

**Management report to Council**

**Agenda item 6.5**

**Council Works 2019-20 Quarter 3 Report**

**Council**

**Presenter:** Chris Lamont, General Manager Capital Project and Infrastructure

**26 May 2020**

**Purpose and background**

1. To inform Council of the financial performance of the 2019–20 Council Works Program (CWP).

**Key issues**

2. A formal review of the CWP is undertaken monthly to understand current challenges and subsequent delivery risks. As a result, adjustments to program budget allocations have been proposed to optimise overall CWP delivery for 2019–20 as outlined in Attachment 3.
3. The value of work completed at the end of the third quarter of 2019–20 (March) was \$92.8 million compared to the budget value of \$132.5 million. The CWP is 69 per cent delivered against the third quarter budget.
4. In 2019-20 the CWP has been reviewed by the Capital Works ELT Sub committee on a monthly basis with program adjustments advised to Council and captured through a quarterly Management Report.

**Recommendation from management**

5. That Council:
  - 5.1. Notes the 2019–20 Council Works Program third quarter report.
  - 5.2. Approves program adjustments to this year’s allocation recommended by management based on the following categories:
    - 5.2.1. Returned Funds:
      - 5.2.1.1. Queen Victoria Precinct Renewal Program returned \$5,000,000.
      - 5.2.1.2. Melbourne Innovation District (MID) Urban Realm Year 2 returned \$400,000.
      - 5.2.1.3. Melbourne City DNA Fitout and Service Delivery returned \$150,000.
    - 5.2.2. External Contributions:
      - 5.2.2.1. External contributions of \$346,090 for City Road Master Plan will be received in 2019-20.
      - 5.2.2.2. External contributions of \$120,000 for Public art Melbourne – LAB and Maintenance
    - 5.2.3. Additional Funds:
      - 5.2.3.1. Melbourne Town Hall Priority Projects has requested an additional \$2,700,000.
      - 5.2.3.2. Community Sports Pavilion Upgrade (Fawkner Park North) has requested and additional \$80,000.
    - 5.2.4. Notes that with the above mentioned adjustments the capital works budget has been revised from \$205,388,055 to \$184,620,777.

**Attachments:**

1. Supporting Attachment (Page 2 of 25)
2. 2019-20 Council Works Program Third Quarter Report (Page 3 of 25)
3. Record of Program Adjustment Third Quarter Report (Page 9 of 25)
4. Council Works Program Listing (Page 14 of 25)
5. Schedule Program Variances 2019-20 (Page 18 of 25)

## Supporting Attachment

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### Legal

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various projects.

### Finance

2. The financial implications are detailed through the body of the report and in the attachment and result in a reduction in the annual plan and budget to a revised total of \$184.6 million.

### Conflict of interest

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

### Health and Safety

4. In developing this proposal, no Occupational Health and Safety issues or opportunities have been identified as these are addressed on a project by project basis.

### Stakeholder consultation

5. The Council Works Program is a component of the draft budget which undergoes statutory community engagement as part of the Annual Plan and Budget cycle. Additionally, specific external stakeholder consultation is undertaken for individual projects and programs.

### Environmental sustainability

6. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council by:
  - 6.1 Creating public open space (Boyd Park, Lincoln Square, Southbank Boulevard and Dodds Street).
  - 6.2 Planting trees (Tree Planting and Replacement Program).
  - 6.3 Minimising environmental impact and reducing operating costs (Lady Huntingfield Children's Centre).
  - 6.4 Managing microclimate and increasing biodiversity (Climate Adaptation – Urban Landscapes).
  - 6.5 Enabling sustainable transport (Bicycle Improvement Program).

## Council Works 2019/20 Quarter 3 Report

### 1. Overview

Spend at the end of the third quarter for 2019/20 financial year was \$93 million compared to the Year to Date budget of \$133 million. The year to date spend is equal to the same time in 2018/19.

Council Works Category	Year to Date			Spend YTD %	Full Year Budget
	Budget \$'000s	Actual \$'000s	Variance \$'000s		
<b>Maintenance</b>					
Capital Grants	0	0	0	0%	0
Maintenance	9,770	7,695	2,075	60%	12,877
<b>Total Maintenance</b>	<b>9,770</b>	<b>7,695</b>	<b>2,075</b>	<b>60%</b>	<b>12,877</b>
<b>Capital Works</b>					
New Works	92,893	52,627	40,266	37%	142,499
Renewal / Refurbishment	29,868	32,455	(2,587)	65%	50,011
<b>Total Capital Expenditure</b>	<b>122,761</b>	<b>85,082</b>	<b>37,679</b>	<b>44%</b>	<b>192,511</b>
<b>Total Council Works Program</b>	<b>132,531</b>	<b>92,777</b>	<b>39,754</b>	<b>45%</b>	<b>205,388</b>
<b>Adjusted Council Works Program</b>					<b>184,621</b>

#### 1A – 2019/20 Council Works Financial Performance – Third Quarter

### 2. Key Program Adjustments

Council's approved budget of \$205 million was revised down to \$185 million in the third quarter through approved program adjustments. Attachment 3 provides details of program adjustments during the third quarter.

In view of the large underspend through the first three quarters, and the significant spend phased over the final 3 months of the year, an extensive review of the portfolio has been undertaken. The onset of the COVID-19 pandemic was also assessed in this review.

While projects in construction have continued, the impact of COVID-19 across the portfolio has included:

- Social distancing and strict numbers has had some impact on timelines on construction
- Consultation with community and/or key stakeholders has slowed or been delayed
- Procurement of key tenders have been delayed as changes to our procurement methodology and contract terms and conditions were developed
- Supply chain delays requiring new suppliers to be engaged

At the conclusion of this review, the 2019/20 Council Works Portfolio is forecast to result in a **\$140m** spend by June 30; this is 31% lower than our Council approved budget of \$205m.

In light of the reduction to Councils revenue streams, the Capital Works branch was requested to identify savings across the portfolio. Despite the forecasted underspend in 2019/20, for genuine savings to be identified, the number of carry-forwards will be limited, and some projects stopped. While this review is ongoing, projects that have been identified as having funds to carried forward to 2020/21 include -

- Elizabeth St Streetscape Improvements
- North Bank Open Space (Enterprize Park)
- Town Hall Buildings Restoration
- Major Streetscape Improvements

- Fawkner Park Pasley Street North Entrance Improvement Works
- Market Street Open Space
- Seafarers Rest Park
- Princess Hill Tennis Club Courts Renewal
- Lady Huntingfield Child Care Centre
- AMCOR Water Pipeline
- North Melbourne Community Centre
- Waterproofing Sandridge Foot Bridge

A full list of proposed carry forwards and proposed stopped projects will be brought to Council in the Quarter 4 report.

### **3. Program Variances**

Attachment 4 provides a full list of project variance figures. Attachment 5, provides project specific explanations for major variances over \$200,000.

### **4. Milestones over next Quarter**

Over the next quarter, the following key milestones are forecasted –

- **QVM Shed Restoration** – restoration work begins on the heritage sheds.
- **City Baths** – Completion of upgrade works to reception desk and lobby, Spa and Spa plant room, external gym deck, installation of new lockers and kitchen upgrade works.
- **Elizabeth St Streetscape Improvements** – Tender award for southern section.
- **Transforming Southbank Boulevard** – Works on Stage 3 (Civic space outside the ABC) begin.
- **Reimagining Melbourne Town Hall Ground Floor** – Works continue with increased focus on completing the customer service areas.
- **Melbourne Town Hall Roof Works** – Tender award and works begin on the roof rectification works.

### **5. Project Highlights from Quarter 2**

Over the last quarter the following highlights have occurred



### 5.1 Southbank Boulevard

The Transforming Southbank Boulevard project is comprised of 6 stages of works. Stage 1 involves extensive roadway realignment, with 5 stages of open space works to follow.

#### **Stage 2 – Arts Gateway open space**

These works completed in April consist of a 1200 m<sup>2</sup> open space to the front of the Melbourne Recital Centre and Southbank Theatre between Dodds Street and Sturt Street.

#### **Stage 3 – Civic space outside ABC**

This 2200m<sup>2</sup> open space area to the front of the ABC is the next space to be constructed, with works to begin in June 2020.

Replanting has occurred in between the tramlines, with the new plantings now flourishing.





5.2 Lady Huntingfield Childcare and Family Services Centre – Construction Update

These works will see the expansion of Lady Huntingfield Children’s Centre to 106 places and an integration of Maternal & Child Health Service.

Work has progressed through the third quarter including:

- Completion of internal framing and wall sheeting.
- External cladding 85% complete.
- Completion of photovoltaic panels.
- Tiling underway in wet areas.
- Installation of joinery.

**Status:** Under construction. Handover expected in July 2020.



### 5.3 City Baths Upgrade Works

Works are well advance on a number of upgrades to City Baths including –

- Reception desk and lobby area upgrade works.
- SPA and SPA plant room.
- External gym deck.
- Installation of new lockers.
- Kitchen upgrade works

A number of latent conditions have been experienced including, unidentified cables, SPA water leaks, and concrete cancer.

However early identification, and an acceleration of works while the entre is closed due to COVID-19, has ensured the works are on schedule to be largely completed by end of June, with automated entry doors installed in July due to supply chain delays.

**Status:** Under Construction. Completion scheduled for July 2020

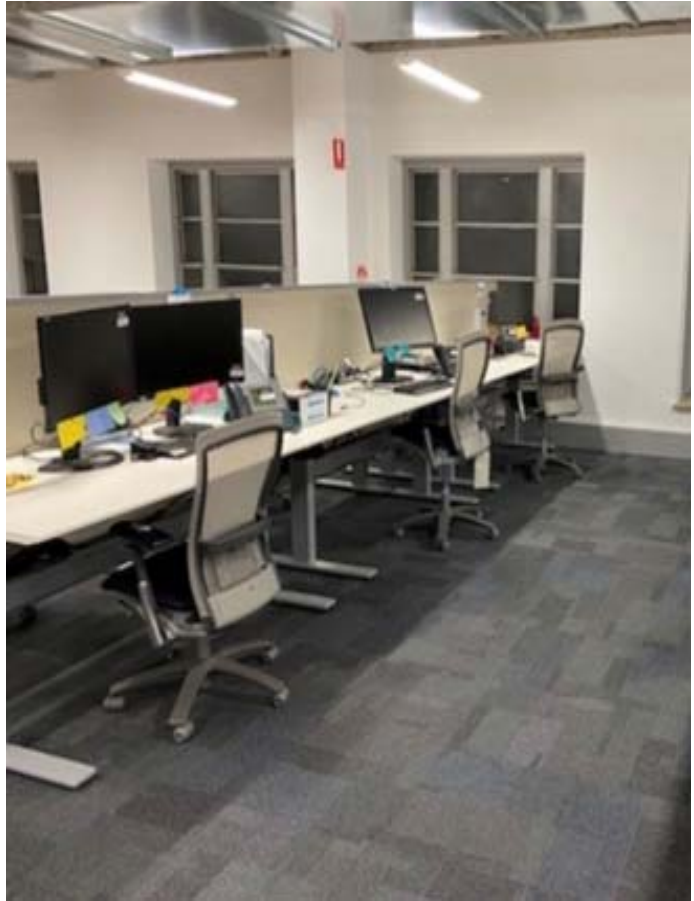




5.4 City Village – Level 1

This new office fit out is any early works stage of the Melbourne Town Hall – Reimagining the ground floor. Enabling the relocation of CityLab, allows for works to proceed on the ground floor of the Town Hall. Running from January through to March, and overcoming heating/cooling issues, and latent conditions, the result is a functional and fit for purpose office accommodation for City Lab.

**Status:** Completed







## Record of Program Adjustments 2019-20

Attachment 3  
Agenda item 6.5  
Council  
26 May 2020

Month	Project No.	Project Name	Council Approved Budget	Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants	Revised Budget	Comments
<b>Quarter Three</b>										
Jan-20	14G1301N	Queen Victoria Precinct Renewal Program	15,000,000	(5,000,000)					10,000,000	Surplus funds of \$5.0 million due to recommendation of the Committee of Trustees last year to defer the shed restoration works. It is anticipated these works will commence in May 2020.
Jan-20	18B3410N	Melbourne Innovation District (MID) Urban Realm Year 2	600,000	(400,000)					200,000	Surplus funds of \$400,000 for the procurement of infrastructure for Test Sites and new wayfinding initiatives in City North. The program of work is not yet mature enough to proceed with the procurement of infrastructure for Test Sites as more background analysis and technical feasibility needs to be done to establish what is required. In addition development of smaller pilot project for wayfinding which involves digital and physical components rather than a full physical signage overhaul in City North. This work is being done currently with the aim of deploying pilot projects in Quarter Four.
Feb-20	19B3413R	Melbourne City DNA Fitout and Service Delivery	900,000	(150,000)					750,000	Approval has been given by ELT on 4 December 2019 to reduce the capital funding by \$150,000 as this relates to operational expenditure.
Mar-20	19B3101R	City Road Master Plan	500,000		346,090				846,090	First of three tranches received from Department of Environment, Land, Water and Planning. Total amount is \$494,414. \$346,090 (70%) received in 2019/20 with the balance of \$148,324 (30%) to be received by December 2020. Design and construction of new pedestrian crossing at Boyd Park and Kings Way – Total Funding \$251,207. Internal design and project management fees in addition to external consultant fees for design of the Kings Way Undercroft park – Total Funding \$243,207.
Mar-20	19B4118M	Public Art Melbourne - LAB and Maintenance	150,000	(120,000)	120,000				150,000	Recognise funds received from Melbourne International Flower and Garden Show to fund the Carlton Gardens Fig Tree.
Feb-20	19B1431R	Melbourne Town Hall Priority Projects	1,520,000	2,700,000					4,220,000	It is proposed to increase the budget from \$1.52 million to \$4.22 million. Additional \$2.0 million to commence the Melbourne Town Hall Roof, Façade and Stormwater works. The CEO has endorsed to bring the tender forward to this financial year. The project scope has been finalised by the Heritage Architect and the project has received permit exemption from Heritage Victoria. Additional \$700,000 based on estimates from the Property Branch for emergency works to the end of the financial year.
Mar-20	19B4423N	Community Sports Pavilion Upgrade (Fawkner Park North)	750,000	80,000					830,000	It is proposed to increase the budget from \$750,000 to \$830,000 due to insufficient funds. The scope has not changed with the additional expenditure has been agreed with the client Recreation and Waterways.
<b>Total Quarter Three</b>			<b>19,420,000</b>	<b>(2,890,000)</b>	<b>466,090</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,996,090</b>	

Month	Project No.	Project Name	Council Approved Budget	Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants	Revised Budget	Comments
<b>Quarter Two</b>										
Oct-19	18B1369N	Melbourne CBD Protective Security Works Program	27,368,692	0	0	0	0	(9,000,000)	18,368,692	The Department of Justice will delay payment of \$9 million until 2020-21. Forum did not approve funding via CoM funds \$9 million. It was noted there is contingency from three sites \$4.50 million and from purchasing equipment \$2 million. If additional funds are required a change request will be submitted to the Forum.
Nov-19	14G8111N	Transforming Southbank Boulevard and Dodds Street	18,726,502	0	0	0	(6,712,864)	0	12,013,638	The surplus funds allocated in the current financial year are due to previous delays experienced on stage 1 which resulted in a carry forward from 2018-19 of \$6.71 million. Part of this carry forward was due to external funding received in advance from the Australia 108 development \$2.19 million and Hume Property Partners \$242,436. The budget forecast has been updated based on a revised programme of works and projected percentage of works to be completed in the 2019-20 financial year. Funds required for consultancy services and fees, and to complete construction works in the 2019-20 financial year are anticipated to be \$12 million. Funds being returned in the current financial year are required to be reallocated to Project code 14G8111N in the 2020-21 financial year for the Transforming Southbank Boulevard project.
Jan-20	14G1301N	Queen Victoria Precinct Renewal Program	15,000,000	(5,000,000)	0	0	0	0	10,000,000	Surplus funds of \$5 million due to recommendation of the Committee of Trustees last year to defer the shed restoration works. It is anticipated these works will commence in May 2020.
Jan-20	18B3410N	Melbourne Innovation District (MID) Urban Realm Year 2	600,000	(400,000)	0	0	0	0	200,000	Surplus funds of \$400,000 for the procurement of infrastructure for Test Sites and new wayfinding initiatives in City North. The program of work is not yet mature enough to proceed with the procurement of infrastructure for Test Sites as more background analysis and technical feasibility needs to be done to establish what is required. In addition development of smaller pilot project for wayfinding which involves digital and physical components rather than a full physical signage overhaul in City North. This work is being done currently with the aim of deploying pilot projects in Q4.
Oct-19	19B5205N	Chinatown Precinct Catenary Lanterns	115,000	150,000	0	0	0	0	265,000	Commitments have been made to Chinatown Precinct to improve the presentation of Chinatown during the New Year Celebrations. Timing of this work allows for scoping and prototyping so that subsequent delivery can occur in Quarter One and Two 2020-21.
Oct-19	19B2301N	Flinders Street Pedestrian Operated Signals	0	135,000	0	0	0	0	135,000	Metro Tunnel Project as part of mitigation to footpath closures at Federation Square will install a temporary Pedestrian Operated Signal (POS) connecting Federation Square Atrium across Flinders Street to Hosier Lane. This new project will provide a capital contribution to the installation of the POS to make this a permanent legacy and provide kerb outstands to improve the experience for pedestrians. This includes some drainage works. The project will be completed in late 2018 early 2019 as part of changes required for the Metro Tunnel Project works at Federation Square. If funds were not made available CoM could make the modifications. This would likely increase the overall costs as well as increase the impact of completing works in this area twice.
Jan-20	19B4120N	River Studios Unit 4 Fit Out	0	105,000	0	0	0	0	105,000	Additional \$105,000 requested for fit out. Council will lease the premises from September 2019 with a sub-lease process following. Delaying the fit out will result in a loss of income.
Oct-19	19B5207N	Lygon Street Median Lighting	0	59,814	0	0	0	0	59,814	Additional funding to purchase and install light fittings and brackets for the tree lighting project in Lygon Street, Carlton.

Month	Project No.	Project Name	Council Approved Budget	Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants	Revised Budget	Comments
Oct-19	19B5110N	Events Marketing Fence Scrim	0	4,780	0	0	0	0	4,780	Additional funding to purchase 120 metres of black fence scrim due to changes in the Melbourne Music Week 2019 site plan at Alexandra Gardens. This fence scrim will be plain and un-branded and therefore can be used across all Premier Events and other CoM events. The life span is approximately three years. The fence scrim is required for Melbourne Music Week 2019 which commences 18 November 2019.
Oct-19	18B2004N	Melbourne Town Hall Restoration and Refurbishment (MTHRR)	4,202,300	55,320	0	0	0	0	4,257,620	Transfer \$55,320 carry forward funds from project 16B3401N Reimagining Ground Floor Administration Building to streamline cost control and reporting.
Oct-19	16B3401N	Reimagining Ground Floor Administration Building	55,320	(55,320)	0	0	0	0	0	Transfer \$55,320 carry forward funds to project 18B2004N Melbourne Town Hall Restoration and Refurbishment (MTHRR) to streamline cost control and reporting.
<b>Total Quarter Two</b>			<b>66,067,814</b>	<b>(4,945,406)</b>	<b>0</b>	<b>0</b>	<b>(6,712,864)</b>	<b>(9,000,000)</b>	<b>45,409,544</b>	



Month	Project No.	Project Name	Council Approved Budget	Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants	Revised Budget	Comments
<b>Quarter One</b>										
Jul-19	19B3343N	Construct Emergency Services Victoria Memorial	2,000,000	0	(2,000,000)	0	0	0	0	This project is a duplication of 18B3362N Victoria Emergency Services Memorial in Treasury Gardens.
Sep-19	19B3323N	Southbank Promenade Stage 1	5,100,000	0	0	0	(1,374,072)	0	3,725,928	<p>It is proposed to increase the approved life to date budget from \$5.71 million to \$9.33 million and re-distribute the 2019-20 budget across 2 years i.e. 2019-20 and 2020-21 to reflect the construction program. The changes are due to 3 factors: original approved budget reflected a single year of works rather than the overall project scope, forecast start of works has been extended, a reduction in the forecast total stage 1 cost.</p> <p>The original approved budget reflected a single year of works rather than the overall Stage 1 project scope</p> <p>The project is composed of a sequence of design and works spanning 3 financial years.</p> <p>Start of works has been extended</p> <p>The start of works on site has been adjusted which in-turn reduces the forecast 2019-20 expenditure. The principal reasons for the adjusted start are:</p> <ul style="list-style-type: none"> <li>• Additional internal approvals, including ELT (strategic) and Councillor Forum have extended the design duration</li> <li>• Coordination with completion of cycle network works including Southbank Boulevard</li> <li>• Coordination of tree planting, Christmas shut down and summer events.</li> </ul> <p>Reduction in the forecast total stage 1 cost</p> <p>With further design, site investigations, detailed cost planning, construction sequencing and scope clarification the forecast overall cost has reduced. This is in spite of the increase in scope with the addition of the eastern ramp and stair, costed as \$1.50 million.</p>
Aug-19	16B4504N	Lady Huntingfield Family and Children's Service Centre	9,270,000	(1,190,000)	0	0	0	720,000	8,800,000	<p>It is proposed to decrease the budget from \$9.27 million to \$8.80 million due to construction delays at the Lady Huntingfield site; as reported in the July monthly report (DM#12707546) and as reported to the Department of Education (DM#12756832).</p> <p>Increase of \$720,000 external funding:</p> <p>The external funding from the Department of Education has increased from \$800,000 to \$1.52 million.</p> <p>Due to construction delays, the proposed funds were not granted in 2018-19 as the ground floor slab had not commenced. Therefore, funding of \$800,000 is now scheduled to be received in September 2019 upon the milestone completion of the ground floor slab and a further \$720,000 is scheduled to be received in January 2020 for the milestone completion of the roof framing.</p> <p>Decrease \$1.19 million Council funding:</p> <p>The CoM funding has decreased from \$8.47 million to \$7.28 million due to the forecasted delays. Direct CoM procurement funds for FF&amp;E (fitout), ICT, signage, wayfinding, relocation costs, rectification works on Plane Tree Way, consultants and construction contingencies has been forecasted to be expended in 2020-21.</p>
Aug-19	18B1368N	Installation of Security Bollards – Melbourne East Police St	0	0	0	0	0	146,643	146,643	Additional funding due to change of scope requiring water main relocation works to facilitate installation of security bollards as required by City West Water. Total cost of project is \$445,000. In 2018-19 \$300,000 worth of works was completed. The balance of the works will be completed in July and August 2019. The additional works are funded by Victoria Police.

Month	Project No.	Project Name	Council Approved Budget	Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants	Revised Budget	Comments
Aug-19	19B1340R	Roads to Recovery program	323,947	0	0	0	0	144,751	468,698	Initial budget was based on last year's Roads to Recovery allocation. This increase reflects the actual 2019-20 allocation.
Sep-19	19B1341R	Victorian Grants Commission - Local Road Funding	673,454	0	0	0	0	58,105	731,559	The Victorian Grants Commission allocated more funds than originally anticipated when the budget was developed.
Sep-19	19B3327M	Green Our City Strategic Action Plan implementation	1,921,988	1,335,275	(1,250,000)	0	0	0	2,007,263	The Budget 2019-20 proposal incorrectly stated \$1.25 million in external funds. This income was received in 2016-17 from DELWP. During 2018-19 an unbudgeted amount of \$85,275 was received from Melbourne Water. Both funds were recognised as income at the time of receipt, are unspent and were unable to be carried forward due to relating to Maintenance expenditure. Both unspent external funds are represented as an increase in Council Funds.
Jul-19	19B0201N	Source to Pay Project Phase 2	0	251,200	0	0	0	0	251,200	Additional funds required for the rollout of Phase 2 of the Contract Management System. Phase 2 includes project scoping and implementation of contract management processes in Open Windows \$113,400. In addition training \$48.9k and website collateral will be created to support users of the system \$88,900.
Sep-19	19B5103R	River Lights Upgrade – Alexandra Gardens / Birrarung Marr	100,000	60,000	0	0	0	0	160,000	The quoted cost for the completion of works was submitted with the original Budget 2019-20 proposal. However the panel revised the budget down to \$100,000. Quote for refurbishment works per DM#12719278. New lighting infrastructure will use energy efficient LED lighting which will provide cost savings and environmental benefits. New lighting will also reduce the risk of failure/faults and increase lighting in the precinct during major events.
Aug-19	18B4118R	Creative Spaces Website Redevelopment	95,000	100,000	0	0	0	5,000	200,000	A proposal was put forward for the 2019-20 budget; however the capital works panel advised that this should be absorbed into IT Renewal. The project was then discussed at panel as part of IT New; the project was not endorsed at the time. This project is 50/50 funded City of Melbourne and Creative Victoria. During 2018-19 \$30,000 was spent on the investment, this was funded 50/50. In June 2019 we received \$95,000 from Creative Victoria; the full amount was carried forward. In order to complete the project we are seeking an additional \$100,000 City of Melbourne funding and the balance of \$5,000 from Creative Victoria. The City of Melbourne funding has been funded via a surplus in 19B0303R Technology Modernisation - Renewal. As part of the funding agreement with Creative Victoria, we are required to complete the development this financial year; therefore this project cannot be delayed.
Aug-19	19B0303R	Technology Modernisation - Renewal	5,600,000	(100,000)	0	0	0	0	5,500,000	Transfer of \$100,000 surplus funds to finalise project 18B4118R Creative Spaces Website design and build.
<b>Total Quarter One</b>			<b>25,084,389</b>	<b>456,475</b>	<b>(3,250,000)</b>	<b>0</b>	<b>(1,374,072)</b>	<b>1,074,499</b>	<b>21,991,291</b>	
<b>Total Adjustments</b>			<b>110,572,203</b>	<b>(7,378,931)</b>	<b>(2,783,910)</b>	<b>0</b>	<b>(8,086,936)</b>	<b>(7,925,501)</b>	<b>84,396,925</b>	

\* Denotes comment explaining adjustment is contained in Attachment 3  
# Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
<b>MAINTENANCE PROJECTS</b>				
18B1336M Street Lighting Renewal (LED rollout - New Upgrade)	0	0	188,436	(188,436)
18B1410M Parks Maintenance Works Program	0	0	0	0
18B3359M Urban Forest Health (Pest and Disease Management)	0	0	775	(775)
19B0304M IT Maintenance	1,000,000	790,000	824,226	(34,226)
19B1305M Bridge Maintenance	330,000	247,250	107,331	139,919
19B1306M Street Lighting Maintenance (OMR Charges)	1,130,000	846,000	740,353	105,647
19B1309M Wharf and Marina Maintenance	155,000	150,500	18,300	132,200
19B1323M Bicycle lane maintenance	165,000	110,000	152,765	(42,765)
19B1326M Traffic Signal installations	550,000	370,000	310,128	59,872
19B1327M Pump Station Maintenance	55,000	20,000	646	19,354
19B1328M Fire Hydrant Maintenance	25,000	15,000	17,739	(2,739)
19B1329M Banner Pole Maintenance	30,000	30,000	30,000	0
19B1330M Street Lighting Upgrade	700,000	420,000	315,000	105,000
19B1332M Drains Maintenance	45,000	25,000	22,717	2,283
19B1366M Pedestrian Monitoring - renewal and maintenance of sensors	37,000	24,664	36,208	(11,544)
19B1369M Safe City Camera Maintenance	140,000	140,000	108,754	31,246
19B1370M Corporate Security Access and Control Maintenance	123,000	73,682	72,286	1,396
19B1371M Street Trading Infrastructure Maintenance	215,000	95,000	90,000	5,000
19B1412M Accomodation Modifications	300,000	150,000	129,134	20,866
19B1414M Property Services Annual Minor Works Program	900,000	402,000	456,929	(54,929)
19B1426M Surveying Services for titles to Council's properties and ro	200,000	80,000	64,000	16,000
19B2301M Metro Tunnel Project	300,000	225,000	146,509	78,491
19B2501M Advance Architectural Design	75,000	50,000	5,712	44,288
19B2502M Maintenance of Pedestrian Signage	50,000	37,500	68,728	(31,228)
19B2503M Advance Industrial Design	75,000	50,000	113,577	(63,577)
19B2504M Advance Landscape Architecture Design	75,000	54,000	25,848	28,152
19B2505M Advance Streetscape Design	50,000	38,000	40,735	(2,735)
19B2506M Advance Urban Design	50,000	38,000	50,325	(12,325)
19B2507M Advance Parks Design	75,000	60,000	96,873	(36,873)
19B2602M Melbourne Contemporary Pavilion	300,000	300,000	324,157	(24,157)
19B2603M Better Bids - Development of Capital Works Program	50,000	40,000	50,000	(10,000)
19B3327M Green Our City Strategic Action Plan implementation	1,921,988	1,665,726	310,000	1,355,726
19B3351M Urban Forest Health (Pest and disease management)	282,000	211,500	171,001	40,500
19B3352M Connecting people with nature	70,000	55,090	44,555	10,535
19B4110M Creative Spaces Maintenance	63,309	46,722	62,748	(16,026)
19B4111M ArtPlay Theatre Equipment and Furniture Maintenance	20,000	13,000	6,593	6,407
19B4112M Signal Theatre Equipment and Furniture Maintenance	20,000	15,000	18,408	(3,408)
19B4113M Meat Market – Maintenance of Technical equipment	20,000	20,000	19,572	428
19B4115M Arts House Annual Maintenance of Theatrical Equipment	40,000	25,000	23,243	1,757
19B4118M Public Art Melbourne - LAB and Maintenance	150,000	115,000	(96,968)	211,968
19B4119M Capital Maintenance of the Art and Heritage Collection	200,000	99,000	89,580	9,420
19B4426M Library and Community Hubs Renewal and Maintenance	300,000	150,000	51,256	98,744
19B4427M YMCA Managed Recreation Facility Equipment Renewal and Maint	150,000	50,000	118,921	(68,921)
19B5102M Melbourne Fashion Week Asset Maintenance and Install	45,000	45,000	42,822	2,178
19B5104M Christmas Festival Decorations Program - Maintenance	2,135,000	2,135,000	2,051,815	83,185
19B5108M Moomba Festival - Parade Floats Maintenance	200,000	200,000	156,042	43,958
19B5203M Wayfinding signage program - Maintenance	60,000	42,000	17,261	24,739
<b>TOTAL MAINTENANCE PROJECTS</b>	<b>12,877,297</b>	<b>9,769,634</b>	<b>7,695,040</b>	<b>2,074,594</b>





\* Denotes comment explaining adjustment is contained in Attachment 3  
# Denotes comment explaining variance is contained in Attachment 5

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
<b>CAPITAL PROJECTS</b>				
13G8103N Living Victoria Fund	835,182	450,000	(0)	450,000 #
13G8106N Stormwater Harvesting Projects	0	0 0 0		
14G1301N Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	15,000,000	7,625,183	5,827,496	1,797,687 * #
14G8111N Southbank Boulevard Upgrading	18,726,502	17,226,502	8,276,812	8,949,690 * #
15B3101N City Road Improvement	218,632	218,632	110,000	108,632
15G7923N North Melbourne Reserve New Landscaping & Synthetic Court In	0	0	(0)	0
15G8135N Boyd New Park	1,474,086	1,474,086	1,432,000	42,086
16B1376N Flood Mitigation – Whiteman Street/Clarendon Street	51,548	3,000	3,061	(61)
16B1423N Emissions Reduction Plan	0	0	39,850	(39,850)
16B1538N Southbank Promenade	0	0 0 0		
16B3318N Greening Melbourne Implementation Plan	25,000	25,000	0	25,000
16B3319N Green Your Laneway Pilot Projects	0	0	(0)	0
16B3320N AMCOR Water Pipeline	120,783	90,783	19,955	70,828
16B3333N Lincoln Square (Landscape Concept Plan)	4,774,342	3,389,474	2,689,656	699,818 #
16B3401N Reimagining Ground Floor Administration Building	55,320	0	0	0 *
16B4504N Lady Huntingfield Child Care Centre - Upgrade	9,270,000	5,930,000	4,050,337	1,879,663 * #
17B1358N Bicycle Improvement Program	314,000	314,000	313,633	367
17B1361N Road Safety Program	32,641	32,641	0	32,641
17B1363N CBD Security Measures – Agreement#2	0	0	20,179	(20,179)
17B1401N City Baths Master Planning	0	0	0	0
17B1404N KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOPME	1,251,956	927,000	331,339	595,661 #
17B1410R Kathleen Styme Post Occupancy Review Works	1,528	1,528	5,362	(3,834)
17B1417R Property Services DDA Works	0	0	7,900	(7,900)
17B1503N Southbank Promenade - Landscape Upgrade	67,124	67,124	10,870	56,254
17B1507R Parks Renewal Works Program	0	0	(0)	0
17B1513R Parks Tree Planting and Replacement Program	0	0	(0)	0
17B2201N Munro Community Hub	55,758	41,823	0	41,823
17B3201R North Melbourne Community Centre	0	0	(0)	0
17B3303N Fawkner Park Master Plan implementation	653,054	653,054	388,747	264,307 #
17B3334N North Bank Open Space & Public Realm Projects	2,003,332	731,000	100,897	630,103 #
17B3335N Open Space Strategy Park Expansion Program	280,886	280,886	85,303	195,583
17B3341R Holland Park Playground Renewal	0	0	6,700	(6,700)
17B3346N Les Erdi Plaza	82,922	82,922	96,435	(13,513)
17B3347N Memorials	50,000	25,000	26,352	(1,352)
17B4102N Public Art Melbourne and Collection	0	0	(0)	0
18B0303N New Business Initiatives	1,401,505	1,401,505	1,040,096	361,409 #
18B0304N New CoM Desktop Environment	353,388	353,388	353,388	0
18B0305N What's On Enhanced Customer Experience	44,879	44,879	117,137	(72,258)
18B1201N New OCS Equipment	373,340	123,340	59,417	63,923
18B1306N Elizabeth Street South Streetscape Improvements	233,383	233,383	192,285	41,098
18B1325N Pedestrian Monitoring Program - Expansion of sensor network	16,462	16,462	17,038	(576)
18B1346R Victorian Grants Commission - Local Road Funding	370,535	0	0	0
18B1351R Waterproofing of Webb Bridge and Sandridge Foot Bridge	140,000	140,000	138,645	1,355
18B1367N New Public Toilets - Harbour Esplanade, Docklands	282,344	255,000	226,732	28,268
18B1368N Installation of Security Bollards – Melbourne East Police St	0	0	146,643	(146,643) *
18B1369N Melbourne CBD Protective Security Works Program	27,368,692	22,526,963	9,748,160	12,778,803 * #
18B1406R Parks Renewal Program	586,158	586,158	460,233	125,925
18B1409R Parks Tree Planting and Replacement Program	0	0	(0)	0
18B1414N Waterways Operations Precinct	242,190	142,190	500	141,690
18B1422N Furniture and Equipment New Purchases	20,080	20,080	41,077	(20,997)
18B1423R Property Services Accommodation Improvements and Renewal	16,198	16,198	18,223	(2,025)
18B1425R Property Services Sustainability Renewal Works	0	0	0	0
18B1426R Property Services DDA Works	37,000	37,000	38,996	(1,996)
18B1427R Occupancy Permit and Site Safety Works	0	0	1,251	(1,251)
18B1428R Property Services Hazardous Materials Remediation Program	0	0	78,330	(78,330)
18B1430R Radio Frequency Identification (RFID) for Furniture and Whit	61,680	30,000	5,000	25,000
18B1431R City Baths Master Plan Stage II	0	0	(0)	0
18B1432R Property Services Renewal Works	0	0	2,694	(2,694)
18B1433N 132 Kavanagh Street - Sale of land	0	0	5,584	(5,584)
18B2004N Town Hall Buildings Restoration and Refurbishment	4,202,300	2,099,300	1,024,677	1,074,623 * #
18B2005N Bourke Street Precinct Redevelopment	1,893,029	1,125,029	693,082	431,947 #
18B3106R City Road Master Plan	436,748	360,000	360,000	(0)



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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
18B3304N Princes Park Master Plan Implementation	24,679	24,679	31,316	(6,637)
18B3342N Woody Meadow project	1,650	1,650	3,700	(2,050)
18B3345R UL Climate Adaptation Renewal Works	47,749	47,749	23,099	24,650
18B3355R Southbank Promenade upgrade	206,948	206,948	210,919	(3,971)
18B3360N Green our City Strategic Action Plan - Regulatory changes to	65,523	65,523	62,523	3,000
18B3362N Victoria Emergency Services Memorial in Treasury Gardens	1,304,261	1,304,261	1,666,191	(361,930) #
18B3406N Community Innovation Lab	0	0	408	(408)
18B3407N Redevelop the Census of Land Use and Employment system (Smar	449,664	449,664	385,019	64,645
18B3409N Melbourne Innovation District (MID) Digital Infrastructure	16,390	16,390	27,900	(11,510)
18B3410N Melbourne Innovation District (MID) Urban Realm	600,000	350,000	(0)	350,000 * #
18B3411N Melbourne Innovation District (MID) Test Sites	10,210	10,210	5,920	4,290
18B3416N City Analytics	58,950	50,000	50,000	0
18B4116N Public Art Melbourne (Growth Areas)	1,000,000	790,000	350,755	439,245 #
18B4118R Creative Spaces Website Redevelopment	95,000	72,500	37,900	34,600 *
18B4302R Smoke-free Areas Initiative	43,007	30,104	22,725	7,379
18B4419N Sporting Pavilion Food Handling Regulation Improvements	450,000	30,000	62,000	(32,000)
18B4421N Sporting Pavilion Gas Bottle/BBQ Storage	0	0	9,406	(9,406)
18B4424R Parkville Tennis Club Resurfacing	127,750	127,750	114,619	13,131
18B4506N Munro Community Hub	1,996,714	463,236	190,304	272,932 #
18B4507N Carlton Central Learning Precinct – ELC and Family Services	394,209	394,209	300,795	93,414
18B5102R Christmas Festival Program - Decoration renewal	124,000	124,000	119,400	4,600
18B5107R Premier Event - Asset refurbishment	0	0	12,842	(12,842)
18B5203N Wayfinding signage program – Extending signs to priority are	21,675	21,675	23,102	(1,427)
18B5205N Melbourne Town Hall (visitor services) - Stage 2	133,704	75,000	13,893	61,107
19B0201N Source to Pay Project Phase 2	0	0	104,927	(104,927) *
19B0302N Tech Mod – New	9,515,000	6,255,000	5,439,396	815,604 #
19B0303R Tech Mod – Renew	5,600,000	3,500,000	4,133,431	(633,431) * #
19B1333R DDA Compliance - Infrastructure	500,000	325,000	229,783	95,217
19B1334R Flood Mitigation Renewal	1,900,000	1,065,000	438,200	626,800 #
19B1336R Drains renewal	1,700,000	1,285,000	2,220,846	(935,846) #
19B1337R Kerb and Channel Renewal	1,000,000	1,000,000	865,525	134,475
19B1339R Street Furniture Renewal	400,000	325,000	359,712	(34,712)
19B1340R Roads to Recovery program	323,947	323,947	468,698	(144,751) *
19B1341R Victorian Grants Commission - Local Road Funding	673,454	400,000	723,052	(323,052) * #
19B1343R Roadway Renewal	4,500,000	3,000,000	3,137,074	(137,074)
19B1344R Footpath Renewal	4,500,000	3,325,000	3,371,083	(46,083)
19B1346R Banner Pole Renewal	30,000	30,000	3,769	26,231
19B1347R Waterproofing Sandridge Foot Bridge	165,000	165,000	7,620	157,380
19B1349R Evan Walker Bridge Painting	250,000	250,000	30,000	220,000 #
19B1350R Melbourne City Marina Renewal	60,000	60,000	5,000	55,000
19B1351N New Drainage Infrastructure	310,000	100,000	181,260	(81,260)
19B1352N Major Streetscape Improvements	3,275,000	1,295,000	500,400	794,600 #
19B1353N Walking Plan	445,000	170,000	204,687	(34,687)
19B1354N Road Safety Program	270,000	0	21,873	(21,873)
19B1355N Pump Station Upgrade - Stubbs Street	2,000,000	265,000	215,000	50,000
19B1356N New Footpaths	300,000	60,000	181,261	(121,261)
19B1362N Corporate Cameras viewed in Control room	90,000	90,000	100,921	(10,921)
19B1363N Replace Digital Radio Network	360,000	360,000	360,000	0
19B1364R Parking Meter Renewal	960,000	960,000	958,460	1,540
19B1367R Corporate Fleet Replacement	285,000	285,000	54,781	230,219 #
19B1368N Pedestrian Monitoring Program - Expansion of sensor network	100,000	75,000	53,128	21,872
19B1373N Cycle Infrastructure	2,500,000	1,600,000	1,242,089	357,911 #
19B1376N Exhibition Street Bike Lane	2,600,000	360,000	182,927	177,073
19B1406R Parks Renewal Program	7,100,000	3,100,000	2,818,561	281,439 #
19B1409R Waterways Renewal Program	377,000	277,000	79,447	197,553
19B1410N Furniture and Equipment New Purchases	101,000	75,000	58,491	16,509
19B1418R Property Services DDA Works	300,000	180,000	120,000	60,000
19B1422R Kensington Stockyard Precinct Works	175,000	0	2,000	(2,000)
19B1423R Property Services Renewal Works	6,000,000	2,070,000	5,037,766	(2,967,766) #
19B1424R Property Services Sustainability Renewal Works	1,400,000	75,000	365,307	(290,307) #
19B1425N Property Services Sustainability New Works	410,800	90,000	93,929	(3,929)
19B1428R Property Services Accommodation Improvements and Renewal	126,400	80,000	32,350	47,650
19B1429N Australia Wharf Fitout	500,000	190,000	21,632	168,368



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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
19B1431R Melbourne Town Hall Priority Projects	1,520,000	1,370,000	1,412,928	(42,928) *
19B2301N Flinders Street Pedestrian Operated Signals	0	0 0 0		*
19B2508N Spring Street Public Space at Princess Theatre	150,000	60,000	54,150	5,850
19B2601N Elizabeth Street Streetscape Improvements	2,100,000	395,000	222,957	172,043
19B3101R City Road Master Plan	500,000	50,000	55,000	(5,000) *
19B3105N Spencer Street Master Plan West Melbourne	300,000	90,000	0	90,000
19B3106N Our HOOD City of Melbourne Heritage Database	250,000	203,000	0	203,000 #
19B3315R Climate Adaptation Urban Landscapes Renewal Works	900,000	325,000	215,756	109,244
19B3323N Southbank Promenade Stage 1	5,100,000	2,100,000	203,877	1,896,123 * #
19B3328N Seafarers Rest Park	1,000,000	190,000	28,000	162,000
19B3331N Market Street Open Space	3,430,000	2,180,000	152,661	2,027,339 #
19B3336N Fawkner Park Pasley Street North Entrance Improvement Works	1,200,000	250,000	55,397	194,603
19B3340N JJ Holland Park Playground	1,647,645	250,000	147,942	102,058
19B3343N Construct Emergency Services Victoria Memorial	2,000,000	2,000,000	0	2,000,000 *
19B3345R Parks Tree Planting and Replacement Program	1,870,000	1,080,000	1,241,118	(161,118)
19B3350R Median and Tree Plot Renewals	150,000	112,500	153,308	(40,808)
19B3353R Create habitat to increase nature in the city	100,000	71,661	79,555	(7,894)
19B3413R Melbourne City DNA Fitout and Service Delivery	900,000	551,500	246,000	305,500 *
19B3415N GIS Platform and System upgrade	200,000	185,000	18,567	166,433
19B3417N Melbourne Knowledge Week Hub	100,000	75,000	75,000	0
19B3418R Melbourne Innovation District (MID) Urban Digital Infrastruc	600,000	341,250	208,278	132,972
19B4109R Meat Market piano replacement	75,000	75,000	69,477	5,523
19B4114R Design Scope ArtPlay Kitchen	20,000	20,000	7,805	12,195
19B4117R Arts House staged replacement lighting and audio	40,000	40,000	23,607	16,393
19B4120N River Studios Unit 4 - fit out	0	0	0	0 *
19B4302N Smoke Free Areas Initiative	50,000	35,000	37,057	(2,057)
19B4414R Library Collection Renewal	1,400,000	1,125,000	1,193,639	(68,639)
19B4418N Synthetic Sports Field Installation (Princes Park)	50,000	30,000	13,616	16,384
19B4421R Riverslide Skatepark and JJ Holland Park Skatepark redevelop	125,000	75,000	62,000	13,000
19B4422N North Melbourne Community Centre Redevelopment	50,000	45,000	18,593	26,407
19B4423N Community Sports Pavilion Upgrade (Fawkner Park North)	750,000	15,000	330,000	(315,000) *
19B4425R Princes Hill Tennis Club Courts Renewal	360,000	140,000	24,389	115,611
19B4428R Melbourne City Baths and North Melbourne Recreation Centre S	105,000	105,000	6,248	98,752
19B4429N Outdoor Fitness Equipment Installation	210,000	20,000	3,424	16,576
19B4430N Public Toilet Installation	400,000	15,000	13,626	1,374
19B4437N Library Joinery	100,000	7,000	88,000	(81,000)
19B4440N Community Sporting Pavilion Design Works	800,000	350,000	133,160	216,840
19B4441N North Park Tennis Club	50,000	50,000	41,214	8,786
19B4507R Children Centre - Equipment maintenance and renewal	30,000	0	27,829	(27,829)
19B5101N Events Marketing – portable digital screens	25,000	25,000	25,000	0
19B5103R River Lights Upgrade – Alexandra Gardens / Birrarung Marr	100,000	100,000	0	100,000 *
19B5105N Christmas Decorations NEW	860,000	860,000	755,000	105,000
19B5106R Christmas Decorations - Renewal	300,000	300,000	189,000	111,000
19B5107N Moomba Festival - Parade Floats	300,000	300,000	299,020	980
19B5109R Moomba Festival - Parade Assets Renewal	100,000	100,000	94,736	5,264
19B5110N Events Marketing Fence Scrim	0	0	4,780	(4,780) *
19B5111N Melbourne Fashion Week Benches	0	0	7,365	(7,365)
19B5204N Wayfinding signage program – Extending signs to priority are	182,672	87,000	69,282	17,718
19B5205N Chinatown Precinct Catenary Lanterns	115,000	115,000	195,157	(80,157) *
19B5206R Melbourne Visitor Booth Upgrade	196,250	25,000	16,533	8,467
19B5207N Lygon Street Median Lighting	0	0	337	(337) *
<b>TOTAL CAPITAL PROJECTS</b>	<b>192,510,758</b>	<b>122,760,919</b>	<b>85,081,580</b>	<b>37,679,339</b>
<b>TOTAL MAINTENANCE AND CAPITAL PROJECTS</b>	<b>205,388,055</b>	<b>132,530,553</b>	<b>92,776,620</b>	<b>39,753,933</b>





**2019-20 Council Works Program**  
**Third Quarter - Schedule of Program Variances**  
**Projects >\$200,000 variance to budget**

Project		Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
19B1423R	<b>Property Services Renewal Works</b> Progress of projects under this budget have progressed faster than anticipated. This is partly due to unplanned projects arising throughout the year. Project scopes in budget took longer to commence.	6,000,000	6,000,000	<b>2,070,000</b>	5,037,766	<b>(2,967,766)</b>
19B1336R	<b>Drains renewal</b> Capital works panel has approved overspending the Budget by \$900,000. Revised budget is \$2.6Million. The planned works have been completed ahead of the schedule.	1,700,000	1,700,000	<b>1,285,000</b>	2,220,846	<b>(935,846)</b>
19B0303R	<b>Tech Mod – Renew</b> Progress of projects under this budget progressed faster than expected. Partly due to some unplanned projects arising early in the year and partly due to reallocation of resources from Tech Mod - New projects (as projects in that budget took longer to commence).	5,600,000	5,500,000	<b>3,500,000</b>	4,133,431	<b>(633,431)</b>
18B3362N	<b>Victoria Emergency Services Memorial in Treasury Gardens</b> Victorian Emergency Services Memorial is an external funded project by CFA. Surplus contaminated material was removed from site at an additional cost of \$223,000 above the project budget. Negotiations are underway with CFA and EMV about repayment of this cost to the Council.	1,304,261	1,304,261	<b>1,304,261</b>	1,666,191	<b>(361,930)</b>
19B1341R	<b>Victorian Grants Commission - Local Road Funding</b> The planned works have been completed ahead of the schedule.	673,454	731,559	<b>400,000</b>	723,052	<b>(323,052)</b>
19B4423N	<b>Community Sports Pavilion Upgrade (Fawkner Park North)</b> YTD Budget of \$15,000 is incorrect. Revised Budget figure is \$830,000	750,000	750,000	<b>15,000</b>	330,000	<b>(315,000)</b>



**2019-20 Council Works Program**  
**Third Quarter - Schedule of Program Variances**  
**Projects >\$200,000 variance to budget**

Project		Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
19B1424R	<b>Property Services Sustainability Renewal Works</b> Works are ahead of schedule for lighting upgrades at CH2. Phased to have started in April/May.	1,400,000	1,400,000	<b>75,000</b>	365,307	<b>(290,307)</b>
19B3106N	<b>Our HOOD City of Melbourne Heritage Database</b>	250,000	250,000	<b>203,000</b>	0	<b>203,000</b>
19B4118M	<b>Public Art Melbourne - LAB and Maintenance</b> Delays in the development of the project due to COVID-19 concerns account for the current variance. External funds to deliver the Carlton Gardens Fig Tree Commission (\$120K) have been returned and the Revised Budget will be spent by the EOFY.	150,000	150,000	<b>115,000</b>	(96,968)	<b>211,968</b>
19B4440N	<b>Community Sporting Pavilion Design Works</b>  Project has had a change of scope of work for design only. Revised Budget is \$260,000.	800,000	800,000	<b>350,000</b>	133,160	<b>216,840</b>
19B1349R	<b>Evan Walker Bridge Painting</b>  Works behind the schedule. Contract has been awarded. Stage 1 works (Arch) will be completed by the end of the FY with currently available funding. If Council approve the funding requested for competing the balance (superstructure) in 2020/21, the stage two works will be completed next year.	250,000	250,000	<b>250,000</b>	30,000	<b>220,000</b>
19B1367R	<b>Corporate Fleet Replacement</b>  At this the replacement of the remaining four vehicles has been places on hold. Discussions are being had with Finaince regarding carrying this money forward until CoM is in a better finaicial situation.	285,000	285,000	<b>285,000</b>	54,781	<b>230,219</b>



**2019-20 Council Works Program**  
**Third Quarter - Schedule of Program Variances**  
**Projects >\$200,000 variance to budget**

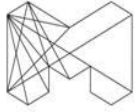
Project		Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
17B3303N	<b>Fawkner Park Master Plan implementation</b> This project is completed and was handed over to the Parks and City Greening.	653,054	653,054	<b>653,054</b>	388,747	<b>264,307</b>
18B4506N	<b>Munro Community Hub</b> Yes the full budget for this year will not be used as construction will not commence until the next financial year. See previous short term budget	1,996,714	1,996,714	<b>463,236</b>	190,304	<b>272,932</b>
19B1406R	<b>Parks Renewal Program</b> Minor delays due to third party issues on two projects	7,100,000	7,100,000	<b>3,100,000</b>	2,818,561	<b>281,439</b>
19B3413R	<b>Melbourne City DNA Fitout and Service Delivery</b> - \$260,000 of the budget have been earmarked as cost-savings due to COVID-19 rescoping. The remainder of the budget is still ontrack to be spent this financial year including \$158,000 which is subject to the delivery of a contract with Taylors Pty Ltd to produce a high detailed 3D Digital Model of the City. The remainder of the capial expendtidue is for Agency Staff on the development of the Melbourne City DNA digital platform.	900,000	750,000	<b>551,500</b>	246,000	<b>305,500</b>
18B3410N	<b>Melbourne Innovation District (MID) Urban Realm</b> the revised MID cap ex budget we were working to pre-Covid was \$200k, which was agreed at a Capital Works Governance Forum back in February.  However, given recent requests to stop all non-essential or non-committed capex projects, we will not be spending any of this budget now due to the Test Sites and Wayfinding projects both being put on hold	600,000	200,000	<b>350,000</b>	(0)	<b>350,000</b>





**2019-20 Council Works Program**  
**Third Quarter - Schedule of Program Variances**  
**Projects >\$200,000 variance to budget**

Project		Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
19B1373N	<b>Cycle Infrastructure</b> The Alexandra Avenue one-way bike path (\$500,000) project requires a Heritage Permit, which has caused delays and this project will not this financial year. Also, construction of Kavanagh St separated bike lanes (\$500,000 project) has been delayed, but will start in April/May 2020. The March 2020 monthly report advised that it is estimated that this \$2.5 million budget will be under-spent by approximately \$400,000 this financial year. It is recommended that any un-spent funds be carried forward to 2020/21 to allow for the delayed construction of the Alexandra Avenue one-way bike path, which is a critical project because it is the last part of a new on-road bike route which aims to take commuter cyclists off the heavily pedestrianised Southbank Promenade.	2,500,000	2,500,000	<b>1,600,000</b>	1,242,089	<b>357,911</b>
18B0303N	<b>New Business Initiatives</b> Projects funded under this budget were expected to complete in first half year. Plan is now for them to take place in Q4.	1,401,505	1,401,505	<b>1,401,505</b>	1,040,096	<b>361,409</b>
18B2005N	<b>Bourke Street Precinct Redevelopment</b> 2019-20 scope of work on hold due to office accommodation EOI process. Total expenditure will be in vicinity of \$600K. Underspend will be addressed as part of COVID-19 project rephasing.	1,893,029	1,893,029	<b>1,125,029</b>	693,082	<b>431,947</b>
18B4116N	<b>Public Art Melbourne (Growth Areas)</b> Delays in the development of the project due to COVID-19 concerns account for the current variance. However the Revised Budget will be spent by the EOFY.	1,000,000	1,000,000	<b>790,000</b>	350,755	<b>439,245</b>
13G8103N	<b>Living Victoria Fund</b>	835,182	835,182	<b>450,000</b>	(0)	<b>450,000</b>



CITY OF MELBOURNE

**2019-20 Council Works Program  
Third Quarter - Schedule of Program Variances  
Projects >\$200,000 variance to budget**

Project	Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
<p>Spend to date has been predominantly on internal design fees, however this appears to be cancelled out by and accrual from the previous financial year, resulting in a \$0 YD Actual value.</p>					



**2019-20 Council Works Program**  
**Third Quarter - Schedule of Program Variances**  
**Projects >\$200,000 variance to budget**

Project		Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
17B1404N	<b>KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOPMENT</b> Consultant fees forecasted to be expended at the conclusion of Schematic Design in January was delayed to April 2020. Consultant fees forecasted for Design Development (next stage) had not been expended as the project was temporarily paused until further notice.	1,251,956	1,251,956	<b>927,000</b>	331,339	<b>595,661</b>
19B1334R	<b>Flood Mitigation Renewal</b> Construction is behind schedule due to delay in completing the site investigation works/service proving and design works and allocation of resources to complete Drainage Renewal projects issued under 19B1336R by Citywide. However the remaining projects will be completed by the end of FY.	1,900,000	1,900,000	<b>1,065,000</b>	438,200	<b>626,800</b>
17B3334N	<b>North Bank Open Space &amp; Public Realm Projects</b> Early Works (demolition) works awarded to Multiprocivil, and will be commencing works on site on 22 April 2020, and is expected to take 4 weeks to complete the works. Final stage works tender documents are 95% completed and will need to be confirmed after collection of data from early works	2,003,332	2,003,332	<b>731,000</b>	100,897	<b>630,103</b>
16B3333N	<b>Lincoln Square (Landscape Concept Plan)</b> First stage of this project Lincoln Square Park Expansion Project has been completed and handed over to Parks and City Greening team December 2019. Second stage Lincoln Square Playspace is awaiting award and works to commence in July/Augusts if the project is awarded.	4,774,342	4,774,342	<b>3,389,474</b>	2,689,656	<b>699,818</b>
19B1352N	<b>Major Streetscape Improvements</b> Proposed Hardware Lane Streetscape improvement works which were scheduled to tender in November 2019 has been put on hold due to potential disruption to the traders to investigate other renewal options. This project is still on hold and may proceed.	3,275,000	3,275,000	<b>1,295,000</b>	500,400	<b>794,600</b>



**2019-20 Council Works Program**  
**Third Quarter - Schedule of Program Variances**  
**Projects >\$200,000 variance to budget**

Project		Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
19B0302N	<p><b>Tech Mod – New</b></p> <p>Some of the initiatives allocated under this budget have not progressed as quickly as planned. A surplus of just over \$1m is currently expected.</p>	9,515,000	9,515,000	<b>6,255,000</b>	5,439,396	<b>815,604</b>
18B2004N	<p><b>Town Hall Buildings Restoration and Refurbishment</b></p> <p>Underspend due to delay awarding construction contract for the Reimagining Ground Floor project. Majority of the contract sum (~\$2M+) will be carry forward for 2020-21.</p>	4,202,300	4,257,620	<b>2,099,300</b>	1,024,677	<b>1,074,623</b>
19B3327M	<p><b>Green Our City Strategic Action Plan implementation</b></p> <p>Timing issue. The Green our Rooftop project has been delayed due to fire regulation requirements and planned large payment to Department of Treasury and Finance will now occur in late May/June. Planned grant spend is now occurring in April and will not show on the budget till next month.</p>	1,921,988	2,007,263	<b>1,665,726</b>	310,000	<b>1,355,726</b>
14G1301N	<p><b>Queen Victoria Market Precinct Renewal Project (QVMPR) Progr</b></p> <p>The annual budget was revised from \$15m to \$10m and approved as per the Q2 report. The budget variance is largely attributed to a decision to defer shed restoration works to ensure market traders were only required to relocate once, thereby minimising the impact of renewal works on the market. A permit for the shed restoration works was received from Heritage Victoria in December 2019, and tenders for the appointment of a contractor are under evaluation with a view to commencing works in mid May 2020.</p>	15,000,000	10,000,000	<b>7,625,183</b>	5,827,496	<b>1,797,687</b>
16B4504N	<p><b>Lady Huntingfield Child Care Centre - Upgrade</b></p> <p>Contractor's monthly progress claims from Jan to March 2020 were less than forecasted due to construction delays as reported in the Feb and March monthly reports (DM#13291250 and DM#13322679). A change request has been submitted to revise the FY19/20 budget to \$8,382,100. (DM#13465414)</p>	9,270,000	8,800,000	<b>5,930,000</b>	4,050,337	<b>1,879,663</b>





**2019-20 Council Works Program**  
**Third Quarter - Schedule of Program Variances**  
**Projects >\$200,000 variance to budget**

Project		Annual Budget	Revised Budget	YTD Budget	YTD Actual	Variance Under/(Over)
19B3323N	<b>Southbank Promenade Stage 1</b> Project is currently on hold. Some activity to close out documentation, consult with stakeholders and relocate Dervish sculpture are continuing.	5,100,000	3,725,928	<b>2,100,000</b>	203,877	<b>1,896,123</b>
19B3343N	<b>Construct Emergency Services Victoria Memorial</b> This project is a duplication of 18B3362N Victoria Emergency Services Memorial in Treasury Gardens. The budget has been revised to zero per the Monthly Capital Works Forum and approved by ELT.	2,000,000	0	<b>2,000,000</b>	0	<b>2,000,000</b>
19B3331N	<b>Market Street Open Space</b> Project is primarily delivered by Cbus/Multiplex. Park works are delayed by development façade rectification, which in turn delay roadworks component of project.	3,430,000	3,430,000	<b>2,180,000</b>	152,661	<b>2,027,339</b>
14G8111N	<b>Southbank Boulevard Upgrading</b> Majority of variance is due to original phasing of spend incorporating a change request to hand back \$6M earlier in the financial year. In addition to this, the award of the contract for the next stage of works has experienced delays, resulting in a lower than projected spend to date.	18,726,502	12,013,638	<b>17,226,502</b>	8,276,812	<b>8,949,690</b>
18B1369N	<b>Melbourne CBD Protective Security Works Program</b> Project has been delayed due to a series of clashes with Southbank Boulevard, Southbank Promenade and Federation Square.	27,368,692	18,368,692	<b>22,526,963</b>	9,748,160	<b>12,778,803</b>
<b>Total</b>		<b>147,781,311</b>	<b>122,773,075</b>	<b>97,352,733</b>	<b>60,661,108</b>	<b>36,691,625</b>