

Management report to Council

Agenda item 6.3

2018–19 Council Works Program First Quarter Report

Council

Presenter: Rob Adams, Director City Design and Projects

27 November 2018

Purpose and background

1. The purpose of this report is to inform Council of the financial performance of the 2018–19 Council Works Program (CWP) at the end of the first quarter, including the progress of Council’s major projects.

Key issues

2. A formal review of the CWP is undertaken quarterly to understand current challenges and subsequent delivery risks. As a result, adjustments to program budget allocations have been proposed for this quarter to optimise overall CWP delivery for 2018–19 as outlined in Appendix 2.
3. The value of work completed at the end of the first quarter of 2018–19 financial year was \$23.32 million compared to the budget value of \$27.53 million. In summary, the CWP is 85 per cent delivered against the first quarter budget value. The 2018–19 CWP Report is provided in Attachment 2.

Recommendation from management

4. That Council:
 - 4.1. Notes the 2018–19 Council Works Program first quarter report.
 - 4.2. Notes external contributions have been received for the Victorian Emergency Services Memorial in Treasury Gardens, Southbank Boulevard upgrading and Melbourne Visitors Centre resulting in a net increase of \$3.25 million.
 - 4.3. Approves internal program adjustments including the following:
 - 4.3.1. \$126,000 allocated for Princess Theatre Spring Street road closure with \$65,000 coming from Improving Small Amenity Spaces and \$61,000 coming from an external contribution.
 - 4.3.2. Les Erdi Plaza allocated \$95,000 from external funding \$30,000, Public Open Space funds \$30,000 and Council funds \$35,000.
 - 4.3.3. Public open space funds have been allocated to University Square \$3.5 million and Boyd Park \$948,020.
 - 4.3.4. Bicycle Improvement Program allocated \$400,000 to provide for additional Bicycle Hoops in line with the Three Year Bike Plan.
 - 4.3.5. Parks Tree Planting allocated \$330,000 to provide more tree plantings.
 - 4.3.6. \$200,000 allocated for the sale of 132 Kavanagh Street, Southbank.
 - 4.3.7. Southbank Promenade upgrade has a \$500,000 reduction due to delays in approvals for concepts and designs this money will be allocated back in 2019–20.
 - 4.3.8. \$65,000 transferred to Spencer Street Pedestrian Safety Works from Spencer Street Public Realm Improvements.
 - 4.3.9. \$65,000 returned from St Kilda Road Master Plan.
 - 4.3.10. Queen Victoria Market Project Renewal has returned \$9.05 million to the Queen Victoria Market fund due to delays in approvals and commencement of the People’s Panel process.
 - 4.4. Approves a \$946,815 program reduction with a revised total program budget of \$171.24 million.

Attachments:

1. Supporting Attachment (Page 2 of 20)
2. 2018–19 Council Works Program First Quarter Report (Page 3 of 20)
3. Appendix 1 – 4 (Page 6 of 20)

Supporting Attachment

Legal

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various projects.

Finance

2. The financial implications are detailed through the body of the report and in the attachment and result in a reduction in the annual plan and budget to a revised total of \$171.24 million.

Conflict of interest

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

Occupational Health and Safety

4. In developing this proposal, no Occupational Health and Safety issues or opportunities have been identified as these are addressed on a project by project basis.

Stakeholder consultation

5. The Council Works Program is a component of the draft budget which undergoes statutory community engagement as part of the Annual Plan and Budget cycle. Additionally, specific external stakeholder consultation is undertaken for individual projects and programs.

Environmental sustainability

6. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council by:
 - 6.1 Creating public open space (University Square, Southbank Boulevard and Dodds Street).
 - 6.2 Planting trees (Tree Planting and Replacement Program).
 - 6.3 Minimising environmental impact and reducing operating costs (Lady Huntingfield Children's Centre).
 - 6.4 Managing microclimate and increasing biodiversity (Climate Adaptation – Urban Landscapes).
 - 6.5 Enabling sustainable transport (Bicycle Improvement Program).

2018–19 Council Works Program First Quarter Report**1. Overview**

The cumulative value of work at the end of the first quarter for 2018–19 financial year was \$23.32 million compared to the accumulated Year to Date budget value of \$27.53 million.

2. Key Items

Appendix 1 provides details of progress on key projects for the first quarter 2018–19 financial year, key items achieved in the first quarter include:

- Metro Tunnel project - This quarter City of Melbourne continued to focus on ensuring the best project outcomes for the city including detail design of public spaces that meets City of Melbourne requirements.
- University Square Master Plan – Leicester Street east side works has been completed and works have commenced on the west side and the main park area.
- JH Boyd Site Redevelopment – Demolition tender awarded and park tender closed.
- Lady Huntingfield Children’s Centre – Tender awarded with works programmed to commence in November 2018.
- Southbank Boulevard and Dodds Street Improvements – Tram infrastructure installation completed and design for Package 2 underway.

3. Financial Performance – First quarter

Council Works Category	Year to Date			Spent YTD Date %	Full Year Budget
	Budget \$'000s	Actual \$'000s	Variance \$'000s		
Maintenance					
Capital Grants	0	0	(0)	0%	1,900
Maintenance	4,839	4,638	201	25%	18,333
Total Maintenance	4,839	4,638	201	23%	20,233
Capital Works					
New Works	13,742	9,587	4,154	9%	104,937
Renewal / Refurbishment	8,949	9,093	(144)	19%	47,015
Total Capital Expenditure	22,691	18,681	4,010	12%	151,952
Total Council Works Program	27,530	23,319	4,211	14%	172,185

3.1 Financial Analysis

Maintenance

The maintenance program achieved \$4.64 million compared to the first quarter budgeted value of \$4.84 million which represents 23% delivery against plan.

Capital Works

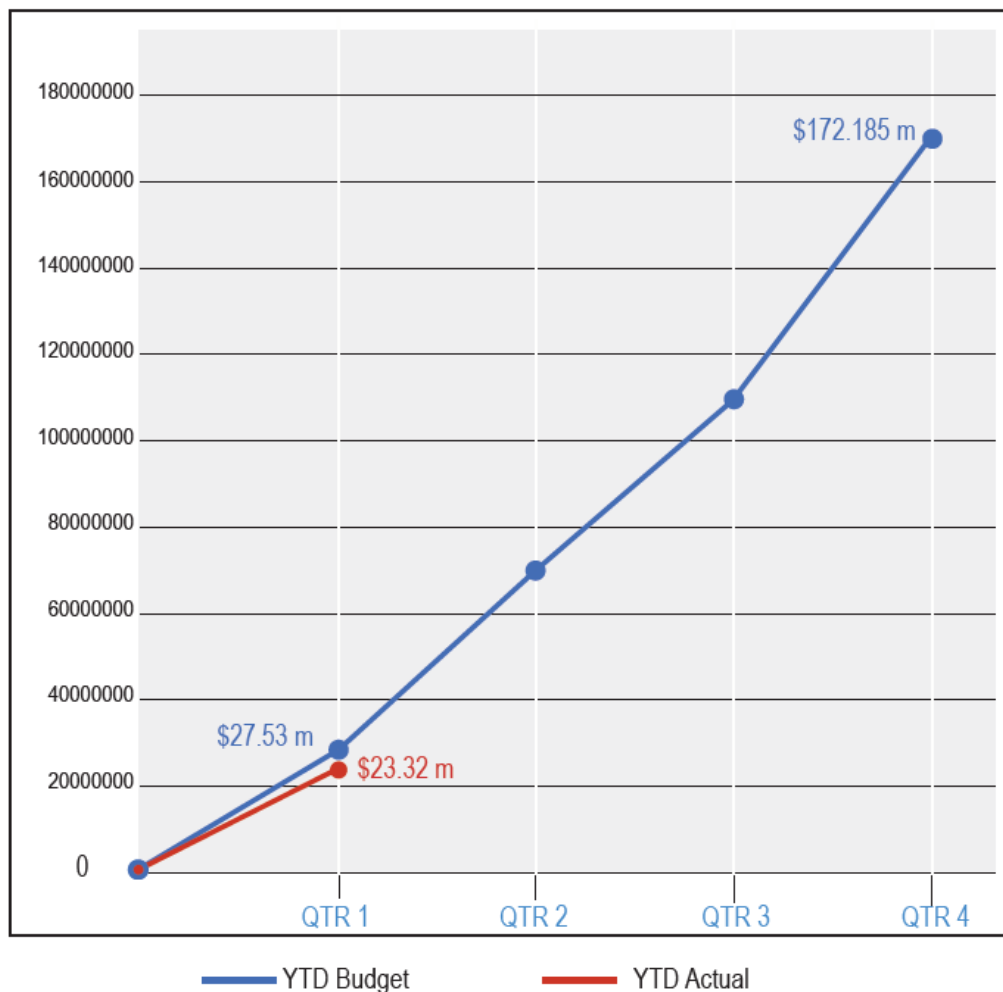
The new works program achieved \$9.59 million compared to the first quarter budgeted value of \$13.74 million which represents 9% delivery against plan.

The renewal works program achieved \$9.09 million compared to the first quarter budgeted value of \$8.95 million which represents 19% delivery against plan.

Total Council Works

In total, the Council Works Program (Capital + Maintenance) has delivered 85% against the first quarter budget value for the 2018–19 forecast value.

Graph 2.1 illustrates the trend of actual expenditure against the forecast for the 2018–19 financial year.



Graph 2.1

3.2 Program Adjustments

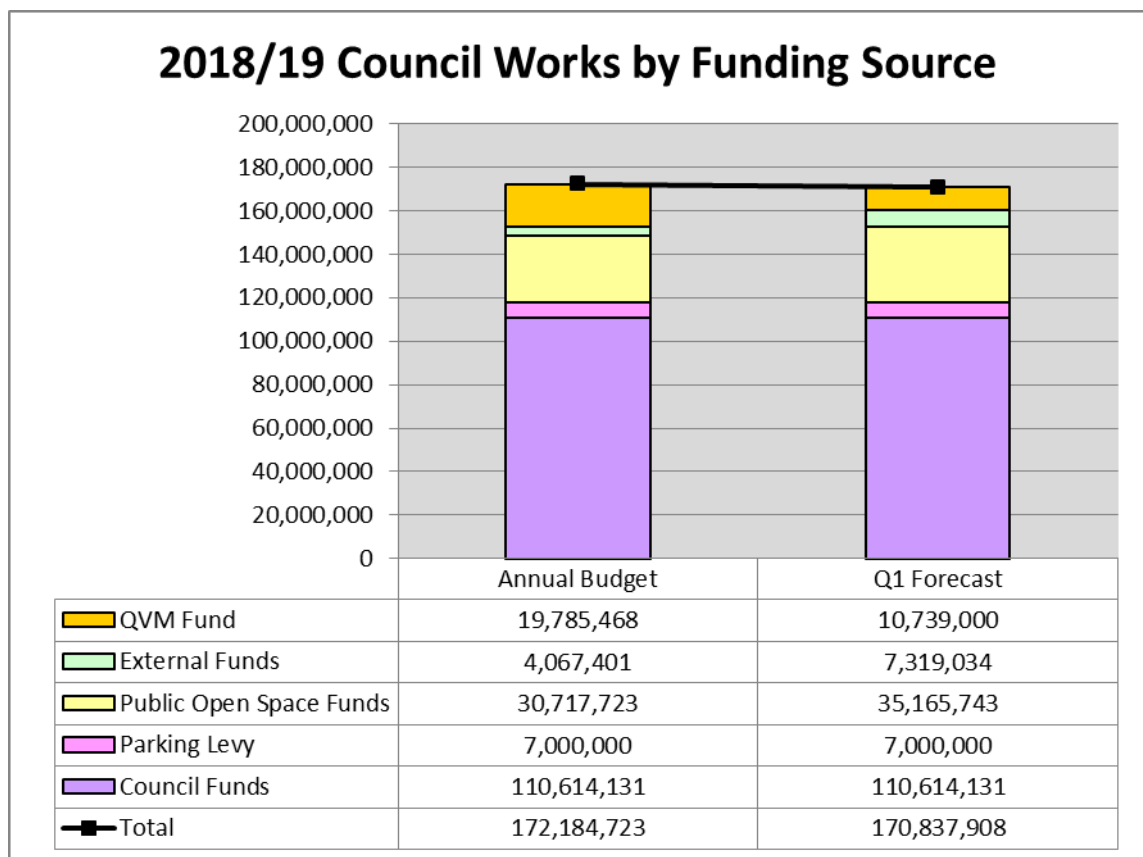
Appendix 2 provides a cumulative list of the program adjustments for the first quarter 2018–19 financial year.

3.3 Program Variances 30 September 2018

Appendix 3 provides a full list of project variance figures and Appendix 4 provides project specific explanations for major variances over \$200,000.

4. Conclusion

This report provides an update of the Council Works Program including financial analysis for the 2018–19 Council Works Program first quarter.



1. Metro Rail Project <i>(State Government Funded)</i>	On Track
Total Project Budget: TBC	2018–19 Budget: \$250,000
Planned completion date: June 2026	
Scope of work: Work in partnership with Rail Projects Victoria (RPV) to optimise project benefits for City of Melbourne (CoM) and facilitate delivery.	
Status:	
<ul style="list-style-type: none"> • City of Melbourne (CoM) continues to work with Cross Yarra Partnership (CYP) and Rail Projects Victoria (RPV) to ensure best project outcomes for the city including detailed design of public spaces that meet City of Melbourne requirements. Masterplans for each station precinct are currently being finalised by CYP. • City of Melbourne continues to work with CYP to minimise disruption during construction. RPV and CYP presented to Councillor Forum on the roll out of their activation and hoardings creative program. • Community reference groups meet every month for each station precinct to facilitate high level communication and engagement between CYP, John Holland, RPV, key stakeholders and community representatives including the City of Melbourne. • Communications has focused on managing ongoing changes to sites at each of the station precincts, particularly at Federation Square. • The new Visitor Services Hub at the Melbourne Town Hall opened. • Deed of Understanding between RPV and CoM finalised to deal with financial impacts of the Metro Tunnel Project (MTP) in relation to CoM capital and operational budgets. 	



2. Westgate Tunnel <i>(State Government Funded)</i>	On Track
Total Project Budget: TBC	2018–19 Budget: TBC
Planned completion date: 2022	
Scope of work: Work with Western Distributor Authority (WDA) to minimise disadvantages resulting from the West Gate Tunnel Project (WGTP). Work with DEDTJR (Transport for Victoria) to provide a range of projects to address the effects of the redistribution of traffic that will result from the WGTP.	

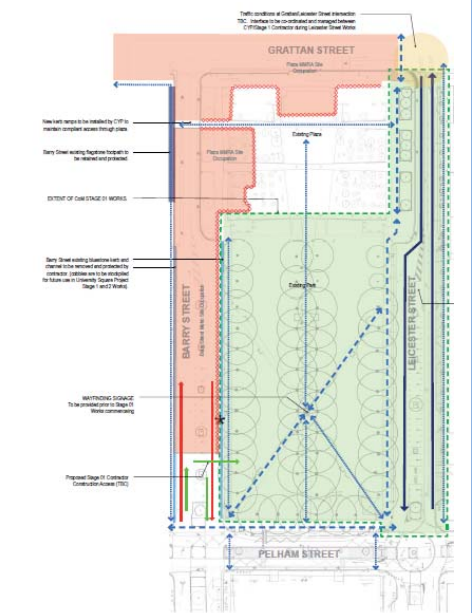


Status:	
<ul style="list-style-type: none"> • Draft Memorandum of Understanding (MoU) prepared between DEDTJR (Transport for Victoria) and City of Melbourne (CoM). • Draft Terms of Reference for Transport for Victoria's (TfV) North Melbourne, West Melbourne and Docklands Movement and Place Strategic Plan has been prepared. TfV are seeking consultants to submit fee proposals for preparation of this plan, working together with CoM. • Central City Transport Committee (CCTC) to be convened to review and advise progress on TfV Strategic Plan. DEDTJR / CoM to be represented on CCTC at Director level. • CoM providing responses to design packages being submitted by delivery partners for TransUrban. • CoM working with delivery partners to review all proposed tree removals. 	

3. Gardiner Reserve		On Track	
Total Project Budget:	\$2.15 million	2018–19 Budget:	\$2.15 million
Planned completion date:		Mid 2019	
<p>Scope of work: Undertake a park expansion process for Gardiner Reserve, North Melbourne in order to provide more open space in the suburb, playground renewal and to improve the park’s useability for the community and its environmental function. The project involves expansion into existing Dryburgh Street, upgrading picnic facilities and playground as well the implementation of water sensitive urban design measures.</p> <p>Lane change and parking in Macaulay Road and removal of overhead power lines through the park has been deleted from the scope.</p>			
<p>Status:</p> <ul style="list-style-type: none"> • Site setup complete, demolition 80% complete, roadworks 50% complete and landscape 10% complete. • Landscape ongoing. 			



4. University Square		On Track	
Total Project Budget:	\$13 million	2018–19 Budget:	\$4.15 million
Planned completion date:		June 2023	
<p>Scope of work: Develop detailed design and commence delivery of University Square Master Plan to improve trees and planting and create a 21st century park in Melbourne’s education precinct. The stage one works shaded green in the plan have a budget of \$9 million.</p>			
<p>Status:</p> <p>Leicester Street East</p> <ul style="list-style-type: none"> • Structural soil installed • Kerb and channel works commenced • Service conduits installation commenced <p>Pelham Street</p> <ul style="list-style-type: none"> • Footing excavated • Blinding concrete poured • Reinforcement installation completed • Electrical conduits installation completed • Meeting held with contractor and consultants to discuss various design matters 			



5. Lincoln Square		On Track	
Total Project Budget:	\$10.7 million	2018–19 Budget:	\$3.6 million
Planned completion date		TBC	
<p>Scope of work: Park improvements to Lincoln Square include park expansion to provide more open space for the Carlton community and a new playground. The enhanced landscape is proposed to transform the park to include a lighting upgrade, new barbeque area, additional seating and succession tree planting to enhance the Square’s role as a biodiversity corridor.</p>			
<p>Status:</p> <ul style="list-style-type: none"> • Progressed design development. • Project working group meeting for play space. • Awarded contract for cost planning. • Awarded contract for irrigation design. • Draft Road Safety Audit and <i>Disability Discrimination Act 1992</i> (Cth) (DDA) Report. • Soil contamination investigation. • Planning Application public advertising period – Statutory Declaration signed. 			

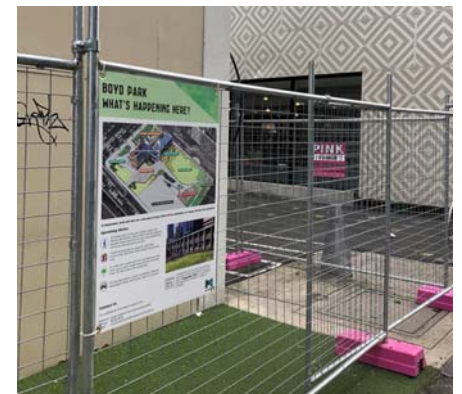


Lincoln Square Concept Plan

6. Queen Victoria Market Renewal		On Track
Total Project Budget: TBC	2018–19 Budget:	\$19.79 million
Planned completion date:		March 2020
<p>Scope of work: Continue the Queen Victoria Precinct Renewal Program including:</p> <ul style="list-style-type: none"> • People’s Panel engagement process to inform the preparation of revised Heritage Permit application for provision of essential market infrastructure. • Design and planning application for onsite restoration of the heritage sheds. • Commencement of the Munro development in Therry Street, including affordable housing, childcare and community infrastructure outcomes. 		
<p>Status:</p> <ul style="list-style-type: none"> • Federal Minister Josh Frydenberg and the Lord Mayor jointly announced the National Heritage Listing of the Queen Victoria Market on 22 July 2018. • The August Future Melbourne Committee endorsed the proposed deliberative engagement approach (a People’s Panel) and timeframe for working with heritage representatives, traders, customers, community members and other key stakeholders on options for the provision of market infrastructure. Recruitment of the Panel was finalised and the first optional site tour took place in late September. • At its meeting on 25 September, Council accepted the Queen Victoria Market Precinct Renewal Program Reserve Quarterly Report which showed a reserve balance of \$54.4 million. • PDG Corporation, Council’s appointed developer for the Munro site, commenced site establishment and enabling works in September, following services (electricity, gas and telecommunications) decommissioned in August. • The Trader Lounge at 266 Victoria Street was officially opened providing traders with access to meeting spaces, WiFi, printing and business support services. 		



7. JH Boyd Redevelopment		On Track
Total Project Budget: \$4.43 million	2018–19 Budget:	\$2.75 million
Planned completion date:		March 2019
<p>Scope of work: Design and construct a new neighbourhood public open space adjacent to the Boyd Community Hub and negotiate a Contract of Sale between a developer and the City of Melbourne for the development parcel at 132 Kavanagh Street.</p>		
<p>Status:</p> <ul style="list-style-type: none"> • Demolition tender awarded to Delta • Tender for park redevelopment closed • Tender evaluation commenced • Tender interviews were held • Council report for the redevelopment tender to commence • Recommendation for the award of tender presented to Council • Award the contract upon Council’s approval 		



8. Lady Huntingfield Child Care Centre Upgrade		On Track
Total Project Budget: \$12.7 million	2018–19 Budget:	\$6.64 million
Planned completion date:		End 2019
<p>Scope of work: The Lady Huntingfield Children’s Centre is a childcare facility located in North Melbourne, owned and managed by the City of Melbourne. The redevelopment includes demolition of the existing single storey facility and the expansion of Lady Huntingfield Children’s Centre to 106 child care places. The Centre will also include multipurpose rooms suitable for a range of programs and services including the delivery of early intervention services in partnership with CoHealth and the Royal Children’s Hospital.</p>		
<p>Status:</p> <ul style="list-style-type: none"> • Tender was awarded to Building Engineering on 1 August 2018. • The construction management plan, a condition of the planning permit, was lodged by the contractor with City of Melbourne Site Services on 27 August 2018. • Builder has commenced the abolishment of the existing services and application for temporary site services. • A Part 6 HazMat (hazardous materials) report was completed with minimal contamination detected. • Dilapidation inspections for the abutting City Gardens properties are underway. • Consultancy team is responding to construction queries from the contractor. 		



9. Elizabeth Street Streetscape Improvements		On Hold
Total Project Budget: \$2 million	2018–19 Budget:	\$2 million
Planned completion date:		March 2020
<p>Scope of work: Develop design and deliver Elizabeth Street south improvements. The improvements will more than double the amount of pedestrian space in the street, will create a better space for people with new bluestone paving, street furniture, lighting and trees, and improved drainage works.</p>		
<p>Status: Awaiting the private developer to complete works before handing the site back to City of Melbourne.</p>		



Render of proposed plaza at Elizabeth Street South

10. Melbourne Town Hall Buildings Feasibility Study		On Track
Total Project Budget: TBC	2018–19 Budget:	\$2 million
Planned completion date (feasibility study):		June 2019
<p>Scope of work: Prepare a master plan for the restoration, refurbishment and future use of the heritage listed Melbourne Town Hall buildings, including staging, costings and considerations of funding options.</p>		
<p>Status:</p> <ul style="list-style-type: none"> • Work on the Melbourne Town Hall Buildings (MTH) Master Plan project is progressing rapidly, with Hassell Studio (collectively with an expert support team) engaged to undertake a feasibility study exploring the restoration, refurbishment and future use options of the MTH buildings. • Several collaborative workshops have been completed, and the draft feasibility study is well developed, incorporating local and international benchmark buildings, existing conditions assessment, opportunities, constraints, and multiple feasibility scenarios. The feasibility study ‘so far’ has been presented to the Executive Leadership Team. 		



11. Bourke Street Precinct Redevelopment		On Track	
Total Project Budget:	TBC	2018–19 Budget:	\$5 million
Planned completion date (full project):		July 2024	
Scope of work: Commence the redevelopment of the Bourke Street Precinct, including preparation of documentation for submission of a Planning Permit and detailed documentation in preparation for tendering with anticipated construction commencing in 2020.			
Status:			
<ul style="list-style-type: none"> • This draft final investment case has been endorsed by the Project Control Group, and the concept design presented to the Executive Leadership Team and Councillor Forum. • Major outputs include the preparation and evaluation of 12 separate procurement packages (for the appointment of a multi-discipline design team), plus preliminary engagement and communication plans. • The majority of the design team has now been engaged and the first workshops completed. • Work has commenced on the Town Planning Permit application package. • The workplace strategy consultant has also been appointed. 			



12. Enterprize Park		On Track	
Total Project Budget:	\$2.1 million	2018–19 Budget:	\$2.1 million
Planned completion date		TBC	
Scope of work: This project will upgrade Enterprize Park to provide for improved visitor amenity, useable breakout space for school groups and community events, and increased interaction with the Yarra River. The upgrades will also be informed by the broader North Bank connectivity requirements. Design of the site will acknowledge and be guided by the significant heritage values for both traditional land owners and early Melbourne settlement.			
Status:			
<ul style="list-style-type: none"> • Commence investigatory works on site • Recommence project consultancy fortnightly meetings • Undertake Cost Plan B for documentation • Present progress to Project Steering Committee 			



Enterprize Park, Melbourne – Project Area

13. Southbank Promenade		Attention	
Total Project Budget:	TBC	2018–19 Budget:	\$1 Million
Planned completion date		TBC	
Scope of work: Southbank Promenade is an iconic public space that runs along the bank of the Yarra River. The improvements include new cycle infrastructure, improved tree planting and improved landscaping.			
Status:			
<ul style="list-style-type: none"> • Engaged structural engineering consultant to undertake feasibility study for proposal • Coordinated with Parks Victoria and Melbourne Water • Prepared cost plan for Design Development proposals • Presented design development and costing to Project Steering Committee for approval 			



Southbank Promenade - Extent of Works

14. Southbank Boulevard and Dodds Street		On Track
Total Project Budget:	\$46.57 million	2018–19 Budget: \$22.7 million
Planned completion date		TBC
<p>Scope of work: Southbank Boulevard and Dodds Street are located in the suburb of Southbank. Southbank provides the least amount of public open space per person in Melbourne and is Melbourne's most densely populated suburb. The Southbank Structure Plan (2010), Arts Precinct Blueprint and the City of Melbourne Open Space Strategy (2012) recommend that Southbank Boulevard, a road that no longer carries the volume of traffic for which it was designed, and Dodds Street should be used to create public open space. A public realm plan or concept plan is the means by which Council will fulfil this obligation.</p>		
<p>Status:</p> <ul style="list-style-type: none"> • Demolition works progressed for Stage 01A • Tram infrastructure installation commencement • CitiPower undergrounding of power commencement–trenching / conduit construction • Telstra asset alterations undertaken • VicTrack works undertaken and cut over timeframe booked • Design development for remaining packages signed off by City of Melbourne • Tender documentation of Package 2 underway 		



Southbank Boulevard Staging – Plan T

Key Projects across multiple locations

15. Drains Renewal		On Track
Budget:	\$1.73 million	Planned completion date: June 2019
<p>Scope of works: The drain renewal program 2018–19 includes the design and construction of 18 drainage projects.</p>		
<p>Status:</p> <ul style="list-style-type: none"> • Two projects have been completed • Four projects have been designed and issued for construction • Twelve projects are in design 		
16. Flood Mitigation Renewal		On Track
Budget:	\$1.9 million	Planned completion date: June 2019
<p>Scope of works: Various flood mitigation works throughout municipality. Nine projects are to be completed.</p>		
<p>Status:</p> <ul style="list-style-type: none"> • Two projects have been completed • Three projects have been designed and issued for construction • Four projects are in the design phase 		
17. Streetlight LED Rollout		On Track
Budget:	\$5 million	Planned completion date: June 2019
<p>Scope of works: LED upgrade works to street lighting. The works involve upgrading of CitiPower owned lights in CBD west (Balance of Stage 7), Docklands (Stage 8) and Jemena owned lights in Kensington.</p>		
<p>Status:</p> <ul style="list-style-type: none"> • Balance of Stage 7 (CBD West) Completed – 1,060 lights have been upgraded to LED • Stage 8 (Docklands) – In progress – 713 lights have been upgraded to LED • Kensington (Jemena lights) – Upgrading of all lights (439) have been completed 		

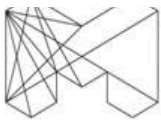
18. Road and Footpath Renewal		On Track	
Budget:	\$9.5 million	Planned completion date:	June 2019
Scope of works: The Road and Footpath Renewal Program 2018–19 includes the design and construction of 50 road renewal projects and 64 footpath renewal projects.			
Status:			
Road Projects			
<ul style="list-style-type: none"> • 15 projects have been completed • 13 projects approved/issued for construction • 22 projects in design 			
Footpath Projects			
<ul style="list-style-type: none"> • 12 projects have been completed • 22 projects approved/Issued for Construction • 30 projects in design 			
19. Climate Adaptation		On Track	
Budget:	\$2 million	Planned completion date:	June 2019
Scope of works: Increased greening and permeability in our streetscapes are key actions in both the Climate Adaptation Strategy Refresh (2018) and Municipal Integrated Water Management Plan (2018). The Climate Adaptation program delivers on these actions to increase liveability in the city through microclimate modification. Numerous streetscape greening projects are undertaken each year, which include increased canopy cover, reduction of hard surfacing, surface water capture and an increase in turf and ground cover plantings to reduce urban temperatures and flooding.			
Status:			
<ul style="list-style-type: none"> • Streetscape projects completed in the first quarter include Barry and Leicester Streets, Carlton, Lygon Street, Carlton and the kerb outstand at Drummond Street, Carlton. • Projects currently in construction include Railway Place, West Melbourne. Projects currently in design include Earl Street, Carlton, Barrett Street, Kensington, Wood Street, North Melbourne, Provost Street, North Melbourne and Flinders Lane, Melbourne. • The total number of new trees planted in the first quarter is 81. • The total square metre creation of new permeable surfaces in the first quarter is 434m². • The total number of new ground cover plantings in the first quarter is 423. 			
20. Bicycle Improvement Program		On Track	
Budget:	\$1.065 million	Planned completion date:	June 2019
Scope of works: The Bicycle Improvement Program 2018–19 includes 14 bicycle projects.			
Status:			
<ul style="list-style-type: none"> • One project has been completed • Two projects have been designed and issued for construction • 11 projects are in design 			
21. Parks Renewal and Tree Planting Program		On Track	
Budget:	\$ 7.95 million	Planned completion date:	June 2019
Scope of works: Annual tree planting program for the municipality			
Status:			
<ul style="list-style-type: none"> • The winter planting season is coming to an end and 769 trees have been planted to date since the start of the financial year. The final planting projects will conclude in November 2018. • The implementation of Urban Forest Precinct Plans continues, with design and consultation continuing for Year 5-7 endorsed streets. 			

2018-19 - First Quarter Record of Program Adjustments

Project No.	Project Name	Council Approved Budget	Council Funds	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
18B3362N	Victoria Emergency Services Memorial in Treasury Gardens	0			1,878,000		1,878,000	Unbudgeted Income to be received per MOU from CFA to deliver the Victorian Emergency Services Memorial. City of Melbourne will be managing the construction on behalf of CFA and EMV. It is expected \$700k will be carried forward into 2019/20.
14G8111N	Southbank Boulevard Upgrading	25,155,427			1,517,727		26,673,154	Income relating to the City Road Enhancement Fund (CREF) contribution from Australia 108 - Section 173 agreement received in advance, this income was expected in 2019/20. In accordance with Registered Agreement AL720708V the owner of the land must pay the CREF within 60 days of the issue of the statement of compliance per apartment within the relevant stage. This income represents Stage 1 and Stage 2 with 322 and 155 dwellings respectively.
18B5206N	Melbourne Visitor Centre Relocation	0			250,000		250,000	It is proposed to create a new project code with a \$250k external contribution from Rail Projects Victoria to fund the completion of the new visitor centre in the Melbourne Town Hall early September 2018.
18B3361N	Past Adoption Practice Memorial	0			50,000		50,000	It is proposed to create a new project code with a \$50k external contribution to construct a memorial for the sixth anniversary of the Victorian Parliamentary Apology for past adoption practices.
18B3407N	Redevelop the Census of Land Use and Employment system (Smart Cities & Suburbs initiative)	1,290,000			(175,000)		1,115,000	Reduction in Income due to funding received in 2017/18 with works subsequently commenced in the prior year. Income received in 2017/18 included a Commonwealth Grant \$100K and Co Funding from Stonington \$50k and Port Philip \$25k Councils. Budget 2018/19 includes a Commonwealth Grant \$350k and Co Funding from Local Councils \$140k.
18B3107N	Princess Theatre Short Term Works	0	65,000		61,000		126,000	Marriner Group have agreed to fund 50% of the cost \$122k of a temporary public space outside the Princess Theatre by January 2019 in time for the Harry Potter production. An additional \$4k has been added to cover the cost involved in the road closure. This temporary public space will provide public realm improvements and additional space for the large volumes of pedestrians expected within the precinct. It is proposed to transfer \$65k from project 18B3337N Improving Small Amenity Spaces combined with Green your laneways to part fund this project.
18B3337N	Improving Small Amenity Spaces combined with Green your laneways	100,000	(65,000)				35,000	It is proposed project 18B3337N Improving Small Amenity Spaces combined with Green your laneways will have surplus funds to part fund a temporary public space outside the Princess Theatre by January 2019 in time for the Harry Potter production.

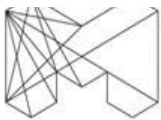
Project No.	Project Name	Council Approved Budget	Council Funds	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
17B3346N	Les Erdi Plaza	0	35,000	30,000	30,000		95,000	The site at Les Erdi Plaza has been used by Metro Trains Melbourne Pty Ltd as a holding site for the works at Platform 10, Flinders Street Station. CoM received \$35k from Metro for the provision of community infrastructure in consideration for the delay to the programmed community use of the Licensed Area of Les Erdi Plaza, Northbank. These funds were received in 2017/18 and were not carried forward, hence the request for CoM funding in 2018/19. It is proposed to transfer \$30k from 16B3333N Lincoln Square to develop a skate facility at Les Erdi Plaza, Northbank. CoM received an additional \$30k from Metro in 2018/19.
16B3333N	Lincoln Square (Landscape Concept Plan)	3,568,383		(30,000)			3,538,383	It is proposed project 16B3333N Lincoln Square will have surplus funds to cover additional costs associated with the provision of a skate facility at 17B3346N Les Erdi Plaza, Northbank.
18B1346R	Victorian Grants Commission - Local Road Funding	673,454	360,094		(360,094)		673,454	It is proposed to transfer funds from project 17B1320R Victorian Grants Commission - Local Road Funding due to income budgeted in 2018/19 against project 18B1346R Victorian Grants Commission - Local Road Funding received in 2017/18 with the full amount being carried forward \$360,094. Reduction in 2018/19 Income due to funding received in 2017/18.
17B1320R	Victorian Grants Commission - Local Road Funding	360,094	(360,094)				0	It is proposed to transfer to current year project 18B1320R Victorian Grants Commission - Local Road Funding due to income received in 2017/18 against project 17B1320R Victorian Grants Commission - Local Road Funding. The full amount was carried forward \$360,094.
13G8103N	Living Victoria Fund (Uni Square)	4,150,000		3,500,000			7,650,000	The total Uni Square Project budget is \$13m which will require expenditure this financial year of \$9m for stage one works. Insufficient funds were allocated to the 2018/19 Budget and an additional POS funds are requested to meet the Contract 100269 - Civil and Streetscape Works.
15G8135N	Boyd New Park	3,021,980		948,020			3,970,000	Additional POS funding requested to complete the works at Boyd Park and additional works to realign the gas line from the current location near the playground. The tender was endorsed by Council on 25 September 2018 with the understanding that additional funding would be required to cover demolition and administrative costs.
16B3324N	College Crs Stormwater Harvesting - levers Reserve	71,000		120,000			191,000	It is proposed to transfer funds from project 16B3321N Elliot Avenue Billabong due to levers Reserve having more potential based on a Functional Engineering report completed in July 2018. The funds will be used to undertake detailed geotechnical investigation and purge protocol development and analysis. If studies are viable, detailed design development will commence and community engagement will be undertaken. A business case for capital works submission will be generated for further stages in 2019/20.
16B3321N	Elliot Avenue Billabong	262,216		(120,000)			142,216	It is proposed to transfer funds from project 16B3324N College Crs Stormwater Harvesting - levers Reserve due to levers Reserve having more potential based on a Functional Engineering report completed in July 2018. The funds will be used to undertake detailed geotechnical investigation and purge protocol development and analysis.

Project No.	Project Name	Council Approved Budget	Council Funds	Public Open Space Funds	External Funds	VQM Fund	Revised Budget	Comments
18B1409R	Parks Tree Planting and Replacement Program	850,000	330,000				1,180,000	Additional funding is requested to enable the successful delivery of 3000 trees as per endorsed Urban Forest Strategy. The Parks Tree Planting and Replacement Program delivers 3000 trees annually to meet the canopy cover objective of the Urban Forest Strategy. The original budget bid was for \$1.6m however the approved amount was reduced by approximately \$750k, with the funds redirected to other capital projects that would deliver tree planting. These projects ie University Square and Southbank Boulevard have delivered approximately 400 trees this planting season. The current tree planting budget \$850k is fully committed for 2018/19. Panel have suggested increase budget by \$330k.
17B1358N	Bicycle Improvement Program	900,000	400,000				1,300,000	Additional funds required for Bicycle Hoops in line with the Year Three Bike Plan.
18B1433N	132 Kavanagh Street - Sale of land	0	200,000				200,000	Additional funding requested to meet the cost of sale for this land. Council Resolution from meeting 27 June 2017 (minute 6.15, item 1.5) allocated \$200k from surplus Capital Works funding to retender the process - this amount was not carried forward.
18B3355R	Southbank Promenade upgrade	1,000,000	(500,000)				500,000	Steering Committee to determine when project will go ahead, it is anticipated this will be completed in 2019/20. Funding for 2018/19 required for design and immediate works and program.
17B3103R	Spencer Street Pedestrian Safety Works	117,000	65,000				182,000	It is proposed to transfer funds from project 18B3105R Spencer Street Public Realm Improvements to cover additional costs associated with the kerb extension project in Collins and Spencer Streets due to costs coming in higher than the original CityWide estimate. Costs are high due to CoM requesting work throughout the night during construction in addition to associated traffic management cost.
18B3105R	Spencer Street Public Realm Improvements	500,000	(65,000)				435,000	It is proposed project 18B3105R Spencer Street Public Realm Improvements will have surplus funds to cover additional costs associated with 17B3103R Spencer Street Pedestrian Safety Works to fund the kerb extension project in Collins and Spencer Streets.
17B3104R	St Kilda Road Master Plan	80,000	(65,000)				15,000	It is proposed project 17B3104R St Kilda Road Master Plan will have surplus funds.
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	19,785,468				(9,046,468)	10,739,000	It is proposed to reduce the budget from \$19,785,468 to \$10,739,000 as a result of delayed delivery due to Heritage Victoria's refusal to approve a permit for market infrastructure and the subsequent Council's decision to commence a new engagement approach in the form of a the People's Panel.
	Total	61,885,022	400,000	4,448,020	3,251,633	(9,046,468)	60,938,207	



Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
MAINTENANCE PROJECTS				
16B4405M	0	0	1,095	(1,095)
17B1423M	0	0	367	(367)
17B1509M	0	0	1,408	(1,408)
17B2101M	0	0	20,000	(20,000)
17B4506M	0	0	2,658	(2,658)
18B0302M	1,500,000	375,000	337,685	37,315
18B1309M	40,000	0	520	(520)
18B1326M	325,000	150,000	26,000	124,000
18B1327M	1,300,000	330,000	289,000	41,000
18B1328M	154,000	20,000	7,262	12,738
18B1329M	165,600	90,000	9,278	80,722
18B1330M	450,000	7,000	52,399	(45,399)
18B1332M	55,000	25,000	0	25,000
18B1333M	41,000	12,000	0	12,000
18B1334M	633,000	0	0	0
18B1336M	5,000,000	2,500,000	2,798,000	(298,000)
18B1352M	50,000	0	2,000	(2,000)
18B1362M	133,000	17,000	0	17,000
18B1363M	121,923	34,440	0	34,440
18B1366M	208,080	15,000	5,000	10,000
18B1410M	1,100,000	110,000	99,460	10,540
18B1418M	300,000	0	0	0
18B1424M	520,000	80,000	141,560	(61,560)
18B2002M	300,000	300,000	300,000	0
18B2101M	80,000	0	0	0
18B2102M	100,000	25,000	0	25,000
18B2103M	100,000	5,500	6,799	(1,299)
18B2104M	50,000	12,500	12,764	(264)
18B2105M	50,000	16,000	13,255	2,745
18B2106M	105,000	26,250	0	26,250
18B2107M	75,000	9,250	2,390	6,860
18B2108M	100,000	15,000	50,092	(35,092)
18B2301M	250,000	60,000	31,961	28,039
18B3104M	70,000	20,000	0	20,000
18B3323M	500,000	0	17,283	(17,283)
18B3327M	100,000	0	0	0
18B3328M	150,000	49,073	47,864	1,208
18B3329M	95,000	16,834	0	16,834
18B3336M	91,000	11,399	10,997	402
18B3351M	100,000	0	0	0
18B3352M	70,000	0	0	0
18B3359M	270,000	70,000	74,986	(4,986)
18B4108M	40,000	2,000	17,864	(15,864)
18B4110M	20,000	0	880	(880)
18B4111M	20,000	0	3,497	(3,497)
18B4113M	200,000	35,000	37,358	(2,358)
18B4115M	60,294	17,554	16,382	1,172
18B4117M	273,000	125,000	0	125,000
18B4416M	300,000	75,000	23,124	51,876
18B4418M	150,000	37,500	6,272	31,228
18B4423M	332,000	75,000	44,622	30,378
18B4503M	1,900,000	0	0	0
18B5103M	1,900,000	10,000	70,000	(60,000)
18B5105M	200,000	15,000	11,800	3,200
18B5108M	25,000	12,000	6,050	5,950
18B5204M	60,000	33,000	38,104	(5,104)
TOTAL MAINTENANCE PROJECTS	20,232,897	4,839,300	4,638,035	201,265

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
CAPITAL PROJECTS				
13G8103N Living Victoria Fund	4,150,000	970,000	1,291,246	(321,246)
13G8105N Climate Adaptation - Urban Landscapes New Works	1,500,000	450,000	418,713	31,287
14G0365N Urban Renewal Areas concept design development	53,840	0	51,850	(51,850)
14G1301N Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	19,785,468	2,660,000	1,036,630	1,623,370
14G4902N Implementation of Docklands Community and Place Plan	100,163	12,663	16,945	(4,282)
14G8111N Southbank Boulevard Upgrading	25,155,427	3,155,427	1,306,668	1,848,759
14G8114N Hawke and Adderley Street Park Expansion	96,000	96,000	35,173	60,827
14G8115N Railway Place and Miller Street Reserve Park Expansion	102,676	102,676	108,000	(5,324)
15B3101N City Road Improvement	281,783	0	9,080	(9,080)
15G7923N North Melbourne Reserve New Landscaping & Synthetic Court In	0	0	1,000	(1,000)
15G8135N Boyd New Park	3,021,980	0	100,364	(100,364)
16B1376N Flood Mitigation – Whiteman Street/Clarendon Street	51,548	0	0	0
16B1407N Property Services Sustainability New Works	414,762	0	13,336	(13,336)
16B1418R Town Hall Renewal Works	0	0	5,038	(5,038)
16B1423N Emissions Reduction Plan	644,400	70,000	98,976	(28,976)
16B1513R Parks Tree Renewal Program	0	0	1,400	(1,400)
16B3205N Docklands (Mirvac Tower 6) Community Facility	0	0	5,949	(5,949)
16B3316N Urban Greening Partnership Fund	23,537	0	25,000	(25,000)
16B3318N Greening Melbourne Implementation Plan	285,994	0	11,900	(11,900)
16B3319N Green Your Laneway Pilot Projects	0	0	45,297	(45,297)
16B3320N AMCOR Water Pipeline	160,000	8,000	7,536	464
16B3321N Elliot Avenue Billabong	262,216	100,000	98,001	2,000
16B3324N College Crs Stormwater Harvesting	71,000	61,000	39,000	22,000
16B3333N Lincoln Square (Landscape Concept Plan)	3,568,383	168,383	32,536	135,848
16B3401N Reimagining Ground Floor Administration Building	55,320	42,000	0	42,000
16B4504N Lady Huntingfield Child Care Centre - Upgrade	6,727,317	139,000	62,143	76,857
17B0301N IT New - Bus Impr - HR Technology Modernisation	461,637	240,000	227,454	12,546
17B0302N IT New - Digital Services Platform	417,419	300,000	335,516	(35,516)
17B0303R IT Renewal	248,342	210,000	215,947	(5,947)
17B0305N IT New - What's On Business and Visitor Experience	450,000	360,000	558,424	(198,424)
17B1307N New Waste Management Compactors	200,000	0	0	0
17B1315R Drains renewal	99,444	99,444	99,444	0
17B1320R Victorian Grants Commission - Local Road Funding	360,094	0	0	0
17B1348R Princess Bridge Bluestone Repair works	675,369	0	50,104	(50,104)
17B1354N Elizabeth St South Streetscape Improvements	60,951	0	1,800	(1,800)
17B1356N Flood Mitigation Whiteman St / Clarendon St	42,980	42,980	27,453	15,527
17B1357N New Drainage Infrastructure	148,349	148,349	16,084	132,265
17B1358N Bicycle Improvement Program	900,000	142,000	144,000	(2,000)
17B1360N Walking Plan	310,000	0	0	0
17B1361N Road Safety Program	450,000	0	53,000	(53,000)
17B1362N CBD Security Measures – Agreement#1	329,635	200,000	190,000	10,000
17B1363N CBD Security Measures – Agreement#2	0	0	444,048	(444,048)
17B1401N City Baths Master Planning	115,000	30,000	35,000	(5,000)
17B1404N KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOP	450,000	40,000	17,500	22,500
17B1406N Melbourne Town Hall Venue Wifi and Facade Lighting	125,226	30,000	40,000	(10,000)
17B1409R Drill Hall Open Space Improvement Project	45,000	0	6,500	(6,500)
17B1410R Kathleen Styme Post Occupancy Review Works	66,821	66,821	61,087	5,735
17B1411R Occupancy Permits Site Renewal Works	70,000	0	(0)	0
17B1415R Property Services Community Renewal Works	0	0	287,493	(287,493)
17B1421R Property Services Sustainability Renewal Works	85,332	20,000	0	20,000
17B1503N Southbank Promenade - Landscape Upgrade	107,124	0	0	0
17B1507R Parks Renewal Works Program	434,970	300,000	574,750	(274,750)
17B1513R Parks Tree Planting and Replacement Program	0	0	61,597	(61,597)
17B2001R Town Hall Precinct (CH1 portion) Redevelopment	0	0	10,065	(10,065)
17B2201N Munro Community Hub	100,000	16,900	17,478	(578)
17B3101R City River	20,000	15,000	8,500	6,500
17B3103R Spencer Street Pedestrian Safety Works	117,000	117,000	182,000	(65,000)
17B3104R St Kilda Road Master Plan	80,000	20,000	16,000	4,000
17B3201R North Melbourne Community Centre	44,067	0	97,242	(97,242)
17B3303N Fawkner Park Master Plan implementation	999,397	0	23,968	(23,968)
17B3334N North Bank Open Space & Public Realm Projects	2,201,560	110,000	76,220	33,780
17B3335N Open Space Strategy Park Expansion Program	2,150,000	500,000	280,000	220,000
17B3337N Urban Ecology and Biodiversity Strategy implementation	0	0	19,526	(19,526)



Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
17B3341R	Holland Park Playground Renewal	29,899	10,000	2,400	7,600
17B3347N	Memorials	50,000	10,000	0	10,000
17B3407N	Redevelop the Census of Land Use and Employment system (Smar	140,241	0	0	0
17B4101N	Public Art Melbourne (Growth Areas)	0	0	27,229	(27,229)
17B4102N	Public Art Melbourne and Collection	39,546	0	5,000	(5,000)
17B4410N	COMMUNITY SPORTS PAVILION REDEVELOPMENT (SOUTHERI	750,000	0	10,000	(10,000)
17B4505R	Family Services - Minor capital works and refurbishments to	0	0	1	(1)
17B5102R	Events Melbourne - Digital Signage Renewal	43,250	43,250	43,250	0
17B5201N	Wayfinding signage: extending signs to priority areas	45,450	45,450	24,997	20,453
17B5202N	Melbourne Visitor Centre - New Fitout works (Premium Centre	203,895	170,000	2,700	167,300
18B0301R	IT Renewal	5,500,000	1,350,000	1,276,215	73,785
18B0303N	New Business Initiatives	5,200,000	1,200,000	1,155,188	44,812
18B0304N	New CoM Desktop Environment	700,000	0	3,124	(3,124)
18B0305N	What's On Enhanced Customer Experience	1,000,000	0	0	0
18B0306N	HR Modernisation	100,000	0	0	0
18B1201N	New OCS Equipment	500,000	0	0	0
18B1305R	Roadway Renewal	5,500,000	1,624,000	1,181,000	443,000
18B1306N	Elizabeth Street South Streetscape Improvements	2,000,000	300,000	0	300,000
18B1323R	Corporate Fleet Replacement	265,000	0	6,744	(6,744)
18B1325N	Pedestrian Monitoring Program - Expansion of sensor network	82,500	15,000	2,610	12,390
18B1337R	DDA Compliance - Infrastructure	500,000	100,000	115,000	(15,000)
18B1339R	Flood Mitigation Renewal	1,900,000	363,000	605,000	(242,000)
18B1340R	Drains Renewal	1,730,000	179,350	36,000	143,350
18B1341R	Kerb and Channel Renewal	690,000	192,500	255,000	(62,500)
18B1343R	Street Furniture Renewal	400,000	80,000	18,000	62,000
18B1344R	Roads to Recovery Program	323,947	0	0	0
18B1346R	Victorian Grants Commission - Local Road Funding	673,454	0	0	0
18B1347R	Footpath Renewal	4,000,000	1,300,000	1,382,000	(82,000)
18B1349R	Banner Pole Renewal	50,000	10,000	19,232	(9,232)
18B1350R	Birrarung Marr Bridge - Deck Replacement and Installation of	300,000	0	0	0
18B1351R	Waterproofing of Webb Bridge and Sandridge Foot Bridge	150,000	0	0	0
18B1353R	Parking Meter Renewal	1,035,000	825,000	825,000	(0)
18B1367N	New Public Toilets - Harbour Esplanade, Docklands	400,000	0	0	0
18B1406R	Parks Renewal Program	7,100,000	500,000	445,000	55,000
18B1409R	Parks Tree Planting and Replacement Program	850,000	339,000	408,749	(69,749)
18B1412N	Docklands Passenger Transfer Terminal CCTV Network	70,000	0	0	0
18B1414N	Waterways Operations Precinct	250,000	0	0	0
18B1422N	Furniture and Equipment New Purchases	121,600	0	0	0
18B1423R	Property Services Accommodation Improvements and Renewal	866,515	0	0	0
18B1425R	Property Services Sustainability Renewal Works	700,000	2,000	24,785	(22,785)
18B1426R	Property Services DDA Works	400,000	0	0	0
18B1427R	Occupancy Permit and Site Safety Works	240,000	0	0	0
18B1428R	Property Services Hazardous Materials Remediation Program	150,000	0	0	0
18B1429R	Kensington Stockyard Precinct Works	168,000	8,750	0	8,750
18B1430R	Radio Frequency Identification (RFID) for Furniture and Whit	66,680	0	0	0
18B1431R	City Baths Master Plan Stage II	200,000	0	33,899	(33,899)
18B1432R	Property Services Renewal Works	6,000,000	200,000	152,758	47,242
18B2004N	Town Hall Buildings Restoration and Refurbishment	3,000,000	581,374	429,097	152,277
18B2005N	Bourke Street Precinct Redevelopment	5,000,000	749,862	283,559	466,303
18B3105R	Spencer Street Public Realm Improvements	500,000	0	0	0
18B3106R	City Road Master Plan	500,000	100,000	0	100,000
18B3205R	North Melbourne Community Centre Redevelopment	100,000	0	0	0
18B3304N	Princes Park Master Plan Implementation	250,000	0	5,750	(5,750)
18B3337N	Improving Small Amenity Spaces combined with Green your lane	100,000	0	14,967	(14,967)
18B3342N	Woody Meadow project	100,000	0	0	0
18B3343R	Median soil renewal program	100,000	23,000	23,000	0
18B3345R	UL Climate Adaptation Renewal Works	500,000	140,000	210,646	(70,646)
18B3350R	Birrarung Marr Master Plan Stage 2 and Implementation	100,000	24,000	14,967	9,033
18B3354N	Seafarers Rest	100,000	10,000	0	10,000
18B3355R	Southbank Promenade upgrade	1,000,000	300,000	0	300,000
18B3360N	Green our City Strategic Action Plan - Regulatory changes to	300,000	0	748	(748)
18B3405N	Open Data Platform Development	50,000	0	0	0
18B3406N	Community Innovation Lab	200,000	0	0	0
18B3407N	Redevelop the Census of Land Use and Employment system (Smar	1,290,000	160,950	72,636	88,314

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
18B3408N Melbourne Knowledge Week Hub	130,000	0	0	0
18B3409N Melbourne Innovation District (MID) Digital Infrastructure	550,000	32,086	17,891	14,195
18B3410N Melbourne Innovation District (MID) Urban Realm	200,000	0	850	(850)
18B3411N Melbourne Innovation District (MID) Test Sites	200,000	0	0	0
18B4109N Meat Market Technical Upgrade	130,000	0	0	0
18B4112R ArtPlay Office Redesign	70,000	0	0	0
18B4114R Arts House staged replacement lighting and audio	37,000	22,000	21,721	279
18B4116N Public Art Melbourne (Growth Areas)	2,244,320	0	0	0
18B4302R Smoke-free Areas Initiative	100,000	10,000	0	10,000
18B4414R Library Collections Renewal	1,320,000	280,000	294,622	(14,622)
18B4415N Sporting Pavilion Gender Neutral Design Concepts and Costing	200,000	2,250	0	2,250
18B4419N Sporting Pavilion Food Handling Regulation Improvements	100,000	1,125	0	1,125
18B4421N Sporting Pavilion Gas Bottle/BBQ Storage	70,000	800	0	800
18B4422N Melbourne City Baths/North Melbourne Recreation Centre Secur	40,000	40,000	39,999	1
18B4424R Parkville Tennis Club Resurfacing	100,000	5,000	0	5,000
18B4506N Munro Community Hub	582,000	81,480	0	81,480
18B4507N Carlton Central Learning Precinct – ELC and Family Services	455,270	8,718	8,718	0
18B5101N Christmas Festival Program - New decorations	600,000	60,000	0	60,000
18B5102R Christmas Festival Program - Decoration renewal	270,000	50,000	8,000	42,000
18B5104N Moomba Festival - Parade asset design and construction	200,000	0	0	0
18B5106R Moomba Festival - Parade asset refurbishment	100,000	0	0	0
18B5107R Premier Event - Asset refurbishment	40,000	20,000	13,192	6,808
18B5203N Wayfinding signage program – Extending signs to priority are	260,728	77,213	222	76,991
18B5205N Melbourne Town Hall (visitor services) - Stage 2	400,000	0	0	0
18B5206N Melbourne Visitor Centre Relocation	0	0	159,277	(159,277)
TOTAL CAPITAL PROJECTS	151,951,826	22,690,801	18,680,720	4,010,080
TOTAL MAINTENANCE AND CAPITAL PROJECTS	172,184,723	27,530,100	23,318,755	4,211,345

2018-19 Council Works Program
Schedule of Program Variances
Projects >\$200,000 variance to budget

Project		Annual Budget	YTD Budget	YTD Actual	Variance Under/(Over)
13G8103N	Living Victoria Fund This variance is due to increased costs associated with contaminated soils removed as part of the stage one works	4,150,000	970,000	1,291,246	(321,246)
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Progr A deliberate engagement process is underway in the form of a People's Panel. Recommendations from the Panel will be presented to the Council in December. Costs associated with market infrastructure design have therefore been lower than budget in this quarter	19,785,468	2,660,000	1,036,630	1,623,370
14G8111N	Southbank Boulevard Upgrading Major tram works took place between 15 September to 1 October, the invoice for these works will be processed in October.	25,155,427	3,155,427	1,306,668	1,848,759
17B1363N	CBD Security Measures – Agreement#2 This project is funded by the State Government. A Funding Agreement is currently being developed.	0	0	444,048	(444,048)
17B1415R	Property Services Community Renewal Works Final invoices for previous years projects have been paid and were greater than projected due to variations. The costs will be moved to the 18/19 program.	0	0	287,493	(287,493)
17B1507R	Parks Renewal Works Program Final invoices for previous years projects have been paid and were greater than projected due to variations.	434,970	300,000	574,750	(274,750)
17B3335N	Open Space Strategy Park Expansion Program Approval of Traffic Management Plan has delayed the works.	2,150,000	500,000	280,000	220,000
18B1305R	Roadway Renewal The program is proceeding slightly behind schedule, however funds will be fully expended.	5,500,000	1,624,000	1,181,000	443,000
18B1306N	Elizabeth Street South Streetscape Improvements The Project Steering Committee is currently determining whether this project will be constructed in 2019-20 with approvals required to finalise concept plan.	2,000,000	300,000	0	300,000
18B1336M	Street Lighting Renewal (LED rollout - New Upgrade) The rollout of LED lights is ahead of schedule and is anticipated to be complete by December 2018.	5,000,000	2,500,000	2,798,000	(298,000)
18B1339R	Flood Mitigation Renewal These works are being implemented earlier than originally anticipated.	1,900,000	363,000	605,000	(242,000)
18B2005N	Bourke Street Precinct Redevelopment Procurement of the multi-discipline design team has been complex and lengthy, and therefore, the initial progress claims have not been received yet. The program, has not been impacted, and is proceeding as scheduled.	5,000,000	749,862	283,559	466,303
18B3355R	Southbank Promenade upgrade The Project Steering Committee is currently determining whether this project will be constructed in 2019-20 with approvals required to finalise concept plan.	1,000,000	300,000	0	300,000
Totals		72,075,865	13,422,289	10,088,394	3,333,895