | Each                        | 59.00              | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session - Member   | Per Fortnight               | 80.00              | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session  | Each                        | 89.00              | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member 10 visit Pass                                 | Each                        | 997.00             | 1,042.00       |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club - Fortnightly DD + 4 x 30 min PT  | Each                        | 225.60             | 235.80         |
| Recreation and Waterways | Community Recreation Facilities: Corporate Guest Visit: 251 - 500 visits per year  | Each                        | 9.30               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Guest Visit: 501 - 1000 visits per year   | Each                        | 9.00               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Guest Visit: 1001 - 1500 visits per year  | Each                        | 8.40               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Guest Visit: 1501 - 2000 visits per year  | Each                        | 8.10               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Guest Visit: 2001 + visits per year   | Each                        | 7.70               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Health Service Guest Visit  | Each                        | 5.80               | 6.00           |
| Recreation and Waterways | Sports: Training - All sports. (Per player. Per Session)   | Per Session                 | 1.60               | 1.70           |
| Recreation and Waterways | Community Recreation Facilities: Stadium - Casual Entry  | Each                        | 4.00               | 4.20           |
| Recreation and Waterways | The Hub@Docklands: Glasshouse- Concession Rate   | Per Hour                    | 14.30              | 15.00          |
| Recreation and Waterways | The Hub@Docklands: Parkview- Concession Rate   | Per Hour                    | 10.60              | 11.00          |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|--|-----------------------------|--------------------|----------------|
| Recreation and Waterways | The Hub@Docklands: Consultation Room-Concession Rate   | Per Hour                    | 5.90               | 6.20           |
| Recreation and Waterways | Kensington Tennis Courts: Tennis - Casual per hour   | Per Hour                    | 19.70              | 20.60          |
| Recreation and Waterways | North Melbourne Community Centre: Facility Hire (per hour): External Courts: Soccer Grassed Field / Synthetic Turf Surfaces & Full Court Stadium | Per Hour                    | 49.20              | 51.50          |
| Recreation and Waterways | North Melbourne Community Centre: Facility Hire (per hour): Rooms/Studios: Crèche (playroom)   | Per Hour                    | 29.00              | 30.40          |
| Recreation and Waterways | North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen                                     | Per Hour                    | 44.30              | 46.30          |
| Recreation and Waterways | North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Concession/Community Groups       | Per Hour                    | 35.40              | 37.00          |
| Recreation and Waterways | North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour) - Concession/Community Groups     | Per Hour                    | 40.70              | 42.60          |
| Recreation and Waterways | Community Recreation Facilities: Group Exercise /Gymnasium: Adult  | Each                        | 21.70              | 22.70          |
| Recreation and Waterways | Community Recreation Facilities: Student Swim/shower 20 Visit Pass   | Each                        | 129.20             | 136.80         |
| Recreation and Waterways | Community Recreation Facilities: Adult Swim/Shower 20 visit pass   | Each                        | 148.20             | 155.80         |
| Recreation and Waterways | Community Recreation Facilities: Group Exercise/Gym Concession/Child 20 visit Pass   | Each                        | 312.70             | 326.80         |
| Recreation and Waterways | Community Recreation Facilities: Family Swim/Shower 20 visit pass  | Each                        | 380.00             | 399.00         |
| Recreation and Waterways | Community Recreation Facilities: Group Exercise/Gym Student 20 visit Pass  | Each                        | 360.00             | 376.20         |
| Recreation and Waterways | Community Recreation Facilities: Personal Training 60 Minute Session - 10 visit Pass   | Each                        | 717.30             | 749.60         |
| Recreation and Waterways | Community Recreation Facilities: Ed Gym - Casual   | Each                        | 17.20              | 18.00          |
| Recreation and Waterways | Community Recreation Facilities: Fitness camp - member (per session)   | Per Session                 | 16.80              | 17.60          |
| Recreation and Waterways | Community Recreation Facilities: Fitness camp (per session)  | Per Session                 | 18.70              | 19.60          |
| Recreation and Waterways | Community Recreation Facilities: Concession/Child Swim Season Pass - 7 months (Outdoor pools)  | Per Pass                    | 221.50             | 231.50         |
| Recreation and Waterways | Community Recreation Facilities: Adult Swim Season Pass - 7 months (Outdoor pools)   | Per Pass                    | 369.20             | 385.00         |
| Recreation and Waterways | Community Recreation Facilities: Family Swim Season Pass - 7 months (Outdoor pools)  | Per Pass                    | 919.30             | 960.70         |
| Recreation and Waterways | Community Recreation Facilities: Personal Training: One on Two 30 Minute session: Member (each additional participant)                           | Each                        | 29.30              | 30.70          |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|--|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Community Recreation Facilities: Personal Training: One on Two 30 Minute session: (each additional participant)          | Each                        | 32.10              | 33.60          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training: One on Two 60 Minute Session - Member (each additional participant)  | Each                        | 46.80              | 49.00          |
| Recreation and Waterways | Community Recreation Facilities: Sports bib hire (set)   | Each                        | 11.50              | 12.00          |
| Recreation and Waterways | Community Recreation Facilities: Sports ball hire  | Each                        | 5.80               | 6.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Guest Visit: 151 - 250 visits per year  | Each                        | 9.60               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Aquatic education Instructor hire per hour  | Per Hour                    | 61.70              | 64.50          |
| Recreation and Waterways | Community Recreation Facilities: Heart Moves/Allied Health Active Hearts Allied Health casual class entry                | Each                        | 9.70               | 10.20          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club - Fortnightly DD + 2 x 30 min PT                                      | Per Fortnight               | 135.70             | 142.00         |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club - Fortnightly DD + 6 x 30 min PT                                      | Per Fortnight               | 310.10             | 324.00         |
| Recreation and Waterways | Community Recreation Facilities: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Corporate Full Day) | Per Day                     | 359.70             | 375.00         |
| Recreation and Waterways | Community Recreation Facilities: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Per Hour) | Per Hour                    | 36.10              | 37.80          |
| Recreation and Waterways | Community Recreation Facilities: Stadium sports team game fee  | Each                        | 75.40              | 78.80          |
| Recreation and Waterways | Community Recreation Facilities: Stadium Sports team registration fee  | Each                        | 180.00             | 188.00         |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club Student 12 Month  | Per Annum                   | 839.60             | 877.40         |
| Recreation and Waterways | Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member                                | Each                        | 68.00              | 72.00          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training: One on One 45 Minute Session   | Each                        | 75.60              | 79.00          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training: One on One 45 Minute Session - 10 visit Pass                         | Each                        | 680.00             | 710.60         |
| Recreation and Waterways | Community Recreation Facilities: Birthday party deposit  | Each                        | 116.80             | 122.00         |
| Recreation and Waterways | Riverslide Skate Park: School Groups (per head - min 20)   | Each                        | 15.90              | 16.70          |
| Recreation and Waterways | Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Peak per hour                   | Per Hour                    | 31.60              | 33.00          |
| Recreation and Waterways | The Hub@Docklands: Facility Hire: The Long Room per hour Commercial rate   | Per Hour                    | 21.20              | 22.20          |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|--|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Community Recreation Facilities: Memberships: Active Melbourne 12 Months   | Per Annum                   | 1,507.00           | 1,575.00       |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Active Melbourne 3 month -Insurance/rehab                                    | Each                        | 453.00             | 473.40         |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Active Melbourne Restricted Concession / Prime - 12 month                    | Per Annum                   | 821.00             | 858.00         |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Active Melbourne Restricted Concession/Prime Fortnightly DD                  | Per Fortnight               | 31.60              | 33.00          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club - Fortnightly DD + 4 x 45 min PT  | Per Fortnight               | 273.30             | 285.60         |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club - Fortnightly DD + 6 x 45 min PT  | Per Fortnight               | 379.50             | 396.60         |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club - Fortnightly DD + 2 x 60 min PT  | Per Fortnight               | 183.80             | 192.00         |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club - Fortnightly DD + 4 x 60 min PT  | Per Fortnight               | 319.80             | 334.20         |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club - Fortnightly DD + 6 x 60 min PT  | Per Fortnight               | 447.40             | 467.60         |
| Recreation and Waterways | Community Recreation Facilities: Memberships: RFID Wristband   | Each                        | 5.20               | 5.50           |
| Recreation and Waterways | Sports: Second hand wicket @ 50 % - casual & seasonal - discounted   | Each                        | 0.00               | 0.00           |
| Recreation and Waterways | The Hub @ Docklands Hot Desk   | Per Hour                    | 27.30              | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Membership: Suspension Fees   | Each                        | 0.80               | 0.85           |
| Recreation and Waterways | North Melbourne Community Centre: Club membership - Fortnightly DD   | Per Fortnight               | 21.00              | 22.00          |
| Recreation and Waterways | North Melbourne Community Centre: Personal Training: One on One: 2x30 Minute Session-Member Inclu FN Mship: Fortnightly DD | Per Fortnight               | 116.00             | 121.30         |
| Recreation and Waterways | North Melbourne Community Centre: Personal Training: One on One: 4x30 Minute Session-Member Inclu FN Mship: Fortnightly DD | Per Fortnight               | 206.00             | 215.30         |
| Recreation and Waterways | Community Recreation Facilities: Life Guard Hire Per Hour - Corporate rate   | Per Hour                    | 95.60              | 100.00         |
| Recreation and Waterways | The Hub @ Docklands - The Glasshouse Commercial Rate   | Per Hour                    | 28.50              | 29.80          |
| Recreation and Waterways | The Hub @ Docklands - The Glasshouse Community Rate  | Per Hour                    | 5.80               | 6.00           |
| Recreation and Waterways | The Hub @ Docklands - The Long Room - Community Rate   | Per Hour                    | 4.40               | 4.60           |
| Recreation and Waterways | The Hub @ Docklands - The Cinema Room - Community Rate   | Per Hour                    | 8.20               | 8.60           |
| Recreation and Waterways | The Hub @ Docklands - The Atrium per hour - Community Rate   | Per Hour                    | 11.50              | 12.00          |
| Recreation and Waterways | Community Recreation Facilities: Holiday Sports Clinics: Giant Inflatable Pass   | Each                        | 8.20               | 8.60           |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|--|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Walmsley House Community Hire  | Per Hour                    | 8.80               | 9.20           |
| Recreation and Waterways | Sporting Pavilion Community Hire (Minimum 3 hours)   | Per Hour                    | 12.00              | 12.50          |
| Recreation and Waterways | The Hub @ Docklands The Parkview Room Commercial   | Per Hour                    | 21.20              | 22.20          |
| Recreation and Waterways | The Hub @ Docklands The Parkview Room Community  | Per Hour                    | 4.40               | 4.60           |
| Recreation and Waterways | The Hub @ Docklands Hot Desk   | Per Hour                    | 5.50               | 0.00           |
| Recreation and Waterways | The Hub @ Docklands Hot Desk   | Per Month                   | 326.10             | 340.80         |
| Recreation and Waterways | Yarra's Edge: Community Space: Foyer-Community   | Per Hour                    | 5.10               | 5.40           |
| Recreation and Waterways | Kensington Town Hall: Supper Room - Commercial Rate  | Per Hour                    | 77.70              | 0.00           |
| Recreation and Waterways | Kensington Town Hall: Supper Room - Community Rate   | Per Hour                    | 15.90              | 0.00           |
| Recreation and Waterways | Kensington Town Hall: Main Hall - Commercial Rate  | Per Hour                    | 131.20             | 0.00           |
| Recreation and Waterways | Kensington Town Hall: Main Hall - Community Rate   | Per Hour                    | 26.30              | 0.00           |
| Recreation and Waterways | Private Office Space   | Per Month                   | 468.20             | 489.30         |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member 10 visit Pass | Each                        | 649.30             | 678.60         |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 30 Minute Session - 10 visit Pass        | Each                        | 721.00             | 753.50         |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member 10 visit Pass | Each                        | 851.40             | 889.80         |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 45 Minute Session - 10 visit Pass        | Each                        | 940.00             | 982.30         |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member rate          | Per Session                 | 72.20              | 75.50          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 30 Minute Session                        | Per Session                 | 80.20              | 84.00          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member rate          | Per Session                 | 94.60              | 99.00          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training One on Two 45 Minute Session                        | Per Session                 | 105.00             | 109.80         |
| Recreation and Waterways | Community Recreation Facilities: Body Composition Scanner  | Per Use                     | 38.00              | 39.80          |
| Recreation and Waterways | Sports: Baseball Ground Hire (Season - Full Share)   | Season - Full Share         | 1,548.00           | 1,602.00       |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|--|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Sports: Baseball Ground Hire (Season - Half Share)   | Season - Half Share         | 771.00             | 798.00         |
| Recreation and Waterways | Sports: Cricket Turf Ground Hire (Season - Full Share)   | Season - Full Share         | 7,419.00           | 7,679.00       |
| Recreation and Waterways | Sports: Cricket Turf Ground Hire (Season - Half Share)   | Season - Half Share         | 3,707.00           | 3,837.00       |
| Recreation and Waterways | Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Full Share)   | Season - Full Share         | 771.00             | 798.00         |
| Recreation and Waterways | Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Half-Share)   | Season - Half Share         | 388.00             | 402.00         |
| Recreation and Waterways | Sports: Refurbished Pavilion Hire (Season - Full Share)  | Season - Full Share         | 1,548.00           | 1,603.00       |
| Recreation and Waterways | Sports: Refurbished Pavilion Hire (Season - Half Share)  | Season - Half Share         | 771.00             | 798.00         |
| Recreation and Waterways | Sports: Rugby/Soccer/Lacrosse/Cricket Synthetic/Football Ground Hire (Season - Full Share)                               | Season - Full Share         | 1,840.00           | 1,905.00       |
| Recreation and Waterways | Sports: Rugby/Soccer/Lacrosse/Cricket Synthetic/Football Ground Hire (Season - Half Share)                               | Season - Half Share         | 925.00             | 957.00         |
| Recreation and Waterways | Sports: Softball/Touch Ground Hire (Season - Full Share)   | Season - Full Share         | 708.00             | 733.00         |
| Recreation and Waterways | Sports: Softball/Touch Ground Hire (Season - Half Share)   | Season - Half Share         | 351.00             | 363.00         |
| Recreation and Waterways | Community Recreation facilities: Personal Training 30 Minute Session - Member 10 visit Pass                              | Each                        | 475.00             | 496.40         |
| Recreation and Waterways | Community Recreation Facilities: Personal Training 30 Minute Session - 10 visit Pass                                     | Each                        | 530.00             | 554.00         |
| Recreation and Waterways | Community Recreation Facilities: Aquatic Education (30 minute lesson)  | Each                        | 19.10              | 20.50          |
| Recreation and Waterways | Community Recreation Facilities: Concession/Child Swim/Shower - 20 visit Pass  | Each                        | 93.10              | 98.80          |
| Recreation and Waterways | Community Recreation Facilities: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Full Day) | Per Day                     | 215.70             | 225.50         |
| Recreation and Waterways | Community Recreation Facilities: Basketball team registration fee  | Each                        | 132.10             | 138.00         |
| Recreation and Waterways | Community Recreation Facilities: Health and Wellbeing seminar - 30 minutes   | Per Session                 | 175.30             | 183.20         |
| Recreation and Waterways | Community Recreation Facilities: Community Small Group Training  | Per Session                 | 64.20              | 68.00          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club Student Fortnightly direct debit                                      | Per Fortnight               | 32.30              | 33.80          |
| Recreation and Waterways | Community Recreation Facilities: Tennis 1 hour court hire for Leisure Members  | Per Hour                    | 15.00              | 15.70          |
| Recreation and Waterways | Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member 10 visit Pass                  | Each                        | 612.00             | 639.60         |



# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|---|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member                   | Per Session                 | 68.00              | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session                            | Per Session                 | 76.00              | 0.00           |
| Recreation and Waterways | Riverslide Skate Park: Skate Club - Single Session  | Per Session                 | 22.00              | 23.00          |
| Recreation and Waterways | Riverslide Skate Park: Skate Club - 5 Session Card  | Each                        | 104.00             | 108.70         |
| Recreation and Waterways | Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Off Peak per hour    | Per Hour                    | 21.80              | 22.80          |
| Recreation and Waterways | Flagstaff/Docklands Facility Hire: Soccer goals per hour  | Per Hour                    | 16.50              | 17.30          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Active Melbourne Restricted Youth 12 month                      | Per Annum                   | 702.50             | 734.20         |
| Recreation and Waterways | All Sport Ground Hire (per day) Except Turf Cricket   | Per Day                     | 105.00             | 109.00         |
| Recreation and Waterways | Community Recreation Facilities: Membership: Club 3 month Insurance/Rehab                                     | Each                        | 341.60             | 357.00         |
| Recreation and Waterways | The Hub@Docklands: Facility Hire: The Cinema Room per hour Commercial rate                                    | Per Hour                    | 41.00              | 43.00          |
| Recreation and Waterways | The Hub@Docklands: Facility Hire: The Atrium per hour Commercial rate   | Per Hour                    | 58.20              | 61.00          |
| Recreation and Waterways | Community Recreation Facilities: Aquatic Education 45 minute lesson   | Each                        | 23.90              | 25.50          |
| Recreation and Waterways | Community Recreation Facilities: Aquatic Education 60 minute lesson   | Each                        | 25.80              | 27.50          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Active Melbourne Student 12 month                               | Per Annum                   | 1,060.00           | 1,107.70       |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Active Melbourne Student Fortnightly DD                         | Per Fortnight               | 40.80              | 42.70          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Active Melbourne Restricted Youth fortnightly DD                | Per Fortnight               | 27.00              | 28.30          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Active Melbourne Aquatic Insurance/rehab - 3 month (SSS/locker) | Each                        | 315.70             | 330.00         |
| Recreation and Waterways | Community Recreation Facilities: Spectator Entry - Pool and Stadium   | Each                        | 3.90               | 4.00           |
| Recreation and Waterways | Community Recreation Facilities: Junior Sport - casual entry  | Each                        | 7.00               | 7.40           |
| Recreation and Waterways | Community Recreation Facilities: forfeit fee (more than 24 hours notice)                                      | Each                        | 75.40              | 78.80          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Pryme/Concession/Youth 3 month                                  | Each                        | 230.40             | 240.80         |
| Recreation and Waterways | Community Recreation Facilities: Corporate Guest Visit: Up to 75 visits per year                              | Per Visit                   | 10.50              | 11.00          |
| Recreation and Waterways | Community Recreation Facilities: Corporate Guest Visit: 76 - 150 visits per year                              | Per Visit                   | 10.20              | 10.70          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Active Melbourne Workforce Wellness                             | Per Fortnight               | 40.80              | 42.70          |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|--|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Community Recreation Facilities: Personal Training Licence Fee   | Per Month                   | 1,233.80           | 0.00           |
| Recreation and Waterways | The Hub@Docklands:Private Office Space/Consultation Room-Community   | Per Hour                    | 2.40               | 0.00           |
| Recreation and Waterways | The Hub@Docklands:Private Office Space/Consultation Room-Commercial  | Per Day                     | 64.60              | 0.00           |
| Recreation and Waterways | The Hub@Docklands:Private Office Space/Consultation Room-Community   | Per Day                     | 13.00              | 0.00           |
| Recreation and Waterways | The Hub@Docklands:Private Office Space/Consultation Room- Commercial   | Per Week                    | 258.30             | 0.00           |
| Recreation and Waterways | The Hub@Docklands:Private Office Space/Consultation Room-Community   | Per Week                    | 51.70              | 0.00           |
| Recreation and Waterways | Yarra's Edge: Community Space: Foyer-Commercial  | Per Hour                    | 25.60              | 26.80          |
| Recreation and Waterways | Yarra's Edge: Community Space: The Meeting Room-Commercial   | Per Hour                    | 17.70              | 18.50          |
| Recreation and Waterways | Yarra's Edge: Community Space: The Meeting Room-Community  | Per Hour                    | 3.50               | 3.70           |
| Recreation and Waterways | Yarra's Edge/The Hub@ Docklands: Community Space: Whole Venue-Commercial   | Per Hour                    | 43.10              | 45.00          |
| Recreation and Waterways | Yarra's Edge/The Hub @ Docklands: Community Space: Whole Venue-Community/Concession                                    | Per Hour                    | 8.60               | 9.00           |
| Recreation and Waterways | Community Recreation Facilities: Promotion: \$0 Joining Fee  | Each                        | 0.00               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Promotion: 2 Weeks membership for free  | Each                        | 0.00               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Promotion: Single admission \$0 promotional passes to gym, group fitness and swimming | Per Visit                   | 0.00               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Promotion: Community fundraising \$0 one month membership                             | Each                        | 0.00               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Promotion: Community fundraising \$0 three month membership                           | Each                        | 0.00               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Promotion: Join as a member 5 Weeks for \$50 promotion                                | Each                        | 50.00              | 50.00          |
| Recreation and Waterways | Community Recreation Facilities: Promotion: Join as a member for 3 Weeks for \$30 promotion                            | Each                        | 30.00              | 30.00          |
| Recreation and Waterways | Community Recreation Facilities: Promotion: Join as a member for 2 Weeks for \$20 promotion                            | Each                        | 20.00              | 20.00          |
| Recreation and Waterways | Community Recreation Facilities: Promotion: Join as a member for 30 Days for \$30 promotion                            | Each                        | 30.00              | 30.00          |
| Recreation and Waterways | Community Recreation Facilities: Promotion: Join up for 6 Group Fitness Classes for \$99 promotion                     | Each                        | 99.00              | 99.00          |
| Recreation and Waterways | Community Recreation Facilities: Group Programming Concession/Pension/Child  | Each                        | 5.80               | 6.00           |
| Recreation and Waterways | Community Recreation Facilities: Group Programming Adult   | Each                        | 8.70               | 9.00           |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|---|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Community Recreation Facilities: Group Casual Gym/Group Fitness Entry Fee                               | Each                        | 10.80              | 11.30          |
| Recreation and Waterways | Community Recreation Facilities: Group Casual Swim Entry Fee  | Each                        | 3.40               | 3.60           |
| Recreation and Waterways | Kensington Town Hall: Training Room - Commercial Rate   | Per Hour                    | 60.20              | 0.00           |
| Recreation and Waterways | Kensington Town Hall: Training Room - Community Rate  | Per Hour                    | 12.40              | 0.00           |
| Recreation and Waterways | Kensington Town Hall: Conference Room - Commercial Rate   | Per Hour                    | 60.20              | 0.00           |
| Recreation and Waterways | Kensington Town Hall: Conference Room - Community Rate  | Per Hour                    | 12.40              | 0.00           |
| Recreation and Waterways | Kensington Town Hall: Business HUB - Commercial Rate  | Per Hour                    | 60.20              | 0.00           |
| Recreation and Waterways | Kensington Town Hall: Business HUB - Community Rate   | Per Hour                    | 12.40              | 0.00           |
| Recreation and Waterways | The Hub@Docklands: Private Office Space/Consultation Room- Commercial                                   | Per Hour                    | 11.80              | 12.40          |
| Recreation and Waterways | North Melbourne Community Centre - MultiPurpose Room/Games Room   | Per Hour                    | 29.00              | 30.40          |
| Recreation and Waterways | North Melbourne Community Centre - Games Room   | Per Hour                    | 29.00              | 0.00           |
| Recreation and Waterways | North Melbourne Community Centre - Casual Gym Entry   | Each                        | 13.80              | 14.50          |
| Recreation and Waterways | Community Recreation Facilities - Event Entry   | Each                        | 11.00              | 11.50          |
| Recreation and Waterways | The Hub@Docklands: Atrium- Concession Rate  | Per Hour                    | 29.10              | 30.50          |
| Recreation and Waterways | The Hub@Docklands: Long room- Concession Rate   | Per Hour                    | 10.60              | 11.00          |
| Recreation and Waterways | North Melbourne Community Centre - Casual Gym Entry - Concession  | Each                        | 11.20              | 11.80          |
| Recreation and Waterways | North Melbourne Community Centre - Facility Hire - After Hours Hire Fee (Per Hour after Centre Closure) | Per Hour                    | 119.00             | 124.40         |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club Off Peak Concession fortnightly DD                   | Per Fortnight               | 36.30              | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Club Concession fortnightly DD                            | Per Fortnight               | 36.30              | 38.00          |
| Recreation and Waterways | Kensington Town Hall: Conference/Training Room/Business HUB - Concession Rate                           | Per Hour                    | 30.00              | 0.00           |
| Recreation and Waterways | Kensington Town Hall: Main Hall - Concession Rate   | Per Hour                    | 65.60              | 0.00           |
| Recreation and Waterways | Kensington Town Hall: Supper Room - Concession Rate   | Per Hour                    | 38.90              | 0.00           |
| Recreation and Waterways | Community Recreation Facilities - Community Event Entry   | Each                        | 5.40               | 5.70           |
| Recreation and Waterways | Royal Park Golf Course (Concession - Child/Senior/Student 9 holes)                                      | Each                        | 15.00              | 17.00          |
| Recreation and Waterways | Royal Park Golf Course (Concession - Child/Senior/Student 18 holes)                                     | Each                        | 20.00              | 22.00          |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|--|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Royal Park Golf Course Direct Debit Membership- Junior   | Per Fortnight               | 25.00              | 26.20          |
| Recreation and Waterways | Royal Park Golf Course Direct Debit Membership- Access 5 Days a week                                       | Per Fortnight               | 28.00              | 29.30          |
| Recreation and Waterways | Royal Park Golf Course Direct Debit Membership- Access 7 Days a week                                       | Per Fortnight               | 37.00              | 39.00          |
| Recreation and Waterways | Community Recreation Facilities: Promotion: 21 days of access to gym/swim/group fitness for \$10 promotion | Each                        | 10.00              | 10.00          |
| Recreation and Waterways | Community Recreation Facilities: Promotion: 4 weeks of access to gym/swim/group fitness for free promotion | Each                        | 0.00               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Promotion: 3 days of access to gym/swim/group fitness for free visit pass | Each                        | 0.00               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Private Swim Lesson One on Two 30 Minute Session - Member                 | Each                        | 0.00               | 30.50          |
| Recreation and Waterways | Kensington Community Garden: Medium Plot Hire  | Each                        | 0.00               | 54.50          |
| Recreation and Waterways | The Hub@ Docklands: Community Space: Concession  | Per Hour                    | 0.00               | 22.50          |
| Recreation and Waterways | The Hub@ Docklands: Small Office: Storage Room: Commercial   | Per Hour                    | 0.00               | 49.00          |
| Recreation and Waterways | Community Recreation Facilities: Pool Hire Community rate  | Per Hour                    | 0.00               | 41.70          |
| Recreation and Waterways | Kensington Community Garden: Micro Plot Hire   | Per Annum                   | 0.00               | 20.00          |
| Recreation and Waterways | Kensington Community Garden: Small Plot Hire   | Per Annum                   | 0.00               | 33.00          |
| Recreation and Waterways | Royal Park Golf Equipment Hire-Golf Buggys   | Per Session                 | 0.00               | 6.00           |
| Recreation and Waterways | Royal Park Golf Equipment Hire - Golf Cart-9 holes   | Per Session                 | 0.00               | 30.00          |
| Recreation and Waterways | Royal Park Golf Equipment Hire - Golf Cart - 18 holes  | Per Session                 | 0.00               | 45.00          |
| Recreation and Waterways | Royal Park golf Equipment Hire - Golf Clubs  | Per Session                 | 0.00               | 21.00          |
| Recreation and Waterways | Community Recreation Facilities: Pool Inflatable Sessions  | Each                        | 0.00               | 10.00          |
| Recreation and Waterways | North Melbourne Community Centre: Playgym  | Each                        | 0.00               | 8.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Guest Visit: 76 - 150 visits per year                           | Per Visit                   | 11.90              | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Swim & Locker Visit: Up to 250 visits per year                  | Per Visit                   | 6.30               | 6.60           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Swim & Locker Visit: 76 - 150 visits per year                   | Per Visit                   | 6.20               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Swim & Locker Visit: 151 - 250 visits per year                  | Per Visit                   | 6.10               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Swim & Locker Visit: 251 - 500 visits per year                  | Per Visit                   | 5.80               | 6.00           |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|---|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Community Recreation Facilities: Corporate Swim & Locker Visit: 501 - 1000 visits per year                        | Per Visit                   | 5.50               | 5.80           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Swim & Locker Visit: 1001 - 1500 visits per year                       | Per Visit                   | 5.20               | 5.50           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Swim & Locker Visit: 1501 - 2000 visits per year                       | Per Visit                   | 5.10               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Swim & Locker Visit: 2001 + visits per year                            | Per Visit                   | 4.80               | 0.00           |
| Recreation and Waterways | City Baths: Private Swim Lesson: One-on-One 45 Minute Session   | Each                        | 80.00              | 83.60          |
| Recreation and Waterways | City Baths: Squash Casual Entry (Non-Members playing with member during Off-Peak/member access times)             | Each                        | 5.80               | 6.00           |
| Recreation and Waterways | Community Recreation Facilities: Memberships: City of Melbourne trial   | Each                        | 27.00              | 29.00          |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Aquatic 12 month  | Per Annum                   | 950.00             | 992.80         |
| Recreation and Waterways | Community Recreation Facilities: Memberships: Aquatic Fortnightly Debit   | Per Fortnight               | 36.50              | 38.20          |
| Recreation and Waterways | City Baths: Group Fitness Instructor Hire Per Hour  | Per Hour                    | 133.20             | 139.20         |
| Recreation and Waterways | City Baths: Small Pool Hire Per Hour  | Per Hour                    | 60.10              | 63.00          |
| Recreation and Waterways | Community Recreation Facilities: Aquatic Education Teacher Hire Per Hour  | Per Hour                    | 71.90              | 75.20          |
| Recreation and Waterways | City Baths: Swim Multi Visit Passes: Adult Swim 20 visit pass   | Per Pass                    | 148.20             | 0.00           |
| Recreation and Waterways | City Baths: Swim Multi Visit Passes: Concession/Child Swim 20 visit Pass  | Per Pass                    | 93.10              | 0.00           |
| Recreation and Waterways | City Baths: Club Guest - Multi Visits: Adult Gymnasium / Group Fitness, swim, spa and locker - 20 visit Pass      | Per Pass                    | 481.80             | 503.50         |
| Recreation and Waterways | City Baths: Club Guest - Multi Visits: Concession Gymnasium / Group Fitness, swim, spa and locker - 20 visit Pass | Per Pass                    | 289.10             | 302.20         |
| Recreation and Waterways | City Baths: Club Guest - Multi Visits: Student Gymnasium / Group Fitness, swim, spa and locker - 20 visit Pass    | Per Pass                    | 385.40             | 402.80         |
| Recreation and Waterways | City Baths: Swim Multi Visit Passes: Student Swim 20 Visit Pass   | Per Pass                    | 129.20             | 0.00           |
| Recreation and Waterways | City Baths: Swim Spa Sauna Multi Visit Passes: Adult 20 visit Pass  | Per Pass                    | 301.00             | 314.60         |
| Recreation and Waterways | City Baths: Swim Spa Sauna Multi Visit Passes: Concession 20 visit Pass   | Per Pass                    | 177.00             | 185.00         |
| Recreation and Waterways | City Baths: Swim Spa Sauna Multi Visit Passes: Student 20 visit Pass  | Per Pass                    | 247.80             | 259.00         |
| Recreation and Waterways | City Baths: Club Guest: Fitness Testing, Program Start & 10th Work Out Review                                     | Per Session                 | 122.70             | 128.30         |
| Recreation and Waterways | City Baths: Private Swim Lesson: One on One 30 Minute Session   | Per Session                 | 63.00              | 66.00          |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|---|-----------------------------|--------------------|----------------|
| Recreation and Waterways | City Baths: Swim Spa Sauna: Adult   | Each                        | 15.80              | 16.60          |
| Recreation and Waterways | City Baths: Swim Spa Sauna: Student   | Each                        | 13.00              | 13.60          |
| Recreation and Waterways | City Baths: Private Swim Lesson: One on One 60 Minute Session                           | Each                        | 88.00              | 92.00          |
| Recreation and Waterways | City Baths: Swim Casual Entry: Adult Swim / Shower / Bath                               | Each                        | 7.80               | 0.00           |
| Recreation and Waterways | City Baths: Swim Casual Entry: Concession Swim / Shower / Bath                          | Each                        | 4.90               | 0.00           |
| Recreation and Waterways | City Baths: Swim Casual Entry: Family Swim ( 2 adults + up to 2 children)               | Each                        | 20.00              | 0.00           |
| Recreation and Waterways | City Baths: Swim Casual Entry: Student Swim / Shower / Bath                             | Each                        | 6.80               | 0.00           |
| Recreation and Waterways | City Baths: Club Guest - Adult (Gym / Group Fitness / Locker & Swim Spa Sauna)          | Each                        | 25.40              | 26.60          |
| Recreation and Waterways | City Baths: Club Guest - Concession (Gym / Group Fitness / Locker & Swim Spa Sauna)     | Each                        | 15.20              | 16.00          |
| Recreation and Waterways | City Baths: Club Guest - Student (Gym / Group Fitness / Locker & Swim Spa Sauna)        | Each                        | 20.30              | 21.30          |
| Recreation and Waterways | Community Recreation Facilities: Corporate Memberships: 1001 - 1500 visits              | Per Visit                   | 9.80               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Memberships: 101 - 250 visits 151-250 visits | Per Visit                   | 11.40              | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Memberships: 1501 - 2000 visits              | Per Visit                   | 9.30               | 9.80           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Memberships: 2001+ visits - 2500 visits      | Per Visit                   | 8.80               | 0.00           |
| Recreation and Waterways | Community Recreation Facilities: Corporate Memberships: 501 - 1000 visits               | Per Visit                   | 10.40              | 11.00          |
| Recreation and Waterways | Community Recreation Facilities: Corporate Memberships: Up to 100 visits 75 visits      | Per Visit                   | 12.40              | 13.00          |
| Recreation and Waterways | Community Recreation Facilities: Corporate Memberships: Up to 251 - 500 visits          | Per Visit                   | 10.90              | 11.40          |
| Recreation and Waterways | City Baths: Swim Spa Sauna: Concession  | Each                        | 9.30               | 9.80           |
| Recreation and Waterways | City Baths: Personal Training Licence Fee   | Per Month                   | 897.00             | 937.40         |
| Recreation and Waterways | City Baths: Squash Court Hire - 30 Minutes  | Each                        | 18.20              | 19.00          |
| Recreation and Waterways | City Baths: Squash Court Hire - 30 Minutes off peak.                                    | Each                        | 13.60              | 14.30          |
| Recreation and Waterways | City Baths: Mikvah Bath Hire  | Each                        | 24.00              | 25.00          |
| Recreation and Waterways | City Baths: Racquet Hire  | Each                        | 9.70               | 10.20          |
| Recreation and Waterways | City Baths: Bathing Room Hire   | Per Hour                    | 52.80              | 55.20          |
| Recreation and Waterways | Harbour View Meeting Room (Industry Partners)   | 4 Hour Session              | 118.00             | 122.20         |
| Recreation and Waterways | Berthing Rates: Leased Berth Sublicence 12 m Annual (pro rata min 3 months)             | Annual                      | 8,280.00           | 8,280.00       |



# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year  | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|--|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Berthing Rates: Leased Berth Sublicence 13 m Annual (pro rata min 3 months)                    | Annual                      | 8,800.00           | 8,800.00       |
| Recreation and Waterways | Berthing Rates: Leased Berth Sublicence 14 m Annual (pro rata min 3 months)                    | Annual                      | 9,315.00           | 9,315.00       |
| Recreation and Waterways | Berthing Rates: Leased Berth Sublicence 15 m Annual (pro rata min 3 months)                    | Annual                      | 9,832.00           | 9,832.00       |
| Recreation and Waterways | Berthing Rates: Leased Berth Sublicence 18 m Annual (pro rata min 3 months)                    | Annual                      | 14,500.00          | 14,500.00      |
| Recreation and Waterways | Harbour View Meeting Room  | Per Day                     | 720.00             | 745.20         |
| Recreation and Waterways | Commercial Berthing Permit minimum flag fall   | Each                        | 70.00              | 73.00          |
| Recreation and Waterways | Harbour View Meeting Room  | Per Hour                    | 118.00             | 123.00         |
| Recreation and Waterways | Berthing Rates: Waste Oil Removal (general)  | Per Litre                   | 6.20               | 7.00           |
| Recreation and Waterways | Berthing Rates: Waste Oil Removal for unknown type   | Per Litre                   | 6.20               | 7.00           |
| Recreation and Waterways | Commercial Berthing - Long Term (Licence)  | Per Meter Per Annum         | 810.00             | 840.00         |
| Recreation and Waterways | Commercial Berthing Permit - Short Term (pro rata)   | Per Meter Per Annum         | 1,620.00           | 1,680.00       |
| Recreation and Waterways | Commercial Berthing - Long Term (Licence) Australia Wharf                                      | Per Meter Per Annum         | 627.00             | 650.00         |
| Recreation and Waterways | Commercial Berthing – Yarras Edge Marina River Berths  | Per Meter Per Annum         | 637.00             | 637.00         |
| Recreation and Waterways | Berthing Rates: Visitor overnight 20.1 to 25 metres NYE, Australia Day, Easter (long weekend)  | Per Night                   | 352.00             | 364.50         |
| Recreation and Waterways | Berthing Rates: Visitor overnight 20.1 to 25 metres Peak Season (Friday, Saturday)             | Per Night                   | 129.00             | 134.00         |
| Recreation and Waterways | Berthing Rates: Visitor overnight 6.1 to 12 metres Peak Season (Friday, Saturday)              | Per Night                   | 72.50              | 75.50          |
| Recreation and Waterways | Berthing Rates: Visitor overnight for vessels 15.1 to 20 metres Peak Season (Friday, Saturday) | Per Night                   | 103.50             | 107.50         |
| Recreation and Waterways | Berthing Rates: Visitor up to 12.1 to 15 metres Low Season                                     | Per Night                   | 57.00              | 59.00          |
| Recreation and Waterways | Berthing Rates: Power on charge  | Per KWH                     | 0.30               | 0.32           |
| Recreation and Waterways | Working Berth minimum Flag Fall  | Per Session                 | 546.00             | 570.00         |
| Recreation and Waterways | Berthing Rates: Visitor up to 15.1 to 20 metres Low Season                                     | Per Night                   | 77.50              | 80.50          |
| Recreation and Waterways | Berthing Rates: Visitor 20.1 to 25 metres Low Season   | Per Night                   | 88.00              | 91.50          |
| Recreation and Waterways | Melbourne City Marina - 28 Visitor berths East and West arms except for public holidays        | Per Night                   | 1,555.00           | 1,610.00       |
| Recreation and Waterways | Melbourne City Marina - half marina (one visitors' arm only) except for public holidays        | Per Night                   | 778.00             | 806.00         |
| Recreation and Waterways | Berthing Rates: Visitor overnight 15.1 to 20 metres NYE, Australia Day, Easter (long weekend)  | Per Night                   | 280.00             | 290.00         |
| Recreation and Waterways | Berthing Rates: Visitor overnight 12.1 to 15 metres Peak Season (Friday, Saturday)             | Per Night                   | 83.00              | 86.00          |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|---|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Berthing Rates: Visitor overnight vessels less than 6 metres Peak Season (Friday, Saturday)   | Per Night                   | 51.50              | 53.50          |
| Recreation and Waterways | Berthing Rates: Visitor up to 6.1 to 12 metres Low Season   | Per Night                   | 46.50              | 48.00          |
| Recreation and Waterways | Berthing Rates: Visitor less than 6 metres Low Season   | Per Night                   | 46.50              | 48.00          |
| Recreation and Waterways | Berthing Rates: Visitor overnight 12.1 to 15 metres NYE, Australia Day, Easter (long weekend)   | Per Night                   | 217.50             | 226.00         |
| Recreation and Waterways | Berthing Rates: Visitor overnight 6.1 to 12 metres NYE, Australia Day, Easter (long weekend)  | Per Night                   | 186.50             | 194.00         |
| Recreation and Waterways | Berthing Rates: Visitor overnight less than 6 metres NYE, Australia Day, Easter (long weekend)  | Per Night                   | 114.00             | 118.00         |
| Recreation and Waterways | Berthing Rates: Overnight for vessels more than 35.1 metres Standard  | Per Night                   | 9.70               | 10.10          |
| Recreation and Waterways | Access Control: Marina and facilities   | Each                        | 34.00              | 40.00          |
| Recreation and Waterways | Boating Hub: Toilet access  | Annual                      | 259.00             | 270.00         |
| Recreation and Waterways | Kayak Storage   | Annual                      | 828.00             | 860.00         |
| Recreation and Waterways | Waterways get one night free promotion  | Each                        | 0.00               | 0.00           |
| Recreation and Waterways | Berthing Rates: Overnight for vessels more than 25.1 metres Low Season  | Per Night                   | 4.30               | 4.50           |
| Recreation and Waterways | Berthing Rates: Overnight for vessels 30.1 to 35 metres Standard  | Per Night                   | 8.10               | 8.40           |
| Recreation and Waterways | Berthing Rates: Overnight for vessels 25.1 to 30 metres Standard  | Per Night                   | 6.70               | 7.00           |
| Recreation and Waterways | Berthing Rates: Visitor overnight vessels less than 6 metres Peak Season (Sunday to Thursday)   | Per Night                   | 46.50              | 48.50          |
| Recreation and Waterways | Berthing Rates: Visitor overnight 6.1 to 12 metres Peak Season (Sunday to Thursday)   | Per Night                   | 62.00              | 64.50          |
| Recreation and Waterways | Berthing Rates: Visitor overnight 12.1 to 15 metres Peak Season (Sunday to Thursday)  | Per Night                   | 72.50              | 75.50          |
| Recreation and Waterways | Berthing Rates: Visitor overnight for vessels 15.1 to 20 metres Peak Season (Sunday to Thursday)  | Per Night                   | 93.00              | 96.50          |
| Recreation and Waterways | Berthing Rates: Visitor overnight 20.1 to 25 metres Peak Season (Sunday to Thursday)  | Per Night                   | 114.00             | 118.00         |
| Recreation and Waterways | Marina Lounge   | Per Session                 | 3,857.00           | 4,000.00       |
| Recreation and Waterways | Berthing Rates: Fuelling Charge for vessels without berthing agreement  | Per Session                 | 940.00             | 975.00         |
| Recreation and Waterways | Berthing Rates: 50 metre berth for recreational vessel less than 13 passengers and carrying a professional crew and not carrying cargo. | Per Year                    | 52,578.00          | 54,600.00      |
| Recreation and Waterways | Access Control: Bluetooth licence - Marina and facilities   | Each                        | 17.10              | 18.00          |
| Recreation and Waterways | Marina Lounge - New Quay Marina membership per berth  | Annual                      | 481.00             | 498.00         |
| Recreation and Waterways | Waterways casual berthing low season 20% off 3 or more nights promotion   | Each                        | 0.00               | 0.00           |

# BUDGET

## 2024-25

| Branch                   | Name of Product or Service New Year   | Unit of Measure Description | Current Year Price | New Year Price |
|--------------------------|---|-----------------------------|--------------------|----------------|
| Recreation and Waterways | Waterways casual berthing stay 50% off first stay promotion                               | Each                        | 0.00               | 0.00           |
| Recreation and Waterways | Waterways casual berthing bring a friend for free promotion                               | Each                        | 0.00               | 0.00           |
| Recreation and Waterways | Waterways casual berthing stay Full Marina Booking 30% off for club fundraising promotion | Each                        | 0.00               | 0.00           |
| Recreation and Waterways | Waterways casual berthing stay Full Marina Booking 30% off for club fundraising promotion | Each                        | 0.00               | 0.00           |
| Waste & Recycling        | Residential Waste Bin Upsize Charge: 240 litre waste bin (special circumstances)          | Per Year                    | 63.10              | 65.30          |
| Waste & Recycling        | Late Payment Fee  | Each                        | 105.40             | 109.10         |
| Waste & Recycling        | Garbage Compactor fee (high)  | Per Quarter                 | 2,523.30           | 2,611.60       |
| Waste & Recycling        | Garbage Compactor fee (low)   | Per Quarter                 | 426.40             | 441.30         |
| Waste & Recycling        | Garbage Compactor fee (medium)  | Per Quarter                 | 1,583.60           | 1,639.00       |
| Waste & Recycling        | Replacement Compactor Access Card   | Each                        | 64.30              | 66.60          |
| Waste & Recycling        | Garbage Compactor fee (very high)   | Per Quarter                 | 3,440.30           | 3,560.70       |

# BUDGET

## 2024–25

### APPENDIX G – SCHEDULE OF GRANTS AND CONTRIBUTIONS

| CITY OF MELBOURNE<br>SCHEDULE OF GRANTS & CONTRIBUTIONS<br>Business As Usual (ex COVID-19 Grants) | Forecast<br>2023-24<br>\$000s | Budget<br>2024-25<br>\$000s | Variance<br>\$000s |
|---|-------------------------------|-----------------------------|--------------------|
| Finance & Corporate   | 3,416                         | 916                         | (2,500)            |
| <i>QVM special grants</i>   | 2,500                         | 0                           | (2,500)            |
| <i>Other</i>  | 916                           | 916                         | 0                  |
| Infrastructure & Design   | 32                            | 32                          | 0                  |
| Strategy Planning & Climate Change  | 695                           | 675                         | -20                |
| Community & City Services   | 2,271                         | 2,375                       | 104                |
| City Economy and Activation   | 10,915                        | 11,136                      | 221                |
| <i>Annual Arts &amp; Programs</i>   | 1,299                         | 1,375                       | 76                 |
| <i>Multi Year Arts &amp; Culture</i>  | 3,017                         | 3,022                       | 5                  |
| <i>Events partnership</i>   | 2,872                         | 2,945                       | 73                 |
| <i>Economy and international</i>  | 2,782                         | 3,034                       | 252                |
| <i>Other</i>  | 945                           | 760                         | (185)              |
| <b>Total council grants &amp; contributions</b>   | <b>17,329</b>                 | <b>15,134</b>               | <b>(2,195)</b>     |

| CITY OF MELBOURNE                              | Forecast     | Budget   | Variance       |
|--|--------------|----------|----------------|
| Melbourne City Recovery & Revitalisation Funds | 8,155        | 0        | (8,155)        |
| <b>Total COVID-19 grants</b>                   | <b>8,155</b> | <b>0</b> | <b>(8,155)</b> |

Multi-year arts grants to be awarded in 2024–25 will be subject to an annual indexation at the rate being the lower of CPI and the Rate Cap. For all other grants, only those where it is existing practice as agreed by Council will include annual indexation.

# BUDGET

## 2024–25

### APPENDIX H – GLOSSARY OF TERMS

|  |  |
|--|--|
| Act                                      | <i>Local Government Act 2020</i>   |
| Accounting Standards                     | Australian Accounting Standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the <i>Corporations Act 2001</i> . They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.          |
| Underlying income / revenue              | The underlying revenue means total income other than capital grants, capital contributions and gain / loss on disposal of fixed assets.  |
| Underlying surplus (or deficit)          | The underlying surplus (or deficit) means underlying revenue less total expenditure.   |
| Adjusted underlying revenue              | The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.  |
| Adjusted underlying surplus (or deficit) | The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council, which can be masked in the net surplus (or deficit) by capital-related items.   |
| Budget                                   | A plan setting out the services and initiatives to be funded for the financial year and subsequent three financial years, and how they will contribute to achieving the strategic objectives specified in the Council Plan. It is a 'rolling' Budget with an outlook of at least four years. Referred to as the draft Budget until adopted by Council. |
| Annual Report                            | The Annual Report is prepared by Council under sections 98, 99 and 100 of the Act. The Annual Report to the community contains a report of operations and audited financial and performance statements.  |

# BUDGET

## 2024–25

|                                 |  |
|---------------------------------|--|
| Australian Accounting Standards | Australian Accounting Standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.   |
| Asset expansion expenditure     | Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.   |
| Asset renewal expenditure       | Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.  |
| Asset upgrade expenditure       | Expenditure that enhances an existing asset to provide a higher level of service, or increases the life of the asset beyond its original life.   |
| Borrowing strategy              | A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.   |
| Balance sheet (Budget)          | The budgeted Balance Sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming Budget. The Balance Sheet should be prepared in accordance with the requirements of AASB 101 – Presentation of Financial Statements and the Local Government Model Financial Report. |
| Comprehensive income statement  | The comprehensive income statement shows the expected operating result in the forthcoming budget. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.   |
| COVID-19 impacts                | Coronavirus (COVID-19) impacts are best estimates made on the Council's operating results and performance at the time of preparation of the Budget.  |
| Statement of Capital Works      | The Statement of Capital Works shows the expected internal and external funding for capital works expenditure and the total capital works expenditure for the forthcoming Budget.  |



# BUDGET

## 2024–25

|                                |   |
|--------------------------------|---|
| Statement of Cash Flows        | The Statement of Cash Flows shows the expected net cash inflows and outflows in the forthcoming Budget in the form of reconciliation between opening and closing balances of total cash and investments for each year. The cash flow statement should be prepared in accordance with the requirements of AASB 107 – Statement of Cash Flows and the Local Government Model Financial Report.  |
| Statement of Changes in Equity | The Statement of Changes in Equity shows the expected movement in accumulated surplus and reserves for each year. The statement should be prepared in accordance with the requirements of AASB 101 – Presentation of Financial Statements and the Local Government Model Financial Report.  |
| Budget preparation requirement | Under the Act, a Council is required to prepare and adopt a Budget by 30 June each year.  |
| Capital expenditure            | Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of new, renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly. |
| Capital works program          | A detailed list of capital works expenditure that will be undertaken as part of the annual Budget process. Regulations requires that the Budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.  |
| Carry forward capital works    | Carry forward capital works are those that that are incomplete in the current Budget year and will be completed in the following Budget year.   |
| Community Vision               | Council must develop, maintain, and review a Community Vision with its municipal community using deliberative engagement practices which has an outlook of at least 10 years and describes the municipal community's social, economic, cultural and environmental aspirations for the future.   |

# BUDGET

## 2024–25

|   |   |
|---|---|
| Differential rates                                    | When a Council intends to declare a differential rate (for example, business and residential), information prescribed by the Act must be disclosed in the Council's Budget.   |
| External funding sources (Analysis of capital budget) | External funding sources relate to capital grants or contributions, which will be received from parties external to the Council.  |
| External influences in the preparation of a Budget    | Matters arising from third party actions over which Council has little or no control, for example change in legislation.  |
| Financial sustainability                              | A key outcome of the Financial Plan. Longer-term planning is essential in ensuring that a Council remains financially sustainable in the long term.   |
| Financing activities                                  | Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.   |
| Financial Plan  | A plan of the financial and non-financial resources for at least the next 10 years, required to achieve the Council Plan and other strategic plans of Council. The Financial Plan defines the broad fiscal boundaries for the Council Plan, Asset Plan, other subordinate policies and strategies and Budget processes. |

# BUDGET

## 2024–25

|   |   |
|---|---|
| Financial Statements                                  | <p>Section 94(2)(a) and 7(1)(b) of the Act require the following documents to be included in the financial statements:</p> <ul style="list-style-type: none"><li>• Comprehensive Income Statement</li><li>• Balance Sheet</li><li>• Statement of Changes in Equity</li><li>• Statement of Cash Flows</li><li>• Statement of Human Resources</li><li>• Statement of Capital Works.</li></ul> <p>The financial statements must be in the form set out in the Local Government Model Financial Report. Each statement must include the Budget year and subsequent three financial years.</p> |
| Infrastructure  | <p>Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.</p>   |
| Integrated Strategic Planning and Reporting Framework | <p>The key statutory planning and reporting documents that are required to be prepared by Councils to support strategic decision-making and ensure accountability to local communities in the performance of functions and exercise of powers under the Act.</p>  |
| Internal influences in the preparation of a Budget    | <p>Matters arising from Council actions over which there is some element of control (for example, approval of unbudgeted capital expenditure).</p>  |
| Investing activities                                  | <p>Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.</p>  |
| Key assumptions                                       | <p>When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the Budget to assist the reader when comparing movements in assets, liabilities and equity between Budget years.</p>  |

# BUDGET

## 2024–25

|  |   |
|--|---|
| Key financial indicators                                   | A range of ratios and comparisons of critical financial data allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity, which are often undisclosed when financial information is presented in standard statement format.                    |
| Local Government Model Financial Report                    | Local Government Model Financial Report published by the Department from time to time, including on the Department's website.   |
| Local Government (Planning and Reporting) Regulations 2020 | Regulations, made under Part 3 of the Act prescribe:<br><br>(a) The content and preparation of the performance statements of a Council; and<br><br>(b) The performance indicators, measures and information to be included in a Financial Plan, Budget, and Annual Report of a Council. |
| New asset expenditure                                      | Expenditure that creates a new asset that provides a service that does not currently exist.   |
| Non-recurrent grant  | A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Plan.   |
| Operating activities                                       | Activities that relate to the provision of goods and services.  |
| Operating expenditure                                      | Consumptions or losses of future economic benefits in the form of reductions in assets or increases in liabilities and that result in a decrease in equity during the reporting period.   |
| Operating revenue  | Inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.  |

# BUDGET

## 2024–25

|   |   |
|---|---|
| Own-source revenue                          | Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).  |
| Performance statement                       | A statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators.   |
| Rate structure                              | Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. The City of Melbourne uses NAV.   |
| Recurrent grant                             | A grant other than a non-recurrent grant.   |
| Regulations                                 | Local Government (Planning and Reporting) Regulations 2020.   |
| Revenue and Rating Plan                     | Provides a medium-term plan for how Council will generate income to deliver on the Council Plan, program and services and capital works commitments over a four-year period.  |
| Services, initiatives and major initiatives | Section 94(2)(b) of the Act requires a Budget to contain a description of the services and initiatives to be funded by the Budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan. |
| Statement of Capital Works                  | A statement that shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report.   |
| Statement of Human Resources                | A statement that shows all Council staff expenditure and the number of full-time equivalent Council staff.  |
| Statutory disclosures                       | Section 94 of the Act and the Regulations 7 and 8 in part 3 states that certain information relating to financial results, borrowings, capital works and rates and taxes are to be disclosed within the Budget.   |

# BUDGET

## 2024–25

*Valuations of  
Land Act 1960*

This Act requires a Council to revalue all rateable properties every two years.

Workforce Plan

Describes the organisational structure of Council, specifies the projected staffing requirements for a period of at least four years, and sets out measures to seek to ensure gender equality, diversity and inclusiveness.

Working capital

Funds that are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs.