Management report to Council

Agenda item 6.5

Future Melbourne Committee Structure and Future Melbourne Plan 2026

Council

Presenter: Keith Williamson, Manager Governance and Legal

29 November 2016

Purpose and background

1. The purpose of this report is to enable Council to note the community's Future Melbourne Plan 2026 (FM 2026), adopt FM 2026 goals (as amended), agree the terms of reference for the Future Melbourne Committee and appoint chairs and deputy chairs to each portfolio segment of the Future Melbourne Committee agenda.

2. At the beginning of each term, the Council establishes its objectives through a Council Plan and agrees governance arrangements to support decision-making and city representation roles.

3. In 2015-16, the City of Melbourne invited the community to refresh the 2008 Future Melbourne Plan - the community's long term vision for the city.

4. The ambassadors and citizen's jury presented FM 2026 to the former Council in August 2016. The former Council noted FM 2026 as the community's refreshed vision and goals for the municipality and as a resource for the next Council.

Key issues

5. Councillors have reviewed FM 2026 and elected to adopt the nine goals with one minor amendment: Goal 8: 'A City Managing Change' will be changed to 'A City Planning for Growth.' A list of the revised goals is provided in Attachment 2.

6. The Council also intends to use FM 2026 as a key resource to inform the development of the Council Plan.

7. Councillors have also reviewed the terms of reference of the Future Melbourne Committee and identified a portfolio structure. The updated terms of reference is provided as Attachment 3.

8. Councillors have agreed on the positions of Chair and Deputy Chair for these portfolios, drawing on the specific interests and skills of the Councillors. The portfolio structure, which is broadly aligned to the FM 2026 goals, is outlined in Attachment 4.

Recommendation from management

9. That Council:

    9.1. Adopt the Future Melbourne Plan 2026 goals (as amended) as stated in Attachment 2 of the management report.

    9.2. Adopt the revised terms of reference for the Future Melbourne Committee, as contained in Attachment 3 of the management report.

    9.3. Appoint:

        9.3.1. The Lord Mayor as Chair

            9.3.1.1. For the opening and closing of the meeting, question time, general and urgent business items at Future Melbourne Committee meetings, and the Deputy Lord Mayor as Deputy Chair for these segments.

        9.3.1.2.   Of the Major Project and Major Events portfolio of the Future Melbourne Committee agenda.

        9.3.1.3.   Of the Aboriginal City portfolio of the Future Melbourne Committee agenda.

    9.3.2.   The Lord Mayor as interim Chair and Councillor Caiafa as Deputy Chair of the Transport portfolio of the Future Melbourne Committee agenda

    9.3.3.   Councillor Reece as Chair and Councillor Leppert as Deputy Chair of the Planning portfolio of the Future Melbourne Committee agenda with Councillor Leppert assuming the role of Chair in relation to 'heritage planning' matters

    9.3.4.   The Deputy Lord Mayor as Chair and Councillor Oke as Deputy Chair of the Finance and Governance portfolio of the Future Melbourne Committee agenda

    9.3.5.   Councillor Leppert as Chair and Councillor Louey as Deputy Chair of the Arts, Culture and Heritage portfolio of the Future Melbourne Committee agenda

    9.3.6.   Councillor Caiafa as Chair and Councillor Sullivan as Deputy Chair of the Small Business, Retail and Hospitality portfolio of the Future Melbourne Committee agenda

    9.3.7.   Councillor Le Liu as Chair and the Lord Mayor as interim Deputy Chair of the International Engagement portfolio of the Future Melbourne Committee agenda

    9.3.8.   Councillor Louey as Chair and Councillors Caiafa and Le Liu as Deputy Chairs of the Prosperous City portfolio of the Future Melbourne Committee agenda

    9.3.9.   Councillor Oke as Chair and Councillor Reece as Deputy Chair of the Environment portfolio of the Future Melbourne Committee agenda

    9.3.10.   Councillor Watts as Chair and Councillor Oke as interim Deputy Chair of the Knowledge City portfolio of the Future Melbourne Committee agenda

    9.3.11.   Councillor Sullivan as Chair and Councillor Watts as Deputy Chair of the People City portfolio of the Future Melbourne Committee agenda

9.4.   Note that in the absence of the Chair, the Deputy Chair will assume the role of Acting Chair, and in the absence of both the Chair and Deputy Chair, the Committee will appoint an Acting Chair.

Attachments:
1. Supporting Attachment (page 3 of 10)
2. Future Melbourne Plan 2026 - Revised Goals (page 4 of 10)
3. Future Melbourne Committee terms of reference (5 of 10)
4. Schedule of positions of portfolio Chair and Deputy Chair of the Future Melbourne Committee (page 10 of 10)

Supporting Attachment

Legal

1.   The *Local Government Act 1989* empowers councils to establish special committees of the Council and delegate certain powers, duties and functions to the special committee. The Council may appoint members to a special committee and may at any time, remove a member from a special committee.

Finance

2.   No significant financial implications arise from the recommendation contained in this report.

Conflict of interest

3.   No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

Relation to Council policy

4.   The Future Melbourne Committee is one of Council's key decision-making bodies. The portfolio framework which underpins the Committee's structure provides for the conduct of business under themed categories some of which originated through the Future Melbourne Community Plan (the Plan).

5.   A review of the Plan was undertaken in 2016 with a refreshed version being presented to and noted by the former Council on 30 August 2016.

Stakeholder consultation

6.   The presentation of a refreshed Plan followed an extensive community engagement process. The community engagement occurred in the project's ideas phase run over February and March 2016 and the deliberative phase took place between May and June 2016.

Environmental sustainability

7.   The Plan recognises that 'sustainability is the basis of all Future Melbourne goals'.

8.   The Committee's revised terms of reference and portfolio themes reinforce the significance and priority required for environmental and sustainability challenges and opportunities facing Melbourne.

FUTURE MELBOURNE PLAN 2026

Revised Goal Structure

GOAL 1:   **A CITY THAT CARES FOR ITS ENVIRONMENT**

GOAL 2:   **A CITY FOR PEOPLE**

GOAL 3:   **A CREATIVE CITY**

GOAL 4:   **A PROSPEROUS CITY**

GOAL 5:   **A KNOWLEDGE CITY**

GOAL 6:   **A CONNECTED CITY**

GOAL 7:   **A DELIBERATIVE CITY**

GOAL 8:   **A CITY PLANNING FOR GROWTH**

GOAL 9:   **A CITY WITH AN ABORIGINAL FOCUS**

TERMS OF REFERENCE

FUTURE MELBOURNE COMMITTEE

The Future Melbourne Committee terms of reference are grouped into twelve portfolios being: Planning portfolio, Finance and Governance portfolio, Arts, Culture and Heritage portfolio, Major Projects and Major Events portfolio, Transport portfolio, Environment portfolio, Prosperous City portfolio, Small Business, Retail and Hospitality portfolio, Knowledge City portfolio, International Engagement portfolio, People City portfolio and Aboriginal City portfolio.

Membership

The Lord Mayor, Deputy Lord Mayor and Councillors are members of the Future Melbourne Committee.

Quorum

The quorum for the Future Melbourne Committee is a majority of its members.

Responsibilities

Matters before the Committee will be considered within the relevant portfolio in accordance with the following allocation of responsibilities.

Items related to Planning portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- Statutory planning and building control
- Strategic planning
    - o Structure planning
- Urban design
- Planning scheme amendments
- Noise abatement
- Future Melbourne
- Heritage Planning
- Community engagement relating to the above.

Items related to Finance and Governance portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- Rates and valuations
- Corporate and financial planning and reporting:
    - o Annual budget and Council works program
    - o Council Plan
    - o Triple bottom line processes and reporting
- Asset management
- Financial and control systems/reporting
- Online services
- Data platforms including open data
- Investment fund and property portfolio

- Continuous improvement
- Subsidiary companies and associated entities:
  - SMF Investment Management Pty Ltd
  - Queen Victoria Market Pty Ltd
  - Citywide Service Solutions Pty Ltd
- Procurement - Tender and contract policies
- Audit
- Disclosure and transparency
- Legal services
- Local Laws
- Parking
- * Governance matters
- * Councillor Code of Conduct and operating protocols
- * Councillor Expenses and Resources Guidelines
- * Electoral matters
- Community engagement relating to the above.

* The delegation does not extend to decision making in respect to Governance matters, Councillor Code of Conduct and Operating Protocols, the Councillor Expenses and Resources Guidelines and Electoral Matters, where the Committee will make recommendations to Council.

Items related to Arts, Culture and Heritage portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- Arts and arts grants
- Cultural celebrations
- Music:
  - Melbourne Music Week
- Artistic and creative events and organisations
- Creative spaces
- Public art/streetscapes
- Heritage
- Aboriginal Heritage
- Indigenous arts:
  - Melbourne Indigenous Arts Festival
- Community engagement relating to the above.

Items related to Major Projects and Major Events portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- Council's major capital projects
- Major events including City of Melbourne Premier Events
- Events industry
- Community engagement relating to the above.

Items related to Transport portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- Transport:
    - Traffic management system
    - Transport connections (regional and global)
- Cycling
- Urban Freight including Last Kilometre Freight
- Connecting Docklands
- Road Safety
- Walking
- Water transport
- Community engagement relating to the above.

Items related to Environment portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- Council Carbon Neutral
- Total Watermark
- Zero Net Emissions:
    - Public Lighting
    - Waste and resource recovery
    - Whole of council sustainability programs
    - Energy resources
- Climate adaptation and resilience:
    - Whole of council sustainability programs
    - Urban Forest and precinct plans
    - Resilient Melbourne
    - Climate resilience
- Urban Ecology and Biodiversity
- Open Space and parks plans
- Partnerships and alliances e.g. ICLEI, 100 Resilient Cities program, C40
- Community engagement relating to the above

Items related to Prosperous City portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- Business attraction:
    - Global city alliances (including relationships, trade missions and marketing)
    - Business Partners Cities Network
    - Investment attraction
    - Brand Melbourne
    - Liveability ranking
    - Destination Marketing
    - Enterprise Melbourne

- Business support:
    - Business Development Fund
    - Precincts program
    - Business Consultation program/business roundtables
- Economic activation:
    - Conference and convention attraction
    - Event Partnership Program
    - Events excluding Major events
    - Precincts (marketing)
    - Street trading
- Disruptive technologies
- Sponsorship
- Community engagement relating to the above.

Items related to Small Business, Retail and Hospitality portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- Small business:
    - Small business grants
- Retail
- Hospitality industry
- Social Enterprise
- Start-ups
- Community engagement relating to the above.

Items related to Knowledge City portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- Relationships with:
    - Universities
    - Research institutes
    - Technical and further education institutions
    - Registered training organisations
    - Local schools
- Smart City Approach
- City learning:
    - Libraries and community centres/hubs
- Knowledge:
    - Melbourne Conversations
    - Melbourne accelerator programs (Carlton Connect)
- Information technology
- Museums

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- Education
- Community engagement relating to the above.

Items related to People City portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- Family services:
    - o Children's services
    - o Youth
- Community Care:
    - o Aged Care
    - o Disability services
    - o Ethnic services
- Emergency management/services
- Social and affordable housing
- Homelessness
- City safety
- Health and wellbeing:
    - o Community sports
    - o Recreation services
    - o Multiculturalism
    - o Public space (including streetscapes but excluding parklands and trees)
- Diversity and inclusion
- Social policy
- Community grants
- Community engagement relating to the above.

Items related to International Engagement portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- International Students
- Tourism/visitation
- Sister city relationships
- Wayfinding
- Community engagement relating to the above

Items related to Aboriginal City portfolio

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

- Aboriginal Melbourne
- Community engagement relating to the above.

Schedule of positions of Portfolio Chair and Deputy Chair
of the Future Melbourne Committee

By Councillor	By Portfolio
Lord Mayor Robert Doyle Chair: Major Projects and Major Events Chair: Aboriginal City Chair (interim): Transport Deputy Chair (interim): International Engagement	**Major Projects and Major Events** Chair: Lord Mayor **Aboriginal City** Chair: Lord Mayor
Deputy Lord Mayor Arron Wood Chair: Finance and Governance	**Transport** Chair: Lord Mayor (interim) Deputy Chair: Cr Michael Caiafa
Cr Michael Caiafa Chair: Small Business, Retail and Hospitality Deputy Chair: Transport Deputy Chair: Prosperous City	**Finance and Governance** Chair: Deputy Lord Mayor Deputy Chair: Cr Cathy Oke
Cr Philip Le Liu Chair: International Engagement Deputy Chair: Prosperous City	**Small Business, Retail and Hospitality** Chair: Cr Michael Caiafa Deputy Chair: Cr Tessa Sullivan
Cr Rohan Leppert Chair: Arts, Culture and Heritage Deputy Chair: Planning	**International Engagement** Chair: Cr Philip Le Liu Deputy Chair: Lord Mayor (interim)
Cr Kevin Louey Chair: Prosperous City Deputy Chair: Arts, Culture and Heritage	**Arts, Culture and Heritage** Chair: Cr Rohan Leppert Deputy Chair: Cr Kevin Louey
Cr Cathy Oke Chair: Environment Deputy Chair: Finance and Governance Deputy Chair (interim): Knowledge City	**Planning** Chair: Cr Nicholas Reece Deputy Chair: Cr Rohan Leppert
Cr Nicholas Reece Chair: Planning Deputy Chair: Environment	**Knowledge City** Chair: Cr Jackie Watts Deputy Chair: Cr Cathy Oke (interim)
Cr Tessa Sullivan Chair: People City Deputy Chair: Small Business, Retail and Hospitality	**Environment** Chair: Cr Cathy Oke Deputy Chair: Cr Nicholas Reece
Cr Jackie Watts Chair: Knowledge City Deputy Chair: People City	**People City** Chair: Cr Tessa Sullivan Deputy Chair: Cr Jackie Watts **Prosperous City** Chair: Cr Kevin Louey Deputy Chair: Cr Michael Caiafa Deputy Chair: Cr Philip Le Liu