

Management report to Council**Agenda item 6.1****Quarterly performance reporting – Council Plan Major Initiatives, Finances and Capital Program****Council****Presenter:** Alison Leighton, Acting Chief Executive Officer**28 February 2023****Purpose and background**

1. The purpose of this report is to inform the community of the performance of the Council at the end of the second quarter of the financial year, as set out in the attachments, outlining:
 - 1.1. Council's quarterly performance against the Council Plan 2021–2025 strategic objectives.
 - 1.2. The quarterly financial performance of the Council Works program, including the progress of Council's major projects.
 - 1.3. The quarterly financial performance of the Council and Budget, in accordance with the *Local Government Act 2020 (Act)*.

Key issues

2. This report provides an overall view of Council performance and delivery against our Council Plan 2021-2025, Council Works program and the Annual Budget 2022-2023.
3. Attached are the:
 - 3.1. Council Plan quarter two summary report (Attachment 2).
 - 3.2. Council Plan quarter two performance report (Attachment 3).
 - 3.3. Council Works Program quarter two summary report (Attachment 4).
 - 3.4. Council Works Program quarter two report – record of program adjustments (Attachment 5).
 - 3.5. Financial Performance Summary Report and Budget for quarter two (Attachment 6).
 - 3.6. Financial Performance Report for quarter two (Attachment 7).
 - 3.7. Supplementary Valuations Report (Attachment 8).
 - 3.8. Overview of Supplementary Valuations Returns (Attachment 9).
4. Achievements in the delivery of the Council Plan 2021-2025 for this quarter include: (under 'Economy of the future') launch of the Dusk till Dawn Activation Grants Program to support the city's night-time visitor economy; (under 'Melbourne's unique identity and place') establishment of trial floating wetlands as part of the Greenline Project; (under 'Aboriginal Melbourne') commencement of consultation with members of the Stolen Generation and Aboriginal community on the establishment of a Stolen Generations marker; (under 'Climate and Biodiversity Emergency') securing of Victorian Government funding to install the first battery as part of the Power Melbourne renewable energy initiative; (under 'Access and Affordability') launch of all ten neighbourhood portals on the City of Melbourne website which have attracted significant community interest since October; (under 'Safety and Wellbeing') delivery of promotional campaigns to encourage more people to take up bike-riding, with significant reach across a variety of media channels.
5. The financial year 2022-23 capital works portfolio consists of 145 programs and projects with a Council approved budget of \$288 million. This budget comprises \$274 million capital works (\$221 million new works and \$53 million renewals works) and \$14 million maintenance works. This budget includes \$35 million approved carried forward from the last financial year 2021-22.

- 5.1. During the second quarter, there were portfolio adjustments of \$6.59 million with an adjusted budget of \$300 million. The year-to-date delivery is \$84.59 million, which is 89 per cent of the year-to-date planned value (\$94.69 million). The variance of the YTD spending from the year-to-date budget is \$10.09 million.
 - 5.2. Key project adjustments included:
 - 5.2.1. New budget allocation for Pocket Parks of \$730,000 for design and consultancy work at Bedford Street Pocket Park, Chapman Street Pocket Park as well as Miles and Dodds Reserve in 2022-23.
 - 5.2.2. New budget allocation for office accommodation fit-out project of \$542,000.
 - 5.2.3. Additional budget from external funding for Bicycle lane maintenance from \$165,000 to \$1,971,601 for traffic signals infrastructure (Blackspots project) and maintenance of bike lanes.
 - 5.2.4. Additional budget from internal funding for Munro Library and Community Hub project from \$8,772,827 to \$13,272,827 to accommodate detailed design cost, increased scope and cost escalation.
 - 5.2.5. Additional budget from internal funding for Dodds Street linear park, Southbank project from \$4,995,467 to \$6,326,532 to accommodate higher tender costs than allowed in the approved budget due to cost escalation.
 - 5.3. A number of key projects reached significant milestones, including the completion of the Southbank Boulevard playspace and the Melbourne Town Hall renewal and priority roof works.
 - 5.4. Projects with key variances include Kensington Community Recreation Centre (\$12.24 million underspend) with the soil remediation issue halting progress onsite, Technology and Digital Innovation programs (\$3.6 million underspend) due to market forces, Make Room Refurbishment (\$ 2 million underspend), Greenline (\$ 1.6 million underspend), Pump Station Upgrade (\$ 1.6 million underspend), City Activation (\$ 1 million ahead) and Queen Victoria Market Precinct Renewal project (\$ 13.1 million ahead) due to CitiPower works brought forward.
 - 5.5. Both renewal and maintenance programs / projects are tracking along their planned budgets, and capital works delivery is approximately 59 per cent.
 - 5.6. Currently, 18 projects have reported overall RAG status as red, with 40 projects as amber.
6. The results from ordinary activities for the second quarter ending 31 December 2022 is an underlying net surplus of \$8.3 million versus a budget deficit of \$1.0 million. The favourable variance of \$9.4 million is mainly driven by the timing of Melbourne City Revitalization Fund (MCRF) grant expenditure (\$8.7 million), efficiency gained through lower materials and services spend (\$5.2 million) and prudent vacancy management (\$2.9 million). This has been partially offset by reduced parking fine infringements issuance (\$2.8 million), and the timing of operating grant income (\$5.1 million).

Recommendation from management

7. That Council:
 - 7.1. Notes the Council Plan 2021-2025 quarter two summary report and performance report (refer Attachments 2 and 3 of the report from management) and the proposal to publish this information on the City of Melbourne website, authorising the Chief Executive Officer to make any further minor editorial changes to the report prior to publication.
 - 7.2. Notes the 2022-2023 Council Works Program quarter two summary report (Attachment 4 of the report from management).
 - 7.3. Approves program adjustments in the Council Works Program, within the overall adopted budget funding envelope, as follows (Attachment 5 of the report from management):
 - 7.3.1. New budget allocation for
 - 7.3.1.1. Pocket Parks of \$730,000 for design and consultancy work at Bedford Street Pocket Park, Chapman Street Pocket Park as well as Miles and Dodds Reserve in 2022-23.
 - 7.3.1.2. New budget allocation for office accommodation fit-out project of \$542,000.
 - 7.3.1.3. Moonee Ponds Creek Stormwater Harvesting project of \$310,000 to utilise surplus water from Moonee Ponds Creek to irrigate Princess Park.
 - 7.3.1.4. Urban Renewal Open Spaces of \$240,000 for design and consultancy work at the Chelmsford Street site in 2022-23.
 - 7.3.1.5. University Square Stage 2 Redevelopment of \$200,000 to complete the feasibility study and concept design.
 - 7.3.1.6. Make Room project of \$200,000 for ongoing consultancy services.
 - 7.3.1.7. Powlett Reserve outdoor exercise equipment of \$100,000.
 - 7.3.2. Additional budget from external funding for
 - 7.3.2.1. Bicycle maintenance from \$165,000 to \$1,971,601 - transferring the capital works budget allocated to maintenance and operational activities under Cycle Infrastructure to maintenance works.
 - 7.3.2.2. Roadway Renewal program from \$4,300,000 to \$4,940,000 received further Federal Government grants for four additional roads under phase 3 of roadway renewal works.
 - 7.3.3. Additional budget from internal funding for
 - 7.3.3.1. Munro Library and Community Hub project from \$8,772,827 to \$13,272,827 to accommodate detailed design cost, increased scope and cost escalation.
 - 7.3.3.2. Dodds Street linear park, Southbank project from \$4,995,467 to \$6,326,532 to accommodate higher tender costs than allowed in the approved budget due to cost escalation.
 - 7.3.3.3. DDA Compliance - Infrastructure project from \$500,000 to \$807,141 to pay Rail Projects Victoria for variation from ceramic to granite tactile ground surface indicators.
 - 7.3.3.4. Shrine of Remembrance - Drainage Upgrade project from \$28,720 to \$68,720 to facilitate design documentation.
 - 7.3.4. Reduce budget for

- 7.3.4.1. Make Room Refurbishment project from \$7,000,000 to \$4,920,000 to offset philanthropic donations received by Unison.
 - 7.3.4.2. City Road Masterplan project from \$2,000,000 to \$500,000 to defer funds to next financial year.
- 7.4. Notes funding and accounting adjustments for:
- 7.4.1. Improving Pedestrian Safety (Project 22B1365N) for \$ 80,500 to recognise developer contribution.
 - 7.4.2. Street Furniture Renewal (Project 22B1343R) for \$ 200,739 to recognise developer contribution.
 - 7.4.3. Shrine Reserve - Hostile Vehicle Mitigation (Project 22B2602M) for \$ 1,100,000 to reflect funding source adjustment to grants.
 - 7.4.4. Cycle Infrastructure (Project 22b1305N) for \$1,065,647 to reassign the budget to a maintenance budget.
 - 7.4.5. Advancing Stormwater Harvesting Rollout (Project 22B1366N) for \$ 100,000 to adjust project type from “New” to “Maintenance”.
- 7.5. Notes the 2022–23 second quarter Financial Performance Report (Attachments 6 to 9 of the report from management)
- 7.6. Notes, as at the end of the second quarter, as per Section 97 (3) of the Local Government Act 2020, the Chief Executive Officer is of the opinion a revised Budget is not required as our borrowing position is expected to be within budgeted expectations.

Attachments:

- 1. Supporting Attachment (Page 5 of 54)
- 2. Council Plan quarter one summary report (Page 6 of 54)
- 3. Council Plan quarter one performance report (Page 7 of 54)
- 4. Council Works Program quarter two summary report (Page 27 of 54)
- 5. Council Works Program quarter two report – record of program adjustment (Page 34 of 54)
- 6. Financial Performance Report and Budget for quarter two (Page 38 of 54)
- 7. Financial Performance Report for quarter two (Page 39 of 54)
- 8. Supplementary Valuations Report (Page 53 of 54)
- 9. Overview of supplementary valuations returns (Page 54 of 54)

Supporting Attachment

Legal

1. Section 97(1) of the Act provides that as soon as practicable after the end of each quarter of the financial year, the Chief Executive Officer must ensure that a quarterly budget report is presented to a Council meeting which is open to the public.
2. Section 97(2) of the Act provides that the Report must include:
 - 2.1. a comparison of the actual and budgeted results to date
 - 2.2. an explanation of any material variations
 - 2.3. any other matters prescribed by regulations under the Act (none at present)
3. Section 97(3) of the Act provides that the second quarterly report of a financial year must include a statement by the Chief Executive Officer as to whether a revised budget is, or may be, required.

Finance

4. The financial implications are detailed in the body of the report and attachments.

Conflict of interest

5. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a material or general conflict of interest in relation to the matter of the report.

Health and Safety

6. In developing this proposal, no Occupational Health and Safety issues or opportunities have been identified.

Stakeholder consultation

7. Not applicable.

Relation to Council policy

8. The report provides an update on progress towards delivering the Council Plan 2021–2025.

Environmental sustainability

9. Environmental sustainability issues or opportunities are not directly related to this report, but are covered as part of the matters raised in the attachments to this report.

Council Plan quarter two summary report October to December 2022

Background

1. The Council endorsed the City of Melbourne's Council Plan 2021–2025 (including the Public Health and Wellbeing Plan) on 29 June 2021.
2. The Council Plan outlines the Council's commitment to the community, including Council's four-year strategic objectives, priorities, major initiatives and indicators of success.
3. Each year, as required under the *Local Government Act 2020*, the Council produces a public annual report of progress on the implementation of the Council Plan.
4. In addition, the City of Melbourne provides a quarterly public progress report on the implementation of major initiatives under each Council strategic objective. This enables the Council to provide a regular account of performance to the community while highlighting any notable achievements or issues.

Key issues

5. The public quarterly report for the period October to December 2022 is attached, covering progress against the Council's strategic objectives; these being:
 - 5.1. Economy of the future
 - 5.2. Melbourne's unique identity and place
 - 5.3. Aboriginal Melbourne
 - 5.4. Climate and biodiversity emergency
 - 5.5. Access and affordability
 - 5.6. Safety and wellbeing.
6. The majority of the 52 major initiatives are on track, with one completed in the last (2021–22) financial year. Ten initiatives are delayed, although the delivery of all major initiatives within the Council Plan term is on track.
7. The report this period includes modelling of quarterly results against Council Plan strategic indicators, where available. The strategic indicators are currently being reviewed; how the indicator results are represented in the report may be subject to change in future reporting periods.
8. An illustration of how the future quarterly report might look with infographics included can be found at the end of Attachment 3 (using the strategic objective Melbourne's Unique Identity and Place as an example).
9. The quarterly report for October to December 2022 will be made available on the City of Melbourne website.

Strategic Objective: Economy of the Future

We will focus on driving economic recovery and creating the conditions for a strong, adaptive, sustainable and thriving future city economy supported by a diverse mix of industries and jobs that provide dignity and opportunity.

Key developments this quarter (October to December 2022)

What we achieved against our Strategic Objective:

- The Dusk till Dawn Activation Grants Program launched last quarter, providing grants to organisations planning to deliver activities from May to October 2023 that support the city's night-time visitor economy.
- More vacant shopfronts were transformed into pop-up business and creative spaces as part of City of Melbourne's expanded Shopfront Activation Program.
- The new destination marketing campaign "Only in the City" launched in October, profiling events, arts and culture, bars, restaurants and retail and unique neighbourhood destinations.
- Melbourne Fashion Week attracted strong attendance, high profile media and engagement, up 52% and 88% on the website and Instagram respectively compared to 2021.
- Funding for 24 conferences, workshops and business events through the 2022-23 Business Event Sponsorship Program received Council approval. City of Melbourne partnered with LG on "She Loves Tech", a global competition supporting women-led tech start-ups across 70 countries and with the City of Nanjing on the Nexus pitch competition supporting Melbourne tech businesses to grow, launch and expand into the China and broader Asia markets.
- An inaugural Invest Melbourne Advisory Board meeting was held on 18 November 2022. Several significant capital investment projects are being facilitated through the investment project pipeline.
- Final construction occurred on the development of a shared path on Turner and Graham Streets to create a safe, active transport corridor from the former General Motors Holden site in Fishermans Bend to the city.

Risks and issues this quarter

The development of a 'Front Door' Innovation Hub to connect students, researchers and entrepreneurial community to innovation facilities, programs and spaces is on hold pending funding for the business case. Delivery of our major initiatives within the Council Plan term is on track.

The major initiatives we're delivering	Council's role	Progress on meeting our milestones for 2022-23	Confidence in delivery by Council Plan term end
Continue to strengthen Melbourne's economic recovery, including through precinct and shopfront activation, delivery of an enhanced <u>business concierge service</u> and support for the night-time economy.	Deliver	On track	✓
Ensure Melbourne is the easiest place to start and grow a business through the establishment of Invest Melbourne.	Deliver	On track	✓
Drive economic growth and resilience by implementing the <u>Economic Development Strategy</u> , focusing support on existing and emerging industry sectors.	Deliver Partner	On track	✓
Work in partnership with the Victorian Government and other stakeholders to advocate for and deliver integrated high-quality public and active transport in urban renewal areas.	Partner	On track	✓
Establish Experience Melbourne and refresh the program of City of Melbourne-owned and <u>sponsored events</u> to maximise opportunities to drive visitation and spend.	Deliver Partner	On track	✓
Market and promote Melbourne as a great place to live for all, while ensuring key workers have access to affordable housing.	Deliver	On track	✓

The major initiatives we're delivering	Council's role	Progress on meeting our milestones for 2022-23	Confidence in delivery by Council Plan term end
Increase visitation to Docklands by partnering with the Victorian Government and key stakeholders to enable reconstruction and redevelopment in Central Pier and surrounds.	Partner Advocate	On track	☑
Review Melbourne's international relationships to optimise future and existing partnerships to enable mutual growth and opportunity.	Deliver	On track	☑
Partner with industry to support the development of globally competitive innovation ecosystems.	Partner Deliver	On track	☑
Develop a corporate strategy for the City of Melbourne to drive exemplary customer service, digitise services and operations, improve productivity and identify new revenue opportunities.	Deliver	On track	☑
Embed the <u>Sustainable Development Goals</u> in the way City of Melbourne plans, prioritises its investments, reports and benchmarks against other cities.	Deliver	On track	☑

How we're tracking based on our measures of success:

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
Capital city gross local product.	Increase	\$107.8 billion (2021)	\$107.4 billion (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Number of businesses in the municipality.	Increase	15,045 (2021)	14,513 (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Number of startups in the municipality.	Increase	1230 (2021)	1180 (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Vacancy rate of retail premises.	Decrease	17% (Q1)	17% (Q2)	The recorded vacancy rate remained stable between quarter one and quarter two. This represents a decline of two percentage points from 19% since June 2022, as our Shopfront Activation Program continues to give new life to previously vacant shops.	⊖
Proportion of residents employed in the municipality.	Increase	54.9% (2016)	53.2% (2021)	No new results this quarter. Result reported every five years.	N/A
Gross local product per capita per person employed. (Reported as GLP per job.)	Increase	\$235,515 (2020)	\$230,741 (2021)	No new results this quarter. Result reported annually, at financial year end.	N/A
Number of jobs in the municipality.	Increase	457,900 (2020)	465,600 (2021)	No new results this quarter. Result reported annually, at financial year end.	N/A
Numbers of visitors to the municipality	Increase	3,065,592 (Mar 2021)	6,318,523 (Mar 2022)	No new results this quarter. Result reported annually, at financial year end.	N/A

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
Planning applications decided within required timeframes.	100%	60.86 (Q1)	67.79 (Q2)	Planning applications decided within required timeframes, result for Q2 (67.79%) was higher than Q1 (60.86%).	<input checked="" type="checkbox"/>

Strategic Objective: Melbourne's Unique Identity and Place

We will celebrate and protect the places, people and cultures that make Melbourne a unique, vibrant and creative city with world-leading liveability.

Key developments this quarter (October to December 2022)

What we achieved against our Strategic Objective:

- As part of The Greenline Project, floating wetlands have been established to trial the integration of native species into the city's urban river areas. Preparation of The Greenline Master Plan is underway.
- The tender assessment was completed for the construction and fit-out of the new Munro Library and Community Hub.
- Several public art commissions have been progressed, with the latest billboard-scale public art commission installed on the Hero Apartment Building.
- The Provost and Little Provost Street greening works were completed, delivering 42 new street trees and 690m² of permeable ground.
- Events supported by Event Partnership Program included the Antipodes Greek Street Festival, Melbourne Boat show and Night Noodle Markets at Birrarung Marr, each attracting strong turnout.
- City of Melbourne recommendations for the City Revitalisation Event Sponsorship Program were presented to Visit Victoria and Creative Victoria.
- The South Yarra Heritage Review was completed and submitted for ministerial authorisation. Hoddle Grid Heritage Review - C387, the most comprehensive review of heritage buildings within the Hoddle Grid since the 1990s, was awarded best Strategic Planning Project at the Planning Institute of Australia Victorian awards in November.
- Delivery of the first 12 months of the Design Excellence Advisory Committee and Melbourne Design Review Panel pilot as part of the Design Excellence Program 2019-2030.

Risks and issues this quarter

Challenges facing the construction sector due to rising costs continue to impact delivery timelines for the Queen Victoria Market Precinct Renewal.

There are some delays associated with delivery of open space projects. These will proceed as planned, once project budgets are confirmed.

Regarding urban renewal, exhibition of the Macaulay C417 planning scheme amendment (endorsed by the Future Melbourne Committee June 2022) is awaiting authorisation by the Minister for Planning. Delivery of our major initiatives within the Council Plan term is on track.

The major initiatives we're delivering	Council's role	Progress toward milestones for 2022-23	Confidence in delivery by Council Plan term end
Partner with the Victorian Government and other stakeholders to deliver specific components of <u>Greenline</u> along the north bank of the Yarra River.	Deliver Partner	On track	<input checked="" type="checkbox"/>
Protect <u>Queen Victoria Market</u> as a traditional open-air market.	Deliver	Delayed	<input checked="" type="checkbox"/>
Deliver Queen Victoria Market precinct improvements and Munro Community Hub.	Deliver Partner	On track	<input checked="" type="checkbox"/>
Deliver public art projects that reflect Melbourne's unique culture and heritage.	Deliver	On track	<input checked="" type="checkbox"/>
Increase the amount of public open space in the municipality with a focus on areas of greatest need.	Deliver	Delayed	<input checked="" type="checkbox"/>
Play a lead role in facilitating the delivery of high-quality and climate adapted urban renewal in <u>Arden</u> and <u>Macaulay, Fishermans Bend</u> , and Docklands in partnership with the Victorian Government.	Partner (with Victorian Government)	Delayed	<input checked="" type="checkbox"/>

The major initiatives we're delivering	Council's role	Progress toward milestones for 2022-23	Confidence in delivery by Council Plan term end
Facilitate increased investment in unique Melbourne events to further activate and celebrate the city.	Partner	On track	☑
Celebrate, partner and advocate for investment in the city's three key waterways, the <u>Yarra River-Birrarung</u> , the Maribyrnong and Moonee Ponds Creek.	Partner Advocate	On track	☑
Adopt the Municipal Planning Strategy in 2022-23.	Deliver	On track	☑
Complete heritage reviews and implement associated planning scheme amendments to protect and celebrate heritage in our municipality.	Deliver	On track	☑
Champion high-quality development and public realm design through delivering the <u>Design Excellence Program</u>	Deliver	On track	☑

How we're tracking based on our measures of success:

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
Proportion of residents within 300 m of public open space.	Increase	N/A	96.3% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Proportion of people surveyed who visit a park in the municipality on a regular basis	Increase	84.3% (2021)	84.5% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Area of new public open space in Southbank.	1.1ha (by 2025)	0ha (Q1)	0ha (Q2)	While there has been no movement in this result since it was last reported, we're on track to achieve our target of 1.1ha by 2025. New green spaces have been constructed along Southbank Boulevard, yet to be formally gazetted.	⊖
Neighbourhoods in the municipality with up-to-date local heritage studies and controls.	100%	N/A	43% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Proportion of people who support the city being made up of different cultures.	100%	94.1% (2021)	94.2% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Value of the creative sector to the local economy. [Reported as Gross Value Added (GVA) by the creative sector to the local economy.]	Increase	\$7.80 billion Gross Value Added (2020)	\$7.37 billion Gross Value Added (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
The number of creative spaces in the municipality. [Reported as the amount of floor space used by the creative sector.]	Increase	1,082,027 sqm (2020)	1,041,171 sqm (2021)	No new results this quarter. Result reported annually, at financial year end.	N/A

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
The number of artists supported by City of Melbourne through city planning, design and city operations	Increase	N/A	14	<i>No new results this quarter. Result reported annually, at financial year end.</i>	N/A
The number of design reviews of major projects.	Increase	N/A	5 Office of the Victorian Government Architect 4 Melbourne Design Review Panel	<i>No new results this quarter. Result reported biannually.</i>	N/A

Strategic Objective: Aboriginal Melbourne

For the Wurundjeri, Bunurong, Taungurung, Dja Dja Wurrung and Wadawurrung peoples of the Eastern Kulin, the place now known as Melbourne has always been an important meeting place and location for events of political, cultural, social and educational significance. We will ensure that First Peoples' culture, lore, knowledge, and heritage enrich the city's growth and development.

Key developments this quarter (October to December 2022)

What we achieved against our Strategic Objective:


- Work has continued on the development of the next phase of the Aboriginal Melbourne Digital Map which will incorporate education material for schools.
- Consultation with members of the Stolen Generation and Aboriginal community on the establishment of a Stolen Generations marker has commenced.
- Aboriginal Melbourne collaborated with Melbourne Museum to support the revised publication of "Power and the Passion: Our Ancestors Return Home". The publication tells the story of events that led to the reburial of ancestral remains in Kings Domain Garden and tracks the beginnings of Aboriginal people reclaiming control over how Aboriginal cultural heritage is managed.
- Work continues with the Victorian Government on next steps to progress the First Nations Cultural Precinct.

Risks and issues this quarter

The work on governing with First Nations is being re-scoped. Progress on the First Nations Cultural Precinct is dependent on Victorian Government support. Delivery of our major initiatives within the Council Plan term is on track.

The major initiatives we're delivering this year	Council's role	Progress on meeting our milestones for 2022-23	Confidence in delivery by Council Plan term end
Explore and deliver opportunities for 'truth-telling' to facilitate learning, healing, and change within Melbourne and beyond. This will be an opportunity to impart knowledge of thousands of years of rich history, language and stories, as well as provide a form of restorative justice by acknowledging Aboriginal peoples' experiences of dispossession and inequity.	Partner	On track	✓
Implement the Declaration of Recognition and Commitment in good faith which signals and elevates the City of Melbourne's shared commitment for reconciliation across the whole of the organisation.	Deliver	Completed	✓
Govern with Sovereign First Nations to enable true self-determination, where deliberative engagement is proactive, responsive and consistent.	Deliver	Delayed	✓
Commence planning for a co-designed First Nations Cultural Precinct with First Peoples – a place to retain, maintain and recreate in a culturally specific geography, where First Peoples can practice continuity of customs and traditions, through uninterrupted connection to lands and waters.	Partner	On track	✓
Support a partnership forum – an annual gathering of the Eastern Kulin (noting the history of Tanderrum).	Partner	On track	✓

How we're tracking based on our measures of success:

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
Proportion of people surveyed who demonstrate an understanding of Melbourne's Aboriginal heritage and culture.	100%	10.5% (2021)	13.9% (2022)	<i>No new results this quarter. Result reported annually, at financial year end.</i>	N/A
Proportion of people surveyed who believe the relationship with Aboriginal people is important.	100%	95.7% (2021)	94.2% (2022)	<i>No new results this quarter. Result reported annually, at financial year end.</i>	N/A
Delivery of the City of Melbourne's Reconciliation Action Plan	100%	N/A	50% (December 2022)	The Reconciliation Action Plan is in its third and final year and, as at December 2022, we've completed 50 per cent of the 84 deliverables. One key highlight is the appointment of Antoinette Braybrook, 2022 Melburnian of the Year, to be the orator for the 2023 National Reconciliation Week Oration.	
Level of involvement of Traditional Owners in city governance.	Increase	N/A	66	<i>No new results this quarter. Result reported annually, at financial year end.</i>	N/A

Strategic Objective: Climate and Biodiversity Emergency

We will prioritise our environment and take urgent action to reduce emissions and waste in order to protect public health, strengthen the economy and create a city that mitigates and adapts to climate change. The City of Melbourne declared a climate and biodiversity emergency in 2019.

Key developments this quarter (October to December 2022)

What we achieved against our Strategic Objective:

- Melbourne became the sixth city in the world to join the Adrienne Arsht-Rockefeller Foundation Resilience Centre's "City Champions for Heat Action" initiative.
- City of Melbourne has been awarded \$750,000 in Victorian Government funding to install the first Power Melbourne battery. Community survey results showed 77% of respondents are supportive of battery projects in their local area as a source of clean energy.
- More than 120 people attended City of Melbourne's Zero Carbon Jobs Summit on 23 November 2023, focused on future employment opportunities as Melbourne transitions to a zero-carbon economy.
- Community tree planting and Citizen Forester events were held in Royal Park, including to plant saplings of the Flemington Road Lemon-scented Gum that was removed for the Tullamarine widening project.
- Six high-rise buildings now have food scrap recovery dehydrators installed to address the challenge of reducing food waste. An additional \$200,000 of Victorian Government funding to expand this food recovery model was received in January 2023.
- The Go Full Circle, Circular Economy coaching program supported 10 Melbourne businesses to identify opportunities for improving their material use and reduce landfill disposal within their existing operations, with extremely positive feedback from participants.
- New guidance has been incorporated into City of Melbourne's project management framework focused on climate change risks and sustainability considerations to ensure these are addressed through the management of its assets.

Risks and issues this quarter

The planning scheme amendment to improve the environmental performance of buildings had been delayed due to the Victorian Government's original conditions of authorisation. With the removal of those conditions, following further discussion at officer level, preparation for exhibition of the amendment can proceed. Delivery of our major initiatives within the Council Plan term is on track.

The major initiatives we're delivering	Council's role	Progress on meeting our milestones for 2022-23	Confidence in delivery by Council Plan term end
To enhance Melbourne's position as a global leader on climate action, we will undertake bold advocacy on behalf of our community.	Advocate	On track	✓
Create an enabling environment for Melbourne businesses and universities to become the employment centre of a resilient zero-carbon economy.	Partner	On track	✓
Progress a planning scheme amendment to improve the environmental performance of buildings, in order to reduce emissions to zero by 2040.	Deliver	Delayed	✓
Deliver on our Urban Forest Strategy including tree canopy, private greening incentives and city greening.	Deliver	On track	✓
Lead the reduction of food waste and diversion of waste from landfill, by continuing the food organics, green organics rollout through high-rise apartment innovation and by addressing food-waste reduction.	Deliver Partner	On track	✓
Support the development of a circular economy through bold leadership and community neighbourhood projects, including the container deposit scheme, alternative waste technologies, circular economy guidelines and partnered or aggregated demand to stimulate end markets.	Partner	On track	✓

The major initiatives we're delivering	Council's role	Progress on meeting our milestones for 2022-23	Confidence in delivery by Council Plan term end
Support the development of battery storage and renewable energy in the municipality through the Power Melbourne initiative.	Partner Advocate	On track	<input checked="" type="checkbox"/>
Implement the Climate and Biodiversity Emergency action plan.	Deliver	On track	<input checked="" type="checkbox"/>

How we're tracking based on our measures of success:

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
Municipal greenhouse gas emissions.	33% reduction (from 2015 baseline by 2025)	4,137,873 tCO ₂ -e (calendar year data 2020)	4,231,629 tCO ₂ -e (calendar year data 2021)	No new results this quarter. Result reported annually, at financial year end.	N/A
On-road transport emissions.	Decrease	410,175 tCO ₂ -e (calendar year data 2020)	457,890 tCO ₂ -e (calendar year data 2021)	No new results this quarter. Result reported annually, at financial year end.	N/A
Installed battery storage capacity in the municipality.	Increase	N/A	107kW (December 2022)	Total capacity of batteries installed as at December 2022 is 107kW	<input checked="" type="checkbox"/>
Household waste produced.	10% reduction (from 2018–19 baseline by 2025)	10,250 t (Q1)	11,501 t (Q2)	There was a slight increase in the volume of household waste produced since the previous quarter.	<input type="checkbox"/>
Municipal waste diverted from landfill. [Reported as the percentage of waste diverted from landfill based on target of 50% diversion].	50% increase (by 2025)	28.84% (Q1)	35.98% (Q2)	Results indicate that Council has increased recycling by approximately 230 tonnes compared to the same time period last financial year. This is largely due to introduction of Food Organics and Garden Organics (FOGO) services across an additional 11,000 residences in the municipality.	<input checked="" type="checkbox"/>
Alternative water use.	Increase	23%	23%	No new results this quarter. Result reported annually, at financial year end.	N/A
Stormwater quality [Reported as reduction in total nitrogen entering waterways].	Increase	13%	13%	No new results this quarter. Result reported annually, at financial year end.	N/A
Hospital admissions in relation to extreme weather events [Reported as heat health alerts this year].	Decrease	N/A	3 heat health alerts recorded (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Percentage of tree canopy cover in the public realm.	27% (by 2025)	23.3% (2021)	25.22% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
Number of trees planted in the municipality	2400 annually, plus number of trees removed in previous year, or 3000: whichever is more.	936 (Q1)	1644 cumulative number of trees planted (Q2)	708 trees were planted between October and December resulting in a total of 1644 this year, following 936 the previous quarter (and compared to 288 in the same period in 2021). There has been an extended planting period this year, due to the high rainfall, and we are on track to achieve our target of 2400 trees plus replacements this financial year.	☑
Area of native understorey habitat in the public realm.	Increase	472,899 m ² (2020-21)	489,943 m ² (2021-22)	<i>No new results this quarter. Result reported annually, at financial year end.</i>	N/A

Strategic Objective: Access and Affordability

We will reduce economic and social inequality by ensuring universal access to housing, core services and information.

Key developments this quarter (October to December 2022)

What we achieved against our Strategic Objective:

- All 10 neighbourhood portals are now live on the City of Melbourne website following consultation with more than 7000 people in the last 12 months. The portals have attracted approximately 11,000 unique visits since launching in October 2022.
- Fifteen Connected Neighbourhoods grants have been awarded since their launch in July 2022, focused on progressing new neighbourhood priorities identified by the community.
- Four pop-up libraries are now operating in the municipality, with the latest library at 628 Bourke Street attracting approximately 650 visitors in its first six weeks.
- More than 100 donors and potential donors attended the Make Room philanthropic fundraiser event for homelessness in November. The Make Room Good Giving public campaign launched in December 2022.
- City of Melbourne held a forum to celebrate the 30-year anniversary of the Disability Discrimination Act, with 140 community members and stakeholders attending in person and online. Participant feedback on priorities for change will be considered by City of Melbourne in the development of future activities.
- City of Melbourne engaged Foodbank to hold their Farms to Families Mobile Market in neighbourhoods identified as food insecure. Proposed sites have been identified to trial the free food market on a monthly basis.
- In November, City of Melbourne delivered 7 Mel-Van sessions to 97 participants aimed at building skills in using mobile apps and online services. In library branches, individuals attended 19 book-a-librarian sessions focused on digital skill-building. Twenty-eight makerspace inductions to technology were held with 57 attendees.

Risks and issues this quarter

Latent site conditions, which are being addressed, as well as significant spring rainfall have impacted work on accessible and inclusive sports facilities resulting in delays.

Negotiations to progress a replacement North Melbourne Community Centre in partnership with the Victorian Government were deferred due to the state election in late November.

Further work is being undertaken on the future approach to service planning for City of Melbourne core services under the corporate strategy.

Delivery of our major initiatives within the Council Plan term is on track.

The major initiatives we're delivering	Council's role	Progress on meeting our milestones for 2022-23	Confidence in delivery by Council Plan term end
Increase and upgrade accessible, inclusive spaces for women in City of Melbourne sports facilities	Deliver	Delayed	☑
Implement a neighbourhood model by working with communities to develop neighbourhood plans and neighbourhood service centres that respond to the local community's existing and projected needs.	Deliver	On track	☑
Deliver a revitalised library network, including pop-up libraries, to increase access for our diverse community and to help revitalise the city.	Deliver	On track	☑
Deliver the Disability Access Plan 2020–2024 including ensuring our services and events are more accessible, increasing the number of accessible adult change facilities, and partnering with community and transport groups to make transport more accessible.	Deliver Partner	On track	☑
Develop and deliver initiatives and programs that will provide food relief to vulnerable members of our community and improve local food production by supporting communities to grow their own food.	Deliver Partner Advocate	On track	☑

The major initiatives we're delivering	Council's role	Progress on meeting our milestones for 2022-23	Confidence in delivery by Council Plan term end
As part of a new corporate strategy for the City of Melbourne, ensure our core services remain accessible and affordable.	Deliver	Delayed	☑
In partnership with the Victorian Government commence construction on a replacement North Melbourne Community Centre precinct for the Melrose St community and growing Macaulay population.	Deliver Partner	Delayed	☑
Deliver programs that will build digital literacy skills and capabilities, improve access to free Wi-Fi from our community facilities and advocate for appropriate digital infrastructure, to improve digital inclusion for all, particularly for vulnerable groups.	Deliver	On track	☑
Create a new entity 'Homes Melbourne', to coordinate and facilitate more affordable housing for key workers and people on Minor improvement-incomes and progress a demonstration project on Council-owned land, support the Make Room accommodation project and new homeless support hubs for vulnerable citizens to access essential support.	Partner	On track	☑

How we're tracking based on our measures of success:

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
Number of people sleeping rough who have not been offered accommodation.	Zero	N/A	38 (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Number of people supported through a range of accommodation, including long-term supportive housing and affordable housing.	500 (by 2025)	N/A	118 (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Number of new demonstration social and affordable housing units facilitated on City of Melbourne land.	100 (by 2025)	Zero	Zero	Council has begun to identify City of Melbourne land for potential affordable housing sites, including high-level feasibility studies and the commencement of Confidential Expression of Interest process on one site. Note, the result excludes units already committed during the life of the previous Council Plan on the Munro and Boyd sites.	⊖
Proportion of people reporting food insecurity.	25% reduction (by 2025)	33.3% (2021)	31.7% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Proportion of people surveyed who participate in lifelong learning in the municipality.	Increase	59% (2021)	69% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Proportion of people surveyed who participate in arts and cultural activities in the municipality.	Increase	16% (2021)	19.1% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
Number of City of Melbourne programs that are inclusive and respond to the needs of people with disability.	Increase	N/A	222 (2022)	<i>No new results this quarter. Result reported annually, at financial year end.</i>	N/A

Strategic Objective: Safety and Wellbeing

We will plan and design for the safety and wellbeing of those who live, visit, work and do business in Melbourne, regardless of their background.

Key developments this quarter (October to December 2022)

What we achieved against our Strategic Objective:

- City of Melbourne delivered communications campaigns to encourage bike riding. Promotional videos in June reached 569,000 people across Ten Play, SBS on-demand and YouTube. City of Melbourne supported the Bicycle Network's national Ride to Work day with a radio promotion on radio station, Nova (727,000 audience reach).
- Protected bike lanes within the Metro Tunnel precinct near Anzac Station have now opened. New pedestrian crossings have been installed at Hotham/Simpson in East Melbourne, Dodds Street in Southbank, Caravel Lane in Docklands and Galada/Oak intersection in Parkville.
- Promotional efforts combined with infrastructure upgrades is attracting new people to ride, with 2022 average bike and e-scooter volumes up 48% compared to 2021. Ridership is also becoming more diverse. The proportion of women riding on protected routes is now 36% (up from 24% in 2018).
- The northern undercroft (City Road) concept design has been completed in preparation for community consultation.
- City of Melbourne received a Commendation at the Victorian Multicultural Awards for Excellence for its approach to supporting international students during COVID-19 and newly arrived refugees evacuated from Kabul.
- As part of the 16 Days of Activism Against Gender Based Violence campaign (25 November to 10 December 2022), City of Melbourne coordinated activities including participation by staff and a Councillor in the Safe Steps Annual Walk Against Family Violence.
- The Rapid Response Clean Team is now commencing two hours earlier seven days a week to collect items left behind by rough sleepers. This change has been implemented to enhance the visitor experience and city presentation. The graffiti at heights program removed 620sqm of graffiti within the Central City in the lead up to the holiday period. The new Graffiti Prevention and Management Plan was endorsed at Future Melbourne Committee in October 2022.

Risks and issues this quarter

Transport and Amenity Program related projects are currently under review to improve the phasing of projects and expenditure over the remainder of the program and to resolve current delays.

Agreement has been reached with the Victorian Government's Department of Transport and Planning on the use of space at the northern undercroft of City Road, allowing community consultation to begin. Delivery of our major initiatives within the Council Plan term is on track.

The major initiatives we're delivering	Council's role	Progress on meeting our milestones for 2022-23	Confidence in delivery by Council Plan term end
Continue to implement the Transport Strategy 2030 including delivery of a protected bike lane network, station precincts as key gateways, little streets as streets for people, safer speed limits, micro mobility trials, more efficient traffic signal timing, developing an approach to support electric vehicles, and bicycling encouragement programs.	Advocate Partner Deliver	On track	<input checked="" type="checkbox"/>
Deliver the North and West Melbourne and Docklands Transport and Amenity Program in partnership with the Victorian Government.	Deliver Partner	Delayed	<input checked="" type="checkbox"/>
As part of the delivery of the City Road Master Plan, the City of Melbourne will design and deliver the upgrades to the City Road northern undercroft by end of 2023-2024 and advocate for the full delivery of upgrades to the City Road East and West.	Deliver Advocate	Delayed	<input checked="" type="checkbox"/>
Adopt in 2021-22 and then implement an Inclusive Melbourne Strategy that will increase access to opportunities for all people who live, work, and study in and visit the city.	Deliver	On track	<input checked="" type="checkbox"/>

The major initiatives we're delivering	Council's role	Progress on meeting our milestones for 2022-23	Confidence in delivery by Council Plan term end
We will be a leading organisation on equality and inclusion and deliver programs in communities that will reduce physical and psychological harm to all people.	Deliver	On track	<input checked="" type="checkbox"/>
We will continue to work with Victoria Police and other agencies to deliver a range of initiatives that improve safety on the streets of Melbourne and within our communities.	Partner Deliver	On track	<input checked="" type="checkbox"/>
Deliver and maintain a clean city through the Rapid Response Clean Team initiative.	Deliver	On track	<input checked="" type="checkbox"/>
Engage and prepare residents and communities to enhance their resilience to hazards, disasters and the health impacts of climate change.	Deliver	On track	<input checked="" type="checkbox"/>

How we're tracking based on our measures of success:

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
Proportion of people who report feeling safe in the city.	90% by day 65% by night	78.9% by day 47.2% by night (2021)	81% by day 49% by night (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Melburnians' self-reported sense of belonging to community	At least 70 on a scale of 100	63.2% (2021)	64.6% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Rate of recorded family violence incidents.	Decrease	1123 per 100,000 (2021)	1398 per 100,000 (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Complaints of discrimination based on sexual orientation, sexuality, disability, sex, gender, race, religious or political beliefs or other grounds for unlawful discrimination	Decrease	N/A	5 racial vilification reports 10 race discrimination reports 4 disability discrimination reports (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Proportion of adults who get adequate physical exercise.	Increase	45.3% (2021)	46% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
Rate of ambulance attendance for alcohol and drug misuse in the municipality.	Decrease	2354 per 100,000 population (2020)	1967 per 100,000 population (2021)	No new results this quarter. Result reported annually, at financial year end.	N/A

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
Number of transport related injuries and fatalities.	Decrease	N/A	22 (Q2)	There were 22 transport-related incidents this quarter.	N/A
Proportion of trips made by public transport, bicycle or on foot.	Increase	92.6% (2016)	62.9% (2018)	<i>No new results this quarter. Result reported every two years, with a pause due to pandemic restrictions. Next published results scheduled for late 2024 release.</i>	N/A

Strategic Objective: Melbourne's Unique Identity and Place

We will celebrate and protect the places, people and cultures that make Melbourne a unique, vibrant and creative city with world-leading liveability.

Key developments this quarter (October to December 2022)

What we achieved against our Strategic Objective:

- As part of The Greenline Project, floating wetlands have been established to trial the integration of native species into the city's urban river areas. Preparation of The Greenline Master Plan is underway.
- The tender assessment was completed for the construction and fit-out of the new Munro Library and Community Hub.
- Several public art commissions have been progressed, with the latest billboard-scale public art commission installed on the Hero Apartment Building.
- The Provost and Little Provost Street greening works were completed, delivering 42 new street trees and 690m² of permeable ground.
- Events supported by Event Partnership Program included the Antipodes Greek Street Festival, Melbourne Boat show and Night Noodle Markets at Birrarung Marr, each attracting strong turnout.
- City of Melbourne recommendations for the City Revitalisation Event Sponsorship Program were presented to Visit Victoria and Creative Victoria.
- The South Yarra Heritage Review was completed and submitted for ministerial authorisation. Hoddle Grid Heritage Review - C387, the most comprehensive review of heritage buildings within the Hoddle Grid since the 1990s, was awarded best Strategic Planning Project at the Planning Institute of Australia Victorian awards in November.
- Delivery of the first 12 months of the Design Excellence Advisory Committee and Melbourne Design Review Panel pilot as part of the Design Excellence Program 2019-2030.

Risks and issues this quarter

Challenges facing the construction sector due to rising costs continue to impact delivery timelines for the Queen Victoria Market Precinct Renewal.





There are some delays associated with delivery of open space projects. These will proceed as planned, once project budgets are confirmed.










Regarding urban renewal, exhibition of the Macaulay C417 planning scheme amendment (endorsed by the Future Melbourne Committee June 2022) is awaiting authorisation by the Minister for Planning. Delivery of our major initiatives within the Council Plan term is on track.

The major initiatives we're delivering	Council's role	Progress toward milestones for 2022-23	Confidence in delivery by Council Plan term end
Partner with the Victorian Government and other stakeholders to deliver specific components of <u>Greenline</u> along the north bank of the Yarra River.	Deliver Partner	On track	☑
Protect <u>Queen Victoria Market</u> as a traditional open-air market.	Deliver	Delayed	☑
Deliver Queen Victoria Market precinct improvements and Munro Community Hub.	Deliver Partner	On track	☑
Deliver public art projects that reflect Melbourne's unique culture and heritage.	Deliver	On track	☑
Increase the amount of public open space in the municipality with a focus on areas of greatest need.	Deliver	Delayed	☑
Play a lead role in facilitating the delivery of high-quality and climate adapted urban renewal in <u>Arden</u> and <u>Macaulay</u> , <u>Fishermans Bend</u> , and Docklands in partnership with the Victorian Government.	Partner (with Victorian Government)	Delayed	☑

The major initiatives we're delivering	Council's role	Progress toward milestones for 2022-23	Confidence in delivery by Council Plan term end
Facilitate increased investment in unique Melbourne events to further activate and celebrate the city.	Partner	On track	☑
Celebrate, partner and advocate for investment in the city's three key waterways, the <u>Yarra River-Birrarung</u> , the Maribyrnong and Moonee Ponds Creek.	Partner Advocate	On track	☑
Adopt the Municipal Planning Strategy in 2022-23.	Deliver	On track	☑
Complete heritage reviews and implement associated planning scheme amendments to protect and celebrate heritage in our municipality.	Deliver	On track	☑
Champion high-quality development and public realm design through delivering the <u>Design Excellence Program</u>	Deliver	On track	☑

How we're tracking based on our measures of success:

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
 <p>Proportion of residents within 300m of public open space.</p>	Increase	N/A	96.3% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
 <p>Proportion of people surveyed who visit a park in the municipality on a regular basis</p>	Increase	84.3% (2021)	84.5% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
 <p>Area of new public open space in Southbank.</p>	1.1ha by 2025	0ha (Q1)	0ha (Q2)	While there has been no movement in this result since it was last reported, we're on track to achieve our target of 1.1ha by 2025. New green spaces have been constructed along Southbank Boulevard, yet to be formally gazetted.	ON TRACK
 <p>Neighbourhoods in the municipality with up-to-date local heritage studies and controls</p>	100%	N/A	43% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A

Strategic indicator	Target or desired trend	Previous result, where available	Latest result	Comments on new results this quarter	Trend this period
 <p>Proportion of people who support the city being made up of different cultures</p>	100%	94.1% (2021)	94.2% (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
 <p>Value of the creative sector to the local economy.</p>	 Increase	\$7.80 billion Gross Value Added (2020)	\$7.37 billion Gross Value Added (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
 <p>The number of creative spaces in the municipality. [Reported as the amount of floor space used by the creative sector.]</p>	 Increase	1,082,027 sqm (2020)	1,041,171 sqm (2021)	No new results this quarter. Result reported annually, at financial year end.	N/A
 <p>The number of artists supported by City of Melbourne through city planning, design and city operations</p>	 Increase	N/A	14 (2022)	No new results this quarter. Result reported annually, at financial year end.	N/A
 <p>The number of design reviews of major projects</p>	 Increase	N/A	9 (July – December)	5 projects were reviewed by the Office of the Victorian Government Architect 4 projects were reviewed by the Melbourne Design Review Panel	N/A

Council Works Program quarter two summary report

Capital Works Portfolio FY2022-23

The Capital Projects Portfolio comprises programs and projects that the City of Melbourne delivers to achieve the initiatives set out in the Council Plan. To achieve the Council’s strategic objectives and respond to the many challenges faced by our municipality, such as population growth, climate change and the impacts of COVID-19, the Council endorsed a \$288 million Council works budget for FY22-23, the largest in council history.

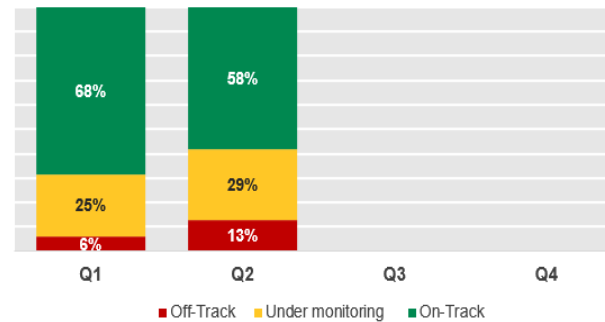
This budget incorporates \$274 million capital works (\$221 million new works and \$53 million renewals works), \$14 million maintenance works, and \$35 million approved carried forward from last year. Together, the current and following three years of the Council Works budget total almost \$863 million in the four-year cycle.

Highlights for quarter one (Oct to Dec 2022)


City of Melbourne has delivered \$ 84.59 million capital works up to the end of this quarter. The impact of the pandemic on supply chains, resourcing and material shortages, as well as high inflation, continue to be a challenge and has resulted in a \$10.09 million variance from the planned budget.




We continue identifying opportunities to improve performance by fast-tracking some activities and bringing forward other activities planned for later this year.




Quarterly Delivery Confidence Trend







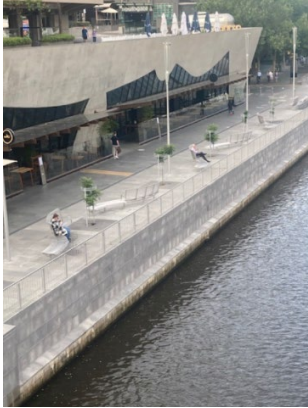
- **On-Track** The latest result has achieved the targets for all measures.
- ▲ **Under Monitoring** The latest result experienced a minor miss in relation to one or more measures and is under monitoring.
- ◆ **Off-Track** There is a notable variation from the targeted result for one or more measures.



Project Title	Description	Quarterly Update	Completion Date	Project Photo
Southbank Boulevard	The Transforming Southbank Boulevard Project is progressing towards completion to convert this underutilised roadway into a series of public open spaces. The project is focussed on sustainable transport, open space, environmental outcomes, and reinforcing the cultural centre of Melbourne’s Arts Precinct. The project is comprised of six stages of work.	Stage 5 works were completed in November 2022 with the opening of the play space. Stage 2 of the Southbank Boulevard and Dodds Street Concept Plan began in early 2023 – an update is provided below as Dodds Street Linear Park. Budget: \$5,904,000 YTD Actuals: \$1,275,305	November 2022	


Project Title	Description	Quarterly Update	Completion Date	Project Photo
<p>Melbourne City Baths Renewal Works</p>	<p>Melbourne City Baths is an iconic heritage building in the heart of the CBD.</p> <p>External maintenance works being completed include replacement of skylights, turret refurbishment, and painting and tuck-point works. Planning works have commenced to identify the next tranche of works which include DDA review, compliance and safety improvements. Mechanical works in progress.</p>	<p>Works have been continuing on a number of projects in the City Baths building, which include the following;</p> <ul style="list-style-type: none"> • Partition upgrade works to the men’s change room showers were completed in December 2022. • Dry chlorine dousing works were completed in November 2022. • Installation of new fan, coils and modifications to the ductwork was completed in November 2022. • Design and scoping for works to address compliance with the DDA have been completed and will be tendered in early 2023. <p>Budget: \$900,000 YTD Actuals: \$183,975</p>	<p>June 2023</p>	
<p>Melbourne Town Hall Renewal and Priority Roof Works</p>	<p>Melbourne Town Hall requires drainage upgrades and façade repairs to eliminate leaks, which are causing damage to the building.</p> <p>Replacement of three mansard roofs and upgrades to guttering across both the Town Hall Roof and the Melbourne Town Hall administration building roof.</p>	<p>All works to the three mansards were completed in October 2022.</p> <p>Budget: \$420,052 YTD Actuals: \$261,308</p>	<p>November 2022</p>	
<p>Queen Victoria Market Precinct Renewal Program</p>	<p>Guided by the 2015 Master Plan, the Queen Victoria Market Precinct Renewal (QVMPR) will secure the market’s place as a traditional open air market, through heritage restoration, and provision of essential market infrastructure to improve the customer and trader experience. Alongside the heritage market, the renewal program will also deliver precinct improvements for the community, through quality open space, community services and facilities. Key projects in 2022-23 include: delivery of the new Food Hall, restoration of the heritage sheds start of construction of essential market infrastructure (Trader and Northern Sheds) the appointment of the Southern Site developer, progression of the design of Market Square, and precinct streetscape improvements.</p>	<p>Work has continued to progress on key market renewal projects, including:</p> <ul style="list-style-type: none"> • Shed restoration: the second last stage of the Heritage Shed Restoration project was completed in late 2022 with Sheds E and F fully restored. New underground electrical and water services and organic waste infrastructure have been installed in Shed C. The final stage involving the restoration of Sheds H and I commenced in early January and will conclude mid-year. • Food Hall: construction of the new Food Hall is progressing, with the roof nearing completion. Brick laying and steel works are also close to completion, with glazing commencing in early 2023. The Food Hall is anticipated to open this year. • Market infrastructure: Planning for construction and management of daily market operations is continuing with works set to commence in mid-2023. Specialist 	<p>September 2027</p>	

Project Title	Description	Quarterly Update Page 29 of 54	Completion Date	Project Photo
		<p>consultants are engaged to provide constructability, value and supply chain management and advice.</p> <p>Budget: \$50,000,000 YTD Actuals: \$25,999,630</p>		
<p>Kensington Community Recreation Centre redevelopment</p>	<p>The City of Melbourne is committed to redeveloping the Kensington Community Recreation Centre to improve its facilities for the local community to include three new full-sized indoor multipurpose courts, health and wellness facilities, an eight-lane x 25 metre indoor pool, children's water play, three large flexible spaces suitable for a range of classes and community uses, and accessible change rooms. The budget for this multiyear project is \$51 million.</p>	<p>Soil remediation works commenced in November 2022 to address asbestos contaminated soil found on the site following the demolition of the old building. This is anticipated to continue until the end of FY 2022/23. Council plan to provide more information to the community regarding the impact on construction timelines in early 2023.</p> <p>Budget: \$31,298,350 YTD Actuals: \$ 5,451,976</p>	<p>June 2024</p>	
<p>Munro Library and Community Hub</p>	<p>Deliver a revitalised library network, to increase access for our diverse community and to help revitalise the city. Identify and secure a location for a new city library. Finalise design plan and tender documentation. Award contract for building works.</p>	<p>Following the tender award in December 2022, works will commence in February 2023, with anticipated completion in late 2023.</p> <p>Budget: \$15,500,000 YTD Actuals: \$ 489,784</p>	<p>November 2023</p>	
<p>Exhibition Street Bike Lane</p>	<p>This project includes streetscape upgrades including the expansion of footpaths in front of the Rydges and Marriott Hotels and the Comedy and Her Majesty's Theatres for improved pedestrian connectivity. Street furniture will be installed. The project will also improve the urban tree canopy by increasing the number of trees on Exhibition Street.</p>	<p>Detailed design has been completed for tendering of the works in the third quarter of FY 2022/23. It is anticipated construction will commence in the fourth quarter of FY 2022/23, pending approvals from the Department of Transport.</p> <p>Budget: \$3,220,500 YTD Actuals: \$ 42,800</p>	<p>December 2023</p>	




Project Title	Description	Quarterly Update Page 30 of 54	Completion Date	Project Photo
Cycle Infrastructure	We are committed to making the City of Melbourne a bike friendly city. We are continuing cost effective treatments to accelerate the delivery of new kerbside protected bike lanes along strategic cycling routes. All designs will be approved by Department of Transport as trials and evaluated post implementation. The projects in this program will complete works in progress from 2020/21.	Kerbside-protected bike lanes were successfully installed on Princes Bridge. Detail designs for bike lanes have progressed in collaboration with the Department of Transport. Construction is programmed in the fourth quarter of FY 2022/23, pending approvals from the Department of Transport and outcomes of community engagement. Design development is also underway for a number of projects planned for delivery next financial year. Budget: \$7,229,577 YTD Actuals: \$1,211,265	June 2023	
Greenline	Partner with the Victorian Government and other stakeholders to deliver specific components of Greenline along the north bank of the Yarra River (including the implementation of the Yarra River–Birrarung Strategy).	The Greenline Project Professional Design Consultancy Services Contract was awarded to a high-profile consortium led by Aspect Studios and Taylor Cullity Lethlean in December 2022, with the first deliverable to be a Greenline Master Plan in mid-2023. The concept design for the first Greenline project, Site 1 in Birrarung Marr Precinct, was endorsed by Future Melbourne Committee in December 2022 after community consultation and stakeholder and authority engagement. Installation of the Trial Floating Wetlands, a partnership project between the City of Melbourne and DELWP, is nearing completion, with the final floating wetland to be installed in early 2023. The Seafarers Rest Park will commence construction in 2024 when the main Seafarers development is nearing completion. Budget: \$40,000,000 YTD Actuals: \$1,501,320	June 2030	
City Road Master Plan	The City Road master plan is a public realm plan that aims to improve the safety, amenity and environmental sustainability of City Road and adjacent spaces.	An agreement has been reached with the Department of Transport for the use of the space. Draft concept designs for the new Northern Undercroft space have been completed and will be open for community consultation via Participate Melbourne. Budget: \$2,000,000 YTD Actuals: \$15,000	June 2024	Project is at concept design phase and still no photo or design illustration is available.
North and West Melbourne and Docklands Transport and Amenity Program	The North Melbourne, West Melbourne and Docklands Transport and Amenity Program (TAP) is a suite of streetscape improvement projects that will help alleviate some of the effects and leverage the benefits that the West Gate Tunnel Project will have on local and arterial roads in the City of Melbourne.	Council has progressed several projects within the program, including Dynon Road Shared User Path Upgrades and Provost and Little Provost Street Upgrades under construction. Also, design work for Hawke Street Linear Park, Spencer Street North Masterplan, and Franklin Street Streetscape improvements are all progressing. Budget: \$3,000,000 YTD Actuals: \$211,075	December 2025	









Project Title	Description	Quarterly Update	Completion Date	Project Photo
<p>Gateway to GMH Turner Street Works</p>	<p>From the \$4.68m building works stimulus grant, \$3.75m is allocated to the 'Gateway to GMH' project and funded from September 2020 to December 2022. The project comprises designing and constructing a bike path along Turner Street in Fishermans Bend. The funding will also cover greening, digital infrastructure and some creative place making if capital expenditure is applicable. The balance of this grant will fund operational costs.</p>	<p>Works have progressed on site, and the shared path is nearing completion.</p> <p>Street furniture is being progressively installed along the path at key points to provide seating and picnic facilities.</p> <p>The winning pilot of the 2022 Fishermans Bend Innovation Challenge, Remix Raingardens, is in the process of identifying an appropriate installation location for the rain garden, which is due to be completed later this year. The shared path construction will be complete by the end of February 2023.</p> <p>Budget: \$3,245,942 YTD Actuals: \$812,672</p>	<p>February 2023</p>	
<p>Southbank Promenade Stage 1</p>	<p>Stage 1 of Southbank Promenade stretches 300 metres along Southbank Promenade between Princes Bridge and Evan Walker Bridge. The area has been prioritised because of the condition of trees, pavements, and longstanding issues with fast cyclist speeds. Due to pending multimillion-dollar Southgate development, Council decided in April 2021 to proceed with an early works package, limited to extension of the upper promenade on the west.</p>	<p>Stage 1 phased works starting from the Princes Bridge end were completed prior to Christmas. The next phase of Stage 1 toward Evan Walker Bridge is scheduled to recommence in April 2023.</p> <p>Budget: \$3,360,276 YTD Actuals: \$1,415,295.72</p>	<p>June 2023</p>	
<p>Riverslide skate park redevelopment</p>	<p>The Riverslide Skate park is an iconic space located in the Alexandra Gardens. It has been identified as needing replacement due to aging infrastructure and heavy use. The <i>Skate Melbourne Plan 2017-2027</i> lists updating the skate park as action 2.6. An extensive program of community consultation was conducted during 2019-20 to understand how the park is currently used, and what is required in the future redevelopment. The engagement concluded with development of a design brief.</p>	<p>Several schematic design options are being developed that incorporate the feedback from the community workshops. A concept design for the toilet block refurbishment is also being finalised and reviewed by the project team.</p> <p>Budget: \$311,661 YTD Actuals: \$63,738</p>	<p>November 2024</p>	<p>Project is at concept design phase and still no photo or design illustration is available.</p>

Project Title	Description	Quarterly Update	Completion Date	Project Photo
<p>North Melbourne Community Centre Redevelopment</p>	<p>This project is a Capital Works Major Initiative (MI 42) in 2021-22 and is the continuation of an API 2020-21. The purpose of this project is to ensure the services, indoor community activity space and outdoor recreation needs of the growing Macaulay population in the Melrose Precinct in North Melbourne are met while contributing to Council's affordable housing objectives.</p>	<p>The North Melbourne Community Centre (NMCC) redevelopment continued to focus on internal planning and assessments to progress the project. Discussions to progress a replacement NMCC in partnership with the Victorian Government were deferred due to the state election in late November. Community engagement is planned for mid-2023.</p> <p>Project decision-making pathways and governance structures have been embedded and are working effectively.</p> <p>Budget: \$498,818 YTD Actuals: \$59,571</p>	<p>June 2026</p>	<p>Project is at option analysis and no photo or architectural render is available.</p>
<p>Waste and Resource Recovery Hub Expansion Program</p>	<p>Expanding the waste and resource recovery hub network across the central city is a key action of the City of Melbourne's ambitious Waste and Resource Recovery Strategy 2030. The strategy will move us towards a city that produces less waste and transforms the way we collect and processes waste.</p> <p>An additional two new communal waste and recycling hubs, plus an uplift in existing hubs for improved recycling options, will be introduced for city businesses to improve business recycling rates and divert waste from landfill. The new facilities will remove nearby private bins stored permanently in public space, reduce the number of waste collection vehicle movements in the central city and improve amenity of the surrounding area.</p> <p>It is anticipated the city will invest up to \$4.58 million over the life of this project.</p>	<p>Community engagement on the first two new Hubs in the program continues.</p> <p>Bespoke technology and collection systems are being designed to meet the challenging laneway access, limited space and service requirements. They will be piloted as a world first in urban environments.</p> <p>Bicycle food waste collection service expansion continues to be successful. Diverted over 70tonnes of food waste from landfill since May 2022.</p> <p>Budget: \$1,447,113 YTD Actuals: \$550,000</p>	<p>June 2025</p>	
<p>Dodds Street linear park, Southbank</p>	<p>Delivery of the Dodds street linear park, in conjunction with the Southbank Major Public Art Commission.</p> <p>The Dodds Street linear park will deliver an additional 2,700 m2 of open space in Southbank, and deliver on a number of Council strategies such as the overall Transforming Southbank Boulevard project, the Urban Forest Strategy and Precinct Plans, and Open Space Strategy. The open space works are being developed and delivered in coordination with a number of significant art pieces.</p>	<p>Civil landscape works commenced on 9 January 2023 and are scheduled for completion at the end of December 2023.</p> <p>Budget: \$6,326,532 YTD Actuals: \$127,148</p>	<p>December 2023</p>	




Project Title	Description	Quarterly Update Page 33 of 54	Completion Date	Project Photo
Royal Park Pavilions	<p>City of Melbourne is upgrading three pavilions in Royal Park to provide universally accessible change facilities and more room for the growing demand in community sport, particularly the growth in female participation in sport.</p> <p>The pavilions include:</p> <ul style="list-style-type: none"> • Western Pavilion located near Park Street • Brens Pavilion located between Melbourne Zoo and Royal Parade • Ryder Pavilion located near the corner of Park Street and The Avenue. 	<p>Construction of the new Brens Pavilion is on track, and the building is due to be completed in April 2023. All brickwork, electrical fit out and plumbing is now complete, along with the roof and solar panel installation. Landscaping works will take place in May once the building is complete. Western Pavilion was completed in 2022, and the design of the Ryder Pavilion is progressing.</p> <p>Budget: \$6,326,532 YTD Actuals: \$127,148</p>	<p>June 2023</p>	

Proposed Record of Program Adjustments 2022–23 - Quarter TWO






Symbols:  Budget increase
 New project or no change in the amount
 Budget reduction

Month	Project No.	Project Name	Council Approved Budget	Project Funding Source					Revised Budget	Adjustment Type	YTD Actual	Comments
				Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants				
Oct-22	22B2802M	Make Room Refurbishment	7,000,000	(2,080,000)	0	0	0	0	4,920,000		1,500,511	Total budget of \$7m for FY2022-23. The agreement for Lease between City of Melbourne and Unison Housing states the milestone payments received from City Of Melbourne will be reduced by the level of philanthropic project donation received by Unison, to date donations received by Unison Housing is \$2,080,000.
Nov-22	21B1433N	City Road Masterplan	2,000,000	(1,500,000)	0	0	0	0	500,000		45,429	Delay in the Northern Undercroft progressing due to concerns around tenure arrangement risks with DoT, construction will not commence in FY2022-23. Accordingly, the budget is required to be deferred to FY2023-24 as no changes in scope or cost of the project.
Nov-22	22B1349R	Roadway Renewal	4,300,000	(1,705,653)	0	0	0	2,345,653	4,940,000		1,048,043	Grant received for Phase 2 Local Roads and Community Infrastructure Program, which was for the works completed in FY2021-22. Funding agreement for the Phase 3 Local Roads and Community Infrastructure Program has been signed and allocated to deliver four additional road renewal projects approved.
Sep-22	22B1441N	Moonee Ponds Creek Stormwater Harvesting For Princes Park	0					310,000	310,000		23,100	\$310,000 DELWP grant was approved to undertake design in FY 2022-23 and recommended to go through annual planning process to request future funding to deliver the project.
Nov-22	22B1365N	Improving Pedestrian Safety	1,510,000	(80,500)	80,500	0	0	0	1,510,000		9,840	Reduction in Council contribution to the project as developer contribution received. Reduction in Council Funding will be redirected to the Pump Station Upgrade - Stubbs Street project as the Project currently has a funding shortfall.
Oct-22	21B4123N	Munro Library and Community Hub	8,772,827	3,500,000	0	0	0	1,000,000	13,272,827		601,156	External grant funding received and additional Council budget is required for Detailed Design Costs, increased scope of the project as well as to cover cost escalation since July 2022.
Oct-22	14G8129N	Dodds Street linear park, Southbank	4,995,467	1,331,065	0	0	0	0	6,326,532		130,549	Tender submission cost came in higher than allowed in approved budget and additional funding is requested due to cost escalations. The construction is scheduled to end in Dec 2023.
Nov-22	22B3710R	Aboriginal Melbourne – City Village L7 Fit Out	0	497,000	45,000	0	0	0	542,000		0	Budget is requested for refurbishment of City Village level 7 to accommodate the Aboriginal Melbourne branch to enable delivery of branch functions, including delivery of actions under the Reconciliation Action Plan (RAP).




Proposed Record of Program Adjustments 2022–23 - Quarter TWO








Symbols:  Budget increase
 New project or no change in the amount
 Budget reduction






Month	Project No.	Project Name	Council Approved Budget	Project Funding Source					Revised Budget	Adjustment Type	YTD Actual	Comments
				Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants				
Nov-22	22B1337R	DDA Compliance - Infrastructure	500,000	307,141	0	0	0	0	807,141		209,524	Additional funding to pay Rail Projects Victoria to cover the cost variation of the construction materials between ceramic and granite tactile ground surface indicators installed as part of the Metro Tunnel project.
Oct-22	20B0901N	Make Room	0	200,000	0	0	0	0	200,000		55,879	In FY2022-23 ongoing consultancy services have been required to support the design and construction phase of Make room. Consequently this has resulted in additional project labour costs.
Nov-22	22B1442N	Uni Square Stage 2 Redevelopment	0	200,000	0	0	0	0	200,000		0	Funding requirement to complete Feasibility Study and Concept Design to verify the costs which would align with the masterplan actions for review. It would enable design development and detail design in FY2023-24 and necessary construction works subsequent to Metro project completion in early 2024.
Nov-22	22B1443N	Powlett Reserve Outdoor Exercise Equipment	0	100,000	0	0	0	0	100,000		0	Budget is required for site preparation, outdoor exercise equipment installation and new ground surface at Powlett Reserve.
Nov-22	21B1434N	Shrine of Remembrance Drainage Upgrade	28,720	40,000	0	0	0	0	68,720		22,000	Council agreed to fund for any required drainage upgrade due to inadequate site drainage on the Shrine's monument ring road during heavy rainfall events. \$40,000 is requested to complete design documentation by June 2023 and \$360,000 will be required in FY2023-24 to deliver the works.
Nov-22	19B1355N	Pump Station Upgrade - Stubbs Street	6,519,531	4,045,199	(4,050,000)	0	0	0	6,514,730		2,352,769	A funding shortfall caused by Melbourne Water unable to commit funding to the project using Urban Renewal Cost Recovery Scheme. City Infrastructure Projects contribution City Of Melbourne funding towards the project and council will fund the rest.

Proposed Record of Program Adjustments 2022–23 - Quarter TWO



Symbols:  Budget increase
 New project or no change in the amount
 Budget reduction

Month	Project No.	Project Name	Council Approved Budget	Project Funding Source					Revised Budget	Adjustment Type	YTD Actual	Comments
				Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants				
Nov-22	22B1309R	Footpath Renewal	5,384,500	(802,660)	0	0	0	1,100,056	5,681,896		3,893,803	Grant funding received for Phase 2 Local Roads and Community Infrastructure Program, which was for the works have been completed in FY2021-22. Funding agreement for the Phase 3 Local Roads and Community Infrastructure Program has been signed and allocated to deliver four additional road renewal projects approved. Redirect part of council funding to the Pump Station Upgrade - Stubbs Street project as the project has funding shortfall.
Nov-22	22B1343R	Street Furniture Renewal	400,000	(200,739)	200,739	0	0	0	400,000		56,101	Reduction in Council contribution to the project as developer contribution received. Reduction in Council Funding will be redirected to the Pump Station Upgrade - Stubbs Street project as the Project currently has a funding shortfall.
Sep-22	22B2602M	Shrine Reserve - Hostile Vehicle Mitigation	1,100,000		(1,100,000)	0	0	1,100,000	1,100,000		37,947	To reflect funding source adjustment of the project from External Contribution to Grants as Shrine of Remembrance Trustee is a state government entity.
Nov-22	22B1328M	Bicycle lane maintenance	165,000	1,065,647	0	0	0	740,954	1,971,601		21,830	Reassign the budget of a number of projects of Cycle Infrastructure program to a maintenance budget that were identified as operational activities, third party assets that cannot be capitalised as City Of Melbourne assets.
Nov-22	22B1305N	Cycle Infrastructure	7,229,577	(1,065,647)	0	0	0	0	6,163,930		666,254	Reassign the budget of a number of projects of Cycle Infrastructure program to a maintenance budget that were identified as operational activities, third party assets that cannot be capitalised as City Of Melbourne assets.
Oct-22	22B1366N	Advancing Stormwater Harvesting Rollout Project	100,000	(100,000)	0	0	0	0	0		19,200	The project type adjustment of the project from "New" to " Maintenance" as a significant proportion of the budget allocated to feasibility works that cannot be capitalised.
Oct-22	22B1367M	Advancing Stormwater Harvesting Rollout Project	0	100,000	0	0	0	0	100,000		20,627	The project type adjustment of the project from "New" to " Maintenance" as a significant proportion of the budget allocated to feasibility works that cannot be capitalised.

Proposed Record of Program Adjustments 2022–23 - Quarter TWO

Symbols:  Budget increase
 New project or no change in the amount
 Budget reduction



Month	Project No.	Project Name	Council Approved Budget	Project Funding Source					Revised Budget	Adjustment Type	YTD Actual	Comments
				Council Funds	External Funds	Parking Levy	Public Open Space Funds	Grants				
Nov-22	21B1432N	Urban Renewal Open Spaces	0	0	0	0	240,000	0	240,000		220	The program falls under Major Initiative 16, which was adopted by Council in 2021 and aims to increase the amount of public open space within the municipality. The Chelmsford Street site (75-90 Chelmsford Street) was purchased by Council in August 2021 for the purpose of converting it to public open space. Budget will be transferred from Public Open Space for design, consultancy, and PM fees in FY2022-23. Guidance will be sought as to how additional funding is requested for construction in future years.
Nov-22	21B1430N	Pocket Parks	0	0	0	0	730,000	0	730,000		22,050	The program falls under Major Initiative 16, which was adopted by Council in 2021 and aims to increase the amount of public open space within the municipality. The Bedford Street Pocket Park and Chapman Street Pocket Park (located in North Melbourne), and Miles and Dodds Street Reserve (located in Southbank) are noted as 'high' or 'very high' priorities for requiring additional open space in the City of Melbourne Open Space Strategy. Budget will be transferred from Public Open Space for design, consultancy, and PM fees in FY2022-23. Guidance will be sought as to how additional funding is requested for construction in future years.
Total Adjustment			50,005,622	3,850,853	(4,823,761)	0	970,000	6,596,663	56,599,377		10,736,832	

Financial Performance Report and Budget 2022–23 Second Quarter

Purpose and background

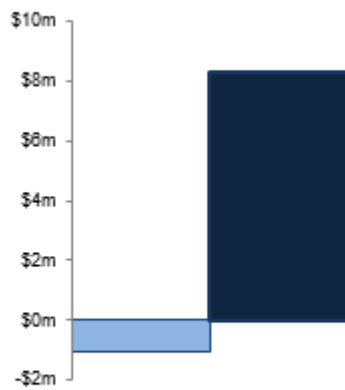
1. The purpose of this report by the Chief Executive Officer (CEO), is to inform Council of its financial performance for the second quarter ending 31 December 2022 in accordance with the *Local Government Act 2020* (the Act) and to provide information on supplementary valuations adopted under delegation (refer **Attachment 8 and 9**).
2. The result from ordinary activities for the second quarter ending 31 December 2022 is an underlying net surplus of \$8.3 million versus a budget deficit of \$1.0 million. The favourable variance of \$9.4 million is mainly driven by the timing of Melbourne City Revitalization Fund (MCRF) grant expenditure (\$8.7 million), efficiencies gained through lower materials and services spend (\$5.2 million) and prudent vacancy management (\$2.9 million). This has been partially offset by reduced parking fine infringements revenue (\$2.8 million), and the timing of operating grant income (\$5.1 million).
3. In addition, monetary income Public Open Space contributions (\$6.5 million) is tracking above Budget. However, as these monies are retained in the Balance Sheet, this does not impact the Underlying Surplus/(Deficit).

Key issues

4. As at the end of the second quarter, the Chief Executive Officer as required under Section 97(3) of the Act is of the opinion a revised Budget is not required as our borrowing position is expected to be within budgeted expectations. However, full year forecast is likely to be below Budget mainly as a result of lower parking infringement revenue which will be closely monitored over the coming months.
5. A detailed analysis of revenue and expenditure is included in **Attachment 7**.

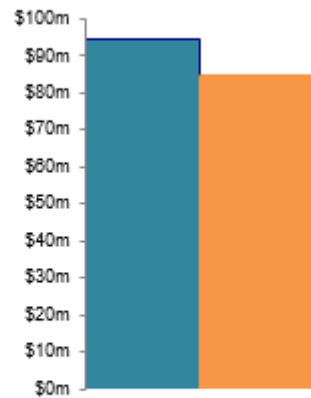
FINANCIAL PERFORMANCE REPORT December 2022–23

Underlying Surplus/(Deficit)



■ YTD Budget	(\$1.0m)
■ YTD Actual	\$8.3m
YTD Variance	\$9.4m

Council Works Program



■ YTD Budget	\$94.7m
■ YTD Actual	\$84.6m
YTD Variance	\$10.1m

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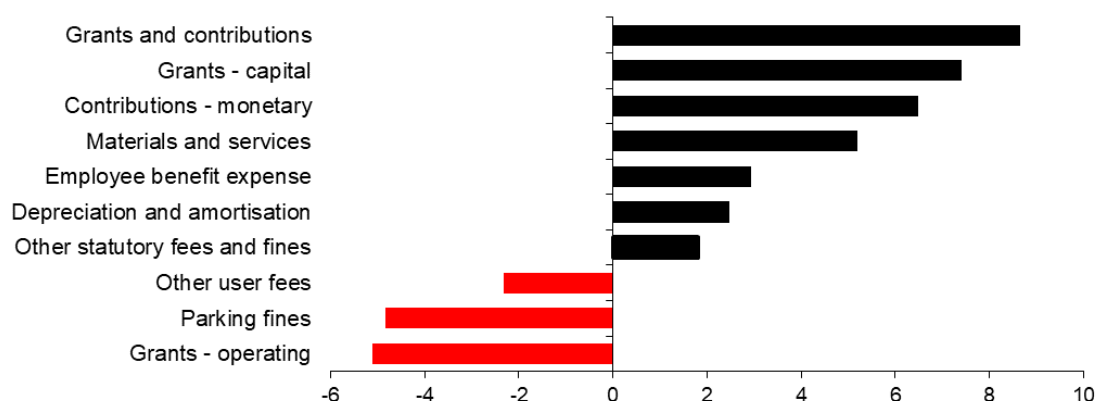
Executive Summary

Underlying Operating Results:

2021-22 Actual	2022-23 Budget	\$ Thousands	FY 2022-23 (\$'000)		
			Budget	Actual	Variance
527,717	597,303	Revenue	291,267	293,630	2,364
483,702	557,383	Operating Expenditure	268,839	247,750	21,088
44,015	39,920	Results from Ordinary Activities	22,428	45,880	23,451
23,605	4,524	Net gain/(loss) on disposal of property, infra, plant and equip	500	(33)	(533)
5,378	0	Fair value adjustments for investment properties	0	0	0
0	0	Contributions - non monetary	0	0	0
0	0	Writedown on Investment	0	0	0
72,998	44,444	Profit/(Loss)	22,928	45,847	22,919
(61,160)	(56,160)	Less External Contributions to Capital	(23,474)	(37,573)	(14,099)
(5,378)	0	Less Gain on Investment Revaluation	0	0	0
0	0	Less Contributed Assets	0	0	0
(23,605)	(4,524)	Less Gain on disposal of asset	(500)	33	533
(17,145)	(16,240)	Underlying Surplus/(Deficit)	(1,046)	8,308	9,353

Key Financial Variances:

Top 10 Variances (\$millions)



The YTD December 2022–23 result (excluding gain on disposal of properties) was an underlying surplus of \$8.3 million, \$9.4 million favourable versus Budget.

The favourable variances are due to:

- Grants and contributions (\$8.7 million favourable) as a result of the timing of Melbourne City Revitalization Fund (MCRF) grants expenditure (which is partially spent in other expense categories)
- Grants – capital (\$7.4 million favourable) due to carried over capital grants revenue from FY2021–22 (capital revenue is excluded from underlying surplus)
- Contributions - monetary (\$6.5 million favourable) as a result higher Public Open Space contributions (capital revenue is excluded from underlying surplus)
- Materials and services (\$5.2 million favourable) due lower spend in Administrative expense (\$3.3m), and timing of Make Room affordable housing project spend (\$2.0m)
- Employee Benefit expense (\$2.9 million favourable) due to vacant positions being held across the organisation; and
- Depreciation and amortisation (\$2.5 million favourable) due to the timing of project capitalisation.

Partially offset by:

- Operating Grants (\$5.1 million unfavourable) due to the timing of Make Room affordable housing project grants and MCRF grants income not yet received in FY2022–23
- Parking Fines (\$2.8 million unfavourable) driven by lower than Budget infringements volumes; and
- Other User Fees (\$2.3 million unfavourable) due to lower building service fees as a result of a rate difference from FY2021–22 applications and lower volumes.

Council Works Program

The value of works completed YTD is \$84.6 million, \$10.1 million lower than budget of \$94.7 million Budget as a result of building industry related delays affecting construction.

Borrowings & Liquidity position

As at 31 December, City of Melbourne (CoM's) total cash balance was \$24 million (FY2021–22: \$40 million) which was slightly higher than forecast. YTD borrowings of \$25 million are below forecast due to above budget receipts in rates and other revenue as well as lower than expected expenditure. Given capital expenditure is below budget for the first half of the year, borrowings are expected to increase in the second half, predominantly in the last financial year quarter.

Balance Sheet

Prior Year 2021-22 Actual (\$'000)	Balance Sheet	Current Year Dec-22 Actual (\$'000)	Movement 2022-23 Actual (\$'000)
	Assets		
	Current Assets		
39,800	<i>Ref 1</i> Cash and cash equivalents	23,633	(16,167)
32,146	<i>Ref 2</i> Trade and other receivables	252,773	220,627
0	Other financial assets	0	0
13,853	<i>Ref 3</i> Other assets	8,403	(5,450)
85,799	Total Current Assets	284,809	199,010
	Non current assets		
33,717	Other financial assets	34,121	404
26,356	Investment in subsidiaries and trust	26,356	0
4,488,465	<i>Ref 7</i> Property, infrastructure, plant and equipment	4,525,514	37,049
227,978	<i>Ref 7</i> Investment property	227,978	0
43,699	<i>Ref 7</i> Intangible assets	43,475	(224)
5,868	Right of Use Asset	4,801	(1,067)
4,826,083	Total Non-Current Assets	4,862,245	36,162
4,911,882	TOTAL ASSETS	5,147,054	235,172
	Liabilities		
	Current Liabilities		
(89,846)	<i>Ref 4</i> Trade and other payables	(213,379)	(123,533)
(13,653)	<i>Ref 5</i> Trust funds and deposits	(54,232)	(40,579)
(41,100)	Provisions	(41,918)	(818)
(1,649)	Lease Liability	(1,242)	407
0	<i>Ref 6</i> Interest-bearing loans and borrowing	(25,000)	(25,000)
(146,248)	Total Current Liabilities	(335,771)	(189,523)
	Non- current Liabilities		
(4,050)	Provisions	(4,050)	0
0	Interest-bearing loans and borrowings	0	0
(1,617)	Trust funds and deposits	(2,021)	(404)
(4,510)	Lease Liability	(3,910)	600
(10,177)	Total Non-Current Liabilities	(9,981)	196
(156,425)	TOTAL LIABILITIES	(345,751)	(189,326)
4,755,458	NET ASSETS	4,801,304	45,846
	Equity		
(2,167,017)	Accumulated Surplus	(2,200,099)	(33,082)
(2,588,441)	Reserves	(2,601,205)	(12,763)
(4,755,458)	TOTAL EQUITY	(4,801,304)	(45,846)

Balance Sheet

Comparison to June 2022 Actual

1. The decrease in cash and cash equivalents to \$23.6 million is due to a tight control on cash balances which is maintained through borrowing.
2. The decrease in trade and other receivables by \$105 million in the quarter is a result of decreases in Rates Debtors by \$87.5 million to \$208.3 million as a result of quarterly collections, a reduction in the Fire Service Levy Debtors to \$40.9 million (following December payment), and a reduction in Other Debtors to \$5.0 million. This will continue to decrease through the year as rates and the fire services levies are paid.
3. The decrease in other assets is due to the receipt of intercompany dividends, and the decrease in Prepayments for insurance premiums recognised.
4. Trade and other payables have decreased in the quarter due to the reduction in Rates in advance (\$170.3 million), and a reduction in general Creditors (\$4.9 million).
5. Trust funds and deposits are lower for the quarter due to a reduction in Fire Service Levy payable (\$46.1 million) following the December payment.
6. Interest-bearing loans and borrowings have increased over the first half of the year to fund capital expenditure and ensure available cash balances are maintained at appropriate levels.
7. The net movement in infrastructure, property plant and equipment, investment property assets, and intangible assets of \$37.0 million includes capitalisation and other value of works accruals recognised during the first half of the year.

Cash Flow Statement

2021-22 Actual (\$'000)	Statement of Cash Flows	2022-23 Actual (\$'000)
	Cashflows from Operating Activities	
	Receipts	
325,964	Rates and charges	152,811
42,211	Statutory fees and fines	26,518
57,904	User fees	41,418
27,420	Grants - operating	9,438
25,874	Grants - capital	9,895
2,543	Contributions - monetary	2,038
392	Interest	494
25	Dividends	38
124	Trust funds and deposits taken	9,586
12,770	Other receipts	4,789
4,649	Contributions on Public Open Spaces (Reserve)	13,492
499,876		270,516
	Payments	
(186,195)	Employee Costs	(94,420)
(233,275)	Materials & Services	(125,678)
(44,225)	Other Payments	(9,833)
(463,695)		(229,932)
36,181	Net Cash Inflow / (Outflow) from Operating Activities	40,584
	Cashflows from Investing Activities	
(128,676)	Payments for property, infrastructure, plant & equipment	(80,271)
(46,415)	Purchase of Munro Community Hub	0
7,404	Proceeds from sale of property, infrastructure, plant & equipment	(33)
0	Compensation for City Square	0
30,000	TD Deposit Reclassification	0
0	Loan to QVM	0
(137,687)	Net Cash Inflow / (Outflow) from Investing Activities	(80,304)
	Cashflows from Financing Activities	
0	Proceeds of borrowings	25,000
(91)	Finance Costs	(339)
0	Repayments of borrowings	0
(189)	Interest paid - Lease Liability	(82)
(2,285)	Repayment of Lease Liability	(1,026)
(2,565)	Net Cash Inflow / (Outflow) from Financing Activities	23,552
(104,071)	Net Cash Inflow / (Outflow) from all Activities	(16,167)
143,871	Cash at beginning of the financial period	39,800
39,800	Cash at the end of Dec-22	23,633
(104,071)	Movement in cash equivalents	(16,167)

2021-22 Actual (\$'000)	Statement of Cash Flow (reconciliation)	2022-23 Actual (\$'000)
(19,778)	Net Surplus (exc Public Open Space Contributions)	32,354
	Add Back Non-Cash Items	
78,098	Depreciation/Amortisation	39,506
4,937	WIP Write Off	0
(5,223)	Fair value adjustments for investment property	0
(2,176)	Profit/(loss) on disposal of property, plant and equipment	33
55,858	Operating Surplus/(Deficit) before Non cash items	71,893
(26,876)	Net Movement in Working Capital	(71,269)
(128,689)	Capital Expenditure	(80,248)
(46,415)	Purchase of Munro Community Hub	0
0	Proceeds from Borrowings	25,000
7,404	Proceeds from sale of assets	(33)
4,649	Contributions on Public Open Spaces (Reserve)	13,492
30,000	TD Deposit Reclassification	0
(104,071)	Net Cash inflow/(outflow)	(16,167)

For year 2022–23, Council has a total cash outflow of \$16.2 million which is primarily comprised of:

- An operating surplus of \$32.3 million
- A net outflow of working capital of \$71.3 million
- Capital expenditure of \$80.2 million
- Proceeds from Borrowings of \$25.0 million
- Public Open Space Contributions of \$13.5 million.
- TD Deposit of \$30 million utilised as part of financing activities to fund capital and operating expenditure.

Income Statement

2021-22 (\$'000)	2022-23 (\$'000)	Income Statement		FY 2022-23 (\$'000)		
				Budget	Actual	Variance
			REVENUE			
325,869	345,618	Ref 3.1	Rates and charges	175,822	177,466	1,644
			Statutory fees and fines			
24,068	41,060	Ref 3.2	Parking fines	20,440	15,596	(4,844)
12,400	11,634	Ref 3.3	Other	6,485	8,301	1,816
			User fees			
38,995	47,111	Ref 3.4	Parking	22,842	21,887	(955)
17,932	29,566	Ref 3.5	Other	14,275	11,953	(2,322)
50,221	44,965	Ref 3.6	Grants - operating	19,098	13,975	(5,123)
17,905	42,110	Ref 3.7	Grants - capital	16,201	23,602	7,401
7,192	16,854	Ref 3.8	Contributions - monetary	9,035	15,530	6,495
17,188	18,385	Ref 3.9	Other income	7,069	5,320	(1,748)
511,770	597,303		Total Revenue	291,267	293,630	2,364
			EXPENDITURE			
178,205	194,835	Ref 4.1	Employee benefit expense	95,210	92,282	2,928
222,549	209,480	Ref 4.2	Materials and services	103,717	98,521	5,196
8,047	13,396	Ref 4.3	Bad and doubtful debts	6,669	6,160	509
78,098	83,947	Ref 4.4	Depreciation and amortisation	41,973	39,506	2,467
91	2,400		Borrowing Costs	1,065	339	726
10,707	11,463		Other expenses	4,841	4,242	599
36,600	41,862	Ref 4.5	Grants and contributions	15,363	6,700	8,663
0	0		Impairment Loss	0	0	0
534,297	557,383		Total Operating Expenditure	268,839	247,750	21,088
2,176	4,524		Net gain/(loss) on disposal of property, infra, plant and equip	500	(33)	(533)
5,223	0		Fair value adjustments for investment properties	0	0	0
0	0		Contributions - non monetary	0	0	0
0	0		Writedown on Investment	0	0	0
(15,128)	44,444		Profit/(Loss)	22,928	45,847	22,919
(22,604)	(56,160)		Less External Contributions to Capital	(23,474)	(37,573)	(14,099)
(5,223)	0		Less Gain on Investment Revaluation	0	0	0
0	0		Less Contributed Assets	0	0	0
(2,176)	(4,524)		Less Gain on disposal of asset	(500)	33	533
(45,132)	(16,240)		Underlying Surplus/(Deficit)	(1,046)	8,308	9,353

Analysis of Revenue Variances

Budget \$291.3m	Actual \$293.6m	Variance \$2.4m favourable
------------------------	------------------------	-----------------------------------

3.1 Rates and charges **0.9% Variance** **\$0.6m Unfav**

This favourable variance is due to higher supplementary rates revenue.

3.2 Parking fines **-23.7% Variance** **\$4.8m Unfav**

Parking infringements notices (PINs) are lower than expected.

3.3 Other statutory fees and fines **28.0% Variance** **\$1.8m Fav**

This favourable variance is due to

- \$0.9 million higher than expected construction zone permits fees
- \$0.3 million timing of Food and Health Renewals income; *and*
- \$0.4 million general fines and election fines revenue.

3.4 Parking fees **-4.2% Variance** **\$1.0m Unfav**

This unfavourable variance is due mainly to \$1.4 million lower parking meter revenue which is partially offset by \$0.5 million off-street / reserved parking fees.

3.5 Other user fees **-16.3% Variance** **\$2.3m Unfav**

This unfavourable variance is due to lower building services fees from lower than expected application volumes and lower rate for space occupancy rental income.

3.6 Grants – operating **-26.8% Variance** **\$5.1m Unfav**

This variance is due to the timing of Home Melbourne affordable housing project grants and MCRF Grants.

3.7 Grants – capital **45.7% Variance** **\$7.4m Fav**

This variance relates to:

- \$2.9 million Public Art grants
- \$2.5 million Local Roads and Community Infrastructure Program
- \$1.5 million Advancing Stormwater Harvesting Project; *and*
- \$0.9 million Digital Permit Project.

3.8 Contributions – monetary **71.9% Variance** **\$6.5 Fav**

This favourable variance is due to higher Public Open Space funds (\$6.2 million) and external contributions from Shrine of Remembrance for the Shrine Reserve (\$0.3 million).

3.9 Other income **-24.7% Variance** **\$1.7m Unfav**

This unfavourable variance comprises \$0.9 million lower commercial rent revenue and \$1.9 million lower intercompany revenue which is partially offset by \$0.5 million legal cost recoveries and \$0.3 million lower interest expense.

Analysis of Expense Variances

Budget \$268.8m	Actual \$247.7m	Variance \$21.1m	Favourable
------------------------	------------------------	-------------------------	-------------------

4.1 Employee benefit expense **3.1% Variance** **\$2.9m Fav**

This favourable variance is largely due to vacant positions held across Council.

4.2 Materials & Services **5.0% Variance** **\$5.2m Fav**

Variances of note have occurred in the following categories:

- Admin/Supplies \$3.3 million favourable
- Consultant costs \$1.2 million favourable; and
- Information Technology \$0.5 million favourable.

Admin/Supplies (favourable \$3.3 million) relates to

- \$0.9 million timing of destination marketing spending
- \$0.6 million events related expense
- \$0.4 million administrative expense related to PINs infringements; and
- \$1.4 million lower overall administration costs due to efficiency benefits realised via digital and technological investment..

Consultant costs (favourable \$1.2 million) relates to lower legal expenses (\$0.5 million) and the timing of overall consultancy expenditure (relating to MCRF).

Information Technology (favourable \$0.5 million) due mainly to timing of licenses/subscriptions expenditure.

4.3 Bad and doubtful debts **7.6% Variance** **\$0.5m Fav**

This favourable variance is consistent with lower PINs revenue.

4.4 Depreciation and amortisation **5.9% Variance** **\$2.5m Fav**

This favourable variance is driven by the timing of commissioning of capital investments.

4.5 Borrowing Costs **68.2% Variance** **\$0.7m Fav**

This favourable variance is driven lower than expected borrowing levels.

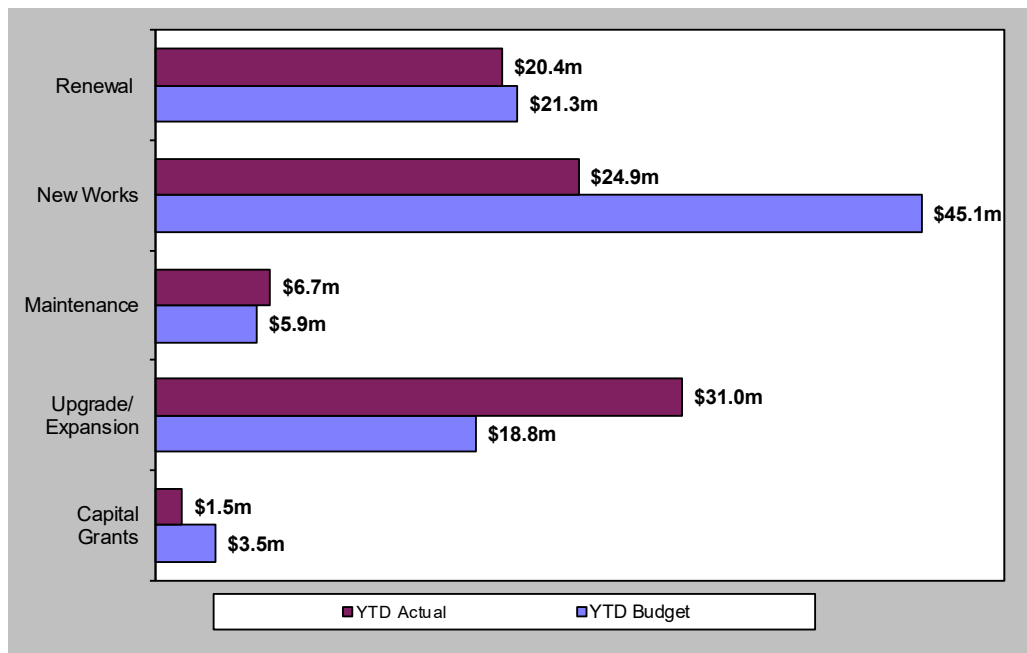
4.6 Other Expense **12.4% Variance** **\$0.6m Fav**

This favourable variance is due mainly to lower bank charges as a result of lower PINs activities.

4.5 Grants and contributions **56.4% Variance** **\$8.7 Fav**

This favourable variance relates to \$8.5 million lower MCRF spend which is partially spent in other expense categories.

Council Works – Expenditure



Period: Dec-22

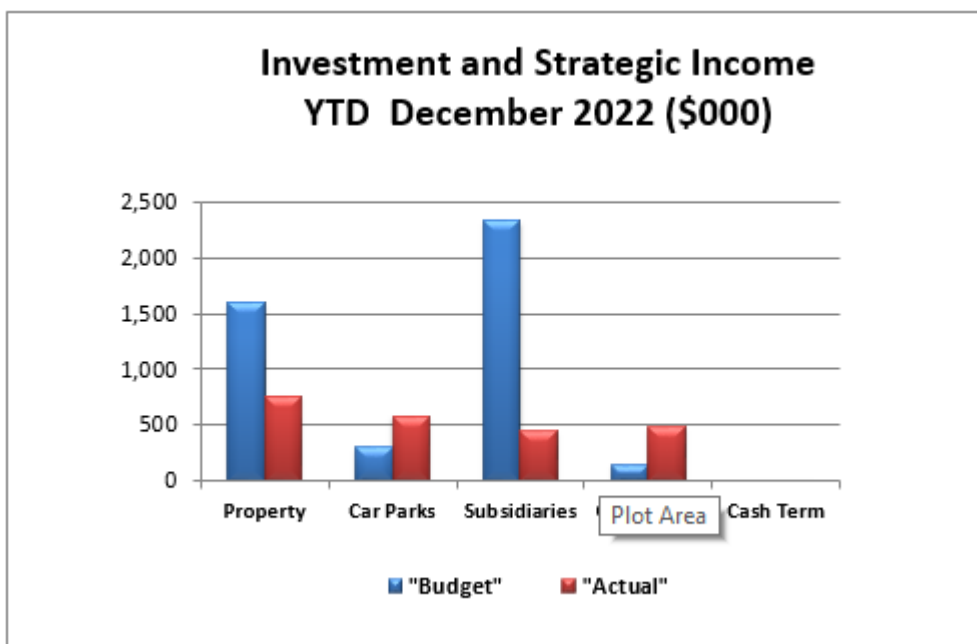
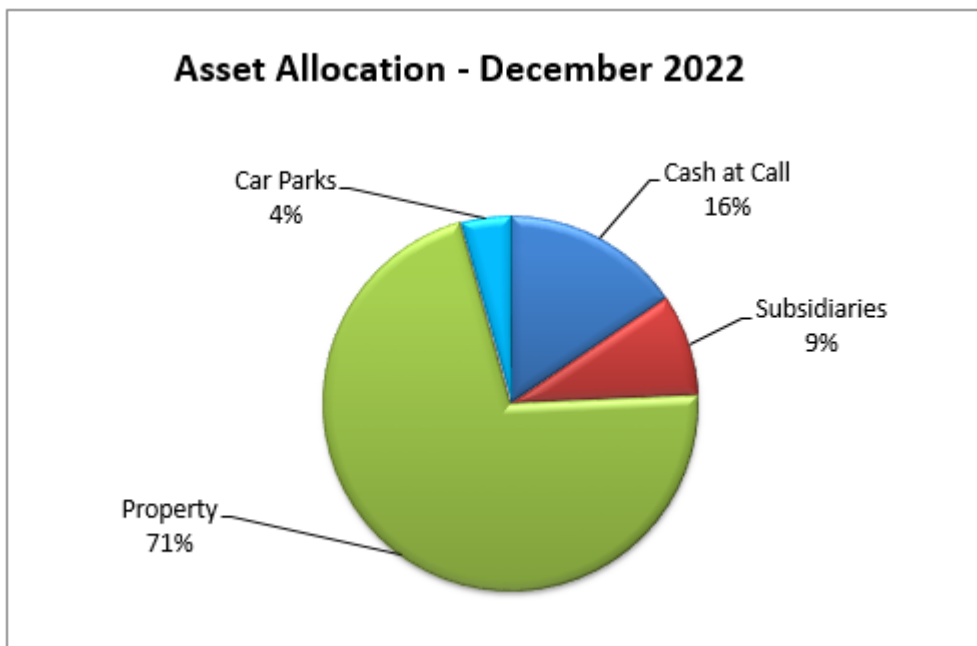
Council Works Area	2021-22 (\$'000)		
	Budget	Actual	Variance
Maintenance			
Capital Grants	3,500	1,542	1,958
Maintenance	5,934	6,740	(806)
Total Maintenance	9,434	8,282	1,151
Capital Works			
Expansion	1,932	1,530	401
Upgrade	16,906	29,487	(12,581)
New Works	45,111	24,902	20,209
Renewal	21,306	20,391	915
Total Capital Expenditure	85,256	76,311	8,945
Total Council Works Program	94,690	84,593	10,097

Council Works YTD \$85.6m versus Budget \$94.7 (\$10.1m underspend). Industry restrictions on the number of workers on construction sites, and partial construction shutdown in 1st Quarter have impacted on Council's delivery.

Investment Portfolio Performance

The Investment Portfolio returned \$2.3 million for the first six months of the financial year 2022–23, \$2.1 million below the YTD Budget of \$4.4 million. The total budget for return on Investment Portfolio for FY2022–23 is \$11.9 million.

- Investment Properties - returned YTD \$0.8 million unfavourable against Budget due to lower than expected revenue, mainly as a result of rent relief provided.
- Car Parks – overall favourable against YTD budget by \$0.3m from Council House and Elgin St.
- Intercompany investments – returned YTD \$1.9 million unfavourable to budget due to lower than expected income tax equivalent paymtnets for the first half of the year.
- Cash Investments – interest income was favourable YTD \$0.3 million due to favourable timing of cash receipts versus payments.



Public Open Space Contributions

DATE PAID	SUBDIVISION REG. NO	ADDRESS OF DEVELOPMENT	SUBURB	Proposed Fee Figure
25/07/2022	SA-2019-100	310-326 Exhibition Street	MELBOURNE	\$6,354,000
12/08/2022	SA-2021-43	383-399 Macaulay Road	KENSINGTON	\$416,540
06/09/2022	SA-2021-81	413-427 Macaulay Road	KENSINGTON	\$367,120
16/09/2022	SA-2021-47	13-23 Spring Street	MELBOURNE	\$2,824,000
02/11/2022	SA-2019-26	111-125 A'beckett Street	MELBOURNE	\$3,530,000
			Total	\$13,491,660

SUPPLEMENTARY VALUATIONS REPORT

Supplementary valuations are undertaken for a variety of reasons and these are prescribed in the *Valuation of Land Act 1960 (VLA)*. Pursuant to the Council resolution of February 2013, supplementary valuations are returned to the Chief Executive Officer and reported quarterly to Council.

In the October to December 2022 quarter, there were three supplementary valuation returns (Sep, Oct & Nov 2022); the year to date total of supplementary valuations is as follows:

Supplementary Valuations	2022-23 Annual Budget	Year to date Supplementary Valuations	July 2022 Supplementary Return	Sep 2022 Supplementary Return	Oct 2022 Supplementary Return	Nov 2022 Supplementary Return
Qtr. Processed			Jul-Sep 2022	Oct-Dec 2022	Oct-Dec 2022	Oct-Dec 2022
General Rates						
Exemptions	-\$600,000	-\$1,742,754	-\$439,466.51	-\$201,742.08	-\$1,020,457.48	-\$81,087.75
Objections	-\$1,200,000	-\$152,941	-\$441.65	-\$80,031.05	-\$65,485.46	-\$6,982.59
New Rates	\$4,000,000	\$5,695,330	\$3,192,880.45	\$220,668.57	\$892,316.60	\$1,389,464.20
Total	\$2,200,000	\$3,799,635	\$2,752,972.29	-\$61,104.56	-\$193,626.34	\$1,301,393.86
Waste Charges						
Collection Levy		-\$112,402	-\$126,816.00	\$3,946.18	\$5,300.64	\$5,167.59
Public Realm		\$972,981	\$946,734.91	-\$20,181.20	-\$65,938.89	\$112,365.96
Total		\$860,579	\$819,918.91	-\$16,235.02	-\$60,638.25	\$117,533.55
Total		\$4,660,214	3,572,891.20	-77,339.58	-254,264.59	1,418,927.41

Quarterly Totals	Year to date	Jul-Sep 2022	Oct-Dec 2022
	\$M	\$M	\$M
General Rates	3.80	2.75	1.05
Waste Charges	0.86	0.82	0.04
	\$4.66	\$3.57	\$1.09

As detailed above the net effect of supplementary valuations is an increase of \$1.09 million in general rates and waste service charges for the October to December 2022 quarter.

The financial impact of each category of general rates is detailed in Attachment 9.

Overview of supplementary valuation returns to date

Overview of 2022-23 General Rates Supplementary Valuations to date.						
General Rates						\$'000
Exemptions						\$'000
July 2022	Victorian Government purchased back the County Court buildings from the developer					-391
July 2022	Various other exemptions					-48
Sep 2022	Peter MacCallum Cancer Centre Carpark					-130
Sep 2022	Various other exemptions					-72
Oct 2022	Exemption of Melbourne University properties					-1,020
Oct 2022	Various other exemptions					-1
Nov 2022	Exemption of training organisation - Australian Technical & Management College Pty Ltd.					-81
					Total Exemptions	-1,743
Objections						
Sep 2022	Various objections					-80
Oct 2022	Various objections					-66
Nov 2022	Various objections. It is anticipated that objections will be under budget.					-7
					Total Objections	-153
New Rates						
	Major Developments					\$'000
July 2022	393-403 Bourke Street MELBOURNE	construction of an office tower				990
July 2022	611-669 Elizabeth Street MELBOURNE	construction of office/retail buildings				295
July 2022	256-258 City Road SOUTHBANK	construction of a 403 built to rent resi development				284
July 2022	1-11 Aquitania Way DOCKLANDS	construction of a 166 resi unit and retail development				191
Sep 2022	295-309 King Street MELBOURNE	Stage 1 - 78 residential units				60
Sep 2022	216-218 Domain Road SOUTH YARRA	Construction of a 4 residential unit development				43
Oct 2022	71-87 City Road SOUTHBANK	Construction of residential unit development				462
Oct 2022	295-309 King Street MELBOURNE	Stage 2 - construction of 225 residential units				135
Oct 2022	20-30 Bourke Street MELBOURNE	Construction of a 13 storey hotel				104
Oct 2022	1-11 Batman Street WEST MELBOURNE	Construction of student accommodation				52
Nov 2022	310-326 Exhibition Street MELBOURNE	Construction of a residential tower & hotel				539
Nov 2022	93-129 Therry Street MELBOURNE	Construction of a 490 resi unit tower				296
Nov 2022	150-162 Lonsdale Street MELBOURNE	Construction of an office tower				247
Nov 2022	633-669 Flinders Street DOCKLANDS	Refurbishment of building				30
Nov 2022	143-171 A'Beckett Street MELBOURNE	Stage subdivision, 5 residential lots added.				7
						3,735
	Property alterations; refurbishments; extensions & other improvements					
July 2022	Various properties (284)					440
Sep 2022	Various properties (60)					34
Oct 2022	Various properties (5)					14
						488
	Correction to valuations and valuation models; Change of Use					
July 2022	113-149 Exhibition Street MELBOURNE	Change in occupancy				518
July 2022	308-336 Collins Street MELBOURNE	Adjusted rental influences and building conditions				102
July 2022	Various other corrections & change of use (317)					81
Sep 2022	Various corrections & change of use (87)					-55
Oct 2022	Various corrections & change of use (38)					30
Nov 2022	Various corrections & change of use (44)					31
						707
	Exempt properties becoming rateable					
July 2022	300-316 Flinders Street MELBOURNE	Vic Uni ceased operation at this location as of 23/6/2022				214
July 2022	Victoria University 225 King Street MELBOURNE	Exempted properties sold with vacant possession				76
July 2022	376 Victoria Parade EAST MELBOURNE	Premise occupied by commercial entities				1
Sep 2022	346-350 Macaulay Road KENSINGTON	Building being demolished. Exempted occupier vacated				73
Sep 2022	271-285 Collins Street MELBOURNE	Monash Uni vacated Levels 6 & 7, now rateable				64
Sep 2022	129-139 Stubbs Street KENSINGTON VIC 3031	Vic track land now occupied by rateable tenant				2
Oct 2022	301-311 Flinders Lane MELBOURNE	Vic Uni exempt occupier has vacated				50
Oct 2022	Various other properties (5)					45
Nov 2022	130-188 Todd Road PORT MELBOURNE	Commercial tenant occupies Development Victoria site				121
Nov 2022	Levels 5-6 200 Victoria Street CARLTON	Trinity College has vacate premises				35
Nov 2022	Part Ground 538-544 Collins Street MELBOURNE	Exempted occupier vacated premises				25
Nov 2022	Various other properties (11)					59
						765
					Total New Rates	5,695
					Total Supplementary Valuations for General Rates	3,799

Please Note: For 'New Rates' budgets and forecasts are only prepared for Major Developments.