

**Management report to Council****Agenda item 3.2****Draft Annual Plan and Budget 2020-21****Special Council****Presenter:** Michael Tenace, Chief Financial Officer**19 May 2020****Purpose and background**

1. The purpose of this report is to present the draft Annual Plan and Budget for the 12 month period 1 July 2020 to 30 June 2021 for approval by Council for public consultation in accordance with the requirements under the *Local Government Act 1989* (the Act).
2. The draft Annual Plan and Budget is contained in Attachment 2

**Key issues**

3. Subject to Council approval on 19 May 2020, the proposed Annual Plan and Budget will be advertised on 20 May 2020. After considering public submissions at the special meeting of the Future Melbourne Committee on 29 June 2020, the final budget is expected to be adopted by Council on 7 July 2020.

**Recommendation from management**

4. That Council:
  - 4.1. Approves the proposed 2020–21 Annual Plan and Budget for consultation.
  - 4.2. Notes the income statement underlying deficit of \$57.4 million for the financial year ending 30 June 2021, as detailed in Appendix A, as the budget seeks to appropriately balance providing fiscal stimulus to communities and businesses while at the same time preserving the financial stability of the Council.
  - 4.3. Notes that Council estimates coronavirus (COVID-19) impacts to be \$101 million on Council's 2020-21 Budget, and includes a \$50 million recovery package to support businesses stay open and bounce back from the pandemic.
  - 4.4. Notes the projects included in the Council works program detailed in Appendix E.
  - 4.5. Notes the statutory fees, penalties and charges and the proposed changes to discretionary fees and charges for the financial year ending 30 June 2021, as detailed in Appendix F.
  - 4.6. Resolves to give public notice, in The Age newspaper, of its intention to declare a differential rate for the financial year ending 30 June 2021 as detailed in Appendix B.
  - 4.7. Notes the proposal to increase general rates by 0 per cent resulting in a net annual value decrease to the residential rate in the dollar from 4.1127 cents to 4.1084 cents and the non-residential rate in the dollar decreased from 4.4925 cents to 4.4159 cents.
  - 4.8. Notes that non-rateable exempt properties represent 12.2 per cent of the total net annual value of the City of Melbourne.
  - 4.9. Notes that public notice of the proposed budget will be given in accordance with sections 129 and 223 of the *Local Government Act 1989* (the Act) in The Age newspaper.
  - 4.10. In accordance with section 129(3) of the Act, makes copies of the proposed budget available for inspection to be viewed online at [melbourne.vic.gov.au/budget](http://melbourne.vic.gov.au/budget).
  - 4.11. In accordance with section 223 of the Act, appoints the Future Melbourne Committee to:
    - 4.11.1. Consider any written submission which is received by the Council within 28 days after the publication of the public notice.

- 4.11.2. Hear any person wishing to be heard in support of their submission or a person acting on their behalf at a special meeting of the Future Melbourne Committee scheduled to be held at 4pm on Monday 29 June 2020.
- 4.12. Resolves to call a special meeting of Council to be held at 4pm on Tuesday 7 July 2020 to consider adoption of the proposed 2020-21 Annual Plan and Budget.

**Attachments:**

1. Supporting Attachment (Page 3 of 179)
2. Draft Annual Plan and Budget 2020-21(Page 5 of 179)

**Supporting Attachment**

---

**Legal**

1. Section 127 of the Act requires the Council to prepare a budget for each financial year. A budget is required to contain the prescribed particulars which are detailed in section 127(2) of the Act and part 3 of the *Local Government (Planning and Reporting) Regulations 2014* (Regulations).
2. The Act and Regulations also provide that certain information must be provided in the public notice of the preparation of a proposed budget. The submission procedure detailed in the report accords with the statutory requirements. The statutory submission process entitles any person who has made a written submission and requested to be heard, to appear in person or by a person acting on his or her behalf before a meeting of the Council or a committee appointed by the Council for the purpose.
3. Section 158(1) of the Act provides that the Council must at least once in respect of each financial year declare the amount which the Council intends to raise by general rates, municipal charges, service rates and service charges.
4. Section 161(1) of the Act provides that a council may raise general rates by the application of a differential rate if it uses the capital improved value system of valuing land.
5. For this Council, section 28 of the *City of Melbourne Act 2001* provides:
  - 5.1. Despite anything to the contrary in section 161(1)(a) of the Act, the Council may raise any general rates by application of a differential rate even if it does not use the capital improved value system of valuing land
  - 5.2. If the Council uses the net annual value system of valuation and declares a differential rate, the highest differential rate must be no more than two times the lowest differential rate.
6. Section 161(2) of the Act provides that if Council declares a differential rate it must specify the objectives of the differential rate and the characteristics of the land which are the criteria for declaring the differential rate.

**Finance**

7. The financial implications of the proposed budget for 2020–21 are discussed throughout the report.

**Conflict of interest**

8. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

**Health and Safety**

9. In developing this draft Annual Plan and Budget, no Occupational Health and Safety issues or opportunities have been identified.

**Stakeholder consultation**

10. Significant and broad consultation with Councillors and Council Officers has been undertaken in the development of the draft Annual Plan and Budget 2020–21. The budget papers as presented reflect the outcomes from the consultation process.
11. Subject to Council approval, the budget will go out for public consideration and submission.

**Environmental sustainability**

12. In the development of the 2020–21 budget sustainability matters have been considered and budget funding provided for various initiatives. Details are included in the report.

# ANNUAL PLAN AND BUDGET

2020-21



CITY OF MELBOURNE

# ANNUAL PLAN AND BUDGET

## 2020–2021

### TABLE OF CONTENTS

YOUR COUNCIL	3
1 INTRODUCTION	5
2 BUDGET PROCESS OVERVIEW	8
3 HIGHLIGHTS	12
4 SERVICES AND SERVICE PERFORMANCE INDICATORS	15
5 ANALYSIS OF OPERATING BUDGET	37
6 ANALYSIS OF BUDGETED CASH POSITION	44
7 ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)	47
8 ANALYSIS OF BUDGETED FINANCIAL POSITION	51
9 STRATEGIC RESOURCE PLAN 2020-2024	53
10 VALUATION	56
11 INVESTMENT STRATEGY	58
12 BORROWINGS	61
APPENDIX A – BUDGET STATEMENTS	63
APPENDIX B – STATUTORY DISCLOSURES	73
APPENDIX C – STRATEGIC RESOURCE PLAN	76
APPENDIX D – FINANCIAL PERFORMANCE INDICATORS	88
APPENDIX E – COUNCIL WORKS PROGRAM 2020-21	89
APPENDIX F – FEES AND CHARGES	94
APPENDIX G – SCHEDULE OF GRANTS AND CONTRIBUTIONS	167
APPENDIX H – GLOSSARY OF TERMS	168

# ANNUAL PLAN AND BUDGET 2020–2021

## YOUR COUNCIL

### Lord Mayor

Sally Capp

### Deputy Lord Mayor

Arron Wood

### Councillors

Nicolas Frances Gilley  
Philip Le Liu  
Rohan Leppert  
Kevin Louey  
Cathy Oke  
Beverley Pinder  
Nicholas Reece  
Susan Riley  
Jackie Watts

# ANNUAL PLAN AND BUDGET 2020–2021





# ANNUAL PLAN AND BUDGET

## 2020–2021

### 1 INTRODUCTION

This year's draft Annual Plan and Budget has been devised in extraordinary circumstances. The health crisis caused by the COVID-19 pandemic has created economic hardship around the world and within our municipality.

The City of Melbourne has a responsibility to play a central role in the response to COVID-19. This draft Annual Plan and Budget reflects our capacity to manage during the pandemic and prepare for a thriving future.

Melbourne's economy is worth \$100 billion and our city typically attracts a daily population of almost one million people. During the COVID-19 pandemic, we've seen pedestrian numbers in the city drop between 75 and 90 per cent compared to the same time last year. This has had a severe impact on the city's 16,800 businesses.

Recent reports predict Victoria's economy could shrink by up to 10 per cent and its unemployment rate increase by up to 11 per cent as a result of COVID-19.

COVID-19 has had a material impact of \$101 million on Council's 2020-21 budget, resulting in an underlying deficit of \$57.4 million (excluding capital contributions). This means that for the first time in 30 years, City of Melbourne will record a deficit.

Despite this, years of strong financial management mean that Council can step up in these unprecedented times.

In response to this global challenge, City of Melbourne will invest \$463 million in short, medium and long-term programs and initiatives in the 2020-21 financial year.

Our priority is to deliver a \$50 million rate relief and stimulus package to support businesses to stay open and bounce back.

We're offering assistance to residents and businesses experiencing financial hardship at a cost of up to \$18.8 million. We are freezing rates with a zero percent rate rise in 2020-21.

In response to COVID-19 impacts, the City of Melbourne will fast track some significant capital works projects, creating jobs, stimulating our economy and improving amenity and liveability for users of our city. We will deliver \$168.5 million in council works in 2020-21.

These projects will create more public open space, renew our parks and gardens, enhance our recreation and community facilities, and improve waste collection, roads, cycling lanes, laneways and footpaths.

This will include investing \$12.8 million towards the redevelopment of Southbank Boulevard and \$1 million to complete the new Lady Huntingfield Family and Children's Service Centre.

We will invest \$41 million in transport works and \$32 million in climate action, including \$1 million to expand the city's waste and resource recovery hubs.

We are progressing the Queen Victoria Market Precinct Renewal program, with \$45.2 million set aside for the delivery of precinct-wide projects to improve customer and trader amenity.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### Realising cost-saving efficiencies to minimise net deficit impacts of COVID-19

The budget targets \$33 million in cost savings from within the organisation. Council administration is rightly tightening its belt in these difficult circumstances.

The underlying deficit of \$57.4 million has absorbed COVID-19 impacts of \$101 million and has only been made possible through a continued effort to reduce core operational costs while accommodating pressures associated with the city's growth.

### Operating Result

- The budget delivers an underlying deficit of \$57.4 million (Appendix A) and a net deficit of \$18.2 million.
- Total revenue (excluding Capital Contributions) is budgeted to decrease by \$76.1 million from \$481.9 million to \$405.8 million. This is a 15.8 per cent decrease (Full details of revenue changes are provided in Section 5.1).
- Total operating expenditure (including one off contributions) is budgeted to decrease by \$13.2 million from \$476.4 million to \$463.2 million. This is a 2.8 per cent decrease (Section 5.2 provides full details).

### Rates

- In recognition of the hardship experienced across our community and economy as a result of COVID-19, rates will be frozen in 2020-21. Any increase in overall 2020-21 general rates is as a result of new developments which have come on line (via supplementary valuations) in the 2019-20 financial year.
- It should be noted that 2020-21 is a revaluation year and therefore some rate notices may increase and some may decrease, depending on market movement of the individual property compared to the general market movement.
- The residential rate in the dollar is proposed to decrease from 4.1127 cents to 4.1084 cents and the non-residential rate in the dollar decrease from 4.4925 cents to 4.4159 cents.
- The total number of rateable assessments (general rates) has increased by 2,946 from 120,198 to 123,144 which represents an increase of 2.5 per cent from 2019-20. The residential sector was the major contributor to the overall growth in assessment numbers.
- There are 1,482 properties which are public, educational, religious or charitable in use or ownership and are exempt from rates. Exemptions represent a value of 12.2 per cent of the rate base.
- Council operates a Pensioner Rebate scheme under which those eligible to receive the Victorian Government rebate receive an additional City of Melbourne rebate equivalent to 50 per cent of the Victorian Government rebate. In 2010-11, Council approved an affordable housing rebate which will provide a rate rebate for new affordable housing of 35 per cent of full rates. This is budgeted to continue in 2020-21.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### Fire Services Property Levy

- The Victorian Government has enacted the Victorian Bushfires Royal Commission's recommendation to replace the previous insurance-based levy with a property-based levy.
- The Fire Services Property Levy commenced in 2013-14 and is collected through Council rates. The rate of the levy is determined by the Victorian Government on an annual basis and varies for residential, industrial, commercial and primary production properties.
- Further information on the Fire Services Property Levy is available at <http://www.firelevy.vic.gov.au>

### Visitor Services and Events

- The 2020-21 draft Annual Plan and Budget recognises Council's pivotal role in supporting and enhancing the city's cultural heritage, public art, events, festivals, visitor services, sport and street activity. This investment also benefits our retail and hospitality businesses.
- This budget allocates \$19 million to continue supporting the city's events to ensure the city is ready to welcome people back once restrictions on large gatherings have been relaxed.
- The most significant highlights are:
  - \$5.1 million to activate Melbourne retail in the lead up to Christmas
  - \$3.6 million to celebrate New Year's Eve
  - \$4.3 million for the Moomba Festival
  - \$1.4 million for Melbourne Music Week
  - \$3.1 million for Melbourne Fashion Week
  - \$1.5 million for Melbourne Knowledge Week

### Cash and investments

- The investment portfolio is expected to provide net income of \$6.6 million, representing an average return of 1.94 per cent. The investment portfolio is made up of subsidiary companies, car parks, commercial properties and cash.
- The cash component returns from the portfolio assume a flat interest rate environment.
- Refer to Section 11 for details on Council's investment strategy.

### Council Works

- The total Council works program for 2020-21 is \$168.5 million. This includes \$35.1 million for new assets, \$46.4 million for renewing assets, \$58.5 million for refurbishing existing assets and upgrade/expansion works, and \$12.8 million for major maintenance on city assets. A full list of the capital works program is listed in Appendix E.

# ANNUAL PLAN AND BUDGET 2020–2021

## 2 BUDGET PROCESS OVERVIEW

### 2.1 Integrated Planning Framework

The City of Melbourne has an Integrated Planning Framework that aligns operational, corporate and strategic plans to deliver core services and achieve sustainable improvements for the city and its people. The framework includes long, medium and short term plans that set direction for everything we do.



The draft Annual Plan and Budget forms an important part of Council's Integrated Planning Framework. The framework ensures that the draft Annual Plan and Budget is developed in response to Council Plan priorities and within the constraints of the Strategic Resource Plan which provides the financial parameters for the four year period of the Council Plan. The framework includes reports to monitor the implementation of our plans. Monthly and quarterly reports enable the management team and Council to closely monitor the organisation's progress towards goals. The Annual Report, including audited financial statements, is our report to the community on our performance during the year.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 2.1.1 Budget Preparation

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

The first step in the budget process is for the Administration to prepare the annual budget in accordance with the Act and submit the 'proposed' budget to Council for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days' notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. A copy of the budget is to be submitted to the Minister for Local Government.

This 2020-21 draft Annual Plan and Budget is for the year 1 July 2020 to 30 June 2021 and is prepared in accordance with the Act and Regulations. The budget includes the following financial statements: Comprehensive Income Statement, Balance Sheet, Statement of Cash Flows, Statement of Capital Works, Statement of Changes in Equity and Statement of Human Resources. These statements have been prepared for the year ended 30 June 2021 in accordance with Australian Accounting Standards and in accordance with the Act and Regulations.

The 2020-21 draft Annual Plan and Budget includes Services and Initiatives including Major Initiatives and reflects the priorities for Council in year four. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information which Council requires in order to make an informed decision about the adoption of the budget.

Given the estimated impacts of the COVID-19 pandemic and uncertainty in the near future, Council intends to adopt this proposed budget on 7 July 2020, and then review and update it on a quarterly basis as new information becomes available.

### 2.1.2 Budget Process

The key dates for the budget process are summarised below:

Budget submitted to Council for approval in principle	19 May 2020
Public notice advising intention to adopt budget	20 May 2020
Budget available for public inspection and comment	20 May 2020
Submissions period closes	17 June 2020
Submissions considered by Council's Future Melbourne Committee	29 June 2020
Budget presented to Council for adoption	7 July 2020

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 2.1.3 Budget Influences

The draft Annual Plan and Budget is premised on a number of influences and assumptions, which are likely to impact funding for the delivery of services provided by Council. The most significant of these factors include:

- No price increase in general rates
- Reserve Bank official cash rate of 0.25 per cent by June 2021
- Consumer Price Index of 2 per cent.

### 2.1.4 Budget Statements

The Melbourne City Council Budget is comprised of eight primary financial statements which are:

- the Comprehensive Income Statement (Income Statement)
- the Statement of Cash Flows
- the Balance Sheet
- the Statement of Human Resources
- the Statement of Changes in Equity
- the Statement of Council Works
- the Summary of Planned Human Resources Expenditure<sup>1</sup>
- the Summary of Planned Capital Works Expenditure.

The Income Statement is an accrual-based statement prepared in accordance with Australian Accounting Standards and generally adopted accounting principles. It includes non-cash items such as depreciation charges but does not include capital items such as capital works funding.

The Statement of Cash Flows is a cash statement prepared in accordance with Australian Accounting Standards.

The Balance Sheet is a representation of the Assets and Liabilities of the Council as at the year ending 30 June 2021.

For the purposes of clarity, reconciliation between the Income Statement and the Statement of Cash Flows is provided in Section 6.

The Statement of Human Resources sets out Council staff expenditure and numbers.

The Statement of Changes in Equity represents accumulated surplus, revaluation reserve and other reserve movements at 30 June each financial year.

---

<sup>1</sup> The Summary of Planned Human Resources Expenditure is not included as this remains subjects to review at the time of preparing this document.

# ANNUAL PLAN AND BUDGET

## 2020–2021

The Statement of Capital Works has been included in accordance with the Local Government Regulations. This statement sets out all the expected capital expenditure in relation to non-current assets for the year. It categorises capital works expenditure into renewal of assets, upgrading and expansion of assets, or creating new assets. Each of these categories has a different impact on Council's future costs. Refer to section 7 'Analysis of Council Works Budget' for further details.

The Summary of Planned Human Resources Expenditure represents permanent Council staff expenditure and numbers of full time equivalent Council staff categorised according to the organisation structure<sup>2</sup>.

The Summary of Planned Capital Works Expenditure outlines asset expenditure types and funding sources over the next 4 years.

---

<sup>2</sup> The Summary of Planned Human Resource Expenditure is not included as this remains subjects to review at the time of preparing this document

# ANNUAL PLAN AND BUDGET

## 2020-2021

### 3 HIGHLIGHTS

This section summarises the budget. More detail can be found in sections 5-8. The summary looks at the four key areas of:

- Operating Budget
- Cash Flow Budget
- Council Works Budget
- Financial Position Budget

#### 3.1 Operating Budget

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Change	
			\$000s	%
<b>Operating</b>				
Revenue (excluding capital contributions)	481,848	405,753	(76,095)	(15.8%)
Expenditure	(476,384)	(463,118)	13,266	2.8%
<b>Underlying Surplus/Deficit</b>	<b>5,464</b>	<b>(57,365)</b>	<b>(62,829)</b>	<b>(1149.9%)</b>
Capital Contributions Revenue	59,914	39,177	(20,737)	(34.6%)
<b>Net Operating Surplus/(deficit)</b>	<b>65,378</b>	<b>(18,188)</b>	<b>(83,567)</b>	<b>(127.8%)</b>

The Budgeted Income Statement shows a net operating deficit of \$18.2 million for the year ending 30 June 2021, after Capital Contributions.

The operating surplus/(deficit) is required to be reported but is not a true indication of an organisation's underlying result or financial sustainability. This is because it includes external capital contributions which are not available for operational expenditure and must be used for capital works (the purpose for which the funding was received). When capital contributions are removed from the operating surplus, the underlying deficit is \$57.4 million.

There is a major decrease in Council's underlying surplus from year 2019-20 to year 2020-21. The main reason for this decrease is that economy generally will be heavily affected by COVID-19 and all major revenue sources for City of Melbourne will be much lower than normal years. In addition, to support the local economy and residents, Council has instigated a large assistance package that will continue in year 2020-21.

Refer to Section 5, 'Analysis of Operating Budget' for a more detailed analysis.



# ANNUAL PLAN AND BUDGET

## 2020-2021

### 3.2 Cash Flow Budget

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Change	
			\$000s	%
<b>Net Surplus/(deficit) from operations</b>	<b>65,378</b>	<b>(18,188)</b>	<b>(83,567)</b>	<b>(127.8%)</b>
Movement affecting cash flows	68,329	77,589	9,260	13.6%
<b>Funds available for capital/investment</b>	<b>133,708</b>	<b>59,401</b>	<b>(74,307)</b>	<b>(55.6%)</b>
Capital Expenditure	(135,056)	(155,463)	(20,407)	15.1%
Payments for Investments property	0	0	0	0.0%
Investments in subsidiaries and trust	(429)	(9,299)	(8,870)	2066.2%
Proceeds from asset sales	23,939	30,300	6,361	26.6%
<b>Funds available from financing activities</b>	<b>22,161</b>	<b>(75,062)</b>	<b>(97,223)</b>	<b>(438.7%)</b>
Proceeds from borrowing	0	43,000	43,000	100.0%
Repayment of borrowing	(28,482)	0	28,482	(100.0%)
Borrowing Costs	(336)	(1,000)	(664)	197.8%
Interest paid - lease liability	(88)	(82)	5	(5.8%)
<b>Net cash inflows/(outflows)</b>	<b>(6,744)</b>	<b>(33,144)</b>	<b>(26,400)</b>	<b>391.4%</b>
Cash at beginning of year	140,529	133,785	(6,744)	(4.8%)
Cash at end of year	133,785	100,641	(33,144)	(24.8%)

The Budgeted Statement of Cash Flow shows a projected cash balance of \$100.6 million by 30 June 2021. Refer to Section 6, 'Analysis of Budgeted Cash Position' for a more detailed analysis.

### 3.3 Council Works Budget

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Change	
			\$000s	%
<b>Council Works Area</b>				
Maintenance	13,469	12,793	(676)	(5.0%)
Capital Works	111,053	140,152	29,099	26.2%
Carry forward capital*	26,566	15,585	(10,981)	(41.3%)
<b>Capital Works Expenditure</b>	<b>151,088</b>	<b>168,530</b>	<b>17,442</b>	<b>11.5%</b>

The 2020-21 Budgeted Statement of Council Works forecasts total works of \$168.5 million (including carried forward expenditure).

\*The carry forward capital expenditure is only an indicative guide. The final number will be confirmed based on actual performance at financial closing of accounts at 30 June 2020.

Refer to Section 7 'Analysis of Council Works (including Maintenance)' for a more detailed analysis.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 3.4 Financial Position Budget

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Change	
			\$000s	%
Assets and Liabilities				
Net Current Assets	56,642	20,851	(35,791)	(63.2%)
Net Non Current Assets	4,373,983	4,442,670	68,687	1.6%
<b>Net Assets</b>	<b>4,430,625</b>	<b>4,463,522</b>	<b>32,897</b>	<b>0.7%</b>
Equity				
Accumulated Surplus	2,154,899	2,136,711	(18,188)	(0.8%)
Reserves	2,275,725	2,326,810	51,085	2.2%
<b>Total Equity</b>	<b>4,430,625</b>	<b>4,463,522</b>	<b>32,897</b>	<b>0.7%</b>

The Budgeted Balance Sheet shows net assets of \$4,463.5 million as at 30 June 2021, which is an increase of \$32.9 million over the 2019-20 forecast. This largely reflects an anticipated increase in infrastructure assets as a result of the capital works program and revaluation of assets.

Refer to Section 8 'Analysis of Budgeted Financial Position' for more detailed analysis.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 4 SERVICES AND SERVICE PERFORMANCE INDICATORS

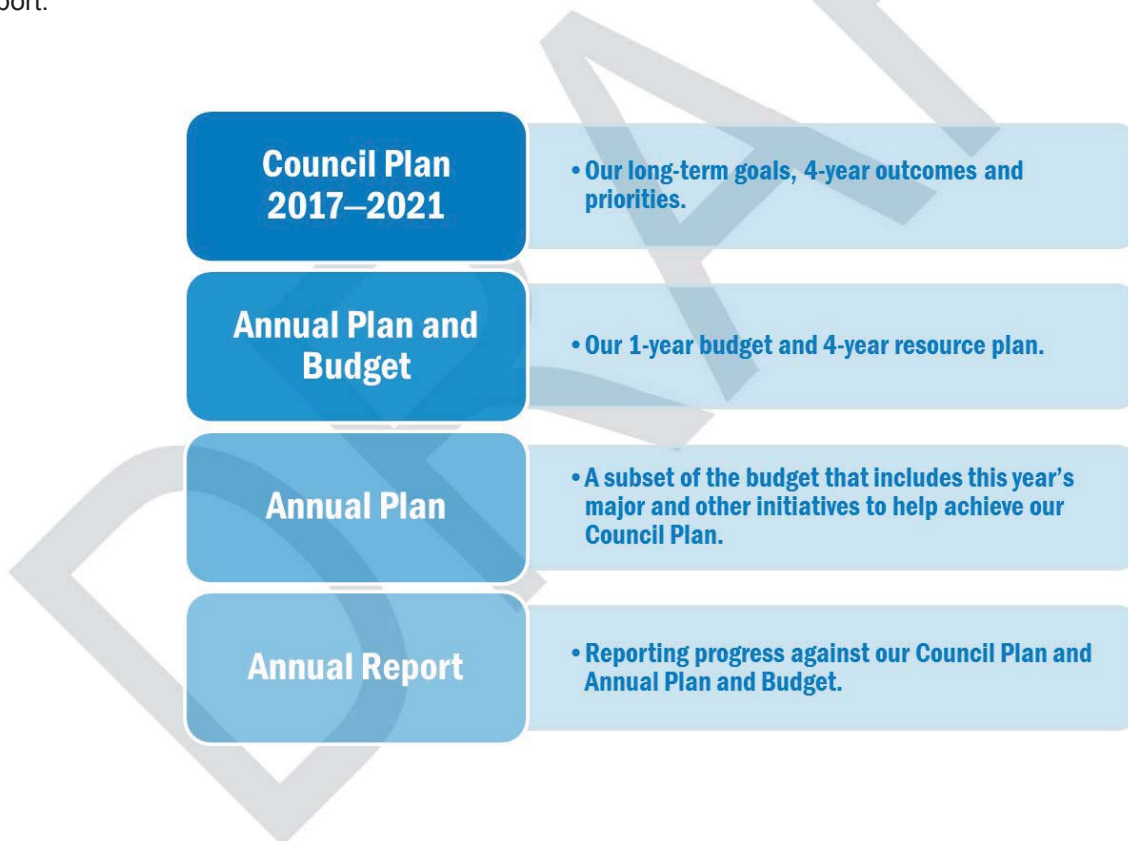
The City of Melbourne’s long-term vision, goals and four-year priorities and desired outcomes are set out in the Council Plan 2017–2021, including a series of indicators and measures to track progress.

Each year, the Council agrees a series of shorter-term initiatives to further its goals, priorities and desired outcomes for Melbourne. These initiatives and major initiatives are set out below.

Initiatives may contribute to multiple goals. We have listed them against the goal that contains priorities and desired outcomes with the strongest alignment. These initiatives are just a part of what we do. Much of the work to achieve our aspirations for Melbourne occurs within the operational strategies we implement and the services we deliver.

Progress against our four-year aspirations, one-year initiatives and our service delivery is shared with the public via our Annual Report, available online in September / October each year.

The diagram below explains the relationships between the Council Plan, the Annual Plan and Budget, and Annual Report.



# ANNUAL PLAN AND BUDGET

## 2020–2021



### 4.1 A city that cares for its environment

Environmental sustainability is the basis of all our goals. It requires current generations to choose how they meet their needs without compromising the ability of future generations to be able to do the same. The city's urban ecology must be designed and managed as a dynamic whole to balance the interdependencies between its flora and fauna, microclimate, water cycles and its human, social and economic infrastructure.

The outcomes we will work towards:

- Melbourne's reputation as a global city leader of sustainability is maintained.
- Melbourne is adapting well to climate change.
- Melbourne will meet its pledge to help deliver the Paris Agreement to limit global temperature rise.
- Melbourne uses its resources efficiently.

#### Initiatives for 2020–21

##### Major initiative

**Expand the waste and resource recovery hub network for city businesses.**

Improve existing waste hubs and recycling facilities and expand the existing resource recovery hub network for city businesses with at least two new hubs introduced into central city by end 2020–21.

City of Melbourne will review and report to Council on the efficiency of at least one existing hub including investigating options to replace individual bins with compactors and incorporate organic collection.

##### Major initiative

**Implement the Climate and Biodiversity Emergency Response.**

Deliver priority actions from the Climate and Biodiversity Emergency Response including a plan to transition all city owned buildings from gas to all electric, an update of the asset management and vehicle fleet policy to switch from gas and fuels to electric as practical. We will also accelerate the advocacy plan for stronger emissions reduction targets, 100 per cent renewable energy, gas free climate ready buildings and precincts, zero emissions gas and a circular economy (recycling).

**Embed ecologically sustainable development in the Planning Scheme.**

Continue pursuit of new Victorian Government planning provisions to embed Environmentally Sustainable Design in new development, as well as new local provisions and/or schedules to ensure ambitious targets for energy, waste, integrated water management, green infrastructure and sustainable transport are incorporated into the scheme.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### Initiatives for 2020–21

**Improve recycling options for residents to recycle, re-use and compost.**

Review the effectiveness of the current recycling drop-off points in community hubs and libraries.

Gather stakeholder and community feedback to inform improvements and ideas to expand the service.

As part of this process identify potential locations for repair cafes within City of Melbourne owned facilities.

**Integrate the United Nations Sustainable Development Goals.**

Partner with universities and global cities to determine how best to integrate and embed the Sustainable Development Goals in our strategies, planning, reporting and benchmarking practices and explore the development of a localised index.

**Introduce organic waste management for residents.**

Complete and evaluate the food and organics waste trial and design solutions to reduce waste to landfill. Using lessons from organic collection trials, develop and operationalise residential organic waste management process. This project is subject to co-funding from the Victorian Government.

**Investigate a rates incentive system to reduce emissions from buildings in the municipality.**

To reduce emissions from existing buildings in the city, investigate the impact and effectiveness of a rates incentive system (a differential or discount rate) that encourages improved building performance and the purchase of renewable energy.

**Reduce emissions through City of Melbourne major events, tenders and contracts.**

Achieve and maintain Climate Active Carbon Neutral certification for two additional existing major events (five or six in total), with at least one new emission reduction initiative implemented per annum.

Utilise the procurement process to engage the market to scope and cost innovative approaches for reducing emissions, as relevant tenders/contracts come up for tender/renewal.

**Reduce litter, waste and graffiti across the municipality.**

Pursue initiatives that reduce litter, public waste, and graffiti across the municipality by continuing to work with Council's waste and street cleaning providers, promote community awareness, review graffiti policies in line with community expectations, investigate the deployment of pedestrian street cleaners to pick up litter across the municipality, increase anti-littering signage and collaborate with Victorian and related agencies on ways to remove litter from the Yarra and waterways.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### Initiatives for 2020–21

**Renew the city's approach to tree removal and planting policies in order to meet canopy cover targets.**

Update the city's Tree Retention and Removal Policy and complete an audit of current canopy cover extent to inform progress towards 40 per cent by 2040 target.

Review City of Melbourne access to mature, semi-mature and juvenile trees required to meet 2040 targets.

Publish a plan of tree plantings required per year, and tree removal maximums required per year, for the period to 2040, to replace the default '3000 plantings per year' metric.

DRAFT

# ANNUAL PLAN AND BUDGET

## 2020–2021



### 4.2 A city for people

A city for people welcomes all. It is accessible, affordable, inclusive, safe and engaging. It promotes health and wellbeing, participation and social justice. A city for people has political, religious and intellectual freedoms that nurture a rich and dynamic culture. It respects, celebrates and embraces human diversity. People of all ages and abilities feel secure and empowered.

The outcomes we will work towards:

- People feel welcomed and included.
- People are safe.
- People are supported to find pathways out of homelessness.
- Melbourne's housing meets the diverse needs of its population.
- People are healthy and well.
- Children and families have access to quality early years programs.

#### Initiatives for 2020–21

##### Major initiative

**Complete design documentation for Kensington Community Recreation Centre redevelopment ready for construction.**

Continue design and support documentation for the Kensington Community Centre to provide to the community an increase in the number of indoor ball courts, improved and increased gym and pool areas and community gathering spaces and seek planning permission.

##### Major initiative

**Increase and upgrade accessible and inclusive spaces for women in City of Melbourne sports facilities.**

In response to growth in women's sport and to continue to promote women's participation in sport, upgrade accessible and inclusive spaces in our sports pavilions.

Complete Western Pavilion and continue design and support documentation for Ryder and Brens Pavilions in Royal Park.

**Develop a ten year Inclusive Melbourne Strategy.**

The strategy will provide a vision for how Council will respond to the diversity of religions, cultures, age, gender and ability of the people who live, work, study and visit the city.

The strategy will supersede the 'Melbourne For All People' strategy and expired plans on homelessness, violence against women, children safety and accessibility and, in doing so, articulate the city's role and vision for being a city that welcomes and supports all of its people.

The strategy will also acknowledge the recently Council endorsed Melbourne: A Great Place to Age Strategic Plan.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### Initiatives for 2020–21

#### **Develop and implement a program of engagement for international students.**

The COVID-19 crisis has significantly impacted international students, and international education as an industry.

For Melbourne to retain and improve its international standing as a global destination for international education, we will enhance the international student experience of Melbourne in areas including social engagement and integration, accommodation, employment pathways, mentoring and educational offering.

#### **Engage the philanthropic sector to contribute to community priorities.**

Implement philanthropic fundraising mechanisms for prospective donors and partners to contribute to programs and projects that align with Council and community priorities.

Establish City of Melbourne as a credible, reliable and effective deliverer of its philanthropic programs.

#### **Expand smoke free Melbourne.**

Continue working to provide a healthier city through the development of a smoke free Melbourne 2025 policy, investigating expanding smoke free areas in the central city and how and where smokers can smoke without impacting others and consideration of use of fines revenue to promote behavioural change.

#### **Increase the supply of affordable homes in the City of Melbourne.**

Work with the Victorian Government, Councils and private industry to increase the supply of affordable homes for low to moderate income earners and key workers in the city by advocating for the implementation of an inclusionary zone (or alternative method) by the Victorian Government, developing an affordable housing planning policy for inclusion in the Melbourne Planning Scheme, investigating a special purpose entity to manage affordable housing contributions and investigating a coalition with other Councils and the Victorian Government to consider utilisation of land holdings to accelerate affordable housing delivery across metropolitan Melbourne.

#### **Plan for enhanced facilities, services and open space for the North Melbourne Community Centre precinct.**

As part of the North Melbourne Community Centre (NMCC) precinct redevelopment, City of Melbourne will advance the option for a Memorandum of Understanding with the Victorian Government to co-locate the NMCC on government land. The preferred location will be confirmed in conjunction with key stakeholders and with community feedback. City of Melbourne will consult with the community on future uses of NMCC and public land in Macaulay. Cost estimates for NMCC will be embedded in the Macaulay Developer Contribution Plan and formal design work will commence.



# ANNUAL PLAN AND BUDGET

## 2020–2021

### Initiatives for 2020–21

#### **Reduce homelessness in the city.**

Work with governments, corporate partners and the philanthropic sector to increase supported accommodation and referral services through a Housing First model to address homelessness.

Commence conversion and refurbishment of repurposed buildings to deliver additional supported accommodation within the City of Melbourne, subject to capital funding and services agreements with the Victorian Government being finalised.

Establish formal service agreements with the Victorian Government to support both accommodation and access points once buildings are complete. Develop and implement targeted philanthropic and fundraising campaigns.

#### **Support young African Australians.**

Continue to coordinate the sector wide local agency partnership framework that connects young African Australians to leadership and professional pathways including employment, vocational training and mentoring.

# ANNUAL PLAN AND BUDGET 2020–2021



## 4.3 A creative city

Melbourne will be a place that inspires experimentation, innovation and creativity and fosters leaders of ideas and courage. It supports and values its artists and broader creative community. It will invest in the creativity of people of all backgrounds and ability in all pursuits. Melbourne's reputation will attract and retain pioneers in the creative arts and innovation sector and enable them to contribute to the city's prosperity.

The outcomes we will work towards:

- Artists are supported to test, develop and realise ideas.
- People participate in the creative life of the city.
- The economic value of Melbourne's creative industries sector grows.

### Initiatives for 2020–21

#### Major initiative

#### Invest in public art in the City of Melbourne.

Implement the Public Art Framework, City of Melbourne's approach to commissioning transformative public art works.

For Southbank, complete the site preparation design, begin site preparation work and continue to develop the art work.

#### Implement the new strategic direction for the Creative Spaces program.

Prepare financial modelling and recommended governance structures for the preferred strategic delivery model/s to ensure appropriate fit for the city.

Develop the implementation plan based on the preferred and tested model and begin implementation.

# ANNUAL PLAN AND BUDGET 2020–2021



## 4.4 A prosperous city

Melbourne will be regarded as the destination of choice amongst international and local business and enterprise by excelling in its ability to nurture a vibrant economy for those who work, live, study, visit and invest. Its leadership as an event, cultural and education destination will be key to its national and international connections and growing visitor economy.

The outcomes we will work towards:

- Melbourne is the destination of choice to visit, live and study.
- Melbourne's businesses are supported to thrive through a period of disruption caused by major projects.
- Melbourne prospers through global business relationships and investment attraction.
- Melbourne supports new businesses and a vibrant start-up economy.

### Initiatives for 2020–21

#### Major initiative

##### Plan for economic recovery and growth.

Engage with key stakeholders to inform the development of strategy to support economic growth during the COVID-19 recovery period.

To inform strategy development explore appropriate support for consumer groups, trader groups and business precincts, activation of vacant retail premises, a focus on the night-time economy and support for the growth of eSports.

#### Major initiative

##### Deliver support for Melbourne businesses that will enhance capability to respond to long term impacts of COVID-19.

Continue to deliver support initiatives that help businesses respond to the impacts of COVID-19, by supporting ecommerce and online capacity capabilities, training and professional development, and small capital grants for business improvement works or asset replacement/upgrades.

Provide support to trader groups, land owners and community groups to identify innovative ways to respond to the economic impacts of COVID-19.

##### Activate Docklands with a focus on Victoria Harbour.

In light of the closure of central pier work with Development Victoria to identify specific initiatives that will increase visitation to Victoria Harbour and disbursement throughout Docklands hospitality and retail offerings.

Explore opportunities for water transport and tourism and a strategic feasibility study of a maritime heritage museum experience (in partnership with Development Victoria and Heritage Victoria).

# ANNUAL PLAN AND BUDGET

## 2020–2021

### Initiatives for 2020–21

#### **Engage with cities to learn, adapt and share global best practice.**

Undertake benchmarking of our capabilities against international cities (including our sister cities), and learn from those with global best practice in key areas.

In areas where City of Melbourne demonstrates global best practice, share that knowledge and experience with other cities to fast track their capacity building efforts.

#### **Increase brand marketing and destination advertising efforts to support economic recovery.**

Strengthen existing destination marketing programs through increased media buying and continued creation of insights driven content for business and local visitor audiences.

Feature the precincts, arcades, independent retailers and events that make Melbourne the destination of choice for visitors to stimulate economic activity and signal a return of confidence by business and community.

Continue to amplify, extend and leverage our marketing “Always On” campaigns and What’s On digital platforms.

#### **Identify opportunities to strengthen Melbourne’s position as a leading visitor destination to respond to the impacts of COVID-19.**

In response to the impacts of COVID-19 ensure that Melbourne retains its status as a top visitor destination in Australia.

Undertake benchmarking of Melbourne against other key destinations, engage with and gather insights from key stakeholders and industry partners, identify areas for improvement and ensure marketing and operations respond to these findings.

#### **Minimise the impacts of city disruption.**

Build on knowledge from pilots undertaken in defined precincts to progress technology and data solutions that communicate, coordinate and minimise city disruption across the municipality in partnership with key infrastructure agencies and the community.

Progress the agreed technology solution to enable better management and communication of city disruption.

Continue to assess sensor technology products and design solutions to enable capture of real time data to complement City of Melbourne capital works data.

#### **Optimise the use of public space for events to respond to the impacts of COVID-19.**

In response to impacts of COVID-19, optimise and manage the use of public space for events whilst addressing the sustainable use and balance between passive, recreational and event use of public spaces.

Use Birrarung Marr and the Melbourne Town Hall forecourt as case studies that will inform updated policies and processes around use of high demand public spaces.

# ANNUAL PLAN AND BUDGET

## 2020–2021



### 4.5 A knowledge city

In a knowledge city, the collective power of mind and experience drives the city's prosperity, its ability to compete globally and the quality of life its people enjoy. It supports a well-resourced education and research system collaborating with business to produce a highly skilled and talented workforce, and a culture of innovation. It has a vibrant, collaborative and city-based lifelong-learning culture.

The outcomes we will work towards:

- Melbourne has a thriving knowledge sector and industry.
- People have access to knowledge resources and forums.
- People have options to actively participate in lifelong learning.

#### Initiative for 2020–21

##### Major initiative

##### A new city library.

Finalise a location for a new city library and develop a future libraries plan that responds to a rapidly growing and diversifying population and changing behaviours as a result of COVID-19.

# ANNUAL PLAN AND BUDGET

## 2020–2021



### 4.6 A connected city

In a connected city, all people and goods can move to, from and within the city efficiently. Catering for growth and safeguarding prosperity will require planning for an efficient and sustainable transport network. Technology and innovative forms of movement will play a significant role in changing the way people and goods move. The responsible agencies will collaborate with stakeholders to implement measures making it easier for people to make sustainable and smart travel choices to and around the city, whether by foot, bicycle, tram, bus, train or car.

The outcomes we will work towards:

- People of all abilities are able to move freely, safely and sustainably around the city.
- People and goods are able to move sustainably in and out of the city.
- Melbourne's street network is optimised for current and future travel modes.

#### Initiatives for 2020–21

##### Major initiative

##### Deliver priority actions of the Transport Strategy 2030.

Deliver the priority actions of the Transport Strategy 2030 which include advocating to achieve consistent, reduced speed limits throughout the municipality to increase safety, expanding the separated bicycle lane network to increase patronage and advocating to improve and expand the public transport network of the city to service the current and future demands of the growing population and ensure future productivity and prosperity.

Continue working with the Victorian Government to reduce speed limits and optimise traffic signals across the municipality and to advocate priority investments to the transport network including tram (short to medium term) and rail (medium to long term) to Fishermans Bend, Melbourne Metro 2, airport rail, bus and tram improvements, bicycle and pedestrian network.

##### Major initiative

##### Deliver bike lanes.

Progress the delivery of cycle lane infrastructure as outlined in the City of Melbourne Transport Strategy 2030.

##### Plan for improved access in Alexandra Gardens.

Complete detailed design for Alexandra Gardens to improve access and address conflict between cyclists and pedestrians.

# ANNUAL PLAN AND BUDGET 2020–2021



## 4.7 A deliberative city

Melbourne will be a leader in using participatory, consultative and innovative approaches to decision-making. The diverse voices of Melbourne will be heard. New information technologies will be used to help citizens engage with local governance processes.

The outcomes we will work towards:

- People participate in co-creating Melbourne's future.
- We are transparent and accountable to our community.
- City of Melbourne's open data platform is available for public use.

### Initiative for 2020–21

#### Major initiative

**Design and deliver the Town Hall Commons on completion of the ground floor security upgrade.**

Deliver a space on the ground floor of the Melbourne Town Hall (Town Hall Commons) that can be used for Council meetings, community engagement and civic participation events and programs that features interactive experiences including data mapping, visualisations and 3D models. Deliver a series of community workshops and activities.

# ANNUAL PLAN AND BUDGET

## 2020–2021



### 4.8 A city planning for growth

Melbourne will be a leader in planning for growth and technological advancement. We will guide and influence the future development of the city for the benefit of all city users and in a way that values and celebrates its historical and cultural identity.

The outcomes we will work towards:

- There is a clear vision and direction for sustainable growth across the municipality.
- Melbourne's commercial, retail and residential development, and supporting infrastructure, will meet the needs of a growing working and residential community.
- Melbourne respects and preserves its heritage.
- The built form of the city reflects high quality design.
- People have access to green spaces and recreation spaces.
- Melbourne's housing meets the diverse needs of its population.
- Melbourne is prepared for future technological change.

#### Initiatives for 2020–21

##### Major initiative

##### Queen Victoria Market Precinct Renewal Program.

Deliver shed restoration works, new market infrastructure and design of Market Square. This will include delivery of 500 carparks for Queen Victoria Market at Munro, delivery of the shed restoration work, delivery of new market infrastructure, completion of the phase one design for Market Square and the preparation of the southern site for market.

##### Advancement of the Greenline.

Work with the Victorian Government, adjacent owners and other agencies to deliver key components of the Greenline through the development of green links between key development areas from Royal Park to the Bay.

Continue to deliver capital work improvements to the North Bank of the Yarra River including Seafarers Rest Park and Enterprize Park.

Investigate the implementation of Yarra River greening actions and North Bank trail identified in the endorsed Yarra River Birrarung Strategy through to Docklands.



# ANNUAL PLAN AND BUDGET

## 2020–2021

### Initiatives for 2020–21

#### **Create an infrastructure investment framework.**

Responding to the need for investment in essential infrastructure for a growing population, investigate and determine the optimum framework for the transparent identification and prioritisation of capital works projects across the municipality. As part of this work, explore all available funding models to deliver identified infrastructure whether at a project-, precinct- or municipal-level. Insofar as Development Contribution Plans are applicable funding models, progress these in preparation for planning scheme amendments.

#### **Facilitate high quality urban renewal in Arden.**

Working with the Victorian Government facilitate the delivery of the high quality transformation of Arden urban renewal area by progressing a Planning Scheme Amendment and a Development Contribution Plan, including participating in the planning panel process and facilitating an alternative location for Citywide's operations.

#### **Progress the next Municipal Planning Strategy.**

Engage with the community to update the Municipal Planning Strategy (previously Municipal Strategic Statement), which presents the vision and Council's planning aspirations for the future city.

Progress the amendment for incorporation into the Melbourne Planning Scheme.

#### **Progress the planning and delivery of the Fishermans Bend Employment Precinct including the GMH site.**

Advocate for heavy and light rail through the precinct to secure investment attraction and broader urban renewal of this significant city precinct.

In partnership with the Victorian Government implement a new governance structure to drive renewal, finalise structure planning for the Employment Precinct, contribute to the masterplan for the GMH site, led by Development Victoria and identify activation opportunities.

#### **Protect and enhance Melbourne's heritage.**

As part of the ongoing heritage program, undertake the South Yarra heritage review and commission the Parkville review.

Progress planning scheme amendments for heritage reviews including the Hoddle Grid, North Melbourne, Carlton, Fishermans Bend and Southbank.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### Initiatives for 2020–21

#### **Pursue a COVID-19 economic recovery stimulus infrastructure program.**

Recognising the impact of COVID-19, prepare a list of ‘shovel ready’ works to stimulate the economy and deliver capital works outcomes for the community that aid employment generation and future prosperity. The City of Melbourne will partner with other capital cities and Victorian local governments to ensure these infrastructure projects are assessed against agreed criteria including design and documentation readiness to proceed to awarding contract. Together with other capital cities and local governments, the City of Melbourne will advocate to the Victorian and Australian Governments to secure funding for this infrastructure stimulus package.

#### **Pursue Greater Melbourne local government partnerships, coordination and advocacy.**

Review the purpose and function of the Inner Melbourne Action Plan, and consider a broader membership and opportunities for greater collaboration and policy advocacy (e.g. population settlement, climate change, planning controls and infrastructure investment).

#### **Trial 5G and Internet of Things (IoT) urban infrastructure and services.**

Extend the 5G and IoT Testbed and continue to trial other digital urban infrastructure and services in collaboration with external partners, to deliver on the overall digital urban infrastructure vision for the city.

Commence a second digital urban infrastructure testbed in partnership with external stakeholders, in addition to the existing 5G and IoT Testbed in Carlton.

Continue to pilot emerging technologies to solve community problems in City of Melbourne's testbeds (e.g. deployment of new sensors, collection and publishing of new city data).

# ANNUAL PLAN AND BUDGET 2020–2021



## 4.9 A city with an Aboriginal focus

Aboriginal culture, knowledge and heritage will enrich the city's growth and development. For the Boon Wurrung, Woiwurrung (Wurundjeri), Taungurong, Dja Dja Wurrung and Wathaurung people who make up the Kulin Nation, Melbourne has always been and will continue to be an important meeting place and location for events of social, educational, sporting and cultural significance.

The outcomes we will work towards:

- Melbourne acknowledges its Aboriginal history, heritage and identity.
- Melbourne fosters understanding about its Aboriginal heritage and culture.
- Aboriginal and Torres Strait Islander peoples contribute to the city's cultural, social and economic life.

### Initiatives for 2020–21

#### Major initiative

**Advance our commitment to Reconciliation.**

Implement the Reconciliation Action Plan.

**Celebrate and embed Aboriginal knowledge and culture in the city.**

Work with the Koorie Heritage Trust to explore ways to enhance the public offering.

In partnership with Traditional Owners and broader Aboriginal communities investigate the feasibility of a more extensive Aboriginal heritage experience.

**Explore the opportunity to forge an enduring principled relationship with local Traditional Custodians via a Memorandum of Understanding (MoU) or Statement of Commitment.**

Explore the opportunity of entering into a MoU or Statement of Commitment with the Aboriginal community to lay a solid foundation on which City of Melbourne can build a stronger relationship on mutual respect and shared understanding of Melbourne's history. This could be the formal binding agreement (within respective powers) informing how City of Melbourne engages with its Aboriginal communities, contain statements of principles, guidelines for future relationships and guarantees and promises about culture, heritage, land, sovereignty, self-determination and identity and add reputational, political and social legitimacy as a symbolic gesture of mutual recognition and respect.

**Fully recognise Aboriginal culture and knowledge in and around the Yarra Birrarung River.**

In alignment with the Reconciliation Action Plan, implement the Yarra Birrarung River Strategy (including the commission work), and engage with key stakeholder groups to investigate opportunities to celebrate and acknowledge Aboriginal culture and knowledge in the river environs (including the refreshed 2020–21 Melbourne International Art Festival).

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 4.10 Service performance outcome indicators

The service performance outcome indicators are a prescribed set of indicators set by the Victorian Government to measure whether the stated service objective has been achieved. These indicators will be reported on within the City of Melbourne's Performance Statement prepared at the end of the financial year as required under section 132 of the *Local Government Act 1989*. They will be audited by the Victorian Auditor General whose audit opinion, along with the Performance Statement, will be included in the Annual Report.

Service	Indicator	Performance Measure	Computation
Aquatic facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	[Number of visits to aquatic facilities / Municipal population]
Animal management	Health and safety	Animal management prosecutions (Percentage of successful animal management prosecutions)	[Number of successful animal management prosecutions / Total number of animal management prosecutions]
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how council has performed in making decisions in the interests of the community)	[Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community]
Libraries	Participation	Active library borrowers in municipality (Percentage of the municipal population that are active library borrowers)	[Sum of active library borrowers in the last three years / Sum of the population for the last three years] x100

# ANNUAL PLAN AND BUDGET

## 2020–2021

Service	Indicator	Performance Measure	Computation
Maternal and child health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	[Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads]
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 4.11 Strategies and plans

Council continually reviews and updates strategies and plans. The list below reflects those currently active and endorsed at the time of publication.

Arden – Macaulay Structure Plan 2012  
 Arts Infrastructure Framework 2016  
 Carlton Gardens Master Plan 2005  
 Carlton Urban Forest Precinct Plan 2013–2023  
 Central City Urban Forest Precinct Plan 2013–2023  
 City North Structure Plan 2012  
 City Road Masterplan 2016  
 Climate Change Adaptation Strategy (Refresh) 2017  
 Climate Change Mitigation Strategy 2018  
 Community Infrastructure Development Framework 2014  
 Creative Strategy 2018–2028  
 Docklands Community and Place Plan 2012  
 Docklands Public Realm Plan 2012  
 Docklands Urban Forest Precinct Plan 2014–2024  
 Domain Parklands Master Plan 2019  
 East Melbourne Urban Forest Precinct Plan 2013–2023  
 Elizabeth Street Strategic Opportunities Plan 2019  
 Fawkner Park Master Plan 2006  
 Fitzroy Gardens Master Plan 2012  
 Fishermans Bend Urban Forest Precinct Plan 2015–2025  
 Flagstaff Gardens Master Plan 2000  
 Green our City Strategic Action Plan 2017–2021  
 Heritage Strategy 2013  
 JJ Holland Park Concept Plan 2010  
 Kensington Urban Forest Precinct Plan 2014–2024  
 Lincoln Square Concept Plan 2018  
 Melbourne Innovation Districts Opportunities Plan 2020  
 Moonee Ponds Creek Strategic Opportunities Plan 2019  
 Municipal Integrated Water Management Plan 2017  
 Music Plan 2018–2021  
 Nature in the City 2017  
 Newmarket Reserve Master Plan 2011  
 North and West Melbourne Urban Forest Precinct Plan 2014–2024  
 Open Space Strategy 2012  
 Open Space Strategy Technical Report 2012  
 Parkville Urban Forest Precinct Plan 2015–2025  
 Princes Park Master Plan 2013  
 Public Lighting Strategy 2013  
 Queen Victoria Market Precinct Renewal Master Plan 2015  
 Resilient Melbourne Strategy 2016  
 Royal Park Master Plan 1998  
 Skate Plan 2017  
 Southbank Structure Plan 2010  
 Southbank Urban Forest Precinct Plan 2015–2025  
 South Yarra Urban Forest Precinct Plan 2013–2023  
 Southbank Boulevard and Dodds St Concept Plan 2017  
 Start Up Action Plan 2017  
 Total Watermark – City as a Catchment 2014  
 Transport Strategy 2019–2030  
 University Square Master Plan 2016  
 Urban Forest Strategy 2012–2032  
 Waste and Resource Recovery Strategy 2019  
 West Melbourne Structure Plan  
 Yarra River – Birrarung Strategy 2019

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 4.12 Service areas

Providing valued services to our customers and community is central to everything we do. Our 'service families' are groups of services that share a common purpose. We use this lens to consider what we offer to our customers, the outcomes that are delivered, the benefits that can be achieved and how the needs of our community may change in the future. These families may be further refined as we continue to manage and improve our services.

<p><b>ASSISTANCE &amp; CARE</b> Supporting vulnerable people to enable safe and independent living.</p> <p><b>Services</b></p> <ul style="list-style-type: none"> <li>• Assisting independence</li> <li>• Counselling and support</li> <li>• Financial support to outsourced care providers</li> <li>• Food security</li> <li>• Targeted interventions for childhood development</li> </ul>	<p><b>ECONOMIC DEVELOPMENT</b> Fostering the development of Melbourne's economy.</p> <p><b>Services</b></p> <ul style="list-style-type: none"> <li>• Enable positive experiences within Melbourne</li> <li>• Support communities and businesses to prosper</li> <li>• Encourage investment in Melbourne</li> <li>• Promote Melbourne as a destination</li> </ul>	<p><b>SAFETY MANAGEMENT</b> Ensuring people are protected and safe when accessing and using spaces.</p> <p><b>Services</b></p> <ul style="list-style-type: none"> <li>• Safeguarding public health</li> <li>• Reducing the risk of accident and injury</li> <li>• Planning for and responding to emergency and disaster events</li> <li>• Responding to and managing city issues</li> </ul>
<p><b>WELCOME &amp; CONNECTION</b> Supporting people to experience and engage with Melbourne.</p> <p><b>Services</b></p> <ul style="list-style-type: none"> <li>• Providing opportunities for social cohesion and connection with people</li> <li>• Welcoming visitors and providing opportunities to connect with the city</li> <li>• Providing opportunities to enhance our connection with country</li> </ul>	<p><b>EARLY YEARS DEVELOPMENT</b> Supporting families with children to develop and thrive.</p> <p><b>Services</b></p> <ul style="list-style-type: none"> <li>• Access to toys and equipment</li> <li>• Early learning and care</li> <li>• Parent education and family health</li> <li>• Delivery of language and literacy programs</li> </ul>	<p><b>WASTE &amp; RESOURCE MANAGEMENT</b> Repurposing, recycling or disposing of waste and reducing resource waste in the municipality.</p> <p><b>Services</b></p> <ul style="list-style-type: none"> <li>• The collection of public waste</li> <li>• The collection of waste from ratepayers</li> <li>• The sustainable management of resources</li> </ul>
<p><b>CREATIVITY &amp; KNOWLEDGE</b> Providing opportunities to create, learn, connect, experience and share.</p> <p><b>Services</b></p> <ul style="list-style-type: none"> <li>• Providing and promoting access to creative opportunities, experiences, knowledge, information and education programs</li> <li>• Activating and embedding a culture that values creativity, inquiry and critical thought</li> </ul>	<p><b>MOVEMENT &amp; TRAFFIC</b> Facilitating movement into, around and out of the municipality.</p> <p><b>Services</b></p> <ul style="list-style-type: none"> <li>• Advising and responding to varied transport needs</li> <li>• Enabling access through regulation and compliance</li> <li>• Providing and maintaining movement infrastructure</li> </ul>	<p><b>WELLBEING &amp; LEISURE</b> Encouraging people to be healthy and active.</p> <p><b>Services</b></p> <ul style="list-style-type: none"> <li>• Plan, fund and deliver wellbeing programs and events</li> <li>• Producing and distributing healthy living information and advice</li> <li>• Providing, maintaining and managing access to recreation facilities and open space infrastructure</li> </ul>

# ANNUAL PLAN AND BUDGET 2020–2021





# ANNUAL PLAN AND BUDGET

## 2020–2021

### BUDGET ANALYSIS

## 5 ANALYSIS OF OPERATING BUDGET

This section analyses of the annual budget report analyses the expected revenues and expenses for the Council for 2020-21.

### 5.1 OPERATING REVENUE

Revenue Type	Forecast	Budget	Change	
	2019/20 \$000s	2020/21 \$000s	\$000s	%
Rates and charges	301,516	309,251	7,735	2.6%
Statutory fees and fines				
Parking fines	36,867	15,815	(21,051)	(57.1%)
Other statutory fees and fines	13,925	13,203	(722)	(5.2%)
User fees				
Parking fees	43,075	28,663	(14,412)	(33.5%)
Other user fees	21,225	7,114	(14,110)	(66.5%)
Grants - operating	20,977	15,025	(5,951)	(28.4%)
Grants - capital	28,152	16,472	(11,680)	(41.5%)
Contributions - monetary	34,624	24,830	(9,795)	(28.3%)
Net gain on disposal of property, infrastructure, plant and equipment	23,523	1,100	(22,423)	(95.3%)
Other income	17,880	13,457	(4,423)	(24.7%)
<b>Total Operating Revenue</b>	<b>541,762</b>	<b>444,931</b>	<b>(96,833)</b>	<b>(17.9%)</b>

#### 5.1.1 Rates and Charges

The increase of \$7.7 million in net rates, based on a 0 per cent general rate increase includes net new supplementary valuations as a result of current and prior year new developments.

Municipal property general valuations are conducted annually by the Valuer General Victoria and take effect on 1 July each year. While rates on average will not increase, individual rate assessments may differ depending on the movement in valuation of a given property.

# ANNUAL PLAN AND BUDGET

## 2020–2021

	Forecast	Budget	Change	
	2019-20	2020-21	\$'000	%
General rates	297,642	305,296	7,653	2.6%
Supplementary rates and rate adjustments	2,823	3,582	759	26.9%
Other Rates	451	451	0	(0.0%)
Interest on rates and charges	600	(78)	(678)	(113.0%)
<b>Total rates and charges</b>	<b>301,516</b>	<b>309,251</b>	<b>7,735</b>	<b>2.6%</b>

### 5.1.2 Fees and Charges

Fees and Charges Type	Forecast	Budget	Change	
	2019/20	2020/21	\$000s	%
Parking fines	36,867	15,815	(21,051)	(57.1%)
Parking	43,075	28,663	(14,412)	(33.5%)
<b>Other statutory fees and fines</b>				
General fines	2,253	1,861	(392)	(17.4%)
Town planning fees	5,892	5,787	(105)	(1.8%)
Food and Health Act registration	3,364	3,318	(46)	(1.4%)
Permits	2,189	2,022	(167)	(7.6%)
Land information certificates	226	214	(12)	(5.2%)
	13,925	13,203	(722)	(5.2%)
<b>Other user fees</b>				
Leisure centre and recreation	3,271	3,036	(235)	(7.2%)
Child care/children's programs	1,281	1,213	(67)	(5.3%)
Building services	14,225	15,959	1,734	12.2%
Permits and Registrations	1,676	1,491	(185)	(11.0%)
Hardship Assistance	(3,500)	(18,802)	(15,302)	437.2%
Other fees and charges	4,272	4,217	(55)	(1.3%)
	21,225	7,114	(14,110)	(66.5%)
<b>Total Fees and Charges</b>	<b>115,091</b>	<b>64,795</b>	<b>(65,128)</b>	<b>(56.6%)</b>

The 2020-21 budget shows a reduction of \$65.1 million in fees and charges revenue compared with year 2019-20. The decrease is mainly from the COVID-19 impact and includes a \$21.1 million decrease in parking fines and a \$14.4 million decrease in parking fees income, and a COVID-19 hardship assistance package of up to \$18.8 million which Council can provide to business and residence to assist everyone in the City Of Melbourne go through this

# ANNUAL PLAN AND BUDGET

## 2020–2021

current tough period. Council expects that COVID-19 will have a medium term impact on all city businesses which is likely to extend beyond 30 June 2021.

All other user fees are expected to decline in 2020-21 given lower activity is expected with the easing of COVID-19 restrictions likely to take some time, except for Building Service fees which will increase with the introduction of a new Asset Protection permit fee necessary to protect public infrastructure during building work periods.

In addition, to support local business and development, Council's plans provide hardship relief to support local business and residents who experience financial stress.

A list of the changes in fees and charges from 2019-20 is provided in Appendix F.

### 5.1.3 Operating Grants and Contributions

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Change \$000s	%
<b>Operating Grants and Contributions</b>				
<b>Grants - Operating</b>				
Home & Community Services	947	800	(147)	(15.6%)
Maternal & Child Health	803	971	168	20.9%
Aging and Inclusion	2,438	2,568	130	5.3%
Roads Corporation	166	170	4	2.4%
Appropriation - Vic Grants Commission	2,830	2,901	71	2.5%
Other Grants	13,792	7,615	(6,177)	(44.8%)
	20,977	15,025	(5,951)	(28.4%)
<b>Monetary Contributions</b>				
Child Care Subsidies	1,593	972	(621)	(39.0%)
Sponsorships	898	630	(269)	(29.9%)
Other Contributions	370	523	153	41.2%
	2,862	2,125	(737)	(25.8%)
<b>Total Operating Grants and Contributions</b>	<b>23,838</b>	<b>17,150</b>	<b>(6,688)</b>	<b>(28.1%)</b>

Operating grants and contributions will decrease by \$6.7 million. This is mainly due to a one-off State Government grant received in 2019-20 to assist the City of Melbourne in providing additional cleaning services in response to COVID-19.

A lower Child Care Subsidy from the Department of Health and Human Services is anticipated given the decline in facility usage due to COVID-19 impacts.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 5.1.4 Capital Grants and Contributions

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Change	
			\$000s	%
<b>Capital Grants and Contributions</b>				
<b>Grants - Capital</b>				
Appropriations Victorian Government Grants	790	673	(116)	(14.7%)
Parking Levy	7,000	7,000	0	0.0%
Federal Grants	469	469	0	0.0%
State Grants - Non Recurrent	19,894	8,330	(11,564)	(58.1%)
	<b>28,152</b>	<b>16,472</b>	<b>(11,680)</b>	<b>(41.5%)</b>
<b>Monetary Contributions</b>				
External Contribution - Capital	1,762	1,305	(457)	(26.0%)
Public Open Space - Contributions	30,000	21,400	(8,600)	(28.7%)
	<b>31,762</b>	<b>22,705</b>	<b>(9,057)</b>	<b>(28.5%)</b>
<b>Non-Monetary Contributions</b>				
<b>Total Capital Grants and Contributions</b>	<b>59,914</b>	<b>39,177</b>	<b>(20,737)</b>	<b>(34.6%)</b>

Capital grants and contributions have decreased by \$20.7 million. This is mainly due to a lower contribution from the CBD Security measurements project and forecast lower Public Open Space contributions.

### 5.1.5 Other Income

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Change	
			\$'000	%
Interest	2,170	979	(1,191)	(54.9%)
Dividends	1,797	2,060	263	14.6%
Investment property & market rent	5,469	5,184	(285)	(5.2%)
Intercompany revenue	2,280	1,013	(1,267)	(55.6%)
Sales & recoveries	5,871	4,063	(1,808)	(30.8%)
Project Income	293	158	(134)	(46.0%)
<b>Total other income</b>	<b>17,880</b>	<b>13,457</b>	<b>(4,423)</b>	<b>(24.7%)</b>

#### Other Income

The decrease in other income is mainly due to COVID-19 impacts. Council forecasts that its major subsidiaries' profitability will be affected and intercompany revenue will decrease by \$1.3 million. Council's cash balance will decrease as a result which will reduce interest revenue earned by \$1.2 million.

# ANNUAL PLAN AND BUDGET 2020–2021

## 5.2 OPERATING EXPENDITURE

Expenditure Type	Forecast	Budget	Change	
	2019/20 \$000s	2020/21 \$000s	\$000s	%
Employee benefit expense	169,906	165,908	(3,998)	(2.4%)
Materials and services	186,435	176,488	(9,948)	(5.3%)
Bad and doubtful debts	12,147	9,812	(2,335)	(19.2%)
Depreciation and amortisation	59,369	61,959	2,591	4.4%
Amortisations - intangible assets	10,628	13,357	2,729	25.7%
Amortisation - right of use assets	1,853	1,729	(124)	(6.7%)
Borrowing Costs	336	1,000	664	197.8%
Finance Costs - Lease	88	82	(5)	(5.8%)
Other expenses	6,514	7,565	1,052	16.1%
Grants and contributions	29,109	25,217	(3,892)	(13.4%)
<b>Total Operating Expenditure</b>	<b>476,384</b>	<b>463,118</b>	<b>(13,266)</b>	<b>(2.8%)</b>

As revenue will be heavily impacted by COVID-19, the Council is focused on delivering savings to minimise the underlying deficit in 2020-21.

While the majority of Council services are delivered through staff, we will reduce expenditure on purchasing contractors, consultants and administration. In response to the impacts of COVID-19, we will look to redeploy staff into areas with higher demand.

The number of Full Time Equivalent (FTE) staff is budgeted at 1,425 for 2020-21 compared to 1,455 forecast for 2019-20.

Grants and Contributions will decrease by \$3.9m million as the Council delivers a significant economic assistance program in 2019-20 to support local businesses and community during the COVID-19 pandemic.

### 5.2.1 Materials and Services

	Forecast	Budget	Change	
	2019/20 \$000s	2020/21 \$000s	\$'000	%
Contract payments	132,754	127,118	(5,636)	(4.2%)
Building maintenance	329	361	32	9.8%
General maintenance	13,470	12,800	(670)	(5.0%)
Utilities	8,021	8,676	655	8.2%
Admin & Supplies	19,686	18,501	(1,185)	(6.0%)
Information Tech	6,081	6,856	775	12.7%
Insurance	1,845	1,713	(132)	(7.2%)
Consultant	12,825	10,712	(2,113)	(16.5%)
Internal Revenue/Charges	(8,577)	(10,250)	(1,673)	(19.5%)
<b>Total Materials &amp; Services</b>	<b>186,435</b>	<b>176,488</b>	<b>(9,948)</b>	<b>(5.3%)</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

Materials and Services expenditure for 2020-21 is lower by \$9.9 million or 5.3 per cent.

The major contributors to the decrease is contract payments (\$5.6 million), consultant costs (\$2.2 million) and administration and supplies costs (\$1.2 million) all of which is achievable through an internal efficiency review.

Council's major contracts include street cleaning, waste management, park management, civil infrastructure and facilities management. Whilst contract cost increases are expected as the City develops more open space and delivers infrastructure assets which require ongoing servicing through our major contracts, the City of Melbourne is targeting efficiency savings via more effective contract management.

Information Technology costs will increase by \$0.8 million mainly due to license support costs for new digital platforms. These are long term digital projects which will improve City Of Melbourne customer experiences.

### 5.2.2 Bad and doubtful debts

Bad and Doubtful Debts expenditure for 2020-21 is budgeted to be \$9.8 million, which is \$2.3 million lower than 2019-20 mainly due to lower anticipated parking fine revenue.

### 5.2.3 Depreciation and Amortisation

	Forecast	Budget	Change	
	2019/20	2020/21	\$'000	%
	\$000s	\$000s		
Property	8,229	8,875	646	7.9%
Plant & Equipment	18,125	21,110	2,986	16.5%
Infrastructure	43,643	45,331	1,688	3.9%
<b>Total Depreciation and Amortisation</b>	<b>65,465</b>	<b>75,317</b>	<b>2,366</b>	<b>3.8%</b>

Depreciation and Amortisation costs are increasing, reflecting the high levels of capital works expenditure in recent years.

### 5.2.4 Borrowing Costs

In year 2020-21, Council projects borrowings of \$43 million to fund the major capital works. The borrowings will result in \$1 million interest payable which is \$0.7 million higher than in year 2019-20.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 5.2.5 Other Expenses

	Forecast	Budget	Change	
	2019/20	2020/21	\$'000	%
	\$000s	\$000s		
Audit services - external	176	51	(125)	(71.1%)
Auditors remuneration - VAGO	154	155	1	0.6%
Audit services - internal	207	211	4	1.8%
Fire brigade levy	202	236	35	17.2%
Taxes & Levies	3,257	4,121	863	26.5%
Short-term, low value lease	781	989	208	26.6%
Other costs	1,737	1,803	67	3.8%
<b>Total Other Expense</b>	<b>6,514</b>	<b>7,565</b>	<b>1,052</b>	<b>16.1%</b>

Other expenses increased by \$1.1 million due mainly to Taxes & Levies given the price rise in the landfill levy.

### 5.2.6 Grants and Contributions

Total grants and contributions will decrease by \$3.9 million largely due to the timing of the COVID-19 assistance package provided over the next 6-12 months.

Refer to Appendix G – Schedule of Grants and Contributions for details.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 6 ANALYSIS OF BUDGETED CASH POSITION

The cash flow statement shows cash movements in three main categories:

- operating activities – these activities refer to the cash generated or used in the normal service delivery functions of Council.
- investing activities – these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment etc.
- financing activities – these activities refer to the drawing or repayment of borrowings and associated costs, including leases, to finance our capital commitments.

#### 6.1 STATEMENT OF CASH FLOW

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance \$000s
<b>Statement of Cash Flow</b>			
<b>CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES</b>			
Receipts	537,174	446,869	(90,305)
Payments	(403,466)	(387,468)	15,998
<b>Net Cash Provided by Operating Activities</b>	<b>133,708</b>	<b>59,401</b>	<b>(74,307)</b>
<b>CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of Property Plant & Equip	23,939	30,300	6,361
Payments for Infrastructure, Plant and Equipment	(135,056)	(155,463)	(20,407)
Payments for Investments property	0	0	0
Investments in subsidiaries and trust	(429)	(9,299)	(8,870)
<b>Net cash used in investing activities</b>	<b>(111,547)</b>	<b>(134,462)</b>	<b>(22,915)</b>
<b>CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES</b>			
Repayment of borrowing - Current	(28,482)	0	28,482
Proceeds from borrowing	0	43,000	43,000
Borrowing Costs	(336)	(1,000)	(664)
Interest paid - lease liability	(88)	(82)	5
<b>Funds available from financing activities</b>	<b>(28,905)</b>	<b>41,918</b>	<b>70,823</b>
Net increase/(decrease) in cash and cash equivalents	(6,744)	(33,144)	(26,400)
Cash at beginning of the financial year	140,529	133,785	(6,744)
<b>Cash at end of the financial year</b>	<b>133,785</b>	<b>100,641</b>	<b>(33,144)</b>



# ANNUAL PLAN AND BUDGET

## 2020–2021

### 6.1.1 Operating Activities

Operating activities refer to the cash generated or used in the normal service delivery functions of Council.

The lower cash inflow in 2020-21 is largely due to expected reductions in all revenue categories which can be attributed to the carry-over effects of financial assistance and relief to rate-payers and businesses due to the impact of COVID-19.

### 6.1.2 Investing Activities

The higher cash outflow is attributable to an increase in capital expenditure in 2020-21 which is predominantly related to upgrade and renewable capital expenditure, which is partly offset by an increase in sale of assets over 2019-20.

### 6.1.3 Financing Activities

The net cash from financing activities is positive due to an increase in the anticipated borrowings required for capital projects in 2020-21.

### Cash at the end of Year (\$33.1 million decrease in cash balance)

Overall, total cash is forecast to decrease by \$33.1 million in 2020-21, reflecting the net movements identified above which relate to the increase in capital expenditure and the carry-over effects of COVID-19 on revenue.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 6.2 RECONCILIATION OF OPERATING PERFORMANCE TO CASH FLOW

The following table provides a reconciliation of the operating performance from the Income Statement to the Cash Flow.

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance \$000s
<b>For the year ended 30 June</b>			
Net Surplus/(deficit) from operations	65,378	(18,188)	(83,567)
Add back:			
Depreciation & amortisation	69,997	75,317	5,320
Profit/(loss) on disposal of property, plant and equipment	(23,523)	(1,100)	22,423
Net movement in working capital	21,855	3,372	(18,483)
Cash proceeds	23,939	30,300	6,361
<b>Funds available for Capital</b>	<b>92,268</b>	<b>107,889</b>	<b>15,621</b>
Capital Expenditure	(135,056)	(155,463)	(20,407)
Payments for Investments property	0	0	0
Investments in subsidiaries and trust	(429)	(9,299)	(8,870)
Financing activities	(28,905)	41,918	70,823
<b>Funds used in investing activities</b>	<b>(164,391)</b>	<b>(122,845)</b>	<b>41,546</b>
<b>Net Cash inflow/(outflow)</b>	<b>(6,744)</b>	<b>(33,144)</b>	<b>(26,400)</b>
Bank account (Opening balance)	140,529	133,785	(6,744)
<b>Bank account (Closing balance)</b>	<b>133,785</b>	<b>100,641</b>	<b>(33,144)</b>

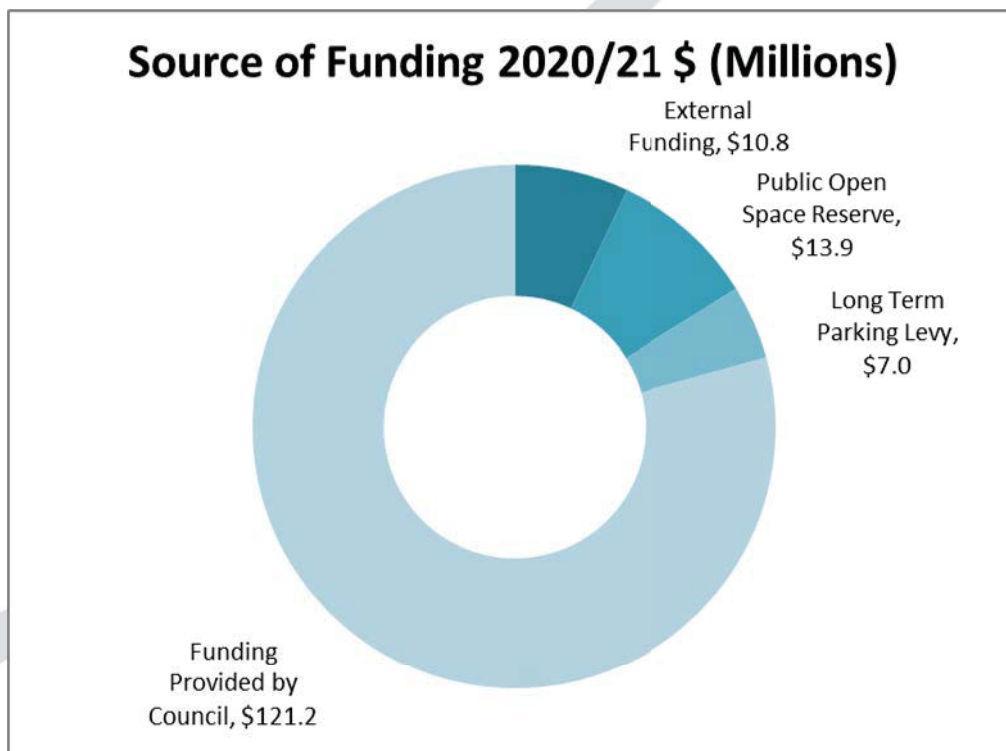
# ANNUAL PLAN AND BUDGET

## 2020–2021

## 7 ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)

This section provides an analysis of the planned Council works expenditure budget for the 2020-21 year and the sources of funding for the budget. It should be noted that maintenance is included as part of the overall review of Council works program but is funded out of the operating budget.

### 7.1 FUNDING SOURCES



#### 7.1.1 External Funding

External funding includes amounts budgeted to be received from external parties for projects including the Exhibition Street Bike Lanes, Kensington Stockyard Precinct Works and Royal Park Tennis Club reconstruction of three courts.

#### 7.1.2 Public Open Space Reserve

The \$13.9 million represents the amount to be allocated from the public open space reserves and will be spent on various open space projects including Southbank Boulevard and Dodds Street and New Climate Adaptation Urban Landscapes.

The public open space reserve is a statutory reserve required to account for developer contributions. The use of the funds is dictated by legislation, ensuring the funds are used to create community public spaces.

# ANNUAL PLAN AND BUDGET 2020–2021

## 7.1.3 Long Term Parking Levy – Capital Projects

The amount of \$7.0 million from Long Term Parking Levy relates to funding provided to improve congestion in the city. In 2020-21 the funds will be used for projects relating to bicycle and streetscape improvements.

## 7.1.4 Funding Provided by Council

During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program.

DRAFT

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 7.2 COUNCIL WORKS

	Total \$'000	Asset Expenditure Types				Total \$'000	Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2020-21</b>										
Property	63,581	4,500	12,725	45,356	1,000	63,581	80	175	20,326	43,000
Plant and Equipment	19,316	10,704	8,612	-	-	19,316	-	-	19,316	-
Infrastructure	72,840	26,892	27,072	6,060	12,816	72,840	16,392	15,058	41,390	-
<b>Total</b>	<b>155,737</b>	<b>42,096</b>	<b>48,409</b>	<b>51,416</b>	<b>13,816</b>	<b>155,737</b>	<b>16,472</b>	<b>15,233</b>	<b>81,032</b>	<b>43,000</b>

	Forecast 2019/20 \$'000s	Budget 2020/21 \$'000s	Change \$'000s	%
<b>Council Works Area</b>				
<b>Maintenance</b>				
Maintenance	13,469	12,793	(676)	(5.0%)
<b>Total Maintenance</b>	<b>13,469</b>	<b>12,793</b>	<b>(676)</b>	<b>(5.0%)</b>
<b>Capital Works</b>				
New Works	46,046	35,148	(10,899)	(23.7%)
Upgrade	16,252	48,649	32,397	199.3%
Renewal	31,826	46,428	14,602	45.9%
Expansion	16,929	9,927	(7,002)	(41.4%)
<b>Total Capital Expenditure</b>	<b>111,053</b>	<b>140,152</b>	<b>29,099</b>	<b>26.2%</b>
<b>Total Council Works Program</b>	<b>124,522</b>	<b>152,945</b>	<b>28,423</b>	<b>22.8%</b>
Carry Forward	26,566	15,585	(10,981)	(41.3%)
<b>Council Works Expenditure</b>	<b>151,088</b>	<b>168,530</b>	<b>17,442</b>	<b>11.5%</b>

A detailed listing of all projects comprising the capital works programme is in Appendix E.

#### Capital Grants

For the 2020-21 year, there are nil for maintenance.

#### Maintenance

For the 2020-21 year, \$12.8 million will be expended on maintenance. The more significant projects include Christmas Decorations (\$2.2 million), Green Our City Strategic Implementation (\$1.3 million), Street Lighting Operational, Maintenance, Repair & Replacement Charges (\$1.15 million), Information Technology maintenance (\$1.0 million) and Street Lighting Upgrade (\$0.9 million).

# ANNUAL PLAN AND BUDGET

## 2020–2021

### **New Works**

For the 2020-21 year, \$35.1 million will be expended on new works. The more significant projects include Business Initiatives (\$10.0 million), Cycle Infrastructure (\$10.0 million), Exhibition Street Bike Lanes (\$6.0 million) and Waste and Resource Recovery Hub Expansion Program (\$2.4 million).

### **Upgrade**

For the 2020-21 year, \$48.6 million will be expended on upgrade of existing assets. This includes \$45.2 million allocated towards the renewal of the Queen Victoria Market and Community Sports Upgrade – Western Pavilion (\$2.6 million).

### **Renewal/Refurbishment**

For the 2020-21 year, \$46.4 million will be expended on renewal/refurbishment of existing assets. The more significant projects include property renewals (\$12.2 million), roadways and footpaths renewal (\$6.9 million), Information Technology renewal (\$5.6 million), parks renewal (\$5.0 million), flood mitigation renewal (\$2.0 million) and drains renewal (\$1.9 million).

### **Expansion**

For the 2020-21 year, \$9.9 million will be expended on expansion of existing assets. This includes Southbank Boulevard (\$12.8 million) and Lady Huntingfield Family and Children's Service Centre (\$1.0 million).

Refer to Appendix E for full details.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 8 ANALYSIS OF BUDGETED FINANCIAL POSITION

This section of the budget report analyses the movements in assets, liabilities and equity between 2019-20 and 2020-21.

#### 8.1 BUDGETED BALANCE SHEET FOR YEAR ENDING 30 JUNE 2021

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance \$000s
<b>Current</b>			
Assets	178,687	142,838	(35,849)
Liabilities	122,045	121,986	(59)
<b>Net Current Assets</b>	<b>56,642</b>	<b>20,851</b>	<b>(35,791)</b>
<b>Non Current</b>			
Assets	4,382,571	4,494,146	111,575
Liabilities	8,588	51,476	42,888
<b>Net Non Current Assets</b>	<b>4,373,983</b>	<b>4,442,670</b>	<b>68,687</b>
<b>NET ASSETS</b>	<b>4,430,625</b>	<b>4,463,522</b>	<b>32,897</b>
<b>Equity</b>			
Accumulated Surplus	2,154,899	2,136,711	(18,188)
Reserves	2,275,725	2,326,810	51,085
<b>Total Equity</b>	<b>4,430,625</b>	<b>4,463,522</b>	<b>32,897</b>

#### Key Assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2021 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- trade creditors to be based on materials and services expenditure and increased capital
- total capital works expenditure of \$140.1 million in the 2020-21 year (excluding maintenance and carry forward from 2019-20).

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 8.1.1 Current Assets

The decrease in current assets is mainly due to a decrease in the cash balance of \$33.4m.

### 8.1.2 Current Liabilities

Current liabilities for 2020-21 (that is, obligations Council must pay within the next year) reduces slightly from the 2019-20 forecast, and will be influenced by the timing of creditor payments.

### 8.1.3 Net Current Assets

The decrease in net current assets, mainly due to lower cash balances, is attributable to the Council meeting its financial obligations/liabilities.

	Actual 2018/19 \$000s	Forecast 2019/20 \$000s	Budget 2020/21 \$000s
<b>Working Capital Ratio</b>			
Definition Current Asset/Current Liabilities	1.77:1	1.45:1	1.17:1

### 8.1.4 Non-Current Assets

The budgeted Balance Sheet shows non-current assets of \$4,494.1 million as at 30 June 2021, which is an increase of \$111.6 million over forecast 2019-20.

The increase in non-current assets is due to the capital works program of \$155.7 million, an increase in investment in subsidiaries and trust, an increase in anticipated revaluation of assets, and a part offset by depreciation. In recent years the revaluation of assets has resulted in higher asset values.

### 8.1.5 Non-Current Liabilities

The increase in non-current liabilities is due to an increase in anticipated borrowings required to fund capital expenditure for 2020-21.



# ANNUAL PLAN AND BUDGET

## 2020–2021

### 9 STRATEGIC RESOURCE PLAN 2020-2024

The Strategic Resource Plan (SRP) identifies the financial and non-financial resources required over the four-year period of 2020-24. The purpose of the strategic resource plan is to ensure adequate resources are available to maintain services at levels established by the Council and to implement the Council Plan priorities.

The four year SRP has been prepared in accordance with the requirements of the *Local Government Act 1989*. The Act requires that the Council prepare and approve a four year Council Plan, including the SRP. The SRP includes a four year financial estimate that comprises the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cashflows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

The SRP is revised annually as part of the Annual Plan and Budget process and projects out on a four year basis the financial resources estimated to be available to deliver the Council Plan and ongoing services to the community.

#### The economic environment and key financial assumptions

The SRP is prepared and revised annually based on the latest economic and financial information at the time of preparing the plan. As economic and financial variables change over time the plan is adjusted accordingly to take into account of these movements.

The key financial assumptions underpinning the SRP are detailed in the table below:

Measure	Strategic Resource Plan				
	Budget 2019/20	Budget 2020/21	2021/22	2022/23	2023/24
Rate increase	2.50%	0.00%	2.00%	2.00%	2.00%
CPI*	1.80%	2.00%	2.00%	2.00%	2.00%
Total Revenue (Excl net asset sales)	4.11%	-13.41%	12.51%	9.25%	6.98%
Total Cost increase	3.93%	2.11%	1.51%	4.94%	5.73%
Investments Returns (Cash)	1.27%	0.81%	0.88%	1.13%	1.38%

\*CPI Source: <https://www.dtf.vic.gov.au/state-financial-data-sets/macroeconomic-indicators> (State Government)

The SRP has been developed through a rigorous process and is based on the following key information:

- Audited financial statements as at 30 June 2019
- Proposed 2020-21 Annual Plan and Budget
- Assumptions about changes in future income and expenditure associated with meeting current levels of services
- Economic and financial indicators based on external sources.

The financial projections included in the SRP have been developed using a contemporary approach to financial statements which links the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity,

# ANNUAL PLAN AND BUDGET

## 2020–2021

Statement of Cashflows, Statement of Capital Works, Statement of Human Resources, Statement of Planned Human Resources and Summary of Planned Capital Works Expenditure.

### Key Objectives of the Strategic Resource Plan

The key objectives which underpin the SRP include:

- Long Term Financial Sustainability – Over the four year plan it is expected to sustain its solid financial position through a commitment to prudent financial management and maintaining long term underlying surpluses.
- Asset Management – Infrastructure assets will exceed \$4.0 billion and represent the single biggest asset group in Council's control. Recognising the need to ensure adequate financial provision is made to maintain assets at appropriate service levels in a growing municipality, the plan includes provision for an increase in the Capital Works Program.
- Rating Strategy – over the period of the Strategic Resource Plan, commencing 2019-20, a modest increase in rates is planned (except for 2020-21 where a rate cap freeze will apply) reflecting expected general cost increases and growth in service demand across the municipality. The Victorian Government policy on rates capping commenced from 2016-17. Council expects development to continue across the municipality which will contribute to an increasing rate revenue base.
- Improve accessibility to the city.
- Monitor the investment portfolio and update strategies to ensure target returns are achieved over the long term.

The Council recognises the need for long term financial planning and has committed to updating the 10 Year Financial Plan. The plan will incorporate the objectives outlined and ensure continued long term financial sustainability of Council while providing sufficient funding for future services and infrastructure to the community.

### Four-year Council Financial Plan

In preparing the SRP, the Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

# ANNUAL PLAN AND BUDGET

## 2020–2021

Measure	Budget	Budget	Strategic Resource Plan		
	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Key Financial Indicators</b>					
Underlying Surplus/(deficit)	15,036	(57,365)	(13,627)	5,333	11,848
Total Revenue (Exc Capital Grants & Contributions)	468,588	405,753	456,504	498,711	533,520
Total Operating Expenditure	453,552	463,118	470,131	493,378	521,672
Gross Capital Expenditure	165,945	155,737	171,328	181,216	147,633
Cash Inflow/(outflow)	16,547	(33,144)	(6,924)	(346)	(4,004)
Cash Assets	106,694	100,641	93,717	93,371	89,367
Borrowings	28,500	43,000	131,000	190,000	200,000

# ANNUAL PLAN AND BUDGET

## 2020–2021

## 10 VALUATION

### 10.1 VALUATION BY CLASS OF LAND

From 1 July 2018, the State Government centralised all statutory valuations under the Valuer General Victoria (VGV) and introduced annual general valuations for rating and taxing purposes.

The VGV is currently auditing the 2020 General Valuation Return. Any amendments which increase rateable valuations may require Council to adjust the residential and/or the non-residential rate in the dollar. Once the audit is complete, the VGV will recommend to the Minister to issue a generally true and correct certificate for the 2020 General Valuation.

The forecast valuation totals of the various land classes for 2020-21 are as follows:

City Of Melbourne Valuations 2020-21				
Class of Land	Number of Assessments	Net Annual Value	Site Value	Capital Improved Value
		\$	\$	\$
Residential	101,719	3,121,700,750	18,766,447,183	62,136,363,000
Non-Residential	21,425	4,009,239,819	24,248,823,532	68,778,620,600
<b>Total Rateable (General Rates)</b>	<b>123,144</b>	<b>7,130,940,569</b>	<b>43,015,270,715</b>	<b>130,914,983,600</b>
Exempt	1,482	997,556,190	9,656,221,380	16,255,047,470
Cultural & Recreational Lands	42	60,675,320	214,399,100	1,189,837,600
<b>Total for all Classes of Land</b>	<b>124,668</b>	<b>8,189,172,079</b>	<b>52,885,891,195</b>	<b>148,359,868,670</b>

The 2020 General Valuation resulted in an overall change in the total Net Annual Value (NAV) from \$7.9 billion to \$8.2 billion for all properties in the municipality irrespective of rateable status. This represents an overall change of 3.7%.

The total NAV for rateable properties (general rates) has changed from \$6.9 billion to \$7.1 billion. This represents a change of 3.7%.

Overall non-residential NAV has changed by 2.1%, whilst residential NAV has changed by 5.9%.

Supplementary valuations will continue to be undertaken throughout the year and returned as they occur.

Supplementary valuations reflect new properties that come on line during the financial year as developments are completed.

### 10.2 CULTURAL AND RECREATIONAL LANDS

In accordance with section 4 of the *Cultural and Recreational Lands Act 1963*, Council is required to determine that a charge in lieu of rates identified in the table on the following page below in respect to recreational lands having regard to the services provided by the Council in relation to such lands and having regard to the benefit to the community derived from such recreational lands.

# ANNUAL PLAN AND BUDGET

## 2020-2021

Cultural & Recreational Lands 2020-21			Rates Charged Per C. & R. L. Act (1963) \$
Assessment # Number	Address / Description		
13295	23 Fogarty Street, NORTH MELBOURNE VIC 3051		4,171
13313	33 Fogarty Street, NORTH MELBOURNE VIC 3051		2,503
13373	Melbourne Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004		1,112
13376	Melbourne University Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004		1,043
13379	Banks Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004		2,433
13388	Mercantile Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004		2,015
13391	Richmond Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004		1,112
13392	Yarra Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004		973
14083	North Park Tennis Club, Royal Park, Flemington Road, PARKVILLE VIC 3052		418
14657	Melbourne Park, Batman Avenue, MELBOURNE VIC 3004		48,665
18077	Corp. Box 500 Epsom Road, FLEMINGTON VIC 3031		31,284
18275	Track Manager Residence. 500 Epsom Road, FLEMINGTON VIC 3031		554
18285	Race Course, 500 Epsom Road, FLEMINGTON VIC 3031		90,374
18331	Residence, 500 Epsom Road, FLEMINGTON VIC 3031		554
18907	Pavilion Members Stand, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002		2,086
18913	Corp. Box MCG, 120 Brunton Avenue, JOLIMONT VIC 3002		24,332
18926	Restaurant MCG, 120 Brunton Avenue, JOLIMONT VIC 3002		3,475
18928	Great Southern Stand Offices, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002		69,524
18935	MCG, 120 Brunton Avenue, JOLIMONT VIC 3002		52,144
18938	TAB, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002		694
23033	Richmond Cricket Club, Punt Road, JOLIMONT VIC 3002		4,171
23068	Punt Road Oval, Punt Road, JOLIMONT VIC 3002		4,518
23865	House Smithfield Road, FLEMINGTON VIC 3031		835
24948	Carlton Gardens Tennis Club, Carlton Gardens North, Nicholson Street, CARLTON VIC 3053		555
25221	Princes Park Bowling Club, Princes Park, 109 Bowen Crescent, CARLTON NORTH VIC 3054		1,737
25257	Part Visy Park, Royal Parade, CARLTON NORTH VIC 3054		4,518
25284	Corp. Box/Office, Royal Parade, CARLTON NORTH VIC 3054		3,822
25308	Visy Park, Royal Parade, CARLTON NORTH VIC 3054		13,209
26623	Parkville Tennis Club, 151-153 Royal Parade, PARKVILLE VIC 3052		555
36880	Princes Hill Tennis Club, Princes Park, 121 Princes Park Drive, CARLTON NORTH VIC 3054		694
39534	City of Melbourne Bowls Club Inc., Flagstaff Gardens, Dudley Street, WEST MELBOURNE VIC 3003		2,225
40376	Melbourne Grammar School Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004		1,320
41246	Block A-C, 400 Epsom Road, FLEMINGTON VIC 3031		23,432
42507	Corp. Box Rod Laver Arena, Melbourne Park, Batman Avenue, MELBOURNE VIC 3004		10,429
57827	Part Ground MCG, 120 Brunton Avenue, JOLIMONT VIC 3002		2,780
59538	Royal Park Tennis Club, Royal Park, 333 The Avenue, PARKVILLE VIC 3052		1,946
73387	Part Westpac Centre, Olympic Park, 10 Olympic Boulevard, MELBOURNE VIC 3004		16,685
77359	Melbourne Showgrounds, 276-318 Epsom Road, FLEMINGTON VIC 3032		9,732
77363	North Melbourne Recreation Reserve, 204-206 Arden Street, NORTH MELBOURNE VIC 3051		349
77364	Excess Land Punt Road Oval, Punt Road, JOLIMONT VIC 3002		349
88565	Flemington - Kensington Bowls Club, 407-411 Racecourse Road, KENSINGTON VIC 3031		2,326
90101	120 Todd Road, FISHERMANS BEND VIC 3207		5,204
<b>Total Rates - Cultural &amp; Recreational Lands</b>			<b>450,857</b>

# ANNUAL PLAN AND BUDGET 2020–2021

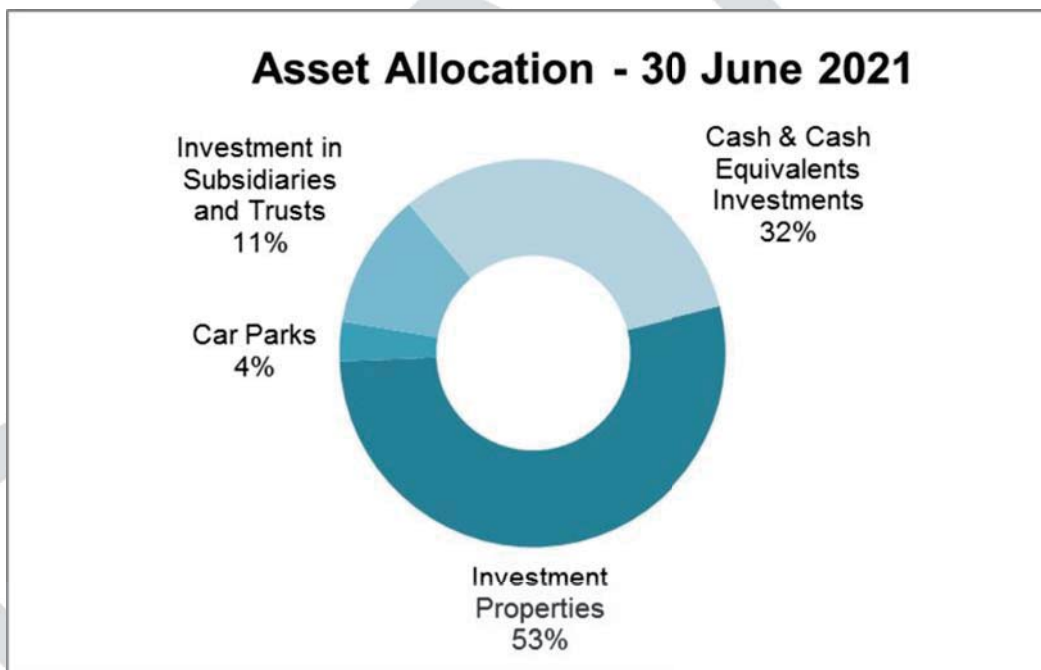
## 11 INVESTMENT STRATEGY

### 11.1 STRATEGY DEVELOPMENT

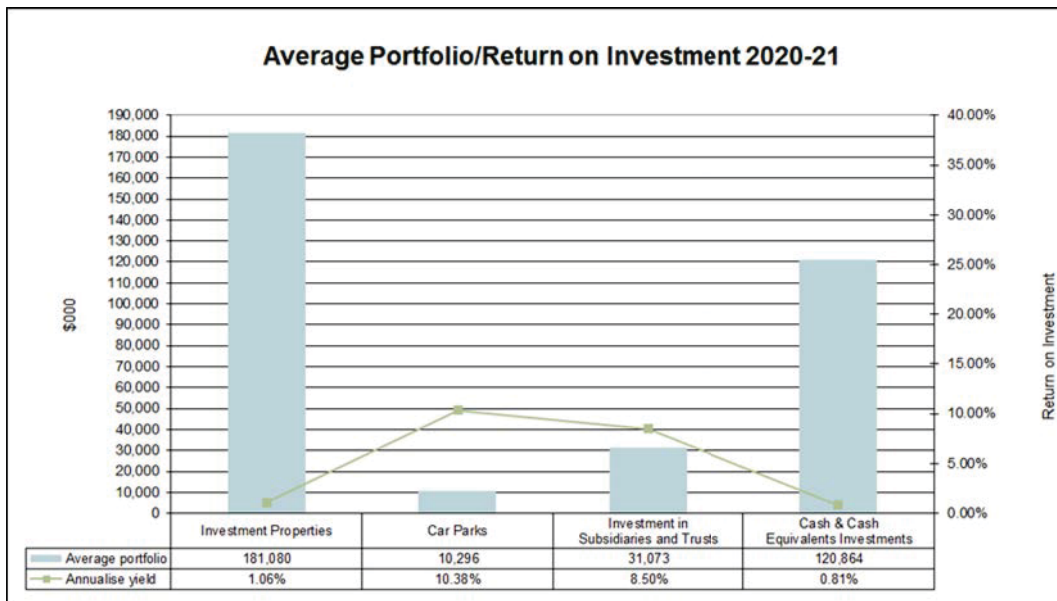
The Council maintains an investment portfolio of cash investments, property holdings, car parks and shares in subsidiary and associated companies. Investments are broadly defined to include those assets that are held for investment purpose to produce income for Council.

The investment portfolio is projected to total \$313.6 million as at 30 June 2021. The investment portfolio is expected to yield an annual cash income to Council of approximately \$6.6 million. The portfolio is invested in accordance with Council's investment policy.

The profile of the investment portfolio and the returns are expressed in the following charts.



# ANNUAL PLAN AND BUDGET 2020–2021



## 11.2 KEY TARGETS

The investment portfolio strategy and policy have previously been reviewed by the administration and independent external advisors. The following targets were developed:

- The total return objective of the portfolio is the average 10 year government bond rate + 3.00 per cent per annum measured over a rolling five year period. Based on the average 10 year government rate at 29 April 2020 (2.27%) this equates to total return target of 5.27%

## 11.3 KEY INFLUENCES FOR 2020-21

COVID-19 will have adverse impacts on Council's return on investments for 2020-21.

### 11.3.1 Cash

- The cash balance is forecast at \$134.4 million as at 30 June 2021 and projected to finish the financial year in 2020-21 at \$100.9 million.
- The cash investments are forecast to return \$0.9 million in 2020-21.

### 11.3.2 Subsidiaries

- Council's investment in subsidiaries and trusts is budget to increase in 2020-21 and combined with the COVID-19 impact this will reduce the overall return on investment.

### 11.3.3 Car Parks

- Budgeted returns for car parks reflect improved COVID-19 conditions in the second half of 2020-21 as traffic returns to the city.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 11.3.4 Investment Properties

- It is expected that income from investment properties will decline in 2020-21 as a result of rent relief issued in relation to the COVID-19 pandemic and subsequent market recovery period

Table 1 provides a summary of the changes in the return of investment. For property investment the amounts only represent the net income/rental return from the properties and do not include capital growth.

**Table 1**

Source	Forecast 2019-20 \$000s	Budget 2020-21 \$000s	Variance \$000s
<b>Interest Income</b>	2,170	979	(1,191)
<b>Inter Company Revenue</b>			
- Subsidiaries	3,623	2,640	(983)
<b>Property Investments</b>			
- Car Parks (Net)	841	1,069	228
- Property Rentals (Net)	1,958	1,918	(40)
<b>TOTAL</b>	<b>8,592</b>	<b>6,606</b>	<b>(1,986)</b>

The key influences described above are expected to result in the investment portfolio contributing \$6.6 million to Council's net income. The value of these investments and returns are included in the proposed budget for 2020-21.

Table 2 is a summary of the return on investments for each asset class for Council. Yearly valuation for investment properties and car parks were not available at the time for this report and will be undertaken at the end of the financial year. The valuation undertaken in 2019-20 was applied to the beginning value of 2020-21. The reduction in the valuation of Investment Properties (\$28.2 million) is due to a payment to City of Melbourne for the land value for the site of the East Tower as part of the Munro Project.

**Table 2**

	Beginning 2020-21 \$000s	End 2020-21 \$000s	Net Income- Budget 20-21 \$000s	Return on Investment Budget 20-21
Investment properties (excluding car parks)	195,180	166,980	1,918	1.06%
Car parks	10,296	10,296	1,069	10.38%
Investment in Subsidiary and Trust	26,785	35,361	2,640	8.50%
Cash & Cash Equivalents Investments	134,352	100,940	979	0.81%
<b>TOTAL INVESTMENT PORTFOLIO</b>	<b>366,613</b>	<b>313,577</b>	<b>6,606</b>	<b>1.94%</b>



# ANNUAL PLAN AND BUDGET

## 2020–2021

### 12 BORROWINGS

#### 12.1 BORROWING FACILITY & STRATEGY

Council has a loan facility in place as at 1 July 2020. The ANZ loan facility in place has a maximum drawdown of \$75 million. The loan facility will only be drawn upon on an 'as needs basis' to meet capital work requirements. Only when the loan facility is drawn down is it classified as a loan and interest is payable. It is budgeted \$43 million of the loan will be drawn down by 30 June 2021.

The other facility, the Clean Energy Finance Corporation (CEFC) which had a balance of \$28.5 million was fully paid from cash surplus on October 2019. The purpose of the CEFC facility was to use funding to accelerate sustainability initiatives such as the energy efficient street light renewal project.

Council is in the process of further developing its borrowing strategy for the medium to long term capital work requirements.

Table 1

	2019-20 Forecast \$000s	2020-21 Budget \$000s
Amount borrowed as at 30 June of the prior year	28,500	-
Amount proposed to be borrowed	-	43,000
Amount projected to be redeemed	28,500	-
Amount of borrowings as at 30 June	-	43,000

Table 2

Year	New Borrowings Up to \$000s	Principal Paid Up to \$000s	Interest Paid \$000s	Balance End of Year \$000s
2020-21	43,000	0	1,000	43,000
2021-22	88,000	0	1,224	131,000
2022-23	59,000	0	1,818	190,000
2023-24	10,000	0	3,724	200,000

# ANNUAL PLAN AND BUDGET

## 2020–2021

### 12.2 Lease Liability

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast 2019/20 \$	Budget 2020/21 \$
<b>Right-of-use assets</b>		
Property	5,106	5,092
Vehicles	345	330
<b>Total right-of-use assets</b>	5,451	5,422
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Property/Land and buildings	1,435	1,426
Vehicles/Plant and equipment	200	200
<b>Total current lease liabilities</b>	1,635	1,626
<b>Non-current lease liabilities</b>		
Property/Land and buildings	3,671	3,666
Vehicles/Plant and equipment	145	130
<b>Total non-current lease liabilities</b>	3,816	3,796
<b>Total lease liabilities</b>	5,451	5,422

# **ANNUAL PLAN AND BUDGET 2020–2021**

## **APPENDIX A – BUDGET STATEMENTS**

**INCOME STATEMENT**

**COMPREHENSIVE INCOME STATEMENT**

**BALANCE SHEET**

**STATEMENT OF CASH FLOWS**

**RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS**

**STATEMENT OF CAPITAL WORKS**

**SOURCES OF FUNDING – OPERATING**

**SOURCES OF FUNDING - WORKS**

**DRAFT**

# ANNUAL PLAN AND BUDGET

## 2020-2021

### INCOME STATEMENT AS AT 30 JUNE 2021

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance	
			\$000s	%
<b>Income</b>				
Rates and charges	301,516	309,251	7,735	2.6%
Statutory fees and fines				
Parking fines	36,867	15,815	(21,050)	(57.1%)
Other statutory fees and fines	13,925	13,203	(722)	(5.2%)
User fees				
Parking fees	43,075	28,663	(14,412)	(33.5%)
Other user fees	21,225	7,114	(14,110)	(66.5%)
Grants - operating	20,977	15,025	(5,951)	(28.4%)
Grants - capital	28,152	16,472	(11,680)	(41.5%)
Contributions - monetary	34,624	24,830	(9,795)	(28.3%)
Net gain on disposal of property, infrastructure, plant and equipment	23,523	1,100	(22,423)	(95.3%)
Other income	17,880	13,457	(4,423)	(24.7%)
<b>Total Income</b>	<b>541,762</b>	<b>444,930</b>	<b>(96,833)</b>	<b>(17.9%)</b>
<b>Expenses</b>				
Employee benefit expense	169,906	165,908	(3,998)	(2.4%)
Materials and services	186,435	176,488	(9,949)	(5.3%)
Bad and doubtful debts	12,147	9,812	(2,335)	(19.2%)
Depreciation and amortisation	59,369	61,959	2,591	4.4%
Amortisations - intangible assets	10,628	13,357	2,729	25.7%
Amortisation - right of use assets	1,853	1,729	(124)	(6.7%)
Borrowing Costs	336	1,000	664	197.8%
Finance Costs - Lease	88	82	(5)	(5.8%)
Other expenses	6,514	7,565	1,053	16.2%
Grants and contributions	29,109	25,217	(3,892)	(13.4%)
<b>Total Expenses</b>	<b>476,384</b>	<b>463,118</b>	<b>13,266</b>	<b>2.8%</b>
<b>Surplus For The Year</b>	<b>65,378</b>	<b>(18,188)</b>	<b>(83,567)</b>	<b>(127.8%)</b>
less Capital Contributions	(59,914)	(39,177)	20,737	(34.6%)
<b>Underlying Surplus/(Deficit)</b>	<b>5,464</b>	<b>(57,365)</b>	<b>(62,829)</b>	<b>(1149.9%)</b>

# ANNUAL PLAN AND BUDGET

## 2020-2021

### COMPREHENSIVE INCOME STATEMENT AS AT 30 JUNE 2021

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance \$000s	%
<b>Income</b>				
Rates and charges	301,516	309,251	7,735	2.6%
Statutory fees and fines				
Parking fines	36,867	15,815	(21,050)	(57.1%)
Other statutory fees and fines	13,925	13,203	(722)	(5.2%)
User fees				
Parking fees	43,075	28,663	(14,412)	(33.5%)
Other user fees	21,225	7,114	(14,110)	(66.5%)
Grants - operating	20,977	15,025	(5,951)	(28.4%)
Grants - capital	28,152	16,472	(11,680)	(41.5%)
Contributions - monetary	34,624	24,830	(9,795)	(28.3%)
Net gain on disposal of property, infrastructure, plant and equipment	23,523	1,100	(22,423)	(95.3%)
Other income	17,880	13,457	(4,423)	(24.7%)
<b>Total Income</b>	<b>541,762</b>	<b>444,930</b>	<b>(96,833)</b>	<b>(17.9%)</b>
<b>Expenses</b>				
Employee benefit expense	169,906	165,908	(3,998)	(2.4%)
Materials and services	186,435	176,488	(9,949)	(5.3%)
Bad and doubtful debts	12,147	9,812	(2,335)	(19.2%)
Depreciation	59,369	61,959	2,591	4.4%
Amortisations - intangible assets	10,628	13,357	2,729	25.7%
Amortisation - right of use assets	1,853	1,729	(124)	(6.7%)
Borrowing Costs	336	1,000	664	197.8%
Finance Costs - Lease	88	82	(5)	(5.8%)
Other expenses	6,514	7,565	1,053	16.2%
Grants and contributions	29,109	25,217	(3,892)	(13.4%)
<b>Total Expenses</b>	<b>476,384</b>	<b>463,118</b>	<b>13,266</b>	<b>2.8%</b>
<b>Surplus For The Year</b>	<b>65,378</b>	<b>(18,188)</b>	<b>(83,567)</b>	<b>(127.8%)</b>
<b>Other Comprehensive Income</b>				
Net asset revaluation increment	39,296	51,085	11,789	30.0%
<b>Total Other Comprehensive Income</b>	<b>39,296</b>	<b>51,085</b>	<b>11,789</b>	<b>30.0%</b>
<b>Total Comprehensive Result</b>	<b>104,674</b>	<b>32,897</b>	<b>(71,778)</b>	<b>(68.6%)</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### BALANCE SHEET AS AT 30 JUNE 2021

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance \$000s
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	133,785	100,641	(33,144)
Trade and other receivables	42,578	40,582	(1,996)
Other current financial assets	0	0	0
Other current assets	2,324	1,615	(710)
<b>Total Current Assets</b>	<b>178,687</b>	<b>142,838</b>	<b>(35,849)</b>
<b>Non Current Assets</b>			
Investment in subsidiaries and trust	26,785	36,084	9,299
Property, infrastructure, plant and equipment	4,075,162	4,176,644	101,482
Investment property	205,476	205,476	0
Intangible assets	36,732	37,555	823
Right of Use Asset	5,451	5,422	(29)
Other financial assets	32,965	32,965	0
<b>Total Non Current Assets</b>	<b>4,382,571</b>	<b>4,494,146</b>	<b>111,575</b>
<b>TOTAL ASSETS</b>	<b>4,561,258</b>	<b>4,636,984</b>	<b>75,726</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade and other payables	68,051	68,507	456
Trust funds and Deposit	16,678	17,012	334
Provisions	35,680	34,841	(840)
Lease Liability	1,635	1,626	(9)
<b>Total Current Liabilities</b>	<b>122,045</b>	<b>121,986</b>	<b>(59)</b>
<b>Non Current Liabilities</b>			
Provisions	3,908	3,816	(92)
Interest-bearing loans and borrowing	0	43,000	43,000
Trust funds and Deposit	865	865	0
Lease Liability	3,815	3,795	(20)
<b>Total Non Current Liabilities</b>	<b>8,588</b>	<b>51,476</b>	<b>42,888</b>
<b>TOTAL LIABILITIES</b>	<b>130,633</b>	<b>173,462</b>	<b>42,829</b>
<b>NET ASSETS</b>	<b>4,430,625</b>	<b>4,463,522</b>	<b>32,897</b>
<b>Equity</b>			
Accumulated surplus	2,154,899	2,136,711	(18,188)
Reserves	2,275,725	2,326,810	51,085
<b>TOTAL EQUITY</b>	<b>4,430,625</b>	<b>4,463,522</b>	<b>32,897</b>

# ANNUAL PLAN AND BUDGET

## 2020-2021

### STATEMENT OF CASH FLOWS FOR YEAR ENDED 30 JUNE 2021

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance \$000s
<b>Cash Flows from Operating Activities</b>			
Rates and charges	301,516	309,251	7,735
Statutory fees and fines	59,629	30,016	(29,613)
User fees	73,137	36,775	(36,362)
Grants - Operating	20,977	15,025	(5,951)
Grants - Capital	28,152	16,472	(11,680)
Contributions - Monetary	34,624	24,830	(9,795)
Interest received	2,170	979	(1,191)
Dividends received	2,729	2,770	41
Other receipts	14,239	10,751	(3,488)
Employee cost	(169,116)	(166,839)	2,277
Materials and services	(196,873)	(186,117)	10,756
Other payments	(36,695)	(33,523)	3,172
Short-term, low value and variable lease payments	(781)	(989)	(208)
<b>Net Cash provided by/(used in) operating activities</b>	<b>133,708</b>	<b>59,401</b>	<b>(74,307)</b>
<b>Cash Flows from Investing Activities</b>			
Payments for property, infrastructure, plant and equipment	(135,056)	(155,463)	(20,407)
Payments for Investments property	0	0	0
Investments in subsidiaries and trust	(429)	(9,299)	(8,870)
Proceeds from Sale of property, infrastructure, plant and equipment	23,939	30,300	6,361
<b>Net Cash provided by/(used in) investing activities</b>	<b>(111,547)</b>	<b>(134,462)</b>	<b>(22,915)</b>
<b>Cash Flows from Financing Activities</b>			
Proceeds from borrowing/Repayments of borrowing	(28,482)	43,000	71,482
Borrowing Costs	(336)	(1,000)	(664)
Interest paid - lease liability	(88)	(82)	5
<b>Net Cash provided by/(used in) financing activities</b>	<b>(28,905)</b>	<b>41,918</b>	<b>70,823</b>
Net increase/(decrease) in cash and cash equivalents	(6,744)	(33,144)	(26,400)
Cash and cash equivalents at beginning of the financial year	140,529	133,785	(6,744)
<b>Cash and cash equivalents at end of the financial year</b>	<b>133,785</b>	<b>100,641</b>	<b>(33,144)</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS FOR THE YEAR ENDING 30 JUNE 2021

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance \$000s
Net Surplus/(deficit) from operations	65,378	(18,188)	(83,567)
Add back:			
Depreciation & amortisation	69,997	75,317	5,320
Profit/(loss) on disposal of property, plant and equipment	(23,523)	(1,100)	22,423
Net movement in working capital	21,855	3,372	(18,483)
<b>Funds available from investing activities</b>	<b>133,708</b>	<b>59,401</b>	<b>(74,307)</b>
Capital Expenditure	(135,056)	(155,463)	(20,407)
Payments for Investments property	0	0	0
Investments in subsidiaries and trust	(429)	(9,299)	(8,870)
Proceeds from asset sale	23,939	30,300	6,361
<b>Funds used in investing activities</b>	<b>(111,547)</b>	<b>(134,462)</b>	<b>(22,915)</b>
Proceeds from borrowing	0	43,000	43,000
Repayment of borrowing	(28,482)	0	28,482
Borrowing Costs	(336)	(1,000)	(664)
Interest paid - lease liability	(88)	(82)	5
<b>Net Cash provided by Financing Activities</b>	<b>(28,905)</b>	<b>41,918</b>	<b>70,823</b>
<b>Net Cash inflow/(outflow)</b>	<b>(6,744)</b>	<b>(33,144)</b>	<b>(26,400)</b>
Bank account (Opening balance)	140,529	133,785	(6,744)
<b>Bank account Closing balance)</b>	<b>133,785</b>	<b>100,641</b>	<b>(33,144)</b>



# ANNUAL PLAN AND BUDGET

## 2020–2021

### STATEMENT OF CAPITAL WORKS

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Change	
			\$000s	%
<b>Council Works Area</b>				
Maintenance	13,469	12,793	(676)	(5.0%)
Capital Works	111,053	140,152	29,099	26.2%
Carry forward capital*	26,566	15,585	(10,981)	(41.3%)
<b>Capital Works Expenditure</b>	<b>151,088</b>	<b>168,530</b>	<b>17,442</b>	<b>11.5%</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

\*Estimated Carry forward

	Budget 2019-20 \$'000
<b>Property</b>	
Land	0
Land improvements	0
Buildings	725
Building improvements	2,032
Leasehold improvements	0
Heritage buildings	2,658
<b>Total Property</b>	<b>5,415</b>
<b>Plant and equipment</b>	
Plant & Equipment	0
Fixtures, Fittings & Furniture	0
Computers and telecommunications	0
Heritage plant and equipment	0
Library books	0
<b>Total plant and equipment</b>	<b>0</b>
<b>Infrastructure</b>	
Roads	1,183
Bridges	157
Footpaths and cycleways	400
Drainage	0
Recreational, leisure & community facilities	242
Waste management	0
Parks, open space & streetscapes	8,188
Aerodromes	0
Off street car parks	0
Other Structures	0
<b>Total infrastructure</b>	<b>10,170</b>
<b>Total capital works</b>	<b>15,585</b>
<b>Represented by:</b>	
New asset expenditure	6,948
Asset renewal expenditure	1,981
Asset upgrade expenditure	2,767
Asset expansion expenditure	3,889
<b>Total capital works expenditure</b>	<b>15,585</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### SOURCES OF FUNDING – OPERATING

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance \$'000
<b>Operating Recurrent</b>			
<b>Federal</b>			
Ageing & Disabilities	2,438	2,568	130
Child Care Subsidies	1,593	972	(621)
Immunization Grants	27	27	0
<b>Total Federal</b>	<b>4,059</b>	<b>3,568</b>	<b>(491)</b>
<b>State</b>			
Arts Programs	542	544	2
Events Melbourne	150	150	0
Family & Children Service	1,655	1,620	(35)
Immunisation Grants	80	80	0
School traffic Compliance	155	148	(7)
Melbourne Metro	368	304	(65)
Street Cleaning	166	170	4
Ageing & Disabilities	995	851	(145)
CRO Grants (Chief Resilience Officer)	281	0	(281)
Library Services	1,008	1,025	17
Victorian Grants Commission	2,830	2,901	71
<b>Total State</b>	<b>8,230</b>	<b>7,791</b>	<b>-439</b>
<b>Total Operation Recurrent</b>	<b>12,289</b>	<b>11,359</b>	<b>(930)</b>
<b>Operating Non-Recurrent</b>			
<b>State</b>			
Communities	169	65	(104)
Waste Management	247	0	(247)
Western Tunnel	712	243	(470)
COVID Clearing	8,900	4,000	(4,900)
Others	122	0	(122)
<b>Total State Non- Recurrent</b>	<b>10,149</b>	<b>4,308</b>	<b>(5,842)</b>
<b>Contributions</b>			
Resilience	260	523	263
Events Melbourne	898	630	(269)
Others	242	331	89
<b>Total Contribution Non-Recurrent</b>	<b>1,400</b>	<b>1,483</b>	<b>83</b>
<b>Total Operating Non-Recurrent</b>	<b>11,550</b>	<b>5,791</b>	<b>(5,759)</b>
<b>Total Operating Sources of Funding</b>	<b>23,838</b>	<b>17,150</b>	<b>(6,688)</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### SOURCES OF FUNDING – COUNCIL WORKS

	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance \$'000
<b>Recurrent</b>			
<b>Federal</b>			
Roads to Recovery	469	469	0
<b>Total Recurrent Federal</b>	<b>469</b>	<b>469</b>	<b>0</b>
<b>State</b>			
Parking Levy	7,000	7,000	0
Victoria Grants Commission	790	673	(116)
<b>Total Recurrent State</b>	<b>7,790</b>	<b>7,673</b>	<b>(116)</b>
<b>Contributions</b>			
Public Open Spaces	30,000	21,400	(8,600)
<b>Total Recurrent Contributions</b>	<b>30,000</b>	<b>21,400</b>	<b>(8,600)</b>
<b>Total Recurrent Capital Funding</b>	<b>38,258</b>	<b>29,542</b>	<b>(8,716)</b>
<b>Non-Recurrent</b>			
<b>State</b>			
CBD Security Measurements	18,369	0	(18,369)
Community and Arts	1,525	580	(945)
Infrastructure	0	1,850	1,850
Waste	0	1,400	1,400
Climate changes and City Greening	0	4,500	4,500
<b>Total Non-Recurrent State</b>	<b>19,894</b>	<b>8,330</b>	<b>(18,369)</b>
<b>Contributions</b>			
Civil Infrastructure	500	0	(500)
Transport Strategy	0	1,000	1,000
Community Properties	90	305	215
Developer Contributions	1,022	0	(1,022)
Others	150	0	(150)
<b>Total Non-Recurrent Contributions</b>	<b>1,762</b>	<b>1,305</b>	<b>(457)</b>
<b>Total Non-Recurrent Capital Funding</b>	<b>21,656</b>	<b>9,635</b>	<b>(12,021)</b>
<b>Total Work Source of Funding</b>	<b>59,914</b>	<b>39,177</b>	<b>(20,737)</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### APPENDIX B – STATUTORY DISCLOSURES

Section 127 and 158 of the Local Government Act 1989.

Part 3 of the Local Government (Planning and reporting) Regulations 2014.

#### 1 STANDARD STATEMENTS

The standard statements as requested by the Local Government (Finance and Reporting) Regulations 2014 are provided in Appendix A.

#### 2 RATES AND CHARGES

The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2019-20 cents/\$NAV	2020-21 cents/\$NAV	Change
General rate for rateable residential properties	4.11270	<b>4.1084</b>	-0.1%
General rate for rateable non-residential properties	4.4925	<b>4.4159</b>	-1.7%

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated amount to be raised general rates, compared with previous year.

Type or class of land	2019-20 \$	2020-21 \$	Change
Residential	121,238,136	128,251,954	5.8%
Non-Residential	176,399,781	177,044,022	0.4%
<b>Total amount to be raised by general rates</b>	<b>297, 637,918</b>	<b>305, 295,976</b>	<b>2.6%</b>
Cultural and recreational	450,857	450,857	0.0%
Other rates	1,382,127	3,582,200	159.2%
<b>Total amount to be raised by all rates</b>	<b>299, 470,902</b>	<b>309, 329,033</b>	<b>3.3%</b>

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with previous financial year.

Type or class of land	2019-20 Number	2020-21 Number	Change
Residential	96,865	101,719	5.0%
Non-Residential	21,750	21,425	-1.5%
Exempt	1,541	1,482	-3.8%
Cultural and recreational	42	42	0.0%
<b>Total number of assessments</b>	<b>120, 198</b>	<b>124, 668</b>	<b>3.7%</b>

The basis of valuation to be used is the Net Annual Value (NAV).

The estimated total value of each type or class of land, and the estimated total value of land compared to previous financial year.

# ANNUAL PLAN AND BUDGET

## 2020–2021

### Fair Go Rates System Compliance

	2019-20	2020-21
Annualised previous years rates	\$ 290,382,606	\$ 305,299,333
Number of rateable properties	118,615	123,144
Base average rate	\$ 2,448.11	\$ 2,479.21
Maximum rate increase	2.50%	2.00%
Capped average rate	\$ 2,509.31	\$ 2,528.79
Maximum general rates	\$ 297,642,172	\$ 311,405,320
Budget general rates	\$ <b>297,637,918</b>	\$ <b>305,295,976</b>

Any significant changes that may affect estimate amount

The City of Melbourne does not propose to levy any rates or charges under the following sections of the Act:

- Section 159 – Municipal charge
- Section 162 – Service rate and service charge
- Section 163 – Special rate and special charge.

There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- Amendments to the General Valuation return as a result of the Valuer General Victoria audit;
- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation objections & appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes commercial land and vice versa.

### 3 DIFFERENTIAL RATES

#### Rates to be levied

The rate and amount of rates payable in relation to land in each differential category are:

- A general rate of 4.1084 cents in the dollar of NAV for all rateable residential properties
- A general rate of 4.4159 cents in the dollar of NAV for all rateable non-residential properties

# ANNUAL PLAN AND BUDGET

## 2020–2021

Each differential rate will be determined by multiplying the Net Annual Value of each rateable land (categorised by the characteristics described below) by the relevant rates indicated above.

### Residential land

Residential land is any land, which is:

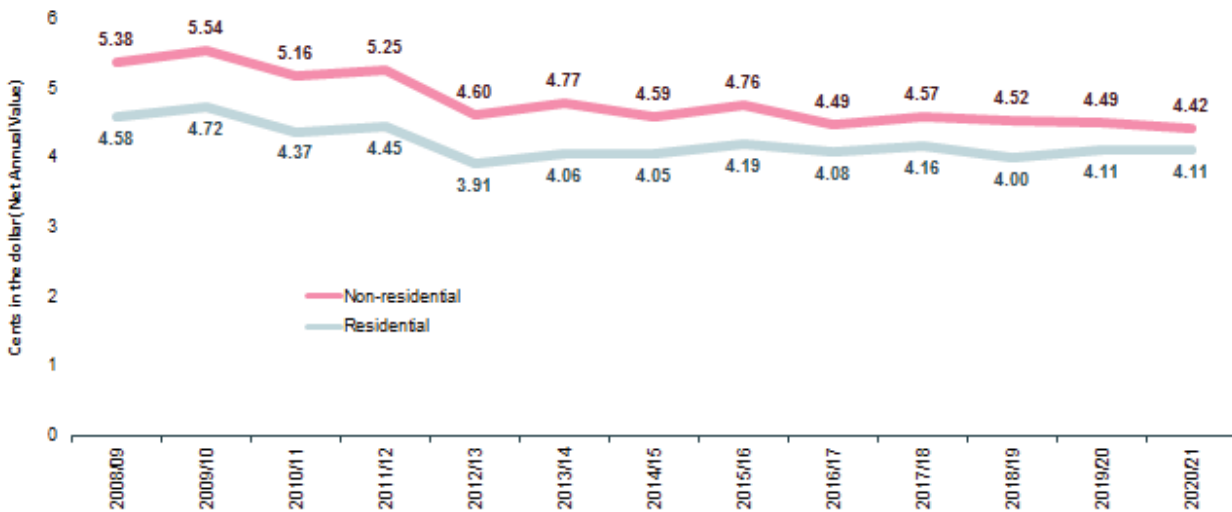
- used primarily for residential purposes (as defined in the Valuation Best Practice Specifications which is prepared by the valuer-general under section 5AA of the Valuation of Land Act 1960); or
- vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.

### Non-Residential land

All rateable land (including vacant and unoccupied land), wherever located in the municipality and howsoever zoned under the planning scheme, which does not have the characteristics of Residential land.

The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

### History of the Rates in \$



# **ANNUAL PLAN AND BUDGET 2020–2021**

## **APPENDIX C – STRATEGIC RESOURCE PLAN**

**INCOME STATEMENT**

**COMPREHENSIVE INCOME STATEMENT**

**BALANCE SHEET**

**STATEMENT OF FTE**

**STATEMENT OF CHANGES IN EQUITY**

**STATEMENT OF CASH FLOWS**

**STATEMENT OF CAPITAL WORKS**

**SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE**

This section includes Council's forecast financial performance and financial and cash positions for the years 2020-21 to 2023-24. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.



# ANNUAL PLAN AND BUDGET

## 2020–2021

### INCOME STATEMENT

### FOR THE FOUR YEARS ENDING 30 JUNE 2024

	Forecast	Budget	Strategic Resource Plan		
	2019/20 \$'000s	2020/21 \$'000s	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Income</b>					
Rates and charges	301,516	309,251	323,143	338,529	353,292
Statutory fees and fines					
Parking fines	36,867	15,815	25,909	33,409	40,909
Other statutory fees and fines	13,925	13,203	16,124	16,203	16,770
User fees					
Parking fees	43,075	28,663	30,756	43,914	48,013
Other user fees	21,225	7,114	26,078	29,925	33,560
Grants - operating	20,977	15,025	11,465	11,465	11,809
Grants - capital	28,152	16,472	15,480	13,812	20,692
Contributions - monetary	34,624	24,830	27,549	27,715	26,683
Net gain on disposal of property, infrastructure, plant and equipment	23,523	1,100	1,122	1,156	1,185
Other income	17,880	13,457	18,073	20,110	23,842
<b>Total Income</b>	<b>541,762</b>	<b>444,930</b>	<b>495,699</b>	<b>536,238</b>	<b>576,755</b>
<b>Expenses</b>					
Employee benefit expense	169,906	165,908	179,994	191,592	204,727
Materials and services	186,435	176,488	180,731	188,480	197,874
Bad and doubtful debts	12,147	9,812	8,476	8,730	8,731
Depreciation and amortisation	59,369	61,959	62,122	65,146	68,207
Amortisations - intangible assets	10,628	13,357	14,777	14,121	14,330
Amortisation - right of use assets	1,853	1,729	1,754	1,791	1,823
Borrowing Costs	336	1,000	1,224	1,818	3,724
Finance Costs - Lease	88	82	84	87	89
Other expenses	6,514	7,565	7,478	7,718	7,923
Grants and contributions	29,109	25,217	13,492	13,896	14,244
<b>Total Expenses</b>	<b>476,384</b>	<b>463,118</b>	<b>470,131</b>	<b>493,378</b>	<b>521,672</b>
<b>Surplus For The Year</b>	<b>65,378</b>	<b>(18,188)</b>	<b>25,568</b>	<b>42,860</b>	<b>55,083</b>
less Capital Contributions	(59,914)	(39,177)	(39,195)	(37,527)	(43,235)
<b>Underlying Surplus/(Deficit)</b>	<b>5,464</b>	<b>(57,365)</b>	<b>(13,627)</b>	<b>5,333</b>	<b>11,848</b>

# ANNUAL PLAN AND BUDGET

## 2020-2021

### COMPREHENSIVE INCOME STATEMENT

### FOR THE FOUR YEARS ENDING 30 JUNE 2024

	Forecast	Budget	Strategic Resource Plan		
	2019/20 \$'000s	2020/21 \$'000s	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Income</b>					
Rates and charges	301,516	309,251	323,143	338,529	353,292
Statutory fees and fines					
Parking fines	36,867	15,815	25,909	33,409	40,909
Other statutory fees and fines	13,925	13,203	16,124	16,203	16,770
User fees					
Parking fees	43,075	28,663	30,756	43,914	48,013
Other user fees	21,225	7,114	26,078	29,925	33,560
Grants - operating	20,977	15,025	11,465	11,465	11,809
Grants - capital	28,152	16,472	15,480	13,812	20,692
Contributions - monetary	34,624	24,830	27,549	27,715	26,683
Net gain on disposal of property, infrastructure, plant and equipment	23,523	1,100	1,122	1,156	1,185
Other income	17,880	13,457	18,073	20,110	23,842
<b>Total Income</b>	<b>541,762</b>	<b>444,930</b>	<b>495,699</b>	<b>536,238</b>	<b>576,755</b>
<b>Expenses</b>					
Employee benefit expense	169,906	165,908	179,994	191,592	204,727
Materials and services	186,435	176,488	180,731	188,480	197,874
Bad and doubtful debts	12,147	9,812	8,476	8,730	8,731
Depreciation	59,369	61,959	62,122	65,146	68,207
Amortisations - intangible assets	10,628	13,357	14,777	14,121	14,330
Amortisation - right of use assets	1,853	1,729	1,754	1,791	1,823
Borrowing Costs	336	1,000	1,224	1,818	3,724
Finance Costs - Lease	88	82	84	87	89
Other expenses	6,514	7,565	7,478	7,718	7,923
Grants and contributions	29,109	25,217	13,492	13,896	14,244
<b>Total Expenses</b>	<b>476,384</b>	<b>463,118</b>	<b>470,131</b>	<b>493,378</b>	<b>521,672</b>
<b>Surplus For The Year</b>	<b>65,378</b>	<b>(18,188)</b>	<b>25,568</b>	<b>42,860</b>	<b>55,083</b>
<b>Other Comprehensive Income</b>					
Net asset revaluation increment	39,296	51,085	52,957	54,822	56,627
<b>Total Other Comprehensive Income</b>	<b>39,296</b>	<b>51,085</b>	<b>52,957</b>	<b>54,822</b>	<b>56,627</b>
<b>Total Comprehensive Result</b>	<b>104,674</b>	<b>32,897</b>	<b>78,525</b>	<b>97,682</b>	<b>111,710</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### BALANCE SHEET

#### FOR THE FOUR YEARS ENDING 30 JUNE 2024

	Forecast 2019/20 \$'000s	Budget 2020/21 \$'000s	Strategic Resource Plan		
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>ASSETS</b>					
<b>Current Assets</b>					
Cash and cash equivalents	133,785	100,641	93,717	93,371	89,367
Trade and other receivables	42,578	40,582	35,137	41,902	43,072
Other current financial assets	0	0	0	0	0
Other current assets	2,324	1,615	2,169	2,413	2,861
<b>Total Current Assets</b>	<b>178,687</b>	<b>142,838</b>	<b>131,023</b>	<b>137,687</b>	<b>135,300</b>
<b>Non Current Assets</b>					
Investment in subsidiaries and trust	26,785	36,084	36,084	36,084	36,084
Property, infrastructure, plant and equipment	4,075,162	4,176,644	4,318,650	4,473,752	4,593,943
Investment property	205,476	205,476	250,376	250,376	250,376
Intangible assets	36,732	37,555	39,435	41,104	42,636
Right of Use Asset	5,451	5,422	5,458	5,484	5,516
Other financial assets	32,965	32,965	32,965	32,965	32,965
<b>Total Non Current Assets</b>	<b>4,382,571</b>	<b>4,494,146</b>	<b>4,682,969</b>	<b>4,839,766</b>	<b>4,961,521</b>
<b>TOTAL ASSETS</b>	<b>4,561,258</b>	<b>4,636,984</b>	<b>4,813,991</b>	<b>4,977,452</b>	<b>5,096,821</b>
<b>LIABILITIES</b>					
<b>Current Liabilities</b>					
Trade and other payables	68,051	68,507	73,932	77,636	72,557
Trust funds and Deposit	16,678	17,012	17,352	17,699	17,345
Provisions	35,680	34,841	39,059	41,494	44,253
Lease Liability	1,635	1,626	1,638	1,645	1,655
<b>Total Current Liabilities</b>	<b>122,045</b>	<b>121,986</b>	<b>131,981</b>	<b>138,474</b>	<b>135,809</b>
<b>Non Current Liabilities</b>					
Provisions	3,908	3,816	4,278	4,545	4,847
Interest-bearing loans and borrowing	0	43,000	131,000	190,000	200,000
Trust funds and Deposit	865	865	865	865	865
Lease Liability	3,815	3,795	3,821	3,838	3,861
<b>Total Non Current Liabilities</b>	<b>8,588</b>	<b>51,476</b>	<b>139,964</b>	<b>199,248</b>	<b>209,573</b>
<b>TOTAL LIABILITIES</b>	<b>130,633</b>	<b>173,462</b>	<b>271,945</b>	<b>337,723</b>	<b>345,382</b>
<b>NET ASSETS</b>	<b>4,430,625</b>	<b>4,463,522</b>	<b>4,542,047</b>	<b>4,639,729</b>	<b>4,751,439</b>
<b>Equity</b>					
Accumulated surplus	2,154,899	2,136,711	2,162,279	2,205,139	2,260,222
Reserves	2,275,725	2,326,810	2,379,768	2,434,590	2,491,217
<b>TOTAL EQUITY</b>	<b>4,430,625</b>	<b>4,463,522</b>	<b>4,542,047</b>	<b>4,639,729</b>	<b>4,751,439</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### STATEMENT OF FTE

#### FOR THE FOUR YEARS ENDING 30 JUNE 2024

	Forecast 2019-20 FTE	Budget 2020-21 FTE	Plan 2021-22 FTE	Plan 2022-23 FTE	Plan 2023-24 FTE
<b>Total Permanent Staff Numbers</b>	1,302.7	1,306.2	1,397.7	1,458.6	1,498.8
<b>Total Non-Permanent Staff Numbers</b>	153.0	119.0	127.4	132.9	136.6
<b>Total COM Staff Numbers</b>	<b>1,455.7</b>	<b>1,425.3</b>	<b>1,525.1</b>	<b>1,591.5</b>	<b>1,635.4</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### STATEMENT OF CHANGES IN EQUITY

#### FOR THE FOUR YEARS ENDING 30 JUNE 2024

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserves \$'000	Other Reserves \$'000
<b>2020 Forecast</b>				
Balance at beginning of the financial year	4,325,950	2,089,521	2,154,876	81,553
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		65,378		
New asset revaluation increment/(decrement)			39,296	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,430,625</b>	<b>2,154,899</b>	<b>2,194,172</b>	<b>81,553</b>
<b>2021 Budget</b>				
Balance at beginning of the financial year	4,430,625	2,154,899	2,194,172	81,553
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		(18,188)		
New asset revaluation increment/(decrement)			51,085	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,463,522</b>	<b>2,136,711</b>	<b>2,245,257</b>	<b>81,553</b>
<b>2022</b>				
Balance at beginning of the financial year	4,463,522	2,136,711	2,245,257	81,553
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		25,568		
New asset revaluation increment/(decrement)			52,957	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,542,047</b>	<b>2,162,279</b>	<b>2,298,215</b>	<b>81,553</b>
<b>2023</b>				
Balance at beginning of the financial year	4,542,047	2,162,279	2,298,215	81,553
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		42,860		
New asset revaluation increment/(decrement)			54,822	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,639,729</b>	<b>2,205,139</b>	<b>2,353,037</b>	<b>81,553</b>
<b>2024</b>				
Balance at beginning of the financial year	4,639,729	2,205,139	2,353,037	81,553
Adjustment on change in accounting policy				
Surplus/(deficit) for the year		55,083		
New asset revaluation increment/(decrement)			56,627	
Transfers to reserves				
Transfers from reserves				
<b>Balance at end of the financial year</b>	<b>4,751,439</b>	<b>2,260,222</b>	<b>2,409,664</b>	<b>81,553</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### STATEMENT OF CASH FLOWS

#### FOR THE FOUR YEARS ENDING 30 JUNE 2024

	Forecast	Budget	Strategic Resource Plan		
	2019/20 \$'000s	2020/21 \$'000s	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Cash Flows from Operating Activities</b>					
Rates and charges	301,516	309,251	323,143	338,529	353,292
Statutory fees and fines	59,629	30,016	44,756	46,230	57,095
User fees	73,137	36,775	59,556	70,456	80,988
Grants - Operating	20,977	15,025	11,465	11,465	11,809
Grants - Capital	28,152	16,472	15,480	13,812	20,692
Contributions - Monetary	34,624	24,830	27,549	27,715	26,683
Interest received	2,170	979	642	389	461
Dividends received	2,729	2,770	2,872	3,292	3,204
Other receipts	14,239	10,751	14,345	16,532	19,375
Employee cost	(169,116)	(166,839)	(175,314)	(188,890)	(201,667)
Materials and services	(196,873)	(186,117)	(187,037)	(195,728)	(208,637)
Other payments	(36,695)	(33,523)	(21,714)	(22,376)	(22,941)
Short-term, low value and variable lease payments	(781)	(989)	(1,009)	(1,029)	(1,049)
<b>Net Cash provided by/(used in) operating activities</b>	<b>133,708</b>	<b>59,401</b>	<b>114,734</b>	<b>120,397</b>	<b>139,305</b>
<b>Cash Flows from Investing Activities</b>					
Payments for property, infrastructure, plant and equipment	(135,056)	(155,463)	(168,072)	(178,993)	(150,681)
Payments for Investments property	0	0	(44,900)	0	0
Investments in subsidiaries and trust	(429)	(9,299)	0	0	0
Proceeds from Sale of property, infrastructure, plant and equipment	23,939	30,300	4,622	1,156	1,185
<b>Net Cash provided by/(used in) investing activities</b>	<b>(111,547)</b>	<b>(134,462)</b>	<b>(208,350)</b>	<b>(177,838)</b>	<b>(149,497)</b>
<b>Cash Flows from Financing Activities</b>					
Proceeds from borrowing/Repayments of borrowing	(28,482)	43,000	88,000	59,000	10,000
Borrowing Costs	(336)	(1,000)	(1,224)	(1,818)	(3,724)
Interest paid - lease liability	(88)	(82)	(84)	(87)	(89)
<b>Net Cash provided by/(used in) financing activities</b>	<b>(28,905)</b>	<b>41,918</b>	<b>86,692</b>	<b>57,095</b>	<b>6,188</b>
Net increase/(decrease) in cash and cash equivalents	(6,744)	(33,144)	(6,924)	(346)	(4,004)
Cash and cash equivalents at beginning of the financial year	140,529	133,785	100,641	93,717	93,371
<b>Cash and cash equivalents at end of the financial year</b>	<b>133,785</b>	<b>100,641</b>	<b>93,717</b>	<b>93,371</b>	<b>89,367</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### STATEMENT OF CAPITAL WORKS

#### FOR THE FOUR YEARS ENDING 30 JUNE 2024

	Budget 2020-21 \$'000	Plan 2021-22 \$'000	Plan 2022-23 \$'000	Plan 2023-24 \$'000
<b>Property</b>				
Land	0	0	0	0
Land improvements	0	0	0	0
Buildings	7,975	23,725	23,175	12,990
Building improvements	47,106	60,232	75,729	23,631
Leasehold improvements	0	0	0	0
Heritage buildings	8,500	0	0	0
<b>Total Property</b>	<b>63,581</b>	<b>83,957</b>	<b>98,904</b>	<b>36,621</b>
<b>Plant and equipment</b>				
Plant & Equipment	2,142	2,612	2,541	2,734
Fixtures, Fittings & Furniture	574	744	774	809
Computers and telecommunications	15,600	16,000	16,000	16,000
Heritage plant and equipment	0	0	0	0
Library books	1,000	1,714	1,748	1,795
<b>Total plant and equipment</b>	<b>19,316</b>	<b>21,070</b>	<b>21,063</b>	<b>21,338</b>
<b>Infrastructure</b>				
Roads	5,642	6,562	7,042	7,570
Bridges	250	925	3,850	3,700
Footpaths and cycleways	24,590	13,660	16,449	27,294
Drainage	5,030	5,567	4,850	4,238
Recreational, leisure & community facilities	2,860	1,450	650	3,000
Waste management	2,400	1,168	1,194	1,221
Parks, open space & streetscapes	29,148	32,684	23,794	40,230
Aerodromes	0	0	0	0
Off street car parks	0	0	0	0
Other Structures	2,920	4,284	3,420	2,420
<b>Total infrastructure</b>	<b>72,840</b>	<b>66,300</b>	<b>61,249</b>	<b>89,673</b>
<b>Total capital works</b>	<b>155,737</b>	<b>171,327</b>	<b>181,216</b>	<b>147,632</b>
<b>Represented by:</b>				
New asset expenditure	42,096	47,541	46,848	32,015
Asset renewal expenditure	48,409	43,929	48,199	57,386
Asset upgrade expenditure	51,416	79,857	86,169	58,231
Asset expansion expenditure	13,816	0	0	0
<b>Total capital works expenditure</b>	<b>155,737</b>	<b>171,327</b>	<b>181,216</b>	<b>147,632</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### SUMMARY OF PLANNED CAPITAL WORKS EXPENDITURE

#### FOR THE FOUR YEARS ENDING 30 JUNE 2024

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2020-21</b>										
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
Buildings	7,975	1,000	6,975	0	0	7,975	0	175	7,800	0
Building improvements	47,106	0	750	45,356	1,000	47,106	80	0	4,026	43,000
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
Heritage buildings	8,500	3,500	5,000	0	0	8,500	0	0	8,500	0
<b>Total Property</b>	<b>63,581</b>	<b>4,500</b>	<b>12,725</b>	<b>45,356</b>	<b>1,000</b>	<b>63,581</b>	<b>80</b>	<b>175</b>	<b>20,326</b>	<b>43,000</b>
<b>Plant and equipment</b>										
Plant & Equipment	2,142	200	1,942	0	0	2,142	0	0	2,142	0
Fixtures, Fittings & Furniture	574	504	70	0	0	574	0	0	574	0
Computers and telecommunications	15,600	10,000	5,600	0	0	15,600	0	0	15,600	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Library books	1,000	0	1,000	0	0	1,000	0	0	1,000	0
<b>Total plant and equipment</b>	<b>19,316</b>	<b>10,704</b>	<b>8,612</b>	<b>0</b>	<b>0</b>	<b>19,316</b>	<b>0</b>	<b>0</b>	<b>19,316</b>	<b>0</b>
<b>Infrastructure</b>										
Roads	5,642	230	3,912	1,500	0	5,642	2,642	0	3,000	0
Bridges	250	0	250	0	0	250	0	0	250	0
Footpaths and cycleways	24,590	19,640	4,950	0	0	24,590	6,500	1,000	17,090	0
Drainage	5,030	310	4,720	0	0	5,030	0	0	5,030	0
Recreational, leisure & community facilities	2,860	0	0	2,860	0	2,860	0	130	2,730	0
Waste management	2,400	2,400	0	0	0	2,400	1,400	0	1,000	0
Parks, open space & streetscapes	29,148	1,812	12,820	1,700	12,816	29,148	5,350	13,928	9,870	0
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0
Other Structures	2,920	2,500	420	0	0	2,920	500	0	2,420	0
<b>Total infrastructure</b>	<b>72,840</b>	<b>26,892</b>	<b>27,072</b>	<b>6,060</b>	<b>12,816</b>	<b>72,840</b>	<b>16,392</b>	<b>15,058</b>	<b>41,390</b>	<b>0</b>
<b>Total capital works expenditure</b>	<b>155,737</b>	<b>42,096</b>	<b>48,409</b>	<b>51,416</b>	<b>13,816</b>	<b>155,737</b>	<b>16,472</b>	<b>15,233</b>	<b>81,032</b>	<b>43,000</b>



# ANNUAL PLAN AND BUDGET

## 2020-2021

	Total \$'000	Asset Expenditure Types				Expansion \$'000	Total \$'000	Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000				Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2021-22</b>											
<b>Property</b>											
Land	0	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0	0
Buildings	23,725	17,550	6,175	0	0	23,725	0	175	6,000	17,550	
Building improvements	60,232	400	1,300	58,532	0	60,232	0	0	3,400	56,832	
Leasehold improvements	0	0	0	0	0	0	0	0	0	0	
Heritage buildings	0	0	0	0	0	0	0	0	0	0	
<b>Total Property</b>	<b>83,957</b>	<b>17,950</b>	<b>7,475</b>	<b>58,532</b>	<b>0</b>	<b>83,957</b>	<b>0</b>	<b>175</b>	<b>9,400</b>	<b>74,382</b>	
<b>Plant and equipment</b>											
Plant & Equipment	2,612	1,160	1,452	0	0	2,612	0	0	2,612	0	
Fixtures, Fittings & Furniture	744	594	150	0	0	744	0	0	744	0	
Computers and telecommunications	16,000	10,000	6,000	0	0	16,000	0	0	6,000	10,000	
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0	
Library books	1,714	0	1,714	0	0	1,714	0	0	1,714	0	
<b>Total plant and equipment</b>	<b>21,070</b>	<b>11,754</b>	<b>9,316</b>	<b>0</b>	<b>0</b>	<b>21,070</b>	<b>0</b>	<b>0</b>	<b>11,070</b>	<b>10,000</b>	
<b>Infrastructure</b>											
Roads	6,562	620	5,942	0	0	6,562	1,142	0	5,420	0	
Bridges	925	0	0	925	0	925	0	0	925	0	
Footpaths and cycleways	13,660	8,925	4,735	0	0	13,660	6,770	0	6,890	0	
Drainage	5,567	310	5,257	0	0	5,567	0	0	5,567	0	
Recreational, leisure & community facilities	1,450	1,450	0	0	0	1,450	0	0	1,450	0	
Waste management	1,168	1,168	0	0	0	1,168	0	0	1,168	0	
Parks, open space & streetscapes	32,684	1,500	10,784	20,400	0	32,684	7,250	1,400	20,416	3,618	
Aerodromes	0	0	0	0	0	0	0	0	0	0	
Off street car parks	0	0	0	0	0	0	0	0	0	0	
Other Structures	4,284	3,864	420	0	0	4,284	0	0	4,284	0	
<b>Total infrastructure</b>	<b>66,300</b>	<b>17,837</b>	<b>27,138</b>	<b>21,325</b>	<b>0</b>	<b>66,300</b>	<b>15,162</b>	<b>1,400</b>	<b>46,120</b>	<b>3,618</b>	
<b>Total capital works expenditure</b>	<b>171,327</b>	<b>47,541</b>	<b>43,929</b>	<b>79,857</b>	<b>0</b>	<b>171,327</b>	<b>15,162</b>	<b>1,575</b>	<b>66,590</b>	<b>88,000</b>	

# ANNUAL PLAN AND BUDGET

## 2020-2021

	Total \$'000	Asset Expenditure Types				Expansion \$'000	Total \$'000	Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000				Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2022-23</b>											
<b>Property</b>											
Land	0	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0	0
Buildings	23,175	17,000	6,175	0	0	23,175	0	175	23,000	0	0
Building improvements	75,729	400	1,300	74,029	0	75,729	0	0	16,729	59,000	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0	0
<b>Total Property</b>	<b>98,904</b>	<b>17,400</b>	<b>7,475</b>	<b>74,029</b>	<b>0</b>	<b>98,904</b>	<b>0</b>	<b>175</b>	<b>39,729</b>	<b>59,000</b>	<b>0</b>
<b>Plant and equipment</b>											
Plant & Equipment	2,541	1,160	1,381	0	0	2,541	0	0	2,541	0	0
Fixtures, Fittings & Furniture	774	594	180	0	0	774	0	0	774	0	0
Computers and telecommunications	16,000	10,000	6,000	0	0	16,000	0	0	16,000	0	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0	0
Library books	1,748	0	1,748	0	0	1,748	0	0	1,748	0	0
<b>Total plant and equipment</b>	<b>21,063</b>	<b>11,754</b>	<b>9,309</b>	<b>0</b>	<b>0</b>	<b>21,063</b>	<b>0</b>	<b>0</b>	<b>21,063</b>	<b>0</b>	<b>0</b>
<b>Infrastructure</b>											
Roads	7,042	620	6,422	0	0	7,042	1,142	0	5,900	0	0
Bridges	3,850	0	3,850	0	0	3,850	500	0	3,350	0	0
Footpaths and cycleways	16,449	10,990	5,159	300	0	16,449	6,500	0	9,949	0	0
Drainage	4,850	310	4,540	0	0	4,850	0	0	4,850	0	0
Recreational, leisure & community facilities	650	100	50	500	0	650	0	0	650	0	0
Waste management	1,194	1,194	0	0	0	1,194	0	0	1,194	0	0
Parks, open space & streetscapes	23,794	1,480	10,974	11,340	0	23,794	5,670	1,400	16,724	0	0
Aerodromes	0	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0	0
Other Structures	3,420	3,000	420	0	0	3,420	0	0	3,420	0	0
<b>Total infrastructure</b>	<b>61,249</b>	<b>17,694</b>	<b>31,415</b>	<b>12,140</b>	<b>0</b>	<b>61,249</b>	<b>13,812</b>	<b>1,400</b>	<b>46,037</b>	<b>0</b>	<b>0</b>
<b>Total capital works expenditure</b>	<b>181,216</b>	<b>46,848</b>	<b>48,199</b>	<b>86,169</b>	<b>0</b>	<b>181,216</b>	<b>13,812</b>	<b>1,575</b>	<b>106,829</b>	<b>59,000</b>	<b>0</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

	Total \$'000	Asset Expenditure Types				Expansion \$'000	Total \$'000	Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000				Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>2023-24</b>											
<b>Property</b>											
Land	0	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0	0
Buildings	12,990	0	12,990	0	0	12,990	0	180	12,810	0	0
Building improvements	23,631	400	1,300	21,931	0	23,631	0	0	13,631	10,000	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0	0	0
<b>Total Property</b>	<b>36,621</b>	<b>400</b>	<b>14,290</b>	<b>21,931</b>	<b>0</b>	<b>36,621</b>	<b>0</b>	<b>180</b>	<b>26,441</b>	<b>10,000</b>	<b>0</b>
<b>Plant and equipment</b>											
Plant & Equipment	2,734	1,300	1,434	0	0	2,734	0	0	2,734	0	0
Fixtures, Fittings & Furniture	809	594	215	0	0	809	0	0	809	0	0
Computers and telecommunications	16,000	10,000	6,000	0	0	16,000	0	0	16,000	0	0
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0	0
Library books	1,795	0	1,795	0	0	1,795	0	0	1,795	0	0
<b>Total plant and equipment</b>	<b>21,338</b>	<b>11,894</b>	<b>9,444</b>	<b>0</b>	<b>0</b>	<b>21,338</b>	<b>0</b>	<b>0</b>	<b>21,338</b>	<b>0</b>	<b>0</b>
<b>Infrastructure</b>											
Roads	7,570	620	6,950	0	0	7,570	1,142	0	6,428	0	0
Bridges	3,700	0	3,700	0	0	3,700	370	0	3,330	0	0
Footpaths and cycleways	27,294	10,690	5,404	11,200	0	27,294	6,630	0	20,664	0	0
Drainage	4,238	310	3,928	0	0	4,238	0	0	4,238	0	0
Recreational, leisure & community facilities	3,000	2,500	500	0	0	3,000	0	0	3,000	0	0
Waste management	1,221	1,221	0	0	0	1,221	0	0	1,221	0	0
Parks, open space & streetscapes	40,230	2,380	12,750	25,100	0	40,230	12,550	2,300	25,380	0	0
Aerodromes	0	0	0	0	0	0	0	0	0	0	0
Off street car parks	0	0	0	0	0	0	0	0	0	0	0
Other Structures	2,420	2,000	420	0	0	2,420	0	0	2,420	0	0
<b>Total infrastructure</b>	<b>89,673</b>	<b>19,721</b>	<b>33,652</b>	<b>36,300</b>	<b>0</b>	<b>89,673</b>	<b>20,692</b>	<b>2,300</b>	<b>66,681</b>	<b>0</b>	<b>0</b>
<b>Total capital works expenditure</b>	<b>147,632</b>	<b>32,015</b>	<b>57,386</b>	<b>58,231</b>	<b>0</b>	<b>147,632</b>	<b>20,692</b>	<b>2,480</b>	<b>114,460</b>	<b>10,000</b>	<b>0</b>

# ANNUAL PLAN AND BUDGET 2020–2021

## APPENDIX D – FINANCIAL PERFORMANCE INDICATORS

	Measure	Forecast	Budget	Strategic Resource Plan			Trend +/-o/i
		2019-20	2020-21	2021-22	2022-23	2023-24	
<b>Operating Positions</b>							
<i>Adjusted underlying result</i>	Underlying surplus/(deficit) / underlying revenue	1.1%	-14.1%	-3.0%	1.1%	2.2%	↕
<b>Liquidity</b>							
<i>Working Capital</i>	Current assets/Current Liabilities	1.46	1.17	0.99	0.99	1.00	↓
<i>Cash Ratio</i>	Cash and cash equivalents/Current Liabilities	1.10	0.83	0.71	0.67	0.66	↓
<b>Obligations</b>							
<i>Loans and borrowings</i>	Interest bearing loans and borrowings/rate revenue	0%	15%	41%	56%	57%	↑
<i>Loans and borrowings</i>	Interest and principal repayments on interest bearing loans and borrowings /rate revenue	0.1%	0.3%	0.4%	0.5%	1.1%	↑
<i>Indebtedness</i>	Non-current liabilities/own source revenue	1.7%	12.5%	29.9%	39.0%	38.5%	↑
<i>Asset renewal</i>	Asset renewal expense/Asset depreciation	45%	64%	57%	61%	70%	↕
<b>Stability</b>							
<i>Rates concentration</i>	Rates revenue/adjusted underlying revenue	62%	72%	71%	68%	66%	↕
<b>Efficiency</b>							
<i>Expenditure level</i>	Total Expenses/no of property assessments	3,869	3,564	3,442	3,517	3,623	↕
<i>Revenue level</i>	Residential rate revenue/no of residential Property Assessments	1,261	1,186	1,182	1,220	1,243	↕
<i>Workforce turnover</i>	No of permanent staff resignations & terminations/Average no of perm staff for the financial year	6.0%	6.0%	6.0%	6.0%	6.0%	↔

### Key to Trend

- ↑ Budgeted increasing trend
- ↔ Neutral
- ↓ Budgeted decreasing trend

### Notes to indicators

#### Financial Performance

A decline in overall operating financial performance is expected in 2020-21 given COVID-19 impacts as represented by the ratios above with performance returning to more normalised levels over the four year period.

#### Financial Position

The trend indicates a modest decrease in the Council's short term liquidity financial position over the next four years with significant capital investments.

# ANNUAL PLAN AND BUDGET

## 2020-2021

### APPENDIX E – COUNCIL WORKS PROGRAM 2020-21

Program Code	Title	Cash	Grants		Contributio		Borrowings	Total Project
			Grants	Parking Levy	External	Public Open Space		
<b>CAPITAL WORKS PROGRAM</b>								
<b>PROPERTY</b>								
<b>BUILDINGS</b>								
<b>New Ass et Expenditure</b>								
17B1404N	KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOPMENT	1,000,000	0	0	0	0	0	1,000,000
<b>Total New Ass et Expenditure</b>		<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
<b>Ass et Renewal</b>								
20B3706R	Kensington Stockyard Precinct Works	0	0	0	175,000	0	0	175,000
20B3707R	Property Services Renewal Works	4,000,000	0	0	0	0	0	4,000,000
20B3712R	Property Services CH2 Renewal Works	2,500,000	0	0	0	0	0	2,500,000
20B3713R	Property Services City Village Renewal Works	300,000	0	0	0	0	0	300,000
<b>Total Ass et Renewal Expenditure</b>		<b>6,800,000</b>	<b>0</b>	<b>0</b>	<b>175,000</b>	<b>0</b>	<b>0</b>	<b>6,975,000</b>
<b>TOTAL BUILDINGS</b>		<b>7,800,000</b>	<b>0</b>	<b>0</b>	<b>175,000</b>	<b>0</b>	<b>0</b>	<b>7,975,000</b>
<b>BUILDING IMPROVEMENTS</b>								
<b>Ass et Renewal</b>								
20B3705R	Property Services DDA Works	300,000	0	0	0	0	0	300,000
20B3708R	Property Services Sustainability Renewal Works	400,000	0	0	0	0	0	400,000
20B4120R	ArtPlay Kiosk Renewal	50,250	0	0	0	0	0	50,250
<b>Total Ass et Renewal Expenditure</b>		<b>750,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750,250</b>
<b>Ass et Upgrade</b>								
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	2,175,770	0	0	0	0	43,000,000	45,175,770
20B4118N	Southbank Library Upgrade	180,000	0	0	0	0	0	180,000
<b>Total Ass et Upgrade Expenditure</b>		<b>2,355,770</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,000,000</b>	<b>45,355,770</b>
<b>Ass et Expansion</b>								
16B4504N	Lady Huntingfield Child Care Centre - Upgrade	920,000	80,000	0	0	0	0	1,000,000
<b>Total Ass et Expansion Expenditure</b>		<b>920,000</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
<b>TOTAL BUILDING IMPROVEMENTS</b>		<b>4,026,020</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,000,000</b>	<b>47,106,020</b>
<b>HERITAGE BUILDINGS</b>								
<b>New Ass et Expenditure</b>								
18B2004N	Town Hall Buildings Restoration and Refurbishment	2,500,000	0	0	0	0	0	2,500,000
18B2005N	Bourke Street Precinct Redevelopment	1,000,000	0	0	0	0	0	1,000,000
<b>Total New Ass et Expenditure</b>		<b>3,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500,000</b>
<b>Ass et Renewal</b>								
20B3714R	Property Services City Baths Renewal Works	1,000,000	0	0	0	0	0	1,000,000
20B3715R	Town Hall Renewal and Priority Roof Works	4,000,000	0	0	0	0	0	4,000,000
<b>Total Ass et Renewal Expenditure</b>		<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
<b>TOTAL HERITAGE BUILDINGS</b>		<b>8,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,500,000</b>
<b>TOTAL PROPERTY</b>		<b>20,326,020</b>	<b>80,000</b>	<b>0</b>	<b>175,000</b>	<b>0</b>	<b>43,000,000</b>	<b>63,581,020</b>

# ANNUAL PLAN AND BUDGET

## 2020-2021

Program Code	Title	Cash	Grants		Contributio		Borrowings	Total Project
			Grants	Parking Levy	External	Public Open Space		
<b>CAPITAL WORKS PROGRAM</b>								
<b>PLANT AND EQUIPMENT</b>								
<b>PLANT &amp; EQUIPMENT</b>								
<b>New Ass et Expenditure</b>								
20B5108N	Mbomba Festival - Parade Floats	200,000	0	0	0	0	0	200,000
<b>Total New Ass et Expenditure</b>		<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>Ass et Renewal</b>								
20B1204R	Renewal of Safe City Cameras	110,000	0	0	0	0	0	110,000
20B1205R	Renewal of Safe City Cameras Wireless Links	222,000	0	0	0	0	0	222,000
20B1206R	Renewal of Corporate Security System Controllers (Gallagher)	287,566	0	0	0	0	0	287,566
20B1339R	Parking Meter Renewal	740,000	0	0	0	0	0	740,000
20B3601R	Corporate Fleet Replacement	142,500	0	0	0	0	0	142,500
20B4115R	Arts House staged replacement lighting and audio	40,000	0	0	0	0	0	40,000
20B5107R	Christmas Decorations - Renewal	300,000	0	0	0	0	0	300,000
20B5110R	Mbomba Festival - Parade Assets Renewal	100,000	0	0	0	0	0	100,000
<b>Total Ass et Renewal Expenditure</b>		<b>1,942,066</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,942,066</b>
<b>TOTAL PLANT &amp; EQUIPMENT</b>		<b>2,142,066</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,142,066</b>
<b>FIXTURES, FITTINGS &amp; FURNITURE</b>								
<b>New Ass et Expenditure</b>								
20B1343N	Reduce Speed Limits	450,000	0	0	0	0	0	450,000
20B1346N	Pedestrian Monitoring Program - Expansion of sensor network	44,000	0	0	0	0	0	44,000
20B3702N	Furniture and Equipment New Purchases	10,000	0	0	0	0	0	10,000
<b>Total New Ass et Expenditure</b>		<b>504,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>504,000</b>
<b>Ass et Renewal</b>								
20B5104R	Melbourne Knowledge Week Hub	70,000	0	0	0	0	0	70,000
<b>Total Ass et Renewal Expenditure</b>		<b>70,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,000</b>
<b>TOTAL FIXTURES, FITTINGS &amp; FURNITURE</b>		<b>574,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>574,000</b>
<b>COMPUTERS AND TELECOMMUNICATIONS</b>								
<b>New Ass et Expenditure</b>								
20B0303N	Technology and Digital Innovation - New	10,000,000	0	0	0	0	0	10,000,000
<b>Total New Ass et Expenditure</b>		<b>10,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000,000</b>
<b>Ass et Renewal</b>								
20B0301R	Technology Modernisation - Renewal	5,600,000	0	0	0	0	0	5,600,000
<b>Total Ass et Renewal Expenditure</b>		<b>5,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,600,000</b>
<b>TOTAL COMPUTERS AND TELECOMMUNICATIONS</b>		<b>15,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,600,000</b>
<b>LIBRARY BOOKS</b>								
<b>Ass et Renewal</b>								
20B4113R	Library Collection Renewal	1,000,000	0	0	0	0	0	1,000,000
<b>Total Ass et Renewal Expenditure</b>		<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
<b>TOTAL LIBRARY BOOKS</b>		<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
<b>TOTAL PLANT AND EQUIPMENT</b>		<b>19,316,066</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,316,066</b>

# ANNUAL PLAN AND BUDGET

## 2020-2021

Program Code	Title	Cash	Grants		Contributio		Borrowings	Total Project
			Grants	Parking Levy	External	Public Open Space		
<b>CAPITAL WORKS PROGRAM</b>								
<b>INFRASTRUCTURE</b>								
<b>ROADS</b>								
<b>New Asset Expenditure</b>								
20B1349N	Improve Pedestrian Priority In Little Streets	230,000	0	0	0	0	0	230,000
<b>Total New Asset Expenditure</b>		<b>230,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>230,000</b>
<b>Asset Renewal</b>								
20B1336R	Roadway Renewal	2,500,000	0	0	0	0	0	2,500,000
20B1351R	Roads to Recovery program	0	468,698	0	0	0	0	468,698
20B1352R	Victorian Grants Commission - Local Road Funding	0	673,454	0	0	0	0	673,454
20B1354R	Princess Bridge - Waterproofing of bridge deck	270,000	0	0	0	0	0	270,000
<b>Total Asset Renewal Expenditure</b>		<b>2,770,000</b>	<b>1,142,152</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,912,152</b>
<b>Asset Upgrade</b>								
19B2601N	Elizabeth Street Streetscape Improvements	0	0	1,500,000	0	0	0	1,500,000
<b>Total Asset Upgrade Expenditure</b>		<b>0</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
<b>TOTAL ROADS</b>		<b>3,000,000</b>	<b>1,142,152</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,642,152</b>
<b>BRIDGES</b>								
<b>Asset Renewal</b>								
20B1353R	Evan Walker Bridge Painting	250,000	0	0	0	0	0	250,000
<b>Total Asset Renewal Expenditure</b>		<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
<b>TOTAL BRIDGES</b>		<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
<b>FOOTPATHS AND CYCLEWAYS</b>								
<b>New Asset Expenditure</b>								
19B1376N	Exhibition Street Bike Lane	5,000,000	0	0	1,000,000	0	0	6,000,000
20B1329N	Cycle Infrastructure	6,600,000	0	3,400,000	0	0	0	10,000,000
20B1344N	Major Streetscape Improvements - Franklin Street and Hardware Lane	1,350,000	1,000,000	1,000,000	0	0	0	3,350,000
20B1347N	Widen Footpath In Overcrowded Streets	290,000	0	0	0	0	0	290,000
<b>Total New Asset Expenditure</b>		<b>13,240,000</b>	<b>1,000,000</b>	<b>4,400,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>19,640,000</b>
<b>Asset Renewal</b>								
20B1327R	Footpath Renewal	3,350,000	0	1,100,000	0	0	0	4,450,000
20B1330R	DDA Compliance - Infrastructure	500,000	0	0	0	0	0	500,000
<b>Total Asset Renewal Expenditure</b>		<b>3,850,000</b>	<b>0</b>	<b>1,100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,950,000</b>
<b>TOTAL FOOTPATHS AND CYCLEWAYS</b>		<b>17,090,000</b>	<b>1,000,000</b>	<b>5,500,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>24,590,000</b>
<b>DRAINAGE</b>								
<b>New Asset Expenditure</b>								
20B1340N	New Drainage Infrastructure	310,000	0	0	0	0	0	310,000
<b>Total New Asset Expenditure</b>		<b>310,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>310,000</b>
<b>Asset Renewal</b>								
20B1323R	Flood Mitigation Renewal	2,000,000	0	0	0	0	0	2,000,000
20B1332R	Renewal of Existing Drains Infrastructure	1,870,000	0	0	0	0	0	1,870,000
20B1333R	Kerb and Channel Renewal	850,000	0	0	0	0	0	850,000
<b>Total Asset Renewal Expenditure</b>		<b>4,720,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,720,000</b>
<b>TOTAL DRAINAGE</b>		<b>5,030,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,030,000</b>
<b>RECREATIONAL, LEISURE &amp; COMMUNITY FACILITIES</b>								
<b>Asset Upgrade</b>								
20B4416N	Community Sports Pavilion Upgrade - Western	2,600,000	0	0	0	0	0	2,600,000
20B4428N	Royal Park Tennis Club reconstruction of three courts	130,000	0	0	130,000	0	0	260,000
<b>Total Asset Upgrade Expenditure</b>		<b>2,730,000</b>	<b>0</b>	<b>0</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>2,860,000</b>
<b>TOTAL RECREATIONAL, LEISURE &amp; COMMUNITY FACILITIES</b>		<b>2,730,000</b>	<b>0</b>	<b>0</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>2,860,000</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

Program Code	Title	Cash	Grants		Contribution		Borrowings	Total Project
			Grants	Parking Levy	External	Public Open Space		
<b>CAPITAL WORKS PROGRAM</b>								
<b>INFRASTRUCTURE</b>								
<b>WASTE MANAGEMENT</b>								
New Asset Expenditure								
20B1801N	Waste and Resource Recovery Hub Expansion Program	1,000,000	1,400,000	0	0	0	0	2,400,000
<b>Total New Asset Expenditure</b>		<b>1,000,000</b>	<b>1,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,400,000</b>
<b>TOTAL WASTE MANAGEMENT</b>		<b>1,000,000</b>	<b>1,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,400,000</b>
<b>PARKS, OPEN SPACE &amp; STREETSCAPES</b>								
New Asset Expenditure								
20B1412N	New Climate Adaptation Urban Landscapes	550,000	0	0	0	1,111,700	0	1,661,700
20B5102N	Wayfinding signage program – Extending signs to priority areas	150,000	0	0	0	0	0	150,000
<b>Total New Asset Expenditure</b>		<b>700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,111,700</b>	<b>0</b>	<b>1,811,700</b>
Asset Renewal								
20B1406R	Climate Adaptation Urban Landscapes Renewal Works (CASP)	900,000	0	0	0	0	0	900,000
20B1409R	Parks Renewal Program	5,000,000	0	0	0	0	0	5,000,000
20B1422R	Parks Tree Planting and Replacement Program	1,870,000	0	0	0	0	0	1,870,000
20B1423R	Median and Tree Plot Renewals	150,000	0	0	0	0	0	150,000
20B1425R	Create habitat to increase nature in the city	250,000	0	0	0	0	0	250,000
20B1427R	Rapid Greening Melbourne	0	4,500,000	0	0	0	0	4,500,000
20B4415R	Waterways Renewal Program	150,000	0	0	0	0	0	150,000
<b>Total Asset Renewal Expenditure</b>		<b>8,320,000</b>	<b>4,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,820,000</b>
Asset Upgrade								
20B2301N	N+W Melb and Docklands Transport + Amenity Program (TAP)	850,000	850,000	0	0	0	0	1,700,000
<b>Total Asset Upgrade Expenditure</b>		<b>850,000</b>	<b>850,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,700,000</b>
Asset Expansion								
14G8111N	Southbank Boulevard Upgrading	0	0	0	0	12,815,864	0	12,815,864
<b>Total Asset Expansion Expenditure</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,815,864</b>	<b>0</b>	<b>12,815,864</b>
<b>TOTAL PARKS, OPEN SPACE &amp; STREETSCAPES</b>		<b>9,870,000</b>	<b>5,350,000</b>	<b>0</b>	<b>0</b>	<b>13,927,564</b>	<b>0</b>	<b>29,147,564</b>
<b>OTHER STRUCTURES</b>								
New Asset Expenditure								
18B3410N	Melbourne Innovation District (MD) Urban Realm	500,000	0	0	0	0	0	500,000
18B4116N	Public Art Melbourne	1,500,000	500,000	0	0	0	0	2,000,000
<b>Total New Asset Expenditure</b>		<b>2,000,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500,000</b>
Asset Renewal								
20B1328R	Banner Pole Renewal	20,000	0	0	0	0	0	20,000
20B1334R	Street Furniture Renewal	400,000	0	0	0	0	0	400,000
<b>Total Asset Renewal Expenditure</b>		<b>420,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>420,000</b>
<b>TOTAL OTHER STRUCTURES</b>		<b>2,420,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,920,000</b>
<b>TOTAL INFRASTRUCTURE</b>		<b>41,390,000</b>	<b>9,392,152</b>	<b>7,000,000</b>	<b>1,130,000</b>	<b>13,927,564</b>	<b>0</b>	<b>72,839,716</b>
<b>TOTAL CAPITAL WORKS PROGRAM</b>		<b>81,032,086</b>	<b>9,472,152</b>	<b>7,000,000</b>	<b>1,305,000</b>	<b>13,927,564</b>	<b>43,000,000</b>	<b>155,736,802</b>



# ANNUAL PLAN AND BUDGET

## 2020-2021

Program Code	Title	Cash	Grants		Contributio		Borrowings	Total Project
			Grants	Parking Levy	External	Public Open Space		
<b>MAINTENANCE PROGRAM</b>								
<b>MAINTENANCE</b>								
20B0302M	IT Maintenance	1,000,000	0	0	0	0	0	1,000,000
20B1201M	Safe City Camera Maintenance	140,000	0	0	0	0	0	140,000
20B1202M	Corporate Security Access and Control Maintenance	123,000	0	0	0	0	0	123,000
20B1203M	Street Trading Infrastructure Maintenance	215,000	0	0	0	0	0	215,000
20B1309M	Bridge Maintenance	341,000	0	0	0	0	0	341,000
20B1355M	Street Lighting Maintenance (OMR Charges)	1,152,000	0	0	0	0	0	1,152,000
20B1356M	Wharf and Marina Maintenance	162,000	0	0	0	0	0	162,000
20B1362M	Bicycle Lane Maintenance	165,000	0	0	0	0	0	165,000
20B1363M	Pedestrian Improvements	715,000	0	0	0	0	0	715,000
20B1364M	Pump Station Maintenance	55,000	0	0	0	0	0	55,000
20B1365M	Fire Hydrant Maintenance	52,000	0	0	0	0	0	52,000
20B1366M	Banner Pole Maintenance	30,000	0	0	0	0	0	30,000
20B1367M	Street Lighting Upgrade	900,000	0	0	0	0	0	900,000
20B1368M	Drains Maintenance	51,300	0	0	0	0	0	51,300
20B1369M	Pedestrian Monitoring - renewal and maintenance of sensors	37,000	0	0	0	0	0	37,000
20B1424M	Urban Forest Health (Pest and disease management)	282,000	0	0	0	0	0	282,000
20B1426M	Green Our City Strategic Action Plan implementation	1,297,768	0	0	0	0	0	1,297,768
20B2302M	Metro Tunnel Project	300,000	0	0	0	0	0	300,000
20B2501M	Melbourne Contemporary Pavilion	325,000	0	0	0	0	0	325,000
20B2502M	Advance Architectural Design	50,000	0	0	0	0	0	50,000
20B2503M	Maintenance of Pedestrian Signage	50,000	0	0	0	0	0	50,000
20B2504M	Advance Industrial Design	100,000	0	0	0	0	0	100,000
20B2505M	Advance Landscape Architecture Design	75,000	0	0	0	0	0	75,000
20B2506M	Advance Streetscape Design	50,000	0	0	0	0	0	50,000
20B2507M	Advance Urban Design	50,000	0	0	0	0	0	50,000
20B2508M	Advance Parks Design	75,000	0	0	0	0	0	75,000
20B3703M	Accomodation Modifications	300,000	0	0	0	0	0	300,000
20B3704M	Property Services Annual Minor Works Program	900,000	0	0	0	0	0	900,000
20B3710M	Surveying Services for titles to Council's properties and ro	200,000	0	0	0	0	0	200,000
20B4108M	Library and Community Hubs Renewal and Maintenance	300,000	0	0	0	0	0	300,000
20B4109M	Creative Spaces Maintenance	73,248	0	0	0	0	0	73,248
20B4110M	ArtPlay Theatre Equipment and Furniture Maintenance	20,000	0	0	0	0	0	20,000
20B4111M	Signal Theatre Equipment and Furniture Maintenance	20,000	0	0	0	0	0	20,000
20B4112M	Meat Market – Maintenance of Technical equipment	20,000	0	0	0	0	0	20,000
20B4114M	Arts House Annual Maintenance of Theatrical Equipment	40,000	0	0	0	0	0	40,000
20B4117M	Public Art Melbourne - LAB and Maintenance	200,000	0	0	0	0	0	200,000
20B4119M	Capital Maintenance of the Art and Heritage Collection	200,000	0	0	0	0	0	200,000
20B4302M	Smoke Free Areas Initiative	50,000	0	0	0	0	0	50,000
20B4418M	YMCA Managed Recreation Facility Equipment Renewal and Maint.	150,000	0	0	0	0	0	150,000
20B5101M	Wayfinding signage program - Maintenance	60,000	0	0	0	0	0	60,000
20B5103M	Melbourne Fashion Week Asset Maintenance and Install	47,000	0	0	0	0	0	47,000
20B5105M	Christmas Festival Decorations Program - Installation and Removal	2,200,000	0	0	0	0	0	2,200,000
20B5109M	Moomba Festival - Parade Floats Maintenance	220,000	0	0	0	0	0	220,000
<b>TOTAL MAINTENANCE</b>		<b>12,793,316</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,793,316</b>
<b>TOTAL MAINTENANCE PROGRAM</b>		<b>12,793,316</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,793,316</b>
<b>TOTAL PROGRAM</b>		<b>93,825,402</b>	<b>9,472,152</b>	<b>7,000,000</b>	<b>1,305,000</b>	<b>13,927,564</b>	<b>43,000,000</b>	<b>168,530,118</b>

# ANNUAL PLAN AND BUDGET

## 2020-2021

### APPENDIX F – FEES AND CHARGES

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Infrastructure and Assets	Parking meter fees: Queensberry St: 3 & 4 hour space	Per Hour	2.40	2.40
Infrastructure and Assets	Parking meter fees: Inside CBD: All day space	Per Hour	7.00	7.00
Infrastructure and Assets	Parking meter fees: Outside CBD: All day	Per Hour	1.00	1.00
Infrastructure and Assets	Parking meter fees: Outside CBD: 2 hour space	Per Hour	4.00	4.00
Infrastructure and Assets	Parking meter fees: Inside CBD: 3 hour space	Per Hour	7.00	7.00
Infrastructure and Assets	Parking meter fees: Inside CBD: 4 hour space	Per Hour	7.00	7.00
Infrastructure and Assets	Parking meter fees: Inside CBD:1 hour space	Per Hour	7.00	7.00
Infrastructure and Assets	Parking meter fees: Inside CBD:2 hour space	Per Hour	7.00	7.00
Infrastructure and Assets	Parking meter fees: Outside CBD: 1 hour space	Per Hour	4.00	4.00
Infrastructure and Assets	Parking meter fees: Outside CBD: 1/2 hour space	Per 1/2 Hour	2.00	2.00
Infrastructure and Assets	Parking meter fees: Outside CBD: 3 hour space	Per Hour	2.50	2.50
Infrastructure and Assets	Parking meter fees: Outside CBD: 4 hour space	Per Hour	2.20	2.20
Infrastructure and Assets	Parking meter fees: Inside CBD: 1/2 hour space	Per 1/2 Hour	3.50	3.50
Parks and City Greening	Temporary Occupation of Open Space	Per M2 /Per Week	4.00	4.10
Waste & Recycling	Residential Green Waste Collection Service	Per Annum	0.00	0.00
Waste & Recycling	Residential Waste Bin Upsize Charge: 240 litre waste bin (special circumstances)	Per Year	56.00	60.00
Waste & Recycling	Garbage Compactor fee (high)	Per Quarter	1,845.00	2,030.00
Waste & Recycling	Garbage Compactor fee (low)	Per Quarter	230.00	253.00
Waste & Recycling	Garbage Compactor fee (medium)	Per Quarter	920.00	1,012.00
Waste & Recycling	Replacement Compactor Access Card	Each	55.00	56.00
Waste & Recycling	Garbage Compactor fee (very high)	Per Quarter	0.00	3,042.00
Waste & Recycling	Late payment fee	Each	0.00	100.00
City Marketing	Melbourne Visitor Booth - exterior vinyl billboard	Each	12,140.00	12,443.50
City Marketing	Super Banners - installation and removal fee (per banner pole)	Each	33.90	34.80
City Marketing	Melbourne Visitor Booth Exterior Poster Panels (x7)	Max Per Month	12,140.00	12,443.50
City Marketing	Melbourne Visitor Booth hire of interior wall space	Max Per Week	118.00	121.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
City Marketing	Signage Hubs - daily hire fee (per poster panel)	Max Per Day	21.50	22.00
City Marketing	Standard Banners - daily hire fee (per banner pole)	Max Per Day	3.40	3.50
City Marketing	Super Banners - daily hire fee (per banner pole)	Max Per Day	5.40	5.50
City Marketing	Signage Hubs - installation and removal fees (per poster panel)	Per Signage Hub	144.70	148.30
City Marketing	Standard Banners - installation and removal fee (per banner pole)	Each	77.30	79.30
Creative City	Community Hubs: Security / Staff Cost (min 4 hour call out) Mon -Fri	Per Hour	42.05	43.10
Creative City	Community Hubs: Technical Assistance Cost (min 4 hour call out)	Per Hour	63.10	64.70
Creative City	Multipurpose room at community hubEach - EACH	Each	0.00	0.00
Creative City	Community Hubs Small Room with Limited AV Commercial Rate	Per Hour	16.70	0.00
Creative City	Community Hubs Small Room Limited AV Community Rate	Per Hour	3.20	0.00
Creative City	Community Hubs Large Room with AV Commercial Rate	Per Hour	55.35	0.00
Creative City	Community Hubs Large Room with AV Community Rate	Per Hour	11.30	0.00
Creative City	Library at The Dock: Community Room - Commercial Rate	Per Hour	55.35	0.00
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Mon - Fri	Per Hour	42.05	43.10
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Saturday	Per Hour	49.20	50.45
Creative City	Community Hubs: Cleaning Cost (min 2 hour call out) Sunday	Per Hour	70.25	72.00
Creative City	Library at The Dock: Community Room - Community Rate	Per Hour	11.30	0.00
Creative City	Community Hubs Small Room with Limited AV Commercial Rate	Per Hour	22.10	0.00
Creative City	Community Hubs Small Room no AV Commercial Rate	Per Hour	16.70	0.00
Creative City	Community Hubs Small Room no AV Community Rate	Per Hour	3.20	0.00
Creative City	Library at The Dock Outdoor Activity Space - Commercial Rate	Per Hour	19.90	0.00
Creative City	Library at The Dock Outdoor Activity Space - Community Rate	Per Hour	4.30	0.00
Creative City	Community Hubs Recording Studio - Community Rate	Per Hour	8.65	0.00
Creative City	Library at The Dock Practice Room - Commercial Rate	Per Hour	11.30	0.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Creative City	Library at The Dock Practice Room - Community Rate	Per Hour	2.20	0.00
Creative City	Community Hubs Mid-sized Room with AV Commercial Rate	Per Hour	33.10	0.00
Creative City	Kathleen Syme Library and Community Centre: Meeting Room 2 - Commercial Rate	Per Hour	22.05	0.00
Creative City	Kathleen Syme Library and Community Centre: Meeting Room 2 - Community Rate	Per Hour	4.30	0.00
Creative City	Community Hubs Mid-sized Room with AV Commercial Rate	Per Hour	33.10	0.00
Creative City	Community Hubs Mid-sized Room with AV Community Rate	Per Hour	6.50	0.00
Creative City	Kathleen Syme Library and Community Centre: Training and Learning Room - Commercial Rate	Per Hour	55.35	0.00
Creative City	Kathleen Syme Library and Community Centre: Training and Learning Room - Community Rate	Per Hour	11.30	0.00
Creative City	Kathleen Syme Library and Community Centre: Community Office	Per Hour	4.30	0.00
Creative City	Community Hubs Recording Studio - Commercial Rate	Per Hour	42.00	0.00
Creative City	Kathleen Syme Library and Community Centre: Commercial Kitchen - Commercial Rate	Per Hour	55.35	0.00
Creative City	Kathleen Syme Library and Community Centre: Commercial Kitchen - Community Rate	Per Hour	11.30	0.00
Creative City	Kathleen Syme Library and Community Centre: Library Activity Area - Commercial Rate	Per Hour	22.05	0.00
Creative City	Kathleen Syme Library and Community Centre: Library Activity Area - Community Rate	Per Hour	4.30	0.00
Creative City	Community Hubs: Security / Staff Cost (min 4 hour call out) Saturday/Sunday	Per Hour	52.45	54.11
Creative City	Multipurpose room at community hub at The Dock-community use within CoM	Per Hour	0.00	0.00
Creative City	Libraries: Special Activity Kit 3	Each	0.00	0.00
Creative City	Libraries: Special Activity Kit 4	Each	0.00	0.00
Creative City	Library sales 10 items	Each	8.00	8.00
Creative City	Library sales: books	Per Unit	1.00	1.00
Creative City	Library sales: CDs and DVDs	Per Unit	1.00	0.00
Creative City	Libraries: Special Activity Kit 5	Each	0.00	0.00
Creative City	Library Gallery hire	Per Month	940.00	960.00
Creative City	Library Lost cards	Per Unit	2.20	2.20
Creative City	Lost / Damaged items fee	Max Per Item	0.00	0.00
Creative City	Library sales DVDs	Each	1.00	0.00
Creative City	City Library: Group study room - Commercial Rate	Per Hour	39.90	0.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Creative City	Library at The Dock (LaTD): Performance Space - Commercial Rate	Per Hour	132.30	135.00
Creative City	Library at The Dock (LaTD): Performance Space - Community Rate	Per Hour	26.10	27.00
Creative City	Hub @ the Dock: Multipurpose room at community hub - commercial use (capacity 100+)	Per Hour	102.50	105.00
Creative City	Hub @ the Dock: Multipurpose room at community hub - community rate (capacity 100+)	Per Hour	20.50	21.00
Creative City	Library Overdues: Hotpicks 1 week loans	Per Item Per Day	1.20	1.20
Creative City	Library sales: bags	Per Unit	6.10	6.25
Creative City	Library sales junior books	Per Unit	0.50	0.00
Creative City	Library Special Activities	Max Per Activity	10.50	0.00
Creative City	Publications	Max Per Item	60.00	60.00
Creative City	Library sales hardcover	Each	1.00	0.00
Creative City	Library sales: Junior books and magazines	Per Unit	0.50	0.50
Creative City	Libraries: Special Activity Kit	Per Unit	10.80	0.00
Creative City	Libraries: Special Activity Kit 2	Each	0.00	0.00
Creative City	City Library: Gallery Hire - exhibition (change to 4WK)	Per Month	943.00	0.00
Creative City	Makerspace Materials	Per Unit	0.25	0.25
Creative City	Library overdue charges	Per Item Per Day	0.35	0.35
Creative City	Library Printing: including all formats B&W, colour, A4 - A3 etc single sided	Per Unit	0.20	0.20
Creative City	North and East Melbourne Library: Library Meeting Room - Commercial Rate	Per Hour	32.40	0.00
Creative City	North and East Melbourne Library: Library Meeting Room Community Rate (within CoM)	Per Hour	6.50	0.00
Creative City	City Library: Group study room - Community Rate	Per Hour	6.50	0.00
Creative City	Library branded marketing material	Max Per Item	10.20	10.20
Creative City	Interlibrary loans for State and University library material	Max Per Item	16.50	28.50
Creative City	Small Room Community Rate (capacity less than 15)	Per Hour	0.00	4.50
Creative City	Small Room Commercial Rate (capacity less than 15)	Per Hour	0.00	23.00
Creative City	Medium Room Community Rate (capacity 15-44)	Per Hour	0.00	6.70
Creative City	Medium Room Commercial Rate (capacity 15-44)	Per Hour	0.00	34.50
Creative City	Large Room Community Rate (capacity 45-99)	Per Hour	0.00	11.50

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Creative City	Large Room Commercial Rate (capacity 45-99)	Per Hour	0.00	58.00
Creative City	Guild Co Working - Desk Per Month	Per Month	0.00	0.00
Creative City	Guild Co Working Desk per week	Per Week	0.00	0.00
Creative City	Signal: Additional Equipment: Portable PA	Per Event	150.00	153.80
Creative City	SIGNAL: Space (4 hours): Corporate	Per Half Day	234.50	240.40
Creative City	SIGNAL: Space (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	117.00	120.00
Creative City	SIGNAL: Space (8 hours): Corporate	Per Day	448.50	459.70
Creative City	SIGNAL: Space (8 hours): Not Funded,Not-for-profit Organisations	Per Day	224.00	229.60
Creative City	SIGNAL: Studio (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	90.00	92.30
Creative City	SIGNAL: Studio (4 hours):Corporate	Per Half Day	180.50	185.00
Creative City	SIGNAL: Studio (8 hours): Corporate	Per Day	345.00	353.70
Creative City	SIGNAL: Studio (8 hours): Not Funded,Not-for-profit Organisations	Per Day	172.50	176.80
Creative City	ArtPlay Mezzanine - (4 hours) Corporate	Per Half Day	484.00	496.10
Creative City	ArtPlay Mezzanine - (8 hours) Corporate	Per Day	842.00	863.10
Creative City	ArtPlay Mezzanine - (4 hours) Not Funded,Not-for-profit Organisations	Per Half Day	242.00	248.10
Creative City	ArtPlay Mezzanine - (8 hours) Not Funded,Not-for-profit Organisations	Per Day	421.00	431.60
Creative City	ArtPlay: Additional Equipment: Portable PA	Per Event	150.00	153.80
Creative City	ArtPlay: Additional Equipment: Rear Projection Screen	Per Event	150.00	153.80
Creative City	ArtPlay: Main Space (4 hours): Corporate	Per Half Day	686.50	703.70
Creative City	ArtPlay: Main Space (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	343.00	351.60
Creative City	ArtPlay: Main Space (8 hours): Corporate	Per Day	1,194.00	1,223.90
Creative City	ArtPlay: Main Space (8 hours): Not Funded,Not-for-profit Organisations	Per Day	597.00	611.90
Creative City	Signal: Staff Costs (min 4hr call): Signal Program	Per Hour	57.00	58.00
Creative City	ArtPlay: Staff Costs (min 4hr call): ArtPlay Program	Per Hour	57.00	58.00
Creative City	Signal: Staff Penalty Rates - Sun and Pub Hols (min 4hr call): Signal Program	Per Hour	90.50	92.80
Creative City	ArtPlay: Staff Penalty Rates- Sun and Pub Hols (min 4hr call): ArtPlay Program	Per Hour	90.50	92.80
Creative City	SIGNAL: Space and Studio (4 hours): Corporate	Per Half Day	392.00	401.80
Creative City	SIGNAL: Space and Studio (8 hours): Corporate	Per Day	749.00	767.70
Creative City	SIGNAL: Space and Studio (4 hours): Not Funded,Not-for-profit Organisations	Per Half Day	196.00	200.90

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Creative City	SIGNAL: Space and Studio (8 hours): Not Funded,Not-for-profit Organisations	Per Day	373.50	382.90
Creative City	ArtPlay: Main Space and Mezzanine (4 hours) :Corporate	Per Half Day	1,107.00	1,134.70
Creative City	ArtPlay: Main Space and Mezzanine (8 hours) : Corporate	Per Day	1,926.00	1,974.20
Creative City	ArtPlay: Main Space and Mezzanine (4 hours) : Not Funded,Not-for-profit Organisations	Per Half Day	554.00	567.90
Creative City	ArtPlay: Main Space and Mezzanine (8 hours) : Not Funded,Not-for-profit Organisations	Per Day	963.00	987.10
Creative City	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Day	2,931.00	3,000.00
Creative City	Old Café: Independent & Unfunded: Half Day	Per Half Day	43.00	44.00
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	50.00	51.00
Creative City	Additional Production: Use Wifi per Pavilion Event inc Data	Per Event/Project	730.00	745.00
Creative City	Stables : Commercial - Film Shoot - Stables	Per Half Day	316.00	323.00
Creative City	Garden : Commercial - Function - Garden	Per Day	600.00	612.00
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Day	83.00	84.50
Creative City	Stables : Commercial - Film Shoot - Stables	Per Day	720.00	735.00
Creative City	Stables : Commercial - Film Shoot - Stables	Per Week	2,837.00	2,900.00
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Half Day	127.00	130.00
Creative City	Garden : Commercial - Function - Garden	Per Week	2,357.00	2,410.00
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Day	209.00	214.00
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Week	245.00	250.00
Creative City	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Week	16,460.00	16,800.00
Creative City	Old Café: Independent & Unfunded: Week	Per Week	252.00	257.50
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Day	83.00	85.00
Creative City	Additional Staff: Rigger	Per Hour	97.00	99.00
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Half Day	247.00	252.00
Creative City	Old Café: Commercial: Week	Per Week	483.00	495.00
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Half Day	806.00	825.00
Creative City	Stables : Independent & Unfunded - Rehearsal/Meeting/Exhibition - Stables	Per Week	330.00	337.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Creative City	Stables: Commercial - Rehearsal/Meeting/Exhibition	Per Half Day	134.00	137.00
Creative City	Stables: Events - Bump in/Bump Out	Per Half Day	202.00	206.50
Creative City	Stables: Events - Bump in/Bump Out	Per Day	369.00	377.00
Creative City	Additional Staffing: Cleaning:Standard Event Weekly Clean	Per Week	475.00	485.00
Creative City	Kitchen hire: hire and extensive clean	Each	475.00	485.00
Creative City	Tiered Seating Systems	Each	1,980.00	2,020.00
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Half Day	316.00	323.00
Creative City	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Day	1,795.00	1,840.00
Creative City	Old Café: Grant Supported Not For Profit: Day	Per Day	97.00	99.00
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Day	1,180.00	1,205.00
Creative City	Stables: Events - Bump in/Bump Out	Per Week	1,254.00	1,280.00
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Day	536.00	548.00
Creative City	Stables : Grant Supported Not For Profit - Film Shoot - Stables	Per Week	841.00	858.00
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Day	300.00	306.00
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	413.00	422.00
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Day	663.00	676.50
Creative City	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Week	2,500.00	2,550.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Week	1,571.00	1,605.00
Creative City	Main Halls: Grant Supported Not For Profit - Film Shoot - Main Halls	Per Week	2,111.00	2,155.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Half Day	242.00	247.00
Creative City	Main Halls: Independent & Unfunded - Film Shoot - Main Halls	Per Day	400.00	409.00
Creative City	Garden : Independent & Unfunded - Function - Garden	Per Half Day	50.00	51.00
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Half Day	81.00	83.00
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Day	136.00	139.00
Creative City	Stables : Independent & Unfunded - Film Shoot - Stables	Per Week	552.00	565.00
Creative City	Garden : Commercial - Function - Garden	Per Half Day	493.00	503.00



# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Creative City	Garden : Grant Supported and Not For Profit - Function - Garden	Per Week	1,179.00	1,205.00
Creative City	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Week	7,337.00	7,500.00
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Half Day	880.00	900.00
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Day	1,464.00	1,500.00
Creative City	Additional Production: Use of Data Projector - LARGE - BARCO	Per Event/Project	320.00	327.00
Creative City	Additional Staffing: Cleaning - Basic Event Clean	Per Event	159.00	162.50
Creative City	Keys: Extra Key or FOB	Per Key/Fob	40.00	41.00
Creative City	Main Halls: Events - Bump in and Bump out - Main Halls	Per Week	8,230.00	8,450.00
Creative City	Old Café: Grant Supported Not For Profit: Half Day	Per Half Day	64.00	65.50
Creative City	Old Café: Grant Supported Not For Profit: Week	Per Week	377.00	385.00
Creative City	Additional Staff: Technical/Production/Venue Supervisor - min 4 hour call	Per Hour	58.00	58.00
Creative City	Additional Staffing: Cleaning On Site during event	Per Hour Minimum 4 Hour Call Out	58.00	58.00
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Half Day	337.00	345.00
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Day	489.00	500.00
Creative City	Stables : Grant Supported Not For Profit - Performance/Function/Reception - Stables	Per Week	1,970.00	2,010.00
Creative City	Additional Production: Use of Data Projector	Per Event/Project	153.00	156.50
Creative City	Additional Production: In House Sound System	Per Event/Project	215.00	220.00
Creative City	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Day	1,254.00	1,280.00
Creative City	Main Halls: Grant Supported Not For Profit - Performance/Function/Reception - Main Halls	Per Week	5,005.00	5,115.00
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	199.00	203.00
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	332.00	340.00
Creative City	Main Halls: Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,307.00	1,335.00
Creative City	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Day	895.00	915.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Creative City	Main Halls: Independent & Unfunded - Performance/Function/Reception - Main Halls	Per Week	3,596.00	3,670.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	150.00	153.00
Creative City	Stables : Commercial - Arts Performance/Function - Stables	Per Week	5,359.00	5,470.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Half Day	1,206.00	1,231.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Day	1,769.00	1,805.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	247.00	252.00
Creative City	Main Halls: Independent & Unfunded - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	973.00	993.00
Creative City	Meeting Room: Commercial - Arts Meeting/Rehearsal - Large Room	Per Week	820.00	840.00
Creative City	Meeting Room: Commercial - Arts Meeting/Rehearsal - Large Room	Per Day	206.00	210.50
Creative City	Meeting Room Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Half Day	199.00	203.00
Creative City	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Day	321.00	328.00
Creative City	Meeting Room: Commercial - Arts Seminar/Class/Rehearsal - Large Room	Per Week	1,286.00	1,313.00
Creative City	Meeting Room: Commercial - Meeting/Rehearsal - Large Room	Per Half Day	123.00	125.50
Creative City	Meeting Room: Grant Supported Not for Profit - Meeting/Rehearsal - Large Room	Per Day	134.00	137.00
Creative City	Meeting Room: Grant Supported Not for Profit - Meetings/Rehearsals - Large Room	Per Week	546.00	560.00
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Half Day	150.00	153.50
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Day	247.00	252.00
Creative City	Meeting Room: Grant Supported Not for Profit - Seminar/Class/Function - Large Room	Per Week	975.00	997.00
Creative City	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Day	102.00	104.50
Creative City	Meeting Room: Independent & Unfunded - Meeting/Rehearsals - Large Room	Per Half Day	59.00	60.50
Creative City	Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room	Per Half Day	97.00	99.00
Creative City	Meeting Room: Independent & Unfunded - Seminar/Class/Function - Large Room	Per Day	162.00	165.50
Creative City	Meeting Room: Independent & Unfunded - Meetings/Rehearsals - Large Room	Per Week	412.00	421.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Creative City	Old Café: Commercial: Day	Per Day	150.00	153.00
Creative City	Old Café: Commercial: Half Day	Per Half Day	85.00	87.00
Creative City	Meeting Room: Independent & Unfunded-Seminar/Class/Function - Large Room	Per Week	658.00	672.00
Creative City	Old Café: Independent & Unfunded: Day	Per Day	64.50	66.00
Creative City	Set up and pack up of Meeting	Per Event	158.00	161.50
Creative City	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Day	247.00	252.00
Creative City	Stables : Commercial - Arts Rehearsal/Meeting/Exhibition/Bump in or Out - Stables	Per Week	835.00	852.00
Creative City	Stables : Events - Corporate Function/Reception - Stables	Per Week	7,890.00	8,050.00
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Half Day	81.00	83.00
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Day	135.00	138.00
Creative City	Stables : Grant Supported Not For Profit - Rehearsal/Meeting/Exhibition - Stables	Per Week	542.00	553.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Half Day	247.00	252.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Day	300.00	306.00
Creative City	Stables : Independent & Unfunded - Performance/Function/Reception - Stables	Per Week	1,179.00	1,203.00
Creative City	Meeting Room: Grant Supported & Not for Profit – Meeting/Rehearsal – Half Day -	Per Half Day	80.00	81.50
Creative City	10x10 Meter stage removal/replacement	Each	1,890.00	1,930.00
Creative City	Additional Production: Use of Engineering Report	Per Hour	97.00	99.00
Creative City	Additional Staff Penalty Rates: Technical/Production/Venue Supervisor - min 4 hour call	Per Hour	92.00	93.00
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Half Day	687.00	702.00
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Day	1,156.00	1,180.00
Creative City	Main Halls: Commercial - Film Shoot - Main Halls	Per Week	4,728.00	4,830.00
Economic Development	Melbourne Visitor Centre Super Lightbox Poster 1	Max Per Week	0.00	0.00
Economic Development	Melbourne Visitor Centre Super Lightbox Poster 2	Max Per Week	0.00	0.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Economic Development	Melbourne Visitor Centre hire of interior wall space	Max Per Week	0.00	0.00
Economic Development	Melbourne Visitor Centre - Billboard Wrap - North face only	Max Per Month	0.00	0.00
Economic Development	Melbourne Visitor Centre Exterior Wrap	Max Per Month	0.00	0.00
Economic Development	Melbourne Visitor Centre Floor Display 1	Max Per Week	0.00	0.00
Economic Development	Melbourne Visitor Centre Mobile Display Unit 1	Max Per Week	0.00	0.00
Economic Development	Melbourne Visitor Centre Mobile Display Unit 2	Max Per Week	0.00	0.00
Economic Development	Melbourne Visitor Centre Plasma Screen 501 (Getting Around Lounge)	Max Per Month	0.00	0.00
Economic Development	Melbourne Visitor Centre Plasma Screen 601 (Discover Your Own Backyard)	Max Per Month	0.00	0.00
Economic Development	Melbourne Visitor Centre Super Lightbox Poster 3	Max Per Week	0.00	0.00
Economic Development	Melbourne Visitor Booth Exterior Poster Panels (x7)	Max Per Month	12,140.00	0.00
Economic Development	Melbourne Visitor Booth hire of interior wall space	Max Per Week	118.00	0.00
Economic Development	Melbourne Visitors Centre: Melbourne Visitor Centre Feature Brochure Display	Max Per Week	0.00	0.00
Economic Development	Signage Hubs - daily hire fee (per poster panel)	Max Per Day	21.50	0.00
Economic Development	Standard Banners - daily hire fee (per banner pole)	Max Per Day	3.40	0.00
Economic Development	Super Banners - daily hire fee (per banner pole)	Max Per Day	5.40	0.00
Economic Development	Melbourne Visitor Booth - exterior vinyl billboard	Each	12,140.00	0.00
Economic Development	Signage Hubs - installation and removal fees (per poster panel)	Per Signage Hub	144.70	0.00
Economic Development	Standard Banners - installation and removal fee (per banner pole)	Each	77.30	0.00
Economic Development	Super Banners - installation and removal fee (per banner pole)	Each	33.90	0.00
Tourism and Events	Cooks' Cottage: School Holiday Program - Pensioner/Concession	Each	5.20	5.30
Tourism and Events	Cooks' Cottage: Adult entry to Cooks Cottage	Each	6.90	7.10
Tourism and Events	Cooks' Cottage - School Holidays Program: Family (2 adults / 2 children)	Each	21.50	22.00
Tourism and Events	Cooks' Cottage - Events / Workshops - Child	Each	0.00	0.00
Tourism and Events	Cooks' Cottage: Child entry to Cooks Cottage	Each	3.70	3.80
Tourism and Events	Cooks' Cottage: Concession entry to Cooks Cottage	Each	5.20	5.40

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Tourism and Events	Cooks' Cottage: Family entry (2 adults + 2 children) to Cooks Cottage	Each	19.00	19.50
Tourism and Events	Cooks' Cottage: Leisure Groups Self-guided entry: Adult/Seniors/Concession (including bus companies)	Each	3.90	3.90
Tourism and Events	Cooks' Cottage: Leisure Groups Self-guided entry: Child (including bus companies)	Each	2.70	2.70
Tourism and Events	Cooks' Cottage: Pensioner entry to Cooks Cottage	Each	5.20	5.40
Tourism and Events	Cooks' Cottage: Student entry to Cooks Cottage	Each	5.20	5.40
Tourism and Events	Cooks' Cottage: Leisure Groups Guided Captain Cook Tour: Adult/Child	Each	7.40	7.40
Tourism and Events	Cooks' Cottage: Leisure Groups Guided Fitzroy Gardens Heritage Tour: Adult/Child	Each	9.80	9.80
Tourism and Events	Cooks' Cottage: School Holiday Program - Child - self-guided	Each	7.20	7.40
Tourism and Events	Cooks' Cottage: Schools - Education Program - Additional Teacher/Adult	Each	4.10	4.20
Tourism and Events	Cooks' Cottage: Schools Self-guided entry - Student	Each	2.70	2.80
Tourism and Events	Cooks' Cottage - Schools Education Program - student - 2 modules	Each	5.70	5.90
Tourism and Events	Cooks' Cottage - Schools Education Program - student - 4 modules	Each	10.80	11.10
Tourism and Events	Cooks' Cottage: Schools - Education Program (Modules) - Additional Teacher/Adult	Each	4.10	4.20
Tourism and Events	Cooks' Cottage - Schools - student - Guided Captain Cook Tour	Each	5.70	5.90
Tourism and Events	Cooks' Cottage: Schools - Education Program (Captain Cook Tour) - Additional Teacher/Adult	Each	4.10	4.20
Tourism and Events	Cooks' Cottage - Schools - student - Guided Fitzroy Gardens Heritage Tour	Each	8.20	8.40
Tourism and Events	Cooks' Cottage: Leisure Group - self guided - Additional Guide	Each	4.00	4.20
Tourism and Events	Cooks' Cottage: Leisure Group - Fitzroy Gardens Heritage Tour - Additional Guide	Each	4.10	4.10
Tourism and Events	Cooks' Cottage: School Holiday Program - Adult	Each	6.90	7.10
Tourism and Events	Cooks' Cottage: Schools - Education Program (Fitzroy Gardens Heritage Tour) - Additional Teacher/Adult	Each	4.10	4.20
Tourism and Events	Cooks' Cottage: Leisure Group - Captain Cook Tour - Additional Guide	Each	4.10	4.10
Tourism and Events	Wedding Permits - Premium site	Per Booking	650.00	666.00
Tourism and Events	Wedding Permits - Standard site	Per Booking	537.00	550.50
Tourism and Events	Wedding Permits - Unique site	Per Booking	592.00	607.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Tourism and Events	Memorial - Premium Site	Per Day	0.00	0.00
Tourism and Events	Memorial - Standard Site	Per Day	0.00	0.00
Tourism and Events	Public Events: Attendee fee	Max Per Event	0.00	0.00
Tourism and Events	Public Events: Premium Site (Large)	Per Day/Per Site	5,343.00	5,480.00
Tourism and Events	Public Events: Premium Site (Medium)	Per Day/Per Site	4,156.00	4,260.00
Tourism and Events	Promotional Activity permits (up to 8 hours)	Per Day	2,380.00	2,440.00
Tourism and Events	Public Events: Premium Site (Small)	Per Day/Per Site	1,483.00	1,520.00
Tourism and Events	Public Events: Standard Site (Large)	Per Day/Per Site	2,669.00	2,735.00
Tourism and Events	Public Events: Standard Site (Medium)	Per Day/Per Site	2,081.00	2,133.00
Tourism and Events	Promotional Activity permits (up to 4 hours)	Per Half Day	1,781.00	1,825.50
Tourism and Events	Promotional Activity permits (up to 2 hours)	Max Per Day	1,188.00	1,217.00
Tourism and Events	Public Events: Standard Site (Small)	Per Day/Per Site	741.00	760.00
Tourism and Events	Public Events: Unique Site (Large)	Per Day/Per Site	4,015.00	4,115.50
Tourism and Events	Public Events: Unique Site (Medium)	Per Day/Per Site	3,115.00	3,193.00
Tourism and Events	Public Events: Unique Site (Small)	Per Day/Per Site	1,113.00	1,140.00
Tourism and Events	Authority to Sell Fees: Fee for each additional site over 15 sites for event duration	Each Additional Site	0.00	0.00
Tourism and Events	Authority to Sell Fees: for 1 to 5 sites for each day of the event	Per Day/Per Site	0.00	0.00
Tourism and Events	Authority to Sell Fees: for 11 to 15 sites for event duration	Per Event	0.00	0.00
Tourism and Events	Authority to Sell Fees: for 6 to 10 sites for event duration	Per Event	0.00	0.00
Tourism and Events	Memorial - Unique Site	Per Day	0.00	0.00
Tourism and Events	Private Event - Premium Site	Max Per Day	549.00	563.00
Tourism and Events	Private Event - Standard Site	Max Per Day	446.00	457.00
Tourism and Events	Private Event - Unique Site	Max Per Day	492.00	504.00
Tourism and Events	Event Application Fee < 500 attendees	Each	0.00	0.00
Tourism and Events	Event Application Fee > 500 attendees	Each	0.00	0.00
Tourism and Events	Private Event - Attendee fee	Max Per Event	0.00	0.00
Tourism and Events	Filming Permit - Parks (4 + hours per day)	Per Day	1,426.00	1,462.00
Tourism and Events	Filming Permit - Parks (hourly permit)	Per Hour	297.00	305.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Tourism and Events	Filming Permit - Parks (up to 4 hours per day)	Per Half Day	713.00	730.00
Tourism and Events	Filming unit bases - Parks	Per Day/Per Site	593.00	608.00
Tourism and Events	Filming unit bases (students) - Parks	Per Day/Per Site	0.00	0.00
Tourism and Events	Hire of venue: The Conservatory at Fitzroy Gardens for 1.5 hours	Per Booking	537.00	550.00
Tourism and Events	Hire of venue: The Conservatory at Fitzroy Gardens for 3 hours	Per Booking	1,073.00	1,100.00
Tourism and Events	Ballooning - per adult (Tour Operator License - Use fee)	Per Day	2.40	2.40
Tourism and Events	Ballooning - per student or child (Tour Operator License - Use fee)	Per Day	1.60	1.60
Tourism and Events	Ballooning - Annual licence Fee (Tour Operator License)	Per Annum	307.80	307.80
Tourism and Events	Tour Operator License - Annual License	Per Annum	0.00	0.00
Tourism and Events	Tour Operator License - Use fee	Per Day	0.00	0.00
Tourism and Events	Tour Operator License - Use fee	Per Day	0.00	0.00
Tourism and Events	Public Events: Application Fee	Max Per Event	0.00	2,685.00
Tourism and Events	Private Events: Application Fee	Max Per Event	0.00	150.00
Tourism and Events	Authority to Sell Fees	Max Per Event	0.00	2,500.00
Community Services	Child Care: Child Care - Long Day Care	Per Day	132.50	132.50
Community Services	Child Care: Child Care - Long Day Care	Full Time Care (Per Week)	621.00	621.00
Community Services	Ageing and Inclusion: Centre Based Meals	Per Meal	8.10	8.10
Community Services	Ageing and Inclusion: Centre based meals - Full cost recovery rate	Each	15.40	15.40
Community Services	Ageing and Inclusion: Delivered Meals - Full cost recovery rate	Per Meal	27.20	27.20
Community Services	Ageing and Inclusion: Delivered Meals Fees	Per Meal	8.10	8.10
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Full cost recovery rate	Range Per Hour	45.80	45.80
Community Services	Ageing and Inclusion: Domestic Assistance Fees - High	Range Per Hour To	36.40	36.40
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Low	Range Per Hour From	5.70	5.70
Community Services	Ageing and Inclusion: Domestic Assistance Fees - Medium	Range Per Hour From	16.40	16.40
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Full cost recovery rate	Range Per Hour	46.30	46.30

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - High	Range Per Hour To	5.40	5.40
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Low	Range Per Hour From	3.60	3.60
Community Services	Ageing and Inclusion: Flexible Respite Care Fees - Medium	Range Per Hour To	4.70	4.70
Community Services	Ageing and Inclusion: Home Maintenance Fees - High	Range Per Hour To	23.10	23.10
Community Services	Ageing and Inclusion: Home Maintenance Fees - Low	Range Per Hour From	8.40	8.40
Community Services	Ageing and Inclusion: Home Maintenance Fees - Medium	Range Per Hour From	12.30	12.30
Community Services	Ageing and Inclusion: Home Modification Fees - High	Per Hour	23.10	23.10
Community Services	Ageing and Inclusion: Home Modification Fees - Low	Per Hour	8.40	8.40
Community Services	Ageing and Inclusion: Home Modification Fees - Medium	Per Hour	12.30	12.30
Community Services	Ageing and Inclusion: Personal Care Fees - High	Range Per Hour To	11.70	11.70
Community Services	Ageing and Inclusion: Personal Care Fees - Low	Range Per Hour From	2.40	2.40
Community Services	Ageing and Inclusion: Personal Care Fees - Full cost recovery rate	Range Per Hour	46.30	46.30
Community Services	Ageing and Inclusion: Personal Care Fees - Medium	Range Per Hour To	5.60	5.60
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Full cost recovery rate	Range Per Hour	19.40	19.40
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - High	Range Per Hour To	11.10	11.10
Community Services	Ageing and Inclusion: Social Support Group (includes meal, transport & activity) - Low	Range Per Hour From	9.50	9.50
Community Services	Ageing and Inclusion: Social Support Individual Fees - High	Per Hour	36.40	36.40
Community Services	Ageing and Inclusion: Social Support Individual Fees - Low	Per Hour	5.70	5.70
Community Services	Ageing and Inclusion: Social Support Individual Fees - Medium	Per Hour	16.40	16.40
Community Services	Children Services: Childcare late fee per minute	Each	1.00	1.00
Community Services	Child Care: Pre - School	Per Week	49.00	49.00
Community Services	Family Services: Baby Capsule Hire (Concession)	Per Unit (6 Months)	32.00	0.00
Community Services	Family Services: Baby Capsule Hire (Deposit) (refundable)	Per Unit	40.00	0.00



# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Community Services	Family Services: Community Room Hire (Community Groups )	Max Per Day	40.00	45.00
Community Services	Family Services: Multipurpose room at community hub at The Dock- community use within CoM	Per Hour	20.00	20.00
Community Services	Family Services: Multipurpose room at community hub at The Dock - commercial use	Per Hour	100.00	100.00
Community Services	Family Services: Multipurpose room at community hub at The Dock (Deposit / Refundable)	Each	300.00	300.00
Community Services	Family Services: Baby Capsule Hire	Per Unit (6 Months)	53.00	0.00
Community Services	Family Services: Multipurpose room at community hub at The Dock- community use	Per Hour	51.00	51.00
Community Services	Family Services: Boostrix Vaccine	Each	49.00	50.00
Community Services	Family Services: Varicella Vaccine	Each	69.00	70.00
Community Services	Family Services: Flu vaccine	Each	20.00	20.00
Community Services	Family Services: Meningococcal ACWY vaccine	Each	70.00	70.00
Health and Wellbeing	Permits: Water Carrier	Per Application	280.00	280.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	145.00	145.00
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	145.00	145.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Apr to June	Per Registration	210.00	210.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jul to Dec	Per Registration	145.00	145.00
Health and Wellbeing	Water Carrier Permit / Transfer	Per Application	140.00	140.00
Health and Wellbeing	Food Act New Premises Registration/Class 3 Premises/Large	Per Registration	1,640.00	1,640.00
Health and Wellbeing	Food Act New Premises Registration/Class 3 Premises/Medium	Per Registration	1,200.00	1,200.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (Annual Registration)	Per Application	155.00	155.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (Annual Registration)	Per Application	130.00	130.00
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises / Class 2 Premises	Per Registration	730.00	730.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Health and Wellbeing	Food Act New Premises Registration / Mobile Food Premises / Class 3 Premises	Per Registration	640.00	640.00
Health and Wellbeing	Food Act New Premises Registration/Class 1 and 2 Premises/Large	Per Registration	1,750.00	1,750.00
Health and Wellbeing	Food Act New Premises Registration/Class 1 and 2 Premises/Medium	Per Registration	1,260.00	1,260.00
Health and Wellbeing	Food Act New Premises Registration/Class 1 and 2 Premises/Small	Per Registration	970.00	970.00
Health and Wellbeing	Food Act New Premises Registration/Class 3 Premises/Small	Per Registration	890.00	890.00
Health and Wellbeing	Food Act New Premises Registration/Priority Service (5 working day turn around)	Per Registration	310.00	310.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Large	Per Application	450.00	450.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Medium	Per Application	395.00	395.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Small	Per Application	360.00	360.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Mobile Food Premises / Vehicle	Per Application	215.00	215.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 2 Vending Machine Registration	Per Application	215.00	215.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Mobile Food Premises / Vehicle	Per Application	190.00	190.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Large	Per Application	400.00	400.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Medium	Per Application	365.00	365.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Premises - Small	Per Application	315.00	315.00
Health and Wellbeing	Food Act Premises Alterations Fee - Class 3 Vending Machine Registration	Per Application	190.00	190.00
Health and Wellbeing	Food Act Premises Alterations Fee - Priority Service (5 working day turn around)	Per Application	310.00	310.00
Health and Wellbeing	Food Act Property Enquiry: Food Act Registration	Per Application	280.00	280.00
Health and Wellbeing	Food Act Registration Transfer/ Class 1 and 2 Premises-Large	Per Application	450.00	450.00
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises - Large	Per Application	400.00	400.00
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises-Medium	Per Application	365.00	365.00
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Premises- Small	Per Application	315.00	315.00
Health and Wellbeing	Permits: Septic Tank and Grey Water Permit	Per Application	280.00	280.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Health and Wellbeing	Food Act Registration Transfer/ Class 1 and 2 Premises-Small	Per Application	360.00	360.00
Health and Wellbeing	Food Act Registration Transfer/ Class 3 Mobile Food Premises / Vehicle	Per Application	190.00	190.00
Health and Wellbeing	Food Act Registration/Class 2 / Temporary Food Premises - (Quarter Registration)	Per Registration	250.00	250.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 1 and 2 Premises-Large	Per Registration	900.00	900.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 1 and 2 Premises-Medium	Per Registration	790.00	790.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 1 and 2 Premises-Small	Per Registration	720.00	720.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 2 / Temporary Food Premises - (Annual Registration)	Per Registration	310.00	310.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 2 Mobile Food Premises / Vehicle	Per Application	430.00	430.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 2 Vending Machine Registration	Per Application	430.00	430.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 / Temporary Stall - (Quarter Registration)	Per Registration	180.00	180.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 / Temporary Stall - (Week Registration)	Per Registration	140.00	140.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 / Temporary Food Premises - (Annual Registration)	Per Registration	260.00	260.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Mobile Food Premises / Vehicle	Per Application	380.00	380.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Registration	290.00	290.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises- Large	Per Registration	800.00	800.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises-Medium	Per Registration	730.00	730.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Premises- Small	Per Registration	630.00	630.00
Health and Wellbeing	Food Act Registration/Renewal/ Class 3 Vending Machine Registration	Per Application	380.00	380.00
Health and Wellbeing	Food Act Registration/Transfer/ Class 2 Mobile Food Premises / Vehicle	Per Application	215.00	215.00
Health and Wellbeing	Food Act Registration/Transfer/ Class 2 Vending Machine Registration	Per Application	215.00	215.00
Health and Wellbeing	Food Act Registration/Transfer/ Class 3 Vending Machine Registration	Per Application	190.00	190.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Health and Wellbeing	New Registration Prescribed Accommodation 4-10 beds Jan - Mar	Per Registration	380.00	380.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jan to Mar	Per Registration	290.00	290.00
Health and Wellbeing	Public Health & Wellbeing Act Premises, Renewal of Registration Fees, Personal Care & Body Art - Low & High Risk - Fixed Premises	Per Registration	290.00	290.00
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry: Low & High Risk	Per Application	155.00	155.00
Health and Wellbeing	Public Health & Wellbeing Act Property Enquiry: Prescribed Accommodation	Per Application	185.00	185.00
Health and Wellbeing	Public Health & Wellbeing Act, Hairdresser and or Temporary Make -up Registration "one off" fee "on-going" (no renewals)	Per Registration	290.00	290.00
Health and Wellbeing	Public Health and Wellbeing Act Plans Assessment: Hairdresser, Skin penetration, Beauty Parlour, Body Piercing, Tattooist and Colonic Irrigation	Per Application	260.00	260.00
Health and Wellbeing	Public Health and Wellbeing Act Plans Assessment: Prescribed Accommodation	Per Application	300.00	300.00
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises - Maximum Fee	Per Registration	1,850.00	1,850.00
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Apr-Jun	Per Registration	340.00	340.00
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Jan-Mar	Per Registration	430.00	430.00
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Jul-Dec	Per Registration	215.00	215.00
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Apr-Jun	Per Registration	340.00	340.00
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Jan-Mar	Per Registration	430.00	430.00
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Jul-Dec	Per Registration	215.00	215.00
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Apr-Jun	Per Registration	290.00	290.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Jul-Dec	Per Registration	190.00	190.00
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer - Low & High Risk	Per Application	145.00	145.00
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 11-15 beds	Per Application	215.00	215.00
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 4-10 beds	Per Registration	190.00	190.00
Health and Wellbeing	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 11-15 beds	Per Registration	430.00	430.00
Health and Wellbeing	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 15-over beds	Per Registration	430.00	430.00
Health and Wellbeing	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 4-10 beds	Per Registration	380.00	380.00
Health and Wellbeing	Food Act Registration/ Class 2 / Temporary Food Premises - (Week Registered)	Per Registration	155.00	155.00
Health and Wellbeing	Food Act Property Enquiry - Priority Service (5 working day turnaround)	Per Application	560.00	560.00
Health and Wellbeing	Public Health and Wellbeing Act, Hairdressing and or Temporary Make-up Registration ongoing (no renewals)	Per Application	290.00	290.00
Health and Wellbeing	Public Health and Wellbeing Act, Property Enquiry: Low & High Risk Priority Service (5 working day turnaround)	Per Application	310.00	310.00
Health and Wellbeing	Public Health and Wellbeing Act, Property Enquiry: Prescribed Accommodation Priority Service (5 working day turnaround)	Per Application	370.00	370.00
Health and Wellbeing	Public Health & Wellbeing Act Premises - Event Group Registrations for Each Additional Business	Per Registration	60.00	60.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (3 months)	Per Application	80.00	0.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (3 months)	Per Application	70.00	0.00
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1590 \$1850) - Apr-Jun	Per Bed	8.00	8.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1590 \$1850) - Jan-Mar	Per Bed	11.00	11.00
Health and Wellbeing	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): Every bed over 15 (maximum fee \$1590 \$1850) - Jul-Dec	Per Bed	6.00	6.00
Health and Wellbeing	Public Health and Wellbeing Act Renewal: Health Act Renewal/Prescribed Accommodation/every bed over 15(maximum fee \$1590 \$1850)	Per Bed	11.00	11.00
Health and Wellbeing	Transfer Temporary Stall Premises linked to Food Act Registration - Fixed Premises / Class 2 (Annual Registration)	Per Application	155.00	0.00
Health and Wellbeing	Transfer Temporary Stall Premises linked to Food Act Registration - Fixed Premises / Class 3 (Annual Registration)	Per Application	130.00	0.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (6 months)	Per Application	155.00	0.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (6 months)	Per Application	130.00	0.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (9 months)	Per Application	225.00	0.00
Health and Wellbeing	Food Act Registration Transfer/ Class 1 and 2 Premises - Medium	Per Application	395.00	405.00
Health and Wellbeing	Food Act Registration Transfer/ Class 2 / Temporary Stall - (Annually Registered)	Per Application	155.00	0.00
Health and Wellbeing	Food Act Registration Transfer/ Class 3 / Temporary Stall - (Annually Registered)	Per Application	130.00	0.00
Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 0-25 stalls	Per Registration	780.00	0.00
Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 26-50 stalls	Per Registration	1,400.00	0.00
Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 51-100 stalls	Per Registration	2,080.00	0.00
Health and Wellbeing	Food Act Registration/Temporary Food Premises/Event Group Registrations 101-200 stalls	Per Registration	2,730.00	0.00
Health and Wellbeing	Public Health & Wellbeing Act Premises Registration / Temporary Premises / Event Group Registrations	Per Registration	290.00	300.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Health and Wellbeing	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 15-over beds	Per Application	215.00	215.00
Health and Wellbeing	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (9 months)	Per Application	185.00	0.00
Health and Wellbeing	Food Act / Public & Wellbeing Act - Additional onsite assessment e.g. additional pre final / final inspection, property enquiry, follow up temporary food premises and any additional inspections which may be required.	Per Hour	155.00	165.00
Health and Wellbeing	Food Act New Premises Registration / Domestic Food - Class 2	Per Application	0.00	750.00
Health and Wellbeing	Food Act New Premises Registration / Domestic Food - Class 3	Per Application	0.00	660.00
Health and Wellbeing	Food Act - Renewal / Domestic Food - Class 2	Per Application	0.00	440.00
Health and Wellbeing	Food Act - Renewal / Domestic Food - Class 3	Per Application	0.00	390.00
Health and Wellbeing	Food Act New Premises Registration / Short Term Registration - Class 2	Per Application	0.00	750.00
Health and Wellbeing	Food Act New Premises Registration / Short Term Registration - Class 3	Per Application	0.00	660.00
Health and Wellbeing	Non for profit organisation / charity 10% of normal fee	Per Application	0.00	0.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Small	Per Application	0.00	740.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Medium	Per Application	0.00	810.00
Health and Wellbeing	Food Act - Re-Inspection Fee - Large	Per Application	0.00	920.00
Health and Wellbeing	New registration Aquatic Facility Category 1	Per Application	0.00	280.00
Health and Wellbeing	New registration Aquatic Facility Category 2	Per Application	0.00	200.00
Health and Wellbeing	Temporary Food Premises - Event Group Registration (1st application)	Per Application	0.00	320.00
Health and Wellbeing	Each Additional Class 2 - Temporary Food Premises	Per Application	0.00	125.00
Health and Wellbeing	Each Additional Class 3 - Temporary Food Premises	Per Application	0.00	105.00
Health and Wellbeing	PH&WB Plans Assessment / Priority Service - Personal Care & Body Art - Low & High Risk Premises (5 working day turn around)	Per Application	0.00	540.00
Health and Wellbeing	Pro-rata refunds to be given in situations when a business is forced to close.	Per Application	0.00	0.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Health and Wellbeing	PH&WB Plans Assessment - Prescribed Accommodation / Priority Service (5 working day turn around)	Per Application	0.00	620.00
On-street Support and Compliance	New Private Parking Agreement	Per Agreement	625.00	625.00
On-street Support and Compliance	Renew Private Parking Agreement	Per Agreement	625.00	625.00
On-street Support and Compliance	Advertising Board Application Fee	Administration Fee Per Permit	215.00	215.00
On-street Support and Compliance	Real Estate Agent Pointer Boards - Application Fee	Per Item	215.00	215.00
On-street Support and Compliance	Provision of Enforcement Officers (Day Shift) at Special Events Normal Time	Per Hour	79.00	79.00
On-street Support and Compliance	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Double Time	Per Hour	158.00	158.00
On-street Support and Compliance	Provision of Enforcement Officers (Day Shift) at Special Events Overtime - Time and a Half	Per Hour	132.00	132.00
On-street Support and Compliance	Medical Parking Permits	Per Annum	270.00	270.00
On-street Support and Compliance	Replacement (Lost / Stolen / Damaged) Medical Parking Permits	Per Registration	270.00	270.00
On-street Support and Compliance	Interim Medical Parking Permits	Per Registration	270.00	270.00
On-street Support and Compliance	Resident Parking (2nd Permit - Carlton)	Per Annum	130.00	130.00
On-street Support and Compliance	Resident Parking Permits (2nd Permit - All Other Areas)	Per Annum	130.00	130.00
On-street Support and Compliance	Replacement (Lost / Stolen / Damaged / Change of Rego) Resident Parking (2nd Permit - Carlton)	Per Registration	130.00	130.00
On-street Support and Compliance	Replacement (Lost/Stolen/Damaged/Change of Rego) Resident Parking Permits (2nd Permit - all other areas)	Per Registration	130.00	130.00
On-street Support and Compliance	Interim Resident Parking (2nd Permit - Carlton)	Per Registration	130.00	130.00
On-street Support and Compliance	Interim Resident Parking Permits (2nd Permit - all other areas)	Per Registration	130.00	130.00
On-street Support and Compliance	Handbill Permits	Administration Fee Per Permit	38.00	38.00
On-street Support and Compliance	Replacement (Lost / Stolen / Damaged / Change of Rego) Resident Parking Permits	Per Registration	40.00	40.00
On-street Support and Compliance	Interim Resident Parking Permits	Per Registration	40.00	40.00
On-street Support and Compliance	ASIC Directors' Search Fee	Min Rate	22.00	22.50



# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
On-street Support and Compliance	ASIC Directors' Search Fee	Max Rate	76.00	78.00
On-street Support and Compliance	Witness Summons	Per Case	55.00	56.00
On-street Support and Compliance	Magistrates' Court Lodgement Cost	Single Infringement	93.00	95.00
On-street Support and Compliance	Magistrates' Court Lodgement Cost	Multi Infringement	140.00	143.00
On-street Support and Compliance	Debit Adjustment - Enforcement Order Costs	Per Infringement	56.60	57.40
On-street Support and Compliance	Debit Adjustment - Registration Fee	Per Infringement	77.70	78.70
On-street Support and Compliance	Debit Adjustment - Penalty Reminder Notice Letter	Per Infringement	26.00	26.30
On-street Support and Compliance	Enforcement Order Costs	Per Infringement	56.60	57.40
On-street Support and Compliance	Lodgement Fee	Per Infringement	77.70	78.70
On-street Support and Compliance	Penalty Reminder Notice Letter	Per Infringement	26.00	26.30
On-street Support and Compliance	VicRoads Extract of Ownership	Per Infringement	10.50	10.50
On-street Support and Compliance	Parking Fines - e.g. Expired Meters	Per Infringement	83.00	84.00
On-street Support and Compliance	Parking Fines - e.g. On a Clearway	Per Infringement	167.00	169.00
On-street Support and Compliance	Parking Fines - e.g. On a Footway	Per Infringement	100.00	101.00
On-street Support and Compliance	Parking Fines (Debit Adjustment) - e.g. Expired Meters, Period Longer	Per Infringement	84.00	84.00
On-street Support and Compliance	Parking Fines (Debit Adjustment) - eg On a Clearway	Per Infringement	167.00	169.00
On-street Support and Compliance	Parking Fines (Debit Adjustment) - eg On a Footway	Per Infringement	100.00	101.00
On-street Support and Compliance	Street Permits: Advertising Board Permits	Per Month	75.00	54.17
On-street Support and Compliance	Application Fee (No Permit fee )		0.00	0.00
On-street Support and Compliance	Street Activity: Busking application fee 12 months (initial)	Per Annum	30.00	30.00
On-street Support and Compliance	Street Activity: Busking application fee 3 months (initial)	Per Quarter	25.00	25.00
On-street Support and Compliance	Street Activity: Premium Busking application fee 12 months (initial)	Per Annum/Per Permit	70.00	70.00

# ANNUAL PLAN AND BUDGET

## 2020–2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
On-street Support and Compliance	Street Activity: Busking selling fee	Per Application	100.00	100.00
On-street Support and Compliance	Market Permit: Markets that consist of more than 10 street trading stalls and less than 15	Per Annum	1,576.00	1,576.00
On-street Support and Compliance	Market Permit: Markets that consist of more than 15 street trading stalls, for each additional market stall over 15 sites ( the fee for additional stalls that exceed 15 stalls)	Each Additional Site	78.50	78.50
On-street Support and Compliance	Market Permit: Markets that consist of up to 10 street trading stalls	Per Annum	1,050.50	1,050.50
On-street Support and Compliance	Market Permit: Stall for individual uses	Per Annum	205.00	205.00
On-street Support and Compliance	Street Activity: Flower Kiosk: Collins Street south side btwn Market & William Sts, Melbourne ( Licence Fee/Rental per annum )	Per Annum	11,349.24	11,633.00
On-street Support and Compliance	Street Activity: Flower Kiosk: os Melbourne Town Hall, Swanston St, Melbourne (Licence Fee/Rental per annum) charged monthly	Per Annum	19,691.28	20,184.00
On-street Support and Compliance	Street Activity: Cylinder and Seasonal Street Trading (\$300 per month)	Per Annum	315.00	315.00
On-street Support and Compliance	Street Activity: Sunday Arts & Craft market Annual fee	Per Annum	6,300.00	7,086.00
On-street Support and Compliance	Street Activity Spruiking Permit Fee (annual fee)	Per Annum	200.00	200.00
On-street Support and Compliance	Street Activity: Newspaper Kiosk (5 year permit)	Per Month	0.00	0.00
On-street Support and Compliance	Permanent Street Activity: Food Van Food & Refreshment Sites: west side St Kilda Rd, outside Victorian Arts Centre (\$1000 fee per month) Rotational Food Truck Sites (\$200 per month)	Annual	12,000.00	12,000.00
On-street Support and Compliance	Street Activity: Street Entertainment Permit fee 2 Months (Initial)	Per Annum/Per Permit	20.00	20.00
On-street Support and Compliance	Street Activity: Pedicabs ( \$Fee per pedicab per month)	Per Month	300.00	300.00
On-street Support and Compliance	Outdoor Café Fee Lygon Street Precinct (\$Fee per square meter/annum)	Per Annum/Per Permit	51.70	51.75
On-street Support and Compliance	Outdoor Café Fee Central City Precinct 1 and 2 (\$Fee per square meter/annum)	Per Annum/Per Permit	34.40	34.40
On-street Support and Compliance	Outdoor Café Fee Area 3 Outer Residential Precinct (\$Fee per square meter/annum)	Per Annum/Per Permit	16.30	16.30

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
On-street Support and Compliance	Outdoor Café Fee Swanston Street Precinct (\$Fee per square meter/annum)	Per Annum/Per Permit	70.90	70.90
On-street Support and Compliance	Outdoor Café Fees Docklands Precinct (\$Fee per square meter/annum)	Per Annum/Per Permit	16.30	16.30
On-street Support and Compliance	Unregistered Dog Wearing Registration Tag	Per Application	200.00	200.00
On-street Support and Compliance	Inspection of Dog and Cat Register	Per Day	0.00	0.00
On-street Support and Compliance	Cat / Dog Transport Fee - Business Hours	Per Week	25.00	25.00
On-street Support and Compliance	Cat Trap Hire Seven Days	Per Registration	300.00	300.00
On-street Support and Compliance	Per Day Rate for Animals Post Eight Day Statutory Period	Per Week	0.00	0.00
On-street Support and Compliance	Cat Trap Hire Seven Days (Pensioner, Health Care Card Holders, Government Organisations)	Per Registration	0.00	0.00
On-street Support and Compliance	Withdrawal - Enforcement Order Costs	Per Infringement	56.60	57.40
On-street Support and Compliance	Withdrawal - Lodgement Fee	Per Infringement	77.70	78.70
On-street Support and Compliance	Withdrawal - Penalty Reminder Notice Letter	Per Infringement	26.00	26.30
On-street Support and Compliance	Withdrawal of Parking Fines - eg On a Clearway	Per Infringement	167.00	169.00
On-street Support and Compliance	Withdrawal of Parking Fines - e.g. Expired Meters, Period Longer	Per Infringement	83.00	84.00
On-street Support and Compliance	Withdrawal of Parking Fines - eg On a Footway	Per Infringement	100.00	101.00
On-street Support and Compliance	Release of Abandoned Vehicles	Per Vehicle	554.00	585.00
On-street Support and Compliance	Release of Towaway Vehicles - Hardship	Per Vehicle	133.00	145.00
On-street Support and Compliance	Release of Towaway Vehicles	Per Vehicle	425.00	440.00
On-street Support and Compliance	Application to Register Domestic Animal Business	Each	25.00	25.00
On-street Support and Compliance	Dog Registration - Restricted Breed Dog, Declared Dangerous Dog, Menacing Dog	Per Registration	15.00	15.00
On-street Support and Compliance	Late Fee for Registration Renewal After 11 April Annually	Per Registration	450.00	450.00
On-street Support and Compliance	Registration and Renewal - Domestic Animal Business	Per Application	120.00	120.00
On-street Support and Compliance	Foster Carer Registration	Per Unit	8.00	8.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
On-street Support and Compliance	Foster Care Registration – Dog	Per Unit	8.00	8.00
On-street Support and Compliance	Dog Registration - Reduced Fee Concession (11 December - 10 February)	Per Annum	50.00	50.00
On-street Support and Compliance	Cat Registration - Reduced Fee Concession	Per Registration	90.00	93.00
On-street Support and Compliance	Dog Registration - Full Fee Concession	Per Registration	180.00	186.00
On-street Support and Compliance	Dog Registration - Maximum Fee	Per Registration	60.00	62.00
On-street Support and Compliance	Dog Registration - Reduced Fee	Per Registration	30.00	31.00
On-street Support and Compliance	Cat Registration - Reduced Fee Concession (11 December - 10 February)	Per Registration	45.00	46.50
On-street Support and Compliance	Dog Registration - Full Fee Concession (11 December - 10 February)	Per Registration	90.00	93.00
On-street Support and Compliance	Dog Registration - Full Fee (11 December - 10 February)	Per Registration	30.00	31.00
On-street Support and Compliance	Dog Registration - Reduced Fee (11 December - 10 February)	Per Registration	15.00	15.50
On-street Support and Compliance	Street Permits: Reserved Parking Fee	Admin Fee & second & subsequent Bay	60.00	70.00
On-street Support and Compliance	Street Permits: Reserved Parking Fee	Administration Fee and 1st Bay	120.00	140.00
On-street Support and Compliance	Street Permits: Reserved Parking Fee - Residents	Administration Fee and 1st Bay	60.00	70.00
On-street Support and Compliance	Street Permits: Reserved Parking Fee - Residents	Administration Fee and 1st Bay	30.00	35.00
On-street Support and Compliance	Reserved Parking Permit Cancellation / Amendment Fee	Per Application	120.00	140.00
On-street Support and Compliance	Reserved Parking Permit Priority Processing Fee - 5 Business Days	Per Application	120.00	140.00
On-street Support and Compliance	Reserved Parking Permit Priority Processing Fee - 4 Business Days	Per Application	180.00	210.00
On-street Support and Compliance	Reserved Parking Permit Priority Processing Fee - 3 Business Days	Per Application	240.00	280.00
On-street Support and Compliance	Reserved Parking Permit Cancellation / Amendment Fee - Residents	Per Application	60.00	70.00
On-street Support and Compliance	Reserved Parking Permit Priority Processing Fee - < 5 Business Days - Residents	Per Application	60.00	70.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
On-street Support and Compliance	Reserved Parking Permit Priority Processing Fee - < 4 Business Days - Residents	Per Application	90.00	105.00
On-street Support and Compliance	Reserved Parking Permit Priority Processing Fee - < 3 Business Days - Residents	Per Application	120.00	140.00
On-street Support and Compliance	Local Laws: Category 2 Offence of the Environment Local Law 2019	Per Offence	1,000.00	1,000.00
On-street Support and Compliance	Local Laws: Category 3 Offence of the Environment Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Local Laws: Offence Under Clause 4.8 "Failure to Comply with a Direction to Vary" of the Environment Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Local Laws: Offence Under Clause 5.9 "Failure to Comply with a Notice to Comply" of the Environment Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Offence Under Clause "Fail to Ensure Compliance with Clause 4.8 of EMP" of Environment Local Law 2019	Per Offence	1,000.00	1,000.00
On-street Support and Compliance	Offence Under Clause 11.1 "Unauthorised Naming of Roads" of the Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Offence Under Clause 11.3; 11.4 "Failure to Clearly Number Premises" of the Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Offence Under Clause 11.6 "Interference with Street Signs" of the Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Offence Under Clause 12.1 "Unauthorised Discharge of Material in a Public Place" of the Activities Local Law 2019	Per Offence	1,000.00	1,000.00
On-street Support and Compliance	Offence Under Clause 12.10 "Collection of Waste from Premises" of the Activities Local Law 2019	Per Offence	2,000.00	2,000.00
On-street Support and Compliance	Offence Under Clause 12.11 "Collection of Waste Outside Permitted Times" Activities Local Law 2019	Per Offence	2,000.00	2,000.00
On-street Support and Compliance	Offence Under Clause 12.2 "Vehicle without a Permit in or on a Public Place" of the Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Offence Under Clause 12.4 "Repairing a Vehicle on a Road" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Offence Under Clause 12.5 "Interfering with a Pedestrian Service Sign" of the Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Offence Under Clause 12.7 "General Obstructions from Premises into a Public Place" of the Activities Local Law 2019	Per Offence	250.00	250.00

# ANNUAL PLAN AND BUDGET

## 2020–2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
On-street Support and Compliance	Offence Under Clause 12.8 "Causing Excessive Noise" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Offence Under Clause 12.9 "Delivery or Collection Causing a Nuisance" of the Activities Local Law 2019	Per Offence	2,000.00	2,000.00
On-street Support and Compliance	Offence under clause 2.1; 2.2 "Prohibited Activities in Public Places" of the Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Offence Under Clause 2.11, 14.9 and 14.14 "Failure to Comply with a Notice to Comply" of the Activities Local Law 2019	Per Offence	1,000.00	1,000.00
On-street Support and Compliance	Offence Under Clause 2.3 "Misuse of Toy Vehicles" of the Activities Local Law 2019	Per Offence	100.00	100.00
On-street Support and Compliance	Offence Under Clause 2.7 "Destroying or Causing Damage to Trees" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Offence Under Clause 2.8 "Camping in Public Places" of the Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Offence Under Clause 3.1; 3.3 "Consumption / Possession of Liquor in Prohibited Area" of the Activities Local Law 2019	Per Offence	100.00	100.00
On-street Support and Compliance	Offence Under Clause 3A.1 "Smoking in a Prescribed Smoke Free Area" of the Activities Local Law 2019	Per Offence	100.00	100.00
On-street Support and Compliance	Offence Under Clause 4.1 "Unauthorised Advertising Sign or Thing on or Between Buildings" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Offence Under Clause 4.2 "Unauthorised Display of Street Art in, or within View from, a Public Place" of the Activities Local Law 2019	Per Offence	1,000.00	1,000.00
On-street Support and Compliance	Offence under clause 4.3 "Fail to comply with clause 4.3 of EMP" of Environment Local law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Offence Under Clause 4.6 "Unauthorised Portable Advertising Sign in Public Place" of the Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Offence Under Clause 4.7; 4.9 "Unauthorised Display of Goods in a Public Place" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Offence Under Clause 5.1 "Soliciting / Collecting for Money or Subscription or Selling a Raffle Ticket without a Permit" of the Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Offence Under Clause 5.10 "Placing Furniture in a Public Place without a Permit" of the Activities Local Law 2019	Per Offence	1,000.00	1,000.00

# ANNUAL PLAN AND BUDGET

## 2020–2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
On-street Support and Compliance	Offence under clause 5.4 "Distribution/display of handbills without a permit" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Offence under clause 5.7 "Causing excessive noise" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Offence under clause 5.9 "Causing pedestrian / vehicular obstruction" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Offence under clause 6.1 "Road works undertaken without a permit" of the Activities Local Law 2019	Per Offence	1,000.00	1,000.00
On-street Support and Compliance	Offence under clause 8.6 "Building works carried out without a permit outside the boundary of a premises" of the Activities Local Law 2009	Per Offence	1,000.00	1,000.00
On-street Support and Compliance	Offence under clause 9.1 "Failure to give 48 hours notice before commencing building works" of the Activities Local Law 2019	Per Offence	1,000.00	1,000.00
On-street Support and Compliance	Offence under clause 9.4 "Failure to comply with a Construction Management Plan" of the Activities Local Law 2019	Per Offence	2,000.00	2,000.00
On-street Support and Compliance	Offence under clause 9.5 "Building works on a dwelling out of hours" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Offence under clause 9.5 "Building works out of hours without a permit" of the Activities Local Law 2019	Per Offence	2,000.00	2,000.00
On-street Support and Compliance	Offence under clause 9.8 "Dirty wheels / undercarriage of construction vehicles" of the Activities Local Law 2019	Per Offence	1,000.00	1,000.00
On-street Support and Compliance	Offence under clause 9.9 "Building works creating a nuisance" of the Activities Local Law 2019	Per Offence	1,000.00	1,000.00
On-street Support and Compliance	Street Permits: Offence under clause 3B.5; 3B.6; "Animal waste disposal" of the Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Street Permits: Offence under clause 5.2 "Soliciting trade, or touting or spruiking without a permit" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Street Permits: Offence under clause 5.3 "Selling without a permit in a public place" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Street Permits: Offence under clause 5.5 "Filming or conducting a special event without a permit" of the Activities Local Law 2019	Per Offence	500.00	500.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
On-street Support and Compliance	Street Permits: Offence under clause 5.6 "Busking without a permit" of the Activities Local Law 2019	Per Offence	500.00	500.00
On-street Support and Compliance	Street Permits: Offence under clause 8.1 "Water activities without a permit" of the Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Offence under clause 14.1 (B) contravenes conditions of permit of Activities Local Law 2019	Per Offence	100.00	100.00
On-street Support and Compliance	Offence under clause 12.16 "Leaving Waste container for more than permitted time" of Activities Local Law 2019	Per Offence	1,000.00	1,000.00
On-street Support and Compliance	Offence under clause 2.1 "Prohibited activities in public places" of Activities Local Law 2019	Per Offence	250.00	250.00
On-street Support and Compliance	Offence Under clause 3B.4 "Feeding animals in a public place" of Activities Local Law 2019	Per Offence	100.00	100.00
On-street Support and Compliance	Offence Under section 45E Environment Protection Act - "Deposit (Burning) Litter"	Per Offence	645.00	674.00
On-street Support and Compliance	Offence Under Section 45E Environment Protection Act - "Deposit Litter"	Per Offence	322.00	337.00
On-street Support and Compliance	Release of Impounded Items (Includes First Day only) - Minimum Charge	M2/day	15.00	50.00
On-street Support and Compliance	Release of Impounded Items (Additional Days after First Day)	M2/day	1.00	2.00
On-street Support and Compliance	Local Laws: Category 1 Offence of the Environment Local Law 2019	Per Offence	2,000.00	2,000.00
On-street Support and Compliance	Fail to Apply to Register a Dog or Cat	Per Infringement	327.00	337.00
On-street Support and Compliance	Fail to Comply with the Code of Practice	Per Infringement	327.00	337.00
On-street Support and Compliance	Fail to Renew the Registration of a Dog or Cat	Per Infringement	408.00	421.00
On-street Support and Compliance	Non-Serious Injury Caused by Dog Attack	Per Infringement	82.00	84.00
On-street Support and Compliance	Nuisance Dog / Cat	Per Infringement	82.00	84.00
On-street Support and Compliance	Fail to Remove Dog Excrement	Per Infringement	163.00	169.00
On-street Support and Compliance	Allow Dog to Rush or Chase a Person	Per Infringement	245.00	253.00
On-street Support and Compliance	Cat Registration - Reduced fee (11 August - 10 December)	Per Registration	13.50	14.00
On-street Support and Compliance	Dog at Large / Not Securely Confined Day Time	Per Infringement	327.00	337.00
On-street Support and Compliance	Dog at Large / Not Securely Confined Night Time	Per Infringement	163.00	169.00



# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
On-street Support and Compliance	Dog / Cat Found in a Prohibited Public Place	Per Infringement	327.00	337.00
On-street Support and Compliance	Cat Registration - Reduced Fee Concession (11 August - 10 December)	Per Registration	67.50	70.00
On-street Support and Compliance	Dog Registration - Full Fee Concession (11 August - 10 December)	Per Registration	135.00	140.00
On-street Support and Compliance	Free Registration Application - Cat or Do	Per Infringement	250.00	250.00
On-street Support and Compliance	Dog Registration - Full Fee (11 August - 10 December)	Per Registration	45.00	47.00
On-street Support and Compliance	Dog Registration - Reduced Fee (11 August - 10 December)	Per Registration	22.50	23.50
On-street Support and Compliance	Real Estate Agent Pointer Boards - Annual Permit Fee	Per Item	620.00	650.00
On-street Support and Compliance	Tradesperson Permit	Per Week/Per Permit	52.00	55.00
On-street Support and Compliance	Replacement (Lost / Stolen / Damaged / Change of Rego) Tradesperson Permit	Per Registration	52.00	55.00
On-street Support and Compliance	Transfer of Registration - Domestic Animal Business	Per Registration	108.00	114.00
On-street Support and Compliance	Cat Registration - Full Fee	Per Registration	54.00	57.00
On-street Support and Compliance	Cat Registration - Full Fee Concession	Per Registration	36.00	38.00
On-street Support and Compliance	Cat Registration - Reduced Fee	Per Registration	18.00	19.00
On-street Support and Compliance	Dog Registration - Reduced Fee Concession	Per Registration	81.00	86.00
On-street Support and Compliance	Cat Registration - Full Fee (11 August - 10 December)	Per Registration	40.50	43.00
On-street Support and Compliance	Dog Registration - Reduced Fee Concession (11 August - 10 December)	Per Registration	54.00	57.00
On-street Support and Compliance	Cat Registration - Full Fee (11 December - 10 February)	Per Registration	27.00	28.50
On-street Support and Compliance	Cat Registration - Full Fee Concession (11 December - 10 February)	Per Registration	18.00	19.00
On-street Support and Compliance	Cat Registration - Reduced Fee (11 December - 10 February)	Per Registration	9.00	9.50
On-street Support and Compliance	Cat Registration - Full Fee Concession (11 August - 10 December)	Per Registration	27.00	29.00
On-street Support and Compliance	Zoo Parking Permits	Per Annum	225.00	250.00
On-street Support and Compliance	Replacement (Lost / Stolen / Damaged / Change of Rego) Zoo Parking Permits	Per Registration	225.00	250.00
On-street Support and Compliance	Carlton Voucher	Per Quarter	40.00	45.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
On-street Support and Compliance	Resident Parking Permits	Per Annum/Per Permit	40.00	45.00
On-street Support and Compliance	Ikon Park Parking Permits	Per Annum	200.00	225.00
On-street Support and Compliance	Vouchers Permits	Per Booklet	40.00	45.00
On-street Support and Compliance	Replacement (Lost / Stolen / Damaged / Change of Rego) Ikon Park Parking Permits	Per Registration	200.00	225.00
On-street Support and Compliance	Street Permits: Pedestrian Area Access Permit	Per Annum	130.00	150.00
On-street Support and Compliance	Interim Street Permits: Pedestrian Area Access Permit	Per Registration	110.00	150.00
On-street Support and Compliance	Replacement (Lost / Stolen / Damaged / Change of Rego) Street Permits: Pedestrian Area Access Permit	Per Registration	110.00	150.00
On-street Support and Compliance	Street Activity: Busking re-application fee	Per Application	20.00	30.00
On-street Support and Compliance	Street Activity: Premium Busking application fee 3 months (initial)	Per Annum/Per Permit	25.00	50.00
Recreation and Waterways	City Baths: Squash Court Hire - 30 Minutes	Each	16.70	16.70
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 151 - 250 visits per year	Each	5.50	5.50
Recreation and Waterways	City Baths: Towel Hire	Each	6.30	6.30
Recreation and Waterways	City Baths: Group Fitness Instructor Hire Per Hour	Per Hour	115.80	115.80
Recreation and Waterways	City Baths: Private Swimming Lessons : One on Two 30 minute session	Per Session	82.60	82.60
Recreation and Waterways	City Baths: Corporate Memberships: 1001 - 1500 visits	Per Visit	9.00	9.00
Recreation and Waterways	City Baths: Corporate Memberships: 501 - 1000 visits	Per Visit	9.50	9.50
Recreation and Waterways	City Baths: Swim Spa Sauna: Student	Per Visit	11.90	11.90
Recreation and Waterways	City Baths: Corporate Memberships: 101 - 250 visits 151-250 visits	Per Visit	10.40	10.40
Recreation and Waterways	City Baths: Corporate Memberships: 1501 - 2000 visits	Per Visit	8.60	8.60
Recreation and Waterways	City Baths: Corporate Memberships: Up to 100 visits 75 visits	Per Visit	11.40	11.40
Recreation and Waterways	City Baths: Corporate Memberships: Up to 251 - 500 visits	Per Visit	10.00	10.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	City Baths: Swim Spa Sauna: Concession	Per Visit	8.60	8.60
Recreation and Waterways	City Baths: Small Pool Hire Per Hour	Per Hour	55.20	55.20
Recreation and Waterways	City Baths: Facility Hire: Aquatic Education Teacher Hire Per Hour	Per Hour	66.10	66.10
Recreation and Waterways	City Baths: Memberships: Aquatic Monthly Debit	Per Month	74.50	74.50
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session: Member 10 visit pass	Per Pass	669.60	669.60
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 60 Minute Session	Per Session	117.00	117.00
Recreation and Waterways	City Baths: Swim Casual Entry: Adult Swim / Shower / Bath	Per Visit	6.90	6.90
Recreation and Waterways	City Baths: Swim Casual Entry: Concession Swim / Shower / Bath	Per Visit	4.10	4.10
Recreation and Waterways	City Baths: Squash Court Hire - 30 Minutes off peak.	Each	12.40	12.40
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session - member rate	Each	75.40	75.40
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session	Each	83.00	83.00
Recreation and Waterways	City Baths: Mikvah Bath Hire	Each	22.00	22.00
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 76 - 150 visits per year	Each	5.80	5.80
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 251 - 500 visits per year	Each	5.20	5.20
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 501 - 1000 visits per year	Each	5.00	5.00
Recreation and Waterways	City Baths: Racquet Hire	Each	9.00	9.00
Recreation and Waterways	City Baths: Bathing Room Hire	Each	48.50	48.50
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session	Each	99.80	99.80
Recreation and Waterways	City Baths: Corporate Guest Visit: 76 - 150 visits per year	Each	10.90	10.90
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: Up to 75 visits per year	Each	5.90	5.90
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 1001 - 1500 visits per year	Each	4.80	4.80
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 1501 - 2000 visits per year	Each	4.60	4.60
Recreation and Waterways	City Baths: Corporate Swim & Locker Visit: 2001 + visits per year	Each	4.40	4.40

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	City Baths: Memberships: Aquatic 12 month	Per Annum	871.00	871.00
Recreation and Waterways	City Baths: Memberships: Aquatic Fortnightly Debit	Per Fortnight	33.50	33.50
Recreation and Waterways	City Baths: Kinesiology Services: 60 minute standard consultation - member rate	Each	82.00	82.00
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session - Member 10 visit Pass	Each	678.60	678.60
Recreation and Waterways	City Baths: Personal Training: One on One 45 Minute Session - 10 visit Pass	Each	747.00	747.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - member rate	Each	89.80	89.80
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - Member 10 visit Pass	Each	808.20	808.20
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 45 minute session - 10 visit Pass	Each	898.20	898.20
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - member rate	Each	73.60	73.60
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session	Each	80.90	80.90
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - Member 10 visit Pass	Each	662.40	662.40
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 45 Minute Session - 10 visit Pass	Each	728.10	728.10
Recreation and Waterways	City Baths: Squash Casual Entry (Non-Members playing with member during Off-Peak/member access times)	Each	5.30	5.30
Recreation and Waterways	City Baths: Memberships: Active Melbourne - Monthly Debit	Per Month	117.75	117.75
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session -10 visit Pass	Per Pass	822.90	822.90
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session - Member 10 visit Pass	Per Pass	740.80	740.80
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session -10 visit pass	Per Pass	743.50	743.50
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session - 10 visit Pass	Per Pass	1,053.00	1,053.00
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session - Member 10 visit Pass	Per Pass	945.90	945.90
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute session: Member 10 Visit Pass	Per Pass	669.60	669.60
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute - 10 Visit Pass	Per Pass	743.50	743.50
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session: member rate	Per Session	74.40	74.40

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	City Baths: Personal Training: One on Two 30 minute session	Per Session	82.60	82.60
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session - member rate	Per Session	105.10	105.10
Recreation and Waterways	City Baths: Private Swim Lesson: One on Two 60 Minute Session - 10 visit Pass	Per Pass	1,053.00	1,053.00
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 60 Minute Session - Member 10 visit Pass	Per Pass	945.90	945.90
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Concession/Child Swim 20 visit Pass	Per Pass	77.90	77.90
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Adult Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	437.00	437.00
Recreation and Waterways	City Baths: Personal Training: One on One 30 Minute Session - 10 visit Pass	Per Pass	595.80	595.80
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Student Swim 20 Visit Pass	Per Pass	112.10	112.10
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Adult 20 visit Pass	Per Pass	275.50	275.50
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Concession 20 visit Pass	Per Pass	163.40	163.40
Recreation and Waterways	City Baths: Swim Spa Sauna Multi Visit Passes: Student 20 visit Pass	Per Pass	226.10	226.10
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - 10 visit Pass	Per Pass	581.40	581.40
Recreation and Waterways	City Baths: Personal Training: One on One 30 Minute Session	Per Session	66.20	66.20
Recreation and Waterways	City Baths: Personal Training: One on One 30 Minute Session - member rate	Per Session	59.50	59.50
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session	Per Session	91.50	91.50
Recreation and Waterways	City Baths: Personal Training: One on One 60 Minute Session - member rate	Per Session	82.30	82.30
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - Member 10 visit Pass	Per Pass	722.70	722.70
Recreation and Waterways	City Baths: Personal Training: One on Two 60 Minute Session	Per Session	117.00	117.00
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 30 minute session: member rate	Per Session	74.40	74.40
Recreation and Waterways	City Baths: Private Swimming Lessons: One on Two 60 Minute Session - member rate	Per Session	105.10	105.10
Recreation and Waterways	City Baths: Club Guest: Fitness Testing, Program Start & 10th Work Out Review	Per Session	112.80	112.80
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - member rate	Per Session	80.30	80.30

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	City Baths: Swim Casual Entry: Family Swim ( 2 adults + up to 2 children)	Per Visit	17.70	17.70
Recreation and Waterways	City Baths: Swim Casual Entry: Student Swim / Shower / Bath	Per Visit	5.90	5.90
Recreation and Waterways	City Baths: Club Guest - Adult (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	23.20	23.20
Recreation and Waterways	City Baths: Club Guest - Concession (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	13.90	13.90
Recreation and Waterways	City Baths: Club Guest - Student (Gym / Group Fitness / Locker & Swim Spa Sauna)	Per Visit	18.60	18.60
Recreation and Waterways	City Baths: Corporate Memberships: 2001+ visits - 2500 visits	Per Visit	8.10	8.10
Recreation and Waterways	City Baths: Swim Spa Sauna: Adult	Per Visit	14.50	14.50
Recreation and Waterways	Community Recreation Facilities: Group Exercise .Gymnasium Student	Per Annum	17.40	17.80
Recreation and Waterways	Sports: Weekend Football Ground Hire (Per Day)	Per Day	297.00	305.00
Recreation and Waterways	Royal Park Golf Course (Child 9 holes)	Each	12.50	12.50
Recreation and Waterways	Community Recreation Facilities: Prime 1 Class	Each	15.40	15.80
Recreation and Waterways	Community Recreation Facilities: Parents & Bubs Program	Each	9.75	10.00
Recreation and Waterways	Community Recreation Facilities: Pool Inflatable hire/per 2 hours	Per Fortnight	139.40	143.00
Recreation and Waterways	Family Swim Season Pass - 7 months (Outdoor pools)	Per Hour	845.80	867.00
Recreation and Waterways	Riverside Skate Park: Skate Club - Semester (9 Session)	Per Pass	138.90	142.40
Recreation and Waterways	Sports: Second hand wicket @ 50 % - casual & seasonal - discounted	Per Day	35.50	37.00
Recreation and Waterways	Sports: Cricket Synthetic Ground Hire (Season - Half Share)	Season - Full Share	945.00	970.00
Recreation and Waterways	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Half-Share)	Season - Full Share	365.00	375.00
Recreation and Waterways	Sports: Touch Ground Hire (Season - Half Share)	Season - Full Share	435.00	445.00
Recreation and Waterways	Flagstaff/Docklands Facility Hire: Soccer goals per hour	Per Session	15.10	15.50
Recreation and Waterways	Docklands Hub: Facility Hire: The Atrium per hour Commercial rate	Per Visit	53.45	54.80
Recreation and Waterways	All Aquatic Facilities: Adult Wellness Class - Member Rate	Per Visit	19.10	19.60
Recreation and Waterways	All Aquatic Facilities: Adult Wellness Class	Per Visit	21.20	21.70

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	All Aquatic Facilities + NMCC: Spectator Entry - Pool and Stadium	Per Visit	3.50	3.60
Recreation and Waterways	Sports: Refurbished Pavilion Hire (Season - Full Share)	Season - Full Share	1,455.00	1,490.00
Recreation and Waterways	Sports: Refurbished Pavilion Hire (Season - Half Share)	Season - Full Share	725.00	745.00
Recreation and Waterways	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Full Share)	Season - Full Share	1,730.00	1,775.00
Recreation and Waterways	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Half Share)	Season - Full Share	870.00	890.00
Recreation and Waterways	All Aquatic Facilities: Aquatic Education (30 minute lesson)	Per Session	17.50	17.90
Recreation and Waterways	NMRC/KCRC: Basketball team registration fee	Per Session	121.40	124.50
Recreation and Waterways	All Aquatic Facilities: Health and Wellbeing seminar - 30 minutes	Per Session	161.10	165.20
Recreation and Waterways	Riverside Skate Park: School Groups (per head - min 20)	Per Pass	14.50	14.90
Recreation and Waterways	Docklands Hub: Facility Hire: The Long Room per hour Commercial rate	Per Pass	19.40	19.90
Recreation and Waterways	Active Melbourne Restricted Youth 12 month membership	Per Session	646.10	663.00
Recreation and Waterways	Sports: Weekday Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Session	99.00	102.00
Recreation and Waterways	Sports: Weekday Softball Ground Hire (Per Day)	Per Session	49.00	50.00
Recreation and Waterways	Sports: Weekend Touch Ground Hire (Per Day)	Per Session	137.00	140.00
Recreation and Waterways	Docklands Hub: Facility Hire: The Cinema Room per hour Commercial rate	Per Visit	37.70	38.60
Recreation and Waterways	All Aquatic Facilities: Memberships: Aquatic Education 45 minute lesson	Per Visit	21.80	22.30
Recreation and Waterways	Community Recreation Facilities: Aquatic Fortnightly DD Membership	Per Fortnight	21.00	21.50
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD	Per Fortnight	37.20	38.10
Recreation and Waterways	All Aquatic Facilities: Active Melbourne fortnightly debit membership	Per Fortnight	53.10	54.50
Recreation and Waterways	All Aquatic Facilities: Fitness Marathon: Member Rate	Per Hour	42.90	0.00
Recreation and Waterways	All Aquatic Facilities: Fitness Marathon	Per Hour	47.30	0.00
Recreation and Waterways	All Aquatic Facilities: Health and Wellbeing seminar - 60 minutes	Per Hour	236.30	242.20

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Community Recreation Facilities: Sports bib hire (set)	Per Hour	10.50	10.80
Recreation and Waterways	Community Recreation Facilities: Community Small Group Training	Per Session	59.10	60.60
Recreation and Waterways	Riverside Skate Park: Skate Club - 5 Session Card	Per Session	94.30	96.70
Recreation and Waterways	All Aquatic Facilities: Memberships: Aquatic Education 60 minute lesson	Per Visit	23.60	24.20
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Season - Half Share)	Season - Full Share	3,485.00	3,570.00
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Day	25.00	25.60
Recreation and Waterways	All Aquatic Facilities: Suspension Fees	Per Day	0.71	0.71
Recreation and Waterways	NMCC: Club membership - Fortnightly DD	Per Fortnight	19.20	19.70
Recreation and Waterways	Sports: Weekend Other Ground Hire (Per Day)	Per Day	240.00	245.00
Recreation and Waterways	Sports: Weekend Refurbished Pavilion Hire - CATEGORY B (Per day)	Per Day	220.00	225.00
Recreation and Waterways	Sports: Weekend Refurbished Pavilion Hire (Per Day)	Per Day	440.00	450.00
Recreation and Waterways	Sports: Weekend Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	200.00	205.00
Recreation and Waterways	Community Recreation Facilities: Concession/Child Swim/Shower	Per Day	3.70	3.80
Recreation and Waterways	Royal Park Golf Course (Pensioner 18 holes)	Each	16.50	17.00
Recreation and Waterways	Royal Park Golf Course (Senior 18 holes)	Each	19.00	19.50
Recreation and Waterways	Royal Park Golf Course (Student 18 holes)	Each	16.50	17.00
Recreation and Waterways	Royal Park Golf Course (5 day annual ticket)	Each	635.50	650.00
Recreation and Waterways	Community Recreation Facilities + NMCC: Ed Gym - Casual	Per Hour	15.83	16.20
Recreation and Waterways	Community Recreation Facilities: Playgym (NMCC/CB/KCRC)	Each	6.90	7.10
Recreation and Waterways	Community Recreation Facilities: Playgym 10 x visit pass	Each	64.40	64.70
Recreation and Waterways	All Aquatic Facilities: Water Safety Education session (wet/dry): 2 hours	Each	28.90	29.60
Recreation and Waterways	Community Recreation Facilities: Results Based Training	Each	19.90	20.40



# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Community Recreation Facilities: 5 Day Trial	Each	20.00	20.00
Recreation and Waterways	Sports: Week Day Refurbished Pavilion Hire (Per Day)	Per Day	425.00	435.00
Recreation and Waterways	All Aquatic Facilities: Rejection Fees	Each	20.00	20.00
Recreation and Waterways	Sports: Week Day Refurbished Pavilion Hire - CATEGORY B (Per Day)	Per Day	215.00	220.00
Recreation and Waterways	Royal Park Golf Course (Pensioner 9 holes)	Each	12.80	13.00
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Season - Full Share)	Season - Full Share	6,975.00	7,150.00
Recreation and Waterways	Sports: Cricket Turf Ground Hire (Per Day)	Per Day	420.00	430.00
Recreation and Waterways	Community Recreation Facilities: Student Swim/Shower	Per Day	5.00	5.10
Recreation and Waterways	Royal Park Golf Course (7 day annual ticket)	Each	866.00	890.00
Recreation and Waterways	Royal Park Golf Course (Senior 9 holes)	Each	14.35	14.80
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minutes-Member	Each	73.30	75.10
Recreation and Waterways	All Aquatic Facilities: Fitness camp - member (per session)	Per Hour	15.40	15.80
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 151 - 250 visits per year	Per Hour	8.90	9.10
Recreation and Waterways	Active Melbourne Restricted Concession/Prime - 3 month membership	Per Pass	219.40	225.00
Recreation and Waterways	The Hub @ Docklands - The Glasshouse Commercial Rate	Per Hour	26.20	26.90
Recreation and Waterways	Sports: Football Ground Hire (Season - Full Share)	Season - Full Share	1,730.00	1,775.00
Recreation and Waterways	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Full Share)	Season - Full Share	725.00	745.00
Recreation and Waterways	Sports: Softball Ground Hire (Season - Full Share)	Season - Full Share	665.00	680.00
Recreation and Waterways	Sports: Softball Ground Hire (Season - Half Share)	Season - Full Share	330.00	340.00
Recreation and Waterways	Community Recreation Facilities: Club Student Membership Fortnightly D/D	Per Session	29.70	30.50
Recreation and Waterways	Riverside Skate Park: Skate Club - Single Session	Per Session	19.95	20.40
Recreation and Waterways	Sports: Touch Ground Hire (Season - Full Share)	Season - Full Share	865.00	885.00
Recreation and Waterways	Community Recreation Facilities: Club 3 month Membership:Insurance/Rehab	Per Use	314.20	323.65

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Sports: Weekday Football Ground Hire (Per Day)	Per Day	150.00	155.00
Recreation and Waterways	Sports: Weekday Touch Ground Hire (Per Day)	Per Day	68.00	70.00
Recreation and Waterways	Sports: Weekend Baseball Ground Hire (Per Day)	Per Day	173.00	180.00
Recreation and Waterways	Sports: Weekend Cricket Synthetic Ground Hire (Per Day)	Per Day	147.00	150.00
Recreation and Waterways	Community Recreation Facilities: Family Swim/Shower	Per Day	15.10	15.50
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gymnasium - Concession	Per Day	15.10	15.50
Recreation and Waterways	Community Recreation Facilities: Aquatic Concession membership?	Per Day	19.00	19.50
Recreation and Waterways	Community Recreation Facilities: Strong Start	Each	99.00	101.50
Recreation and Waterways	Royal Park Golf Course (Student 9 holes)	Each	12.50	13.00
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Joining Fee	Each	46.50	47.70
Recreation and Waterways	Community Hubs Refundable Room Security Deposit	Each	306.75	306.75
Recreation and Waterways	Royal Park Golf Course (Adult 18 holes)	Each	26.65	27.50
Recreation and Waterways	All Aquatic Facilities: Birthday party - without catering	Each	31.30	31.30
Recreation and Waterways	All Aquatic Facilities: Birthday party - with catering	Each	35.90	35.90
Recreation and Waterways	Community Recreation Facilities: Group Instructor hire (per hour)	Per Annum	104.60	107.20
Recreation and Waterways	Community Recreation Facilities: Club Off Peak membership	Each	31.65	0.00
Recreation and Waterways	Active Melbourne Student 12 month membership	Per Visit	975.00	998.40
Recreation and Waterways	Active Melbourne Student Fortnightly Debit membership	Per Visit	37.50	38.40
Recreation and Waterways	Active Melbourne Restricted Youth fortnightly Debit membership	Per Visit	24.85	25.50
Recreation and Waterways	All Aquatic Facilities + NMCC NMRC: Junior Sport - casual entry	Per Visit	6.30	6.50
Recreation and Waterways	Community Facilities: Corporate Guest Visit: Up to 75 visits per year	Per Visit	9.70	9.90
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 76 - 150 visits per year	Per Visit	9.40	9.60
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Annual Family	Annual	464.60	476.20

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden Plot Hire (Per Annum)	Per Annum	81.10	83.10
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden Plot Hire (Per Annum) - Concession full plot / half plot	Per Annum	47.70	48.90
Recreation and Waterways	Active Melbourne City Sports - Volleyball Competition / Urban Competition - team registration (minimum 6pp/team) per week cost	Per Annum	55.00	55.00
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Adult 20 visit Pass	Per Annum	378.10	387.60
Recreation and Waterways	Community Recreation Facilities: Restricted Membership: Club Prime/Youth/Concession fortnightly DD membership	Per Annum	23.30	23.90
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session	Per Annum	113.20	116.00
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minute Session - Member 10 visit Pass	Per Annum	659.70	675.90
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 45 min PT	Per Annum	147.10	150.80
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 30 Minute Session - 10 visit Pass	Per Day	486.90	499.50
Recreation and Waterways	Community Recreation Facilities: Stadium / Courts: Full Court Stadium Hire (off peak) 9am to 4pm	Each	0.00	39.60
Recreation and Waterways	Riverside Skate Park: Skate Club - Go Girls Program	Each	0.00	10.00
Recreation and Waterways	Community Recreation All Aquatic Facilities: Lifeguard (per hour)	Per Fortnight	41.90	43.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 Minute Session - Member 10 visit Pass	Per Day	659.70	675.90
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 Minute Session - 10 visit Pass	Per Day	733.50	751.50
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session - Member 10 visit Pass	Per Day	917.10	940.50
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - 10 visit Pass	Per Day	1,018.80	1,044.00
Recreation and Waterways	Community Recreation Facilities: Personal Training 30 Minutes - Member	Per Day	48.70	50.00
Recreation and Waterways	Community Recreation Facilities: Personal Training 30 Minutes	Per Day	54.10	55.50
Recreation and Waterways	Community Recreation Facilities: Personal Training 60 Minutes - Non Member	Per Day	81.50	83.50

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member	Per Day	101.90	104.50
Recreation and Waterways	Student Swim Season Pass - 7 months (Outdoor pools)	Per Day	271.60	278.40
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 60 Minute Session (each additional participant)	Per Day	47.30	48.50
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 30 Minute session: (each additional participant)	Per Day	29.50	30.30
Recreation and Waterways	Royal Park Golf Course (Adult 9 holes)	Each	18.50	19.00
Recreation and Waterways	Royal Park Golf Course (golf practice)	Each	7.20	7.50
Recreation and Waterways	All Aquatic Facilities: Membership Admin / Joining Fee - Active Melbourne/Club/Student/Youth/Prime/Concession/Aquatic	Each	74.00	76.00
Recreation and Waterways	All Aquatic Facilities: Aquatic Education Joining Fee	Each	33.00	25.00
Recreation and Waterways	Program Attendance Fee	Each	5.25	5.40
Recreation and Waterways	Royal Park Golf Course: (Child 18 holes)	Each	16.50	16.50
Recreation and Waterways	CB/KCRC: Aquatic Education: AquaSafe School Holiday Program	Each	14.00	14.40
Recreation and Waterways	Carlton Baths: Stadium/Courts: Badminton Court Hire	Each	27.60	28.30
Recreation and Waterways	Carlton Baths: Children's Programs: Gymnastics (Per visit - Term Basis Only)	Each	14.00	14.40
Recreation and Waterways	Carlton Baths: Multi-Activity Memberships: Health Club + Small Group Training Membership - one session per week	Each	77.40	79.40
Recreation and Waterways	Carlton Baths: Multi-Activity Memberships: Health Club + Small Group Training Membership - three sessions per week	Each	159.00	163.00
Recreation and Waterways	Carlton Baths: Multi-Activity Memberships: Health Club + Small Group Training Membership - two session per week	Each	118.30	121.30
Recreation and Waterways	Royal Park Golf Course (Junior annual ticket)	Each	569.00	570.00
Recreation and Waterways	Kensington Community Recreation Centre: Miscellaneous : tennis joining fee concession	Each	35.10	36.00
Recreation and Waterways	Kensington Community Recreation Centre: Rooms/Studios : Meeting Room Hire	Each	34.80	35.70

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Adult Exercise Class	Each	12.70	13.00
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Pensioner Concession Exercise Class	Each	10.30	10.60
Recreation and Waterways	North Melbourne Community Centre: Casual Entry: Group Exercise (Land Based): Prime Movers Older Adults Class Access Class/Health Club	Each	6.70	6.90
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: 3 month term membership	Each	155.70	159.60
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Health Club: Membership Administration/ Joining Fee	Each	40.90	41.90
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Birthday Parties Per Person Fee (minimum of ten)	Each	10.50	10.80
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Soccer Competition Team Sheet Fee	Each	39.50	40.50
Recreation and Waterways	All Aquatic Facilities: Pool Lane Hire per hour (plus group entry fee)	Per Fortnight	52.40	53.70
Recreation and Waterways	All Aquatic Facilities: Fitness camp (per session)	Per Hour	17.10	17.50
Recreation and Waterways	Concession/Child Swim Season Pass - 7 months (Outdoor pools)	Per Hour	203.70	208.80
Recreation and Waterways	North Melbourne Community Centre: Multi Visit and Membership Passes: Stadium & Sports Programs: Social Netball Competition Team Sheet Fee	Each	63.90	65.50
Recreation and Waterways	Riverside Skate Park: Birthday Parties	Each	19.85	20.40
Recreation and Waterways	Riverside Skate Park: Group Skate lessons (max 6 students) price per head	Each	19.85	20.40
Recreation and Waterways	Riverside Skate Park: Locker use	Each	1.80	1.90
Recreation and Waterways	Riverside Skate Park: Park Hire (Per 3 hour blocks)	Each	698.00	715.00
Recreation and Waterways	Riverside Skate Park: Private Skate Lessons	Each	53.50	54.80
Recreation and Waterways	Riverside Skate Park: School Groups (per heard)	Each	19.70	20.40

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Riverside Skate Park: School Holiday Programs (per head, min 30)	Each	10.50	10.80
Recreation and Waterways	Riverside Skate Park: Skate Board Hire	Each	5.90	6.00
Recreation and Waterways	All Aquatic Facilities Grey Medallion (per session)	Each	12.15	12.50
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - Up to 75 visits per year	Each	5.40	5.50
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 76 - 150 visits per year	Each	5.20	5.30
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 151 - 250 visits per year	Each	5.00	5.10
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 251 - 500 visits per year	Each	4.80	4.90
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 501 - 1000 visits per year	Each	4.60	4.70
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 1001 - 1500 visits per year	Each	4.40	4.50
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 1501 - 2000 visits per year	Each	4.20	4.30
Recreation and Waterways	Community Recreation Facilities: Holiday Sports Clinics (2 hours)	Each	11.20	11.50
Recreation and Waterways	Community Recreation Facilities: Aquaplaygroup session	Each	6.30	6.50
Recreation and Waterways	Community Recreation Facilities: Club Family membership	Each	30.50	32.00
Recreation and Waterways	Community Recreation Facilities: Corporate Swim & Locker Visit - 2001 + visits per year	Each	4.05	4.15
Recreation and Waterways	Kensington Community Recreation Centre: Community Garden 1/2 Plot Hire (Per Annum)- concession	Each	27.90	28.60
Recreation and Waterways	All Aquatic Facilities + NMCC: Active Bodies Sports program - sport only, 1:20 ratio (per student, per session)	Each	6.30	6.50
Recreation and Waterways	All Aquatic Facilities + NMCC:: Active Bodies Sports program - specialised only, 1:20 ratio (per student, per session)	Each	7.35	7.50
Recreation and Waterways	All Aquatic Facilities + NMCC: Active Bodies Sports program - one-off specialised session (based on 50 students)	Each	4.70	4.80
Recreation and Waterways	Community Recreation Facilities: Club Family Off Peak membership	Each	24.40	25.60
Recreation and Waterways	Community Recreation Facilities: Club Family Off Peak Concession membership	Each	24.40	25.60
Recreation and Waterways	Community Recreation Facilities: Club Off Peak Concession membership	Each	31.65	0.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Community Recreation Facilities: Group Fitness membership	Each	25.10	26.40
Recreation and Waterways	Community Recreation Facilities: Group Fitness Off Peak Concession membership	Each	25.10	0.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 60 mins One on Two x 10	Each	1,018.80	1,044.00
Recreation and Waterways	All Aquatic Facilities: Memberships: Access Control - Barcoded Card Replacement	Each	10.25	10.50
Recreation and Waterways	Community Recreation Facilities: Basketball forfeit fee (less than 24 hours notice)	Each	138.40	141.90
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Direct Debit Membership (fortnight)	Per Fortnight	16.20	16.60
Recreation and Waterways	Kensington Community Recreation Centre: Tennis-Direct Debit Concession Membership (fortnight)	Per Fortnight	13.40	13.80
Recreation and Waterways	Adult Swim Season Pass - 7 months (Outdoor pools)	Per Hour	339.60	348.00
Recreation and Waterways	Community Recreation Facilities: Stadium sports team game fee	Per Pass	69.20	71.00
Recreation and Waterways	Carlton Baths: Stadium Sports team registration fee	Per Pass	164.60	168.80
Recreation and Waterways	Active Melbourne City Sports - Dodgeball Competition - team registration (minimum 5pp/team) per week cost	Per Fortnight	50.20	50.20
Recreation and Waterways	Active Melbourne City Sports - Corporate Competition - come and try day individual	Per Fortnight	11.00	11.00
Recreation and Waterways	Community Recreation Facilities: Stadium / Courts: Full Court Stadium Hire (per hour)	Per Fortnight	55.10	56.50
Recreation and Waterways	All Aquatic Facilities: Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette/Member lounge/Changerooms - Corporate rate	Per Fortnight	55.10	56.50
Recreation and Waterways	Community Recreation Facilities: Club 12 Month Membership Full	Per Fortnight	966.40	990.60
Recreation and Waterways	Community Recreation Facilities: Club Prime/Youth/Concession 12 month membership	Per Fortnight	605.80	621.40
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session - Member	Per Fortnight	48.70	50.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 30 Minute Session	Per Fortnight	54.10	55.50
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session - Member	Per Fortnight	73.30	75.10
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on One 60 Minute Session	Per Fortnight	81.50	83.50

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session - Member	Per Fortnight	101.90	104.50
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson One on Two 60 Minute Session	Per Fortnight	113.20	116.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 60 Minute Session - Member 10 visit Pass	Per Fortnight	917.10	940.50
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Half Day Community Rate	Per Fortnight	37.20	0.00
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Half Day Commercial Rate	Per Fortnight	53.50	0.00
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 30 min PT	Per Fortnight	207.40	212.60
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 251 - 500 visits per year	Per Fortnight	8.50	8.70
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 501 - 1000 visits per year	Per Fortnight	8.15	8.35
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 1001 - 1500 visits per year	Per Fortnight	7.70	7.90
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 1501 - 2000 visits per year	Per Fortnight	7.35	7.50
Recreation and Waterways	Community Facilities: Corporate Guest Visit: 2001 + visits per year	Per Fortnight	6.95	7.10
Recreation and Waterways	All Aquatic Facilities: Corporate Health Service Guest Visit	Per Fortnight	5.30	5.50
Recreation and Waterways	Sports: Training - All sports. (Per player. Per Session)	Per Fortnight	1.45	1.50
Recreation and Waterways	Sports: Weekday Baseball Ground Hire (Per Day)	Per Fortnight	81.00	85.00
Recreation and Waterways	Sports: Weekday Cricket Synthetic Ground Hire (Per Day)	Per Fortnight	71.00	73.00
Recreation and Waterways	All Aquatic Facilities: Locker Hire	Per Half Day	3.10	3.20
Recreation and Waterways	Community Recreation Facilities + NMCC: Stadium - Casual Entry	Per Half Day	3.50	3.60
Recreation and Waterways	Kensington Community Recreation Centre: Tennis - Casual per hour	Per Hour	18.10	18.60
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): External Courts: Soccer Grassed Field / Sythetic Turf Surfaces & Full Court Stadium	Per Hour	45.20	46.40
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Rooms/Studios: Crèche (playroom)	Per Hour	26.70	27.40



# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen	Per Hour	40.70	41.70
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Concession/Community Groups	Per Hour	32.50	33.30
Recreation and Waterways	Community Recreation Facilities: Adult Swim/Shower	Per Hour	6.10	6.20
Recreation and Waterways	Community Recreation Facilities: Group Exercise /Gymnasium: Adult	Per Hour	19.90	20.40
Recreation and Waterways	North Melbourne Community Centre: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour) - Concession/Community Groups	Per Hour	37.40	38.30
Recreation and Waterways	Active Melbourne City Sports - cardio tennis - team registration (minimum 4pp/team) per week cost	Per Hour	71.60	71.60
Recreation and Waterways	Active Melbourne City Sports - Tennis - individual registration per week cost	Per Hour	11.00	11.00
Recreation and Waterways	Active Melbourne City Sports - Tennis - team registration (minimum 4pp/team) per week cost	Per Hour	44.00	44.00
Recreation and Waterways	Community Recreation Facilities: Student Swim/shower 20 Visit Pass	Per Hour	93.60	96.90
Recreation and Waterways	Community Recreation Facilities: Adult Swim/Shower 20 visit pass	Per Hour	115.90	117.80
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Concession/Child 20 visit Pass	Per Hour	286.90	294.50
Recreation and Waterways	Community Recreation Facilities: Family Swim/Shower 20 visit pass	Per Hour	286.90	294.50
Recreation and Waterways	Community Recreation Facilities: Group Exercise/Gym Student 20 visit Pass	Per Hour	330.60	338.20
Recreation and Waterways	Community Recreation Facilities; Personal Training 60 Minute Session - 10 visit Pass	Per Hour	733.50	751.50
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Hire Per Day Community Rate	Per Hour	62.70	0.00
Recreation and Waterways	Community Recreation Facilities + NMCC: Community Bus - Hire Per Day Commercial Rate	Per Hour	87.00	0.00
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 30 Minute session: Member (each additional participant)	Per Hour	26.90	27.70
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 30 Minute session: (each additional participant)	Per Hour	29.50	30.30

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on Two 60 Minute Session - Member (each additional participant)	Per Hour	43.00	44.00
Recreation and Waterways	Active Melbourne Restricted Concession/Prime Fortnightly Debit membership	Per Pass	29.00	29.70
Recreation and Waterways	Sports: Weekday Other Ground Hire (Per Day)	Per Pass	115.00	118.00
Recreation and Waterways	Sports: Weekend Softball Ground Hire (Per Day)	Per Pass	99.00	100.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 60 Minute Session - Member (each additional participant)	Per Hour	43.00	44.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 60 Minute Session (each additional participant)	Per Hour	47.30	48.50
Recreation and Waterways	Community Recreation Facilities: Sports ball hire	Per Hour	5.30	5.50
Recreation and Waterways	All Aquatic Facilities: Facility Equipment and Staff Hire: Aquatic education Instructor hire per hour	Per Hour Minimum 4 Hour Call Out	56.70	58.00
Recreation and Waterways	All Aquatic Facilities + NMCC: Heart Moves/Allied Health Active Hearts Allied Health casual class entry	Per Month	8.60	8.80
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on Two 30 Minute session: Member (each additional participant)	Per Month	26.90	27.70
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 30 min PT	Per Month	124.80	127.90
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 30 min PT	Per Month	285.20	292.30
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Corporate Full Day)	Per Pass	330.70	339.00
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Per Hour)	Per Pass	33.10	34.00
Recreation and Waterways	Community Recreation Facilities: Club Student Membership 12 Month	Per Pass	772.20	793.00
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member	Per Pass	62.50	64.00
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session	Per Pass	69.50	71.20

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - 10 visit Pass	Per Pass	625.50	640.80
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member 10 visit Pass	Per Pass	562.50	576.00
Recreation and Waterways	All Aquatic Facilities: Birthday party deposit	Per Pass	107.40	110.00
Recreation and Waterways	The Hub @ Docklands - The Atrium per hour - Community Rate	Per Hour	10.50	11.00
Recreation and Waterways	Sports: Football Ground Hire (Season - Half Share)	Season - Full Share	865.00	885.00
Recreation and Waterways	Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Peak per hour	Per Pass	29.00	29.70
Recreation and Waterways	All Aquatic Facilities: Active Melbourne membership - 12 Months	Per Pass	1,380.60	1,417.00
Recreation and Waterways	All Aquatic Facilities: Active Melbourne 3 month membership -Insurance/rehab	Per Pass	416.90	430.25
Recreation and Waterways	Active Melbourne Restricted Concession / Prime - 12 month membership	Per Pass	754.00	772.20
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 45 min PT	Per Pass	250.90	257.20
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 45 min PT	Per Pass	349.00	357.70
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 2 x 60 min PT	Per Pass	169.00	173.20
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 4 x 60 min PT	Per Pass	294.00	301.40
Recreation and Waterways	Community Recreation Facilities: Club membership - Fortnightly DD + 6 x 60 min PT	Per Pass	411.40	421.70
Recreation and Waterways	Sports: Weekday Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Pass	49.00	50.00
Recreation and Waterways	All Aquatic Facilities: RFID Wristband	Per Pass	20.45	21.00
Recreation and Waterways	Sports: Tour Operator Licence: Annual Licence Fee	Per Annum	307.80	307.80
Recreation and Waterways	Sports: Tour Operator Licence: Annual Licence Fee (greater than one year)	Per Annum	241.40	241.40
Recreation and Waterways	NMCC: Personal Training: One on One: 2x30 Minute Session-Member Inclu FN Mship: Fortnightly DD	Per Fortnight	106.70	109.40
Recreation and Waterways	NMCC: Personal Training: One on One: 4x30 Minute Session-Member Inclu FN Mship: Fortnightly DD	Per Fortnight	189.40	194.10

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	All Aquatic Facilities: Life Guard Hire Per Hour - Corporate rate	Per Hour	87.90	90.00
Recreation and Waterways	The Hub @ Docklands - The Glasshouse Community Rate	Per Hour	5.25	5.40
Recreation and Waterways	The Hub @ Docklands - The Long Room - Community Rate	Per Hour	3.90	4.10
Recreation and Waterways	The Hub @ Docklands - The Cinema Room - Community Rate	Per Hour	7.50	7.70
Recreation and Waterways	Community Recreation Facilities: Holiday Sports Clinics: Giant Inflatable Pass	Per Hour	7.45	7.70
Recreation and Waterways	Walmsley House Community Hire	Per Hour	8.20	8.40
Recreation and Waterways	Sporting Pavilion Community Hire (Minimum 3 hours)	Per Hour	11.25	11.50
Recreation and Waterways	The Hub @ Docklands The Parkview Room Commercial	Per Hour	19.35	19.80
Recreation and Waterways	The Hub @ Docklands The Parkview Room Community	Per Hour	3.90	4.00
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Hour	5.00	5.10
Recreation and Waterways	Kensington Town Hall: Supper Room - Commercial Rate	Per Hour	71.25	73.00
Recreation and Waterways	Kensington Town Hall: Supper Room - Community Rate	Per Hour	14.50	14.80
Recreation and Waterways	Kensington Town Hall: Main Hall - Commercial Rate	Per Hour	120.55	123.50
Recreation and Waterways	Kensington Town Hall: Main Hall - Community Rate	Per Hour	24.10	24.70
Recreation and Waterways	Kensington Community Recreation Centre: Rooms/Studios: Community Hall Hire After Hours (Per Hour after 10pm)	Per Hour	127.80	131.00
Recreation and Waterways	Private Office Space	Per Month	430.50	430.50
Recreation and Waterways	The Hub @ Docklands Hot Desk	Per Month	300.00	307.50
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member 10 visit Pass	Per Pass	596.70	612.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - 10 visit Pass	Per Pass	662.40	678.60
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member 10 visit Pass	Per Pass	783.00	802.80

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - 10 visit Pass	Per Pass	869.40	891.00
Recreation and Waterways	All Aquatic Facilities: Body Composition Scanner	Per Use	35.00	36.00
Recreation and Waterways	Sports: Baseball Ground Hire (Season - Full Share)	Season - Full Share	1,455.00	1,490.00
Recreation and Waterways	Sports: Baseball Ground Hire (Season - Half Share)	Season - Full Share	725.00	745.00
Recreation and Waterways	Sports: Cricket Synthetic Ground Hire (Season - Full Share)	Season - Full Share	1,900.00	1,950.00
Recreation and Waterways	Sports: Tour Operator Licence: Use Fee: per adult per session	Per Session	2.40	2.40
Recreation and Waterways	Sports: Tour Operator Licence: Use fee: Student and Child	Per Session	1.60	1.60
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session - Member rate	Per Session	66.30	68.00
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 30 Minute Session	Per Session	73.60	75.40
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session - Member rate	Per Session	87.00	89.20
Recreation and Waterways	Community Recreation Facilities: Personal Training One on Two 45 Minute Session	Per Session	96.60	99.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson 30 Minute Session - Member 10 visit Pass	Per Player. Per Session	438.30	450.00
Recreation and Waterways	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Full Share)	Season - Full Share	665.00	680.00
Recreation and Waterways	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Half Share)	Season - Full Share	330.00	340.00
Recreation and Waterways	Community Recreation Facilities: Club Family/Concession fortnightly DD membership	Per Session	24.50	25.70
Recreation and Waterways	Community Recreation Facilities: Aquatic Concession Family membership	Per Session	19.00	0.00
Recreation and Waterways	Community Recreation facilities: Personal Training 30 Minute Session - Member 10 visit Pass	Per Session	438.30	450.00
Recreation and Waterways	Community Recreation Facilities: Personal Training 30 Minute Session - 10 visit Pass	Per Session	486.90	499.50
Recreation and Waterways	Community Recreation Facilities: Concession/Child Swim/Shower - 20 visit Pass	Per Session	70.30	72.20

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	All Aquatic Facilities + NMCC: Stadium/Rooms/Studios Meeting Room/Learning Studio Hire/Theatrette (Community Full Day)	Per Session	198.40	203.40
Recreation and Waterways	All Aquatic Facilities + NMCC: Tennis 1 hour court hire for Leisure Members	Per Session	13.60	14.00
Recreation and Waterways	Community Recreation Facilities: Personal Training: One on One 45 Minute Session - Member 10 visit Pass	Per Session	562.50	576.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - Member	Per Session	62.50	64.00
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session	Per Session	69.50	71.20
Recreation and Waterways	Community Recreation Facilities: Private Swim Lesson: One on One 45 Minute Session - 10 visit Pass	Per Session	625.50	640.80
Recreation and Waterways	Flagstaff/Docklands/North Melbourne Recreation Reserve Facility Hire: Outdoor Court Hire Off Peak per hour	Per Session	20.00	20.50
Recreation and Waterways	Sports: Weekend Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Session	99.00	100.00
Recreation and Waterways	All Aquatic Facilities: Active Melbourne Aquatic Membership - Insurance/rehab - 3 month membership (SSS/locker)	Per Visit	290.30	298.95
Recreation and Waterways	All Aquatic Facilities: Schools Aquatic Education Entry fee per child per day	Per Visit	3.30	3.40
Recreation and Waterways	Community Recreation Facilities: Basketball forfeit fee (more than 24 hours notice)	Per Visit	69.20	70.90
Recreation and Waterways	Community Recreation Facilities: Prime/Concession/Youth 3 month Membership	Per Visit	211.90	217.20
Recreation and Waterways	Active Melbourne City Sports - barefoot bowls - Team Registration (minimum 3pp/team) per week	Per Week	29.00	29.00
Recreation and Waterways	Active Melbourne City Sports - basketball - Team Registration (minimum 5pp/team) per week	Per Week	50.00	50.00
Recreation and Waterways	Active Melbourne City Sports - 3v3 basketball competition - Team Registration (minimum 3pp/team) per week	Per Week	39.50	39.50
Recreation and Waterways	Active Melbourne City Sports - netball competition - Team Registration (minimum 7pp/team) per week	Per Week	70.50	70.50
Recreation and Waterways	Active Melbourne City Sports - soccer competition / Urban Competition- Team Registration (minimum 5pp/team) per week	Per Week	50.00	50.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Active Melbourne City Sports - touch football competition - Team Registration (minimum 7pp/team) per week	Per Week	70.50	70.50
Recreation and Waterways	Active Melbourne City Sports - corporate cup - Team Registration (minimum 4pp/team) per week	Per Week	23.00	23.00
Recreation and Waterways	Active Melbourne City Sports - corporate cup competition - individual registration per week cost	Per Week	7.10	7.10
Recreation and Waterways	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 25 participants) - individual registration per week cost	Per Week	11.00	11.00
Recreation and Waterways	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 15 participants) - individual registration per week cost	Per Week	16.40	16.40
Recreation and Waterways	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 10 participants) - individual registration per week cost	Per Week	22.00	22.00
Recreation and Waterways	Active Melbourne City Sports - Group Corporate fitness training (1 instructor, maximum 20 participants) - individual registration per week cost	Per Week	27.50	27.50
Recreation and Waterways	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 25 participants) - individual registration per week cost	Per Week	11.00	11.00
Recreation and Waterways	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 15 participants) - individual registration per week cost	Per Week	16.40	16.40
Recreation and Waterways	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 10 participants) - individual registration per week cost	Per Week	22.00	22.00
Recreation and Waterways	Active Melbourne City Sports - Group Corporate health & fitness training (1 instructor, maximum 20 participants) - individual registration per week cost	Per Week	33.00	33.00
Recreation and Waterways	Active Melbourne City Sports - AFL9's Competition - team registration (minimum 9pp/team) per week cost	Per Week	109.00	109.00
Recreation and Waterways	Active Melbourne City Sports - Corporate Day - tennis, individual	Per Week	33.00	33.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Active Melbourne City Sports - Corporate Day - golf, individual	Per Week	66.00	66.00
Recreation and Waterways	Active Melbourne City Sports - Corporate Sports Day - other, individual	Per Week	27.50	27.50
Recreation and Waterways	Active Melbourne City Sports - Social Softball Competition - team registration (minimum 7pp/team) per week cost	Per Week	71.50	71.50
Recreation and Waterways	Active Melbourne City Sports - Table Tennis - individual registration per week cost	Per Week	9.90	9.90
Recreation and Waterways	Active Melbourne City Sports - Table Tennis - team registration (minimum 4pp/team) per week cost	Per Week	33.00	33.00
Recreation and Waterways	Active Melbourne City Sports - Cycling Program - individual registration per week cost	Per Week	11.00	11.00
Recreation and Waterways	Active Melbourne City Sports - Corporate Day - tennis, team (minimum 4pp/team)	Per Week	110.00	110.00
Recreation and Waterways	Active Melbourne City Sports - Corporate Day - golf, team (minimum 4pp/team)	Per Week	220.10	220.10
Recreation and Waterways	Active Melbourne City Sports - cardio tennis - individual registration per week cost	Per Week	18.70	18.70
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 30 min PT	Per Fortnight	258.90	265.40
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 30 min PT	Per Fortnight	363.60	372.70
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 45 min PT	Per Fortnight	187.20	191.90
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 45 min PT	Per Fortnight	315.30	323.20
Recreation and Waterways	Membership Add on- Biocircuit Annual	Annual	0.00	975.00
Recreation and Waterways	Membership Add on- Biocircuit DD	Per Fortnight	0.00	37.50
Recreation and Waterways	City of Melbourne trial membership	Per Pass	25.00	25.00
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 60 min PT	Per Fortnight	202.80	207.90
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 4 x 60 min PT	Per Fortnight	339.80	348.30
Recreation and Waterways	City Baths: Memberships: Active Melbourne Off Peak - Monthly Debit	Each	102.80	107.95
Recreation and Waterways	City Baths: Memberships: Active Melbourne Off Peak - Fortnightly Debit	Per Fortnight	47.40	49.80
Recreation and Waterways	City Baths: Memberships: Gold - Monthly Debit	Per Month	149.20	156.70
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 2 x 30 min PT	Per Fortnight	161.30	165.30



# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 45 min PT	Per Fortnight	446.50	457.70
Recreation and Waterways	City Baths: Active Melbourne Membership - Fortnightly DD + 6 x 60 min PT	Per Fortnight	482.60	494.70
Recreation and Waterways	City Baths: Swim Multi Visit Passes: Adult Swim 20 visit pass	Per Pass	133.00	134.90
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Concession Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	266.00	269.80
Recreation and Waterways	City Baths: Club Guest - Multi Visits: Student Gymnasium / Group Fitness SSS&L - 20 visit Pass	Per Pass	361.00	361.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - Member 10 visit Pass	Per Pass	522.90	549.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session - 10 visit Pass	Per Pass	802.80	844.20
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session	Per Session	64.60	67.90
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 30 Minute Session - member rate	Per Session	58.10	61.00
Recreation and Waterways	City Baths: Private Swim Lesson: One on One 60 Minute Session	Per Session	89.20	93.80
Recreation and Waterways	Commercial Berthing - 200 pax surcharge	Per Meter Per Annum	0.00	40.00
Recreation and Waterways	Commercial Berthing – Yarras Edge Marina River Berths	Per Meter Per Annum	0.00	615.00
Recreation and Waterways	Berthing Rates: Power on charge	Per Page	0.00	0.21
Recreation and Waterways	Harbour View Meeting Room (Industry Partners)	4 Hour Session	96.00	100.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 12m Annual (pro rata min 3 months)	Annual	10,000.00	8,000.00
Recreation and Waterways	Harbour View Meeting Room	Per Day	677.00	710.00
Recreation and Waterways	Harbour View Meeting Room	Per Hour	96.00	100.00
Recreation and Waterways	Commercial Berthing - Vessels over 30m	Per Meter Per Annum	0.00	30.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 13m Annual (pro rata min 3 months)	Annual	10,500.00	8,500.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 14m Annual (pro rata min 3 months)	Annual	11,000.00	9,000.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 15m Annual (pro rata min 3 months)	Annual	11,500.00	9,500.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 18m Annual (pro rata min 3 months)	Annual	16,000.00	14,000.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Commercial Berthing Permit minimum flag fall	Each	62.00	71.00
Recreation and Waterways	Berthing Rates: Waste Oil Removal (general)	Per Litre	5.00	5.00
Recreation and Waterways	Berthing Rates: Waste Oil Removal for unknown type	Per Litre	5.00	5.00
Recreation and Waterways	Commercial Berthing - Long Term (Licence)	Per Meter Per Annum	775.00	813.00
Recreation and Waterways	Commercial Berthing Permit - Short Term (pro rata)	Per Meter Per Annum	1,550.00	1,626.00
Recreation and Waterways	Commercial Berthing - Long Term (Licence) Australia Wharf	Per Meter Per Annum	600.00	615.00
Recreation and Waterways	Commercial Berthing - Vessels over 200t displacement	Per Meter Per Annum	0.00	40.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres NYE	Per Night	310.00	330.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres Friday, Saturday & Public Holiday Eve Standard (excluding NYE)	Per Night	110.00	125.00
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres Friday, Saturday & Public Holiday Eve Standard (excluding NYE)	Per Night	60.00	70.00
Recreation and Waterways	Berthing Rates: Visitor overnight for vessels 15.1 to 20 metres Friday, Saturday & Public Holiday Eve standard (excluding NYE)	Per Night	90.00	100.00
Recreation and Waterways	Berthing Rates: Visitor up to 12.1 to 15 metres Monthly & Low Season	Per Night	55.00	55.00
Recreation and Waterways	Berthing Rates: Visitor up to 15.1 to 20 metres Monthly & Low Season	Per Night	75.00	75.00
Recreation and Waterways	Berthing Rates: Visitor 20.1 to 25 metres Monthly & Low Season	Per Night	85.00	85.00
Recreation and Waterways	Melbourne City Marina - All Visitor berths except for public holidays	Per Night	1,490.00	1,715.00
Recreation and Waterways	Melbourne City Marina - half marina (one visitors' arm only) except for public holidays	Per Night	745.00	856.00
Recreation and Waterways	Berthing Rates: Visitor overnight 15.1 to 20 metres NYE	Per Night	245.00	270.00
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres Friday, Saturday & Public Holiday Eve Standard (excluding NYE)	Per Night	70.00	80.00
Recreation and Waterways	Berthing Rates: Visitor overnight vessels less than 6 metres Friday, Saturday & Public Holiday Eve Standard (excluding NYE)	Per Night	45.00	50.00
Recreation and Waterways	Berthing Rates: Visitor up to 6.1 to 12 metres Monthly & Low Season	Per Night	45.00	45.00

# ANNUAL PLAN AND BUDGET

## 2020–2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Berthing Rates: Visitor less than 6 metres Monthly & Low Season	Per Night	45.00	45.00
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres NYE	Per Night	190.00	210.00
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres NYE	Per Night	160.00	180.00
Recreation and Waterways	Berthing Rates: Visitor overnight less than 6 metres NYE	Per Night	100.00	135.00
Recreation and Waterways	Berthing Rates: Overnight for vessels more than 35.1 metres Standard	Per Night	8.20	9.40
Recreation and Waterways	Berthing Rates: Overnight for vessels more than 25.1 metres Low Season	Per Night	4.10	4.10
Recreation and Waterways	Berthing Rates: Overnight for vessels 30.1 to 35 metres Standard	Per Night	6.60	7.80
Recreation and Waterways	Berthing Rates: Overnight for vessels 25.1 to 30 metres Standard	Per Night	0.00	6.50
Recreation and Waterways	Berthing Rates: Visitor overnight vessels less than 6 metres Standard Sunday to Thursday, seven days	Per Night	0.00	45.00
Recreation and Waterways	Berthing Rates: Visitor overnight 6.1 to 12 metres Standard Sunday to Thursday, seven days	Per Night	0.00	60.00
Recreation and Waterways	Berthing Rates: Visitor overnight 12.1 to 15 metres Standard Sunday to Thursday, seven days	Per Night	0.00	70.00
Recreation and Waterways	Berthing Rates: Visitor overnight for vessels 15.1 to 20 metres standard Sunday to Thursday, seven days	Per Night	0.00	90.00
Recreation and Waterways	Berthing Rates: Visitor overnight 20.1 to 25 metres Standard Sunday to Thursday, seven days	Per Night	0.00	110.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 12m Quarterly	Per Quarter	2,600.00	0.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 13m Quarterly	Per Quarter	2,725.00	0.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 14m Quarterly	Per Quarter	2,850.00	0.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 15m Quarterly	Per Quarter	2,975.00	0.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 18m Quarterly	Per Quarter	4,100.00	0.00
Recreation and Waterways	Working Berth minimum Flag Fall	Per Session	523.00	550.00
Recreation and Waterways	Marina Lounge	Per Session	3,690.00	3,875.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Recreation and Waterways	Berthing Rates: Fuelling Charge for vessels without berthing agreement	Per Session	826.00	826.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 12m 6 Monthly	Per Unit (6 Months)	5,200.00	0.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 13m 6 Monthly	Per Unit (6 Months)	5,450.00	0.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 14m 6 Monthly	Per Unit (6 Months)	5,700.00	0.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 15m 6 Monthly	Per Unit (6 Months)	5,950.00	0.00
Recreation and Waterways	Berthing Rates: Leased Berth Sublicence 18m 6 Monthly	Per Unit (6 Months)	8,200.00	0.00
Recreation and Waterways	Berthing Rates: 50m berth for recreational vessel less than 13 passengers and carrying a professional crew and not carrying cargo.	Per Year	0.00	50,000.00
Property	Rates & Valuations Interest on Rates	% Annum	0.00	0.00
Property	Rates & Valuations Government Recoveries Water Auth (Valuation Info)	Per Valuation	58.10	58.10
Property	Car Park Charges: Council House car park fees Mon-Fri (2.5 - 3 Hours)	Per 1/2 Hour	32.00	32.00
Property	Car Park Charges: Council House car park fees Mon-Fri (3 - 3.5 Hours)	Per 1/2 Hour	40.00	40.00
Property	Car Park Charges: Council House car park fees Mon-Fri (3.5 - 4 Hours)	Per 1/2 Hour	50.00	50.00
Property	Car Park Charges: Council House car park fees Mon-Fri (Weekday Lost Ticket)	Max Per Day	60.00	60.00
Property	Car Park Charges: Council House car park fees Sat-Sun (0.0 - 0.5 Hours)	Per 1/2 Hour	5.00	5.00
Property	Car Park Charges: Council House car park fees Sat-Sun (0.5 - 1 Hours)	Per 1/2 Hour	10.00	10.00
Property	Car Park Charges: Council House car park fees Sat-Sun (Weekend Lost Ticket)	Max Per Day	12.00	12.00
Property	Car Park Charges: Elgin St Car Park Fees	Per Hour	5.00	5.00
Property	Car Park Charges: Elgin St Car Park Fees	Per Night	8.00	8.00
Property	Car Park Charges: Elgin St Car Park Fees	Max Per Day	18.00	18.00
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (1-2hr)	Per Hour	7.00	7.00
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (2-3hr)	Per Hour	10.00	10.00
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (3-4hr)	Per Hour	12.00	12.00
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (4-5hr)	Per Hour	14.00	14.00
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (5-6hr)	Per Hour	15.00	15.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Property	Car Park Charges: Elgin St Car Park Fees Mon-Sun (Daily Maximum)	Max Per Day	18.00	18.00
Property	Car Park Charges: Council House car park fees	Per Night	10.00	10.00
Property	Car Park Charges: Council House car park fees Weekends	Max Per Day	12.00	12.00
Property	Car Park Charges: Council House car park fees	Per 1/2 Hour	5.00	5.00
Property	Car Park Charges: Council House car park fees weekdays	Max Per Day	60.00	60.00
Property	Car Park Charges: Council House car park fees Mon-Fri (0.5 - 1 Hours)	Per 1/2 Hour	12.00	12.00
Property	Car Park Charges: Council House car park fees Mon-Fri (1 - 1.5 Hours)	Per 1/2 Hour	16.00	16.00
Property	Car Park Charges: Council House car park fees Mon-Fri (1.5 - 2 Hours)	Per 1/2 Hour	20.00	20.00
Property	Car Park Charges: Council House car park fees Mon-Fri (2 - 2.5 Hours)	Per 1/2 Hour	24.00	24.00
Climate Change Action	Developer Stormwater Management Fee - Incurred when Planning Scheme requirements are not met	per hectare	33,415.00	34,250.00
Planning and Building	Code of Practice	Per Publication	31.90	0.00
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late fee (lodged within 8 weeks of event start date) - 25001m2 +	Per Application	3,015.00	3,090.40
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 4 weeks of event start date) - 5001m2 to 15000m2	Per Application	1,250.00	1,281.25
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 6 weeks of event start date) - 15001m2 to 25000m2	Per Application	2,000.00	2,050.00
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee (lodged within 2 weeks of event start date) - 500m2 to 5000m2	Per Application	750.00	768.70
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections	Per Hour	145.00	148.60
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Late fee (lodged within 2 weeks of event start date) per Structure	Per Application	250.00	256.25
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 5001m2 to 15000m2 (max. 20 structures) and 6 hours of inspection included	Per Application	2,500.00	2,562.50
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 15001m2 to 25000m2 (max. 30 structures) and 8 hours of inspection included	Per Application	4,000.00	4,100.00

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections-per hour per officer - after hours after 5pm + weekends	Per Hour	290.00	297.70
Planning and Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections-per hour per officer- after hours after 5pm + weekends	Per Hour	290.00	297.70
Planning and Building	Swimming Pool/Spa registration fee	Per Item	0.00	79.00
Planning and Building	Lodging a certificate of barrier compliance	Per Item	0.00	20.40
Planning and Building	Lodging a certificate of barrier non-compliance	Per Item	0.00	385.00
Planning and Building	Building Report & Consent under Building Regulations	Per Item	290.40	290.40
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 25001m2 + (max. 50 structures) and 12 hours of inspection included	Per Application	6,025.00	6,175.60
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - 500m2 to 5000m2 (max. 5 structures) and 2 hours of inspection included	Per Application	1,500.00	1,537.50
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional structures over the maximum limit in the base fee.	Per Structure	145.00	148.60
Planning and Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections - per hour per officer	Per Hour	145.00	148.60
Planning and Building	Temporary Siting Permit Fee - Temp Structures - per Structure (inc inspection)	Per Application	500.00	512.50
Planning and Building	Simple Residential Building Plan and Documentation Search - lodged within the last 10 years. Anything older is a complex search	Per Application	56.00	57.40
Planning and Building	Simple Commercial Building Plan and Documentation Search - lodged within the last 10 years. Anything older is a complex search	Per Application	87.00	89.20
Planning and Building	Complex Residential Building Plan and Documentation Search - Includes all information and plans	Per Application	108.00	110.70
Planning and Building	Complex Commercial Building Plan and Documentation Search - Includes all information and plans	Per Application	174.00	178.30
Planning and Building	Any request for plans or permits where more than 5 files are required	Per Valuation	15.00	15.40
Planning and Building	Building Property Enquiry Fees	Per Application	47.20	47.20
Planning and Building	Planning Property Enquiry - Copy of Permit - issued within the last 10 years.	Per Application	31.00	31.80
Planning and Building	Planning Property Enquiry - Copy of Permit - issued more than 10 years ago	Per Application	72.00	73.80

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Planning Property Enquiry -Copy of Plans - issued within the last 10 years.	Per Application	62.00	63.50
Planning and Building	Planning Property Enquiry - Copy of Plans - issued more than 10 years ago	Per Application	154.00	157.80
Planning and Building	Building Lodgement Fees-Residential (Regulation 45)	Per Application	121.90	121.90
Planning and Building	Building - Sale of Photocopies of Plans, Documents A1/A0	Per Article	7.00	0.00
Planning and Building	Sale of Photocopies of Plans, Documents - A3/A4	Per Page	1.35	1.40
Planning and Building	Asset Protection Fee (Works between \$10,001 and \$100,000)	Per Application	0.00	320.00
Planning and Building	Asset Protection Fee (Works between \$100,001 and \$500,000)	Per Application	0.00	420.00
Planning and Building	Asset Protection Fee (Works between \$500,001 and \$1,000,000)	Per Application	0.00	620.00
Planning and Building	Asset Protection Fee (Works between \$500,001 and \$1,000,000)	Per Application	0.00	1,200.00
Planning and Building	Sale of Photocopies of Plans, Documents - A1	Per Page	7.00	7.20
Planning and Building	Sale of Photocopies of Plans, Documents - A3	Per Page	1.75	0.00
Planning and Building	Adjoining Owners Consent - Adjoining Owners details for Protection Works	Per Application	77.00	78.90
Planning and Building	Condition Plans - Fourth submission	Per Application	1,281.00	1,313.00
Planning and Building	Liquor Enquiry fee	Per Application	67.00	68.70
Planning and Building	Application to amend a planning permit - Subdivide - Amendment to a class 17 permit	Per Application	1,318.10	1,318.10
Planning and Building	Planning Permit Application Fees - To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant	Per Application	1,318.10	1,318.10
Planning and Building	Planning Permit Application Fees - Subdivide - To subdivide an existing building - other than a class 9	Per Application	1,318.10	1,318.10
Planning and Building	Planning Permit Application Fees - Subdivide - Subdivide land (other than a class 9, class 16, class 17 or class 18 permit)	Per Application	1,318.10	1,318.10
Planning and Building	Planning Permit Application Fees - Subdivide - To subdivide land into 2 lots (other than a class 9 or class 16 permit)	Per Application	1,318.10	1,318.10

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Planning Permit Application Fees - Subdivide - To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)	Per Application	1,318.10	1,318.10
Planning and Building	Planning Permit Application Fees - VicSmart application to subdivide or consolidate land	Per Application	199.90	199.90
Planning and Building	Application to amend a planning permit - Subdivide - Amendment to a class 18 permit	Per Application	1,318.10	1,318.10
Planning and Building	Condition Plans - second submission	Per Application	318.00	325.90
Planning and Building	Condition Plans - third submission	Per Application	641.00	657.00
Planning and Building	Application to amend a planning permit - Subdivide - Amendment to a class 19 permit	Per Application	1,318.10	1,318.10
Planning and Building	Application to amend a planning permit - Subdivide - Amendment to a class 20 permit	Per Application	1,318.10	1,318.10
Planning and Building	Application to amend a planning permit - Subdivide - Amendment to a class 21 permit	Per Application	1,318.10	1,318.10
Planning and Building	Application to amend a planning permit - Subdivide - Amendment to a class 9 permit	Per Application	199.90	199.90
Planning and Building	Extension of time - VicSmart application to subdivide or consolidate land	Per Application	97.54	100.00
Planning and Building	Extension of time - To subdivide an existing building (other than a class 9 permit)	Per Application	643.03	659.10
Planning and Building	Extension of time - To subdivide land into 2 lots (other than a class 9 or class 16 permit)	Per Application	643.03	659.10
Planning and Building	Extension of time - To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)	Per Application	643.03	659.10
Planning and Building	Extension of time - Subdivide land (other than a class 9, class 16, class 17 or class 18 permit)	Per Application	643.03	659.10
Planning and Building	Extension of time - To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Per Application	643.03	659.10
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 9 permit	Per Application	97.54	100.00
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 17 permit	Per Application	643.03	659.10
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 18 permit	Per Application	643.03	659.10



# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 19 permit	Per Application	643.03	659.10
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 20 permit	Per Application	643.03	659.10
Planning and Building	Secondary Consent - Subdivide - Amendment to a class 21 permit	Per Application	643.03	659.10
Planning and Building	Application to amend a planning permit - Subdivide - Amendment to a class 22 permit	Per Application	1,318.10	1,318.10
Planning and Building	A permit not otherwise provided for in the regulation	Per Application	1,318.10	1,318.10
Planning and Building	Alteration of plan under section 10(2) of the Act	Per Application	111.10	111.10
Planning and Building	Amendment of certified plan under section 11(1) of the Act	Per Application	140.70	140.70
Planning and Building	Subdivision Fees - Application Fee - For certification of a plan of subdivision	Per Application	174.80	174.80
Planning and Building	Planning Property Enquiry - Written Advice - single dwelling	Per Application	59.00	60.50
Planning and Building	Planning Property Enquiry - Written Advice - Multi dwelling/Commercial	Per Application	113.00	115.80
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	Per Application	12,517.31	12,517.31
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000*	Per Application	28,134.15	28,134.15
Planning and Building	Extension of time - To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000	Per Application	755.01	755.01
Planning and Building	Extension of time - To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000	Per Application	1,665.36	1,665.36
Planning and Building	Extension of time - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000	Per Application	4,244.69	4,244.69

# ANNUAL PLAN AND BUDGET

## 2020–2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000	Per Application	307.06	307.06
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less	Per Application	97.54	97.54
Planning and Building	Extension of time - Use only	Per Application	643.03	643.03
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000	Per Application	628.58	628.58
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000	Per Application	679.15	679.15
Planning and Building	Extension of time - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000	Per Application	729.73	729.73

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Extension of time - VicSmart application if the estimated cost of development is \$10,000 or less	Per Application	97.54	97.54
Planning and Building	Extension of time - VicSmart application if the estimated cost of development is more than \$10,000	Per Application	209.53	209.53
Planning and Building	Extension of time - A permit not otherwise provided for in the regulation	Per Application	643.05	643.05
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of the additional development to be permitted by the amendment is \$100,000 or less	Per Application	559.95	559.95
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000 but not more than \$1,000,000	Per Application	755.00	755.00
Planning and Building	Secondary Consent - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit * if the estimated cost of any additional development to be permitted by the amendment is more than \$1,000,000	Per Application	1,665.40	1,665.40
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is \$10,000 or less	Per Application	97.55	97.55
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000	Per Application	307.05	307.05
Planning and Building	Secondary Consent - Amendment to a permit to change the use of land allowed by the permit or allow a new use of land	Per Application	643.03	643.03
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$100,00 but not more than \$500,000	Per Application	628.10	628.10
Planning and Building	Secondary Consent - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, * if the cost of any additional development permitted by the amendment is more than \$500,000	Per Application	679.20	679.20

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Secondary Consent - Amendment to a permit * that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less	Per Application	97.54	97.54
Planning and Building	Secondary Consent - Amendment to a permit * that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000	Per Application	209.53	209.53
Planning and Building	Secondary Consent - Amendment to a class 22 permit	Per Application	643.03	643.03
Planning and Building	Application to amend a planning permit - Amendment to a class 22 permit	Per Application	1,318.10	1,318.10
Planning and Building	Application to amend a planning permit - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000	Per Application	629.40	629.40
Planning and Building	For a certificate of compliance	Per Application	325.80	325.80
Planning and Building	For an agreement to a proposal to amend or end an agreement under section 173 of the Act	Per Application	659.00	659.00
Planning and Building	Planning Application Fees - To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000	Per Application	1,147.80	1,147.80
Planning and Building	Planning Permit Application Fees - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	Per Application	25,658.30	25,658.30
Planning and Building	Planning Permit Application Fees - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000	Per Application	57,670.10	57,670.10
Planning and Building	Planning Permit Application Fees - To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000	Per Application	1,547.70	1,547.70
Planning and Building	Planning Permit Application Fees - To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000	Per Application	3,413.70	3,413.70

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Planning Permit Application Fees - To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000	Per Application	8,700.90	8,700.90
Planning and Building	Planning Permit Application Fees - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000	Per Application	629.40	629.40
Planning and Building	Planning Permit Application Fees - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less	Per Application	199.90	199.90
Planning and Building	Planning Permit Application fees - Use only	Per Application	1,318.10	1,318.10
Planning and Building	Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council	Per Application	325.80	325.80
Planning and Building	Application to amend a planning permit - Amendment to a permit to change the use of land allowed by the permit or allow a new use of land	Per Application	1,318.10	1,318.10
Planning and Building	Application to amend a planning permit - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is \$10,000 or less	Per Application	199.90	199.90
Planning and Building	Planning Permit Application Fees - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000	Per Application	1,288.50	1,288.50

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Planning Permit Application Fees - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000	Per Application	1,358.30	1,358.30
Planning and Building	Planning Permit Application Fees - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000	Per Application	1,495.80	1,495.80
Planning and Building	Planning Permit Application Fees - VicSmart application if the estimated cost of development is \$10,000 or less	Per Application	199.90	199.90
Planning and Building	Planning Permit Application Fees - VicSmart application if the estimated cost of development is more than \$10,000	Per Application	429.50	429.50
Planning and Building	Planning Permit Application Fees - A permit not otherwise provided for in the P&E Act regulations (class 21)	Per Application	1,318.10	1,318.10
Planning and Building	Application to amend a planning permit - Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit	Per Application	1,318.10	1,318.10
Planning and Building	Application to amend a planning permit - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$100,00 but not more than \$500,000	Per Application	1,288.50	1,288.50
Planning and Building	Application to amend a planning permit - Amendment to a class 2, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$500,000	Per Application	1,392.10	1,392.10

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Application to amend a planning permit - Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less	Per Application	199.90	199.90
Planning and Building	Application to amend a planning permit - Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000	Per Application	429.50	429.50
Planning and Building	Application to amend a planning permit - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of the additional development to be permitted by the amendment is \$100,000 or less	Per Application	1,147.80	1,147.80
Planning and Building	Application to amend a planning permit - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000 but not more than \$1,000,000	Per Application	1,547.70	1,547.70
Planning and Building	Application to amend a planning permit - Amendment to a class 11, class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of any additional development to be permitted by the amendment is more than \$1,000,000	Per Application	3,413.70	3,413.70
Planning and Building	Extension of time - To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000	Per Application	559.94	573.90
Planning and Building	Application to amend a planning permit - Amendment to a class 10 permit	Per Application	199.90	199.90
Planning and Building	Planning Permit Application Fees - VicSmart application (other than a class 7, class 8 or class 9 permit)	Per Application	199.90	199.90
Planning and Building	Extension of time - VicSmart application (other than a class 7, class 8 or class 9 permit)	Per Application	97.55	100.00
Planning and Building	Secondary Consent - Amendment to a class 10 permit	Per Application	97.55	100.00
Planning and Building	Town Planning Compliance Fees - (Section 29A Certificate - for demolition consent) Regulation 312(1)	Per Application	85.20	85.20
Planning and Building	Planning Advertising Fee per letter	Per Application	5.10	5.20
Planning and Building	Planning Advertising Fee A1 Notice	Per Notice	21.00	21.50

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Out of Hours Permit Application Fee	Per Application	51.00	52.30
Planning and Building	Road Closure Permit Application Fee	Per Application	52.00	53.30
Planning and Building	Road Closure Permit Charge	Per Lane Per Day	42.00	43.00
Planning and Building	Gantry Rental Charge	M2/day	1.65	1.70
Planning and Building	Out of Hours Permit Charge	Per Day	67.00	68.70
Planning and Building	Crane <150 ton Application Fee	Per Application	155.00	158.80
Planning and Building	Crane >150 ton Application Fee	Per Application	155.00	158.80
Planning and Building	Hoarding Permit - Application Fee	Per Application	155.00	158.80
Planning and Building	Construction Zone set up and reinstatement fee	Per Application	1,500.00	1,500.00
Planning and Building	Building Infringement Fines - Clause 9.9 of the Local Law - building works creating a nuisance (10 penalty units)	Per Infringement	1,000.00	1,000.00
Planning and Building	Building Infringement Notice Fines - Clause 9.5 of the Local Law - Building works out of hours without a permit (20 penalty units)	Per Infringement	2,000.00	2,000.00
Planning and Building	Building Infringement Fines - Clause 9.8 of the Local Law - Dirty wheels / undercarriage of construction vehicles (10 penalty units)	Per Infringement	1,000.00	1,000.00
Planning and Building	Building Infringement Fines - (Failure to comply with a Construction Management Plan - Under Local Laws) (Clause 9.4 - 20 penalty units)	Per Infringement	2,000.00	2,000.00
Planning and Building	Building Infringement Fines - Failure to give 48 hours notice before commencing building works (10 penalty units)	Per Infringement	1,000.00	1,000.00
Planning and Building	Building Infringement Fines - Clause 6.1 of the Local Law - Roadworks undertaken without a permit (10 penalty units)	Per Infringement	1,000.00	1,000.00
Planning and Building	Building Infringement Notice Fines - (Under Building Regulations) - Reg 1705- Other	Per Penalty Unit	144.36	144.36
Planning and Building	Building Infringement Notice Fines - (Under Building Regulations) Reg. 1705 - Places of Public Entertainment	Per Infringement	610.70	610.70
Planning and Building	Building Infringement Notice Fines - Clause 5.9 of the Local Law - Causing pedestrian / vehicular obstruction (5 penalty units)	Per Infringement	500.00	500.00
Planning and Building	Building Infringement Notice Fines - Clause 7.1 of the Local Law - Failure to comply with the Code of Good Practice for Construction sites (20 penalty units)	Per Infringement	2,000.00	2,000.00



# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Building Infringement Notice Fines - Clause 7.2 of the Local Law - Failure to comply with the design and construction standards (20 penalty units)	Per Infringement	2,000.00	2,000.00
Planning and Building	Building Infringement Notice Fines - Clause 9.7 of the Local Law - Building works carried out on a dwelling exceeding the designated sound level (10 penalty units)	Per Infringement	1,000.00	1,000.00
Planning and Building	Building Infringement Notice Fines - Clause 12.1 of the Local Law - Unauthorised discharge of material in a public place (10 penalty units)	Per Infringement	1,000.00	1,000.00
Planning and Building	Building Infringement Notice Fines - Clause 12.8 of the Local Law - Causing excessive noise (5 penalty units)	Per Infringement	500.00	500.00
Planning and Building	Building Infringement Fines - (Building works on a dwelling out of hours) (Clause 9.6 - 5 penalty units)	Per Infringement	500.00	500.00
Planning and Building	Crane >150 ton/Out of Hours Permit Charge	Per Day	410.00	420.20
Planning and Building	Space Occupancy/Out of Hours Permit Charge	Per Day	108.00	110.70
Planning and Building	Concrete Pump <150 ton/Out of Hours Permit Charge	Per Day	195.00	199.90
Planning and Building	Road Closure/Out of Hours Permit Charge	Per Day	84.00	86.10
Planning and Building	T/Tower <150 ton/Out of Hours Permit Charge	Per Day	164.00	0.00
Planning and Building	T/Tower >150 ton/Out of Hours Permit Charge	Per Day	410.00	0.00
Planning and Building	Crane <150 ton/Out of Hours Permit Charge	Per Day	164.00	168.10
Planning and Building	Construction Zone Permit Fee - 6 Months for 60 metres squared	Per Application	10,000.00	10,250.00
Planning and Building	Construction Zone Permit Fee - 6 Months for each additional square metre	M2/per six months	2,500.00	171.00
Planning and Building	Bin Permit Application Fee	Per Application	50.00	0.00
Planning and Building	Construction Zone Permit Application Fee	Per Application	155.00	158.80
Planning and Building	< 150 ton Travel Tower / Concrete Pump Application Fee	Per Application	155.00	0.00
Planning and Building	Crane <150 ton/Out of Hours Application Fee	Per Application	155.00	158.80
Planning and Building	Crane >150 ton/Out of Hours Application Fee	Per Application	155.00	158.80
Planning and Building	Gantry Permit Application Fee (with or without site shed)	Per Application	185.00	189.60
Planning and Building	Space Occupancy (Motorised Plant) Application Fee	Per Application	51.00	52.30
Planning and Building	Space Occupancy (Non-Motorised Plant) Application Fee	Per Application	51.00	52.30

# ANNUAL PLAN AND BUDGET

## 2020-2021

Branch Description	Name of Product or Service New Year (2020-21)	Unit of Measure Description	Current Price per unit (inc GST)* as at 30 June 2020	Next Year Price per unit (inc GST)* from 1 July 2020
Planning and Building	Space Occupancy/Out of Hours Application Fee	Per Application	51.00	52.30
Planning and Building	Concrete Pump <150 ton/Out of Hours Application Fee	Per Application	155.00	158.80
Planning and Building	T/Tower <150 ton/Out of Hours Application Fee	Per Application	155.00	0.00
Planning and Building	T/Tower >150 ton/Out of Hours Application Fee	Per Application	155.00	0.00
Planning and Building	Road Closure/Out of Hours Application Fee	Per Application	52.00	53.30
Planning and Building	Hoarding Rental Charges	M2/day	1.25	1.30
Planning and Building	< 150 ton / Travel Tower / Concrete Pump Rental Fee	Per Day	129.00	0.00
Planning and Building	Crane <150 ton Rental Charge per device	Per Day	129.00	132.20
Planning and Building	Crane >150 ton Rental Charge per device	Per Day	379.00	388.50
Planning and Building	Road Management Act Consent Fees (Minimum Fee)	Per Application - Min	170.50	0.00
Planning and Building	Pre-application meeting fee for CMP applications	Per Hour	155.00	158.90
Planning and Building	Construction Management plan fee (under 3 storeys) + 1 hour pre-app meeting	Per Application	460.00	471.50
Planning and Building	Construction Management plan fee (3 to 9 storeys) + 1 hour pre-app meeting	Per Application	920.00	943.00
Planning and Building	Construction Management plan fee (10+ storeys) + 1 hour pre-app meeting	Per Application	1,840.00	1,886.00
Planning and Building	Space Occupancy (Motorised Plant) Permit Charge/device	Per Day	77.00	78.90
Planning and Building	Space Occupancy (Non-Motorised Plant) Permit Charge/device	Per Day	33.00	33.80
Planning and Building	Bin Permit Charge	Per Day	50.00	0.00
Planning and Building	Gantry With Site Shed Rental Charge	M2/day	3.20	3.30
Planning and Building	Planning Infringement Fines - Company	Per Infringement	1,652.00	1,652.00
Planning and Building	Planning Infringement Fines - Individual	Per Infringement	826.00	826.00
Planning and Building	Penalty Reminder Fee	Per Infringement	0.00	25.80
Planning and Building	Street Numbering – Failure to Comply	Per Infringement	0.00	1,612.00
Planning and Building	Street Numbering – Infringement	Per Infringement	0.00	403.00

# ANNUAL PLAN AND BUDGET

## 2020–2021

### APPENDIX G – SCHEDULE OF GRANTS AND CONTRIBUTIONS

CITY OF MELBOURNE DETAILED SCHEDULE OF GRANTS & CONTRIBUTIONS Business As Usual (ex COVID Grants)	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance \$000s
Executive Services	156	141	-15
Finance & Corporate	863	962	99
Capital Projects & Infrastructure	343	205	-138
City Design	26	30	5
Strategy Planning & Climate Change	54	180	126
Community & City Services	2,002	2,068	67
City Economy and Activation	9,766	9,891	125
<i>Triennial Arts &amp; Culture Programs</i>	2,706	2,816	110
<i>Other Arts programs Grants</i>	1,324	1,510	186
<i>Events Partnership</i>	2,121	2,559	438
<i>Small Business Supporting and Development Grants</i>	790	780	-10
<i>Other Business and Economy Development Grants</i>	2,825	2,226	-599
<b>Total Council Grants &amp; Contributions</b>	<b>13,209</b>	<b>13,477</b>	<b>268</b>

CITY OF MELBOURNE DETAILED COVID Grants	Forecast 2019/20 \$000s	Budget 2020/21 \$000s	Variance \$000s
Economic Assistance Package	7,000	7,600	600
State Grants paid to Other Councils	5,900	1,000	(4,900)
Other COVID Funding	3,000	3,140	140
<b>Total COVID Grants</b>	<b>15,900</b>	<b>11,740</b>	<b>(4,160)</b>

# ANNUAL PLAN AND BUDGET

## 2020–2021

### APPENDIX H – GLOSSARY OF TERMS

Act	Local Government Act 1989
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under s 296 of the Corporations Act 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Underlying revenue	The underlying revenue means total income other than capital grants and capital contributions.
Underlying surplus (or deficit)	The underlying surplus (or deficit) means underlying revenue less total expenditure.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.  Local Government (Planning and Reporting) Regulations 2014 - Schedule 3
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.  Local Government (Planning and Reporting) Regulations 2014 - Schedule 3
Annual budget	Plan under Section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.

# ANNUAL PLAN AND BUDGET

## 2020–2021

Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Australian Accounting Standards	Accounting standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.  Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.  Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Asset upgrade expenditure	Expenditure that:  (a) enhances an existing asset to provide a higher level of service; or  (b) increases the life of the asset beyond its original life.  Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Balance sheet (budget)	The budgeted balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year. The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.

# ANNUAL PLAN AND BUDGET

## 2020–2021

Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming year. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
COVID-19 Impacts	Coronavirus impacts are best estimates made on the Council's operating results and performance at the time of preparation of the draft Annual Plan and Budget
Statement of capital works	<p>The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming. The statement of capital works should be prepared in accordance with Regulation 9.</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation</p>
Statement of cash flows	The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.
Statement of changes in equity	The statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt an annual budget by 30 June each year.
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of new, renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.

# ANNUAL PLAN AND BUDGET

## 2020–2021

Capital works program	A detailed list of capital works expenditure that will be undertaken as part of the annual budget process. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that are incomplete in the current budget year and will be completed in the following budget year.
Differential rates	When a Council intends to declare a differential rate (eg business and residential), information prescribed by the Act under section 161 must be disclosed in the Council budget.
External funding sources ( <i>Analysis of capital budget</i> )	External funding sources relate to capital grants or contributions, which will be received from parties external to the Council.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control eg change in legislation.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.

# ANNUAL PLAN AND BUDGET

## 2020–2021

Financial Statements	<p>Section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act require the following documents to include financial statements:</p> <ul style="list-style-type: none"> <li>- Strategic resource plan</li> <li>- Budget</li> <li>- Annual report</li> </ul> <p>The financial statements to be included in the Budget include:</p> <ul style="list-style-type: none"> <li>- Comprehensive Income Statement</li> <li>- Balance Sheet</li> <li>- Statement of Changes in Equity</li> <li>- Statement of Cash Flows</li> <li>- Statement of Capital Works</li> </ul> <p>The financial statements must be in the form set out in the Local Government Model Financial Report.</p>
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (eg approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.



# ANNUAL PLAN AND BUDGET

## 2020–2021

Key financial indicators	A range of ratios and comparisons of critical financial data allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity which are often undisclosed when financial information is presented in standard statement format.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2014	<p>Regulations, made under Section 243 of the Act prescribe: (a) The content and preparation of the financial statements of a Council</p> <p>(a) The content and preparation of the financial statements of a Council</p> <p>(b) The performance indicators and measures to be included in a budget, revised budget and annual report of a Council;</p> <p>(c) The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report; and</p> <p>(d) Other matters required to be prescribed under Parts 6 and 7 of the Act.</p>
New asset expenditure	<p>Expenditure that creates a new asset that provides a service that does not currently exist.</p> <p>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</p>
Non-recurrent grant	Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.

# ANNUAL PLAN AND BUDGET

## 2020–2021

Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Means adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).  Local Government (Planning and Reporting) Regulations 2014 – Regulation 5
Performance statement	Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report.
Rate structure	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. The City of Melbourne uses NAV.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2014.
Services, Initiatives and Major Initiatives	Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.
Statement of Capital Works	Means a statement which shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report.

# ANNUAL PLAN AND BUDGET

## 2020–2021

Statement of Human Resources	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff.
Statutory disclosures	Section 127 of the Act and the Regulations require certain information relating to projected results, borrowings, capital works and rates and taxes to be disclosed within the budget.
Strategic resource plan (SRP)	<p>The Act requires that a Council plan should include a strategic resource plan that includes financial and non-financial resources including human resources.</p> <p>The strategic resource plan outlines the resources required to achieve the Council plan.</p> <p>Such planning is essential in ensuring that an organisation remains financially sustainable in the long term. The annual budget should be consistent with the first projected year of a strategic resource plan.</p>
Valuations of Land Act 1960	The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.
Working capital	Working capital represents funds that are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs