

**Management report to Council**

**Agenda item 6.4**

**2018–19 Council Works Program Second Quarter Report**

**Council**

**Presenter:** Rob Adams, Director City Design and Projects

**26 February 2019**

**Purpose and background**

1. The purpose of this report is to inform Council of the financial performance of the 2018–19 Council Works Program (CWP) at the end of the first quarter, including the progress of Council’s major projects.

**Key issues**

2. A formal review of the CWP is undertaken quarterly to understand current challenges and subsequent delivery risks. As a result, adjustments to program budget allocations have been proposed for this quarter to optimise overall CWP delivery for 2018–19 as outlined in Appendix 2.
3. The value of work completed at the end of the second quarter of 2018–19 financial year was \$60.969 million compared to the budget value of \$68.860 million. In summary, the CWP is 89 per cent delivered against the second quarter budget value. The 2018–19 Council Works Report is provided in Attachment 2.
4. While some projects such as University Square and some Renewal projects are ahead of schedule, other projects such as Southbank Boulevard and Queen Victoria Market have been delayed due to issues with service agencies and changes to scope. Where possible, programs are being rescheduled to mitigate the impact to time, and bring timeframes back in.

**Recommendation from management**

5. That Council:
  - 5.1. Notes the 2018–19 Council Works Program second quarter report.
  - 5.2. Approves program adjustments to this year’s allocation recommended by management based on the following categories:
    - 5.2.1. Returned Funds:
      - 5.2.1.1. Queen Victoria Market renewal has returned \$5.32 million.
      - 5.2.1.2. Lady Huntingfield Integrated Children’s Hub has returned \$3.31 million. External contribution \$720,000 from DET has been pushed back to 2020–21.
      - 5.2.1.3. Southbank Boulevard Upgrading has returned \$3.00 million.
      - 5.2.1.4. Elizabeth Street South Streetscape Improvements has returned \$1.60 million.
      - 5.2.1.5. 132 Kavanagh Street - Sale of land has returned \$200,000.
      - 5.2.1.6. Melbourne Town Hall Visitor Centre and Wayfinding Signage returned \$176,000.
      - 5.2.1.7. Wayfinding signage program – Extending signs to priority areas has returned \$100,728.
      - 5.2.1.8. Melbourne Knowledge Week Hub has returned \$50,000.
      - 5.2.1.9. Better Bids - Development of 2019/20 Capital Works Program has returned \$30,000.
    - 5.2.2. External Contributions:
      - 5.2.2.1. External contributions have been received to procure and install 13 new security bollards outside the new Melbourne East Police Station \$300,000.
      - 5.2.2.2. External contributions have been received to support public safety improvements \$170,000.
      - 5.2.2.3. External contributions have been received for future roadway reconstruction works \$114,824.

- 5.2.2.4. External contributions have been received for street furniture renewal works \$19,901.
- 5.2.2.5. External contributions have been received for DDA infrastructure compliance works \$18,404.
- 5.2.3. Additional Funds:
  - 5.2.3.1. Technology Services New Build Initiatives requested an additional \$2.22 million.
  - 5.2.3.2. Open Space Strategy Park Expansion Program has requested additional funds relating to Market Street \$140,000 and Gardiner Reserve \$520,000.
  - 5.2.3.3. Property Services Sustainability Renewal Works lighting upgrade at Council House Two has requested an additional \$589,668.
  - 5.2.3.4. Parks Tree Planting and Replacement Program requested an additional \$478,800.
  - 5.2.3.5. Seafarers Rest requested an additional \$50,000.
- 5.2.4. Internal Transfers:
  - 5.2.4.1. Parking Levy of \$1.26 million remaining as a result of Elizabeth Street handing back \$1.4m and Market Street requesting \$140k. This will partially offset City of Melbourne funding for the Bicycle Improvement Program where an additional \$1.3 million funds were approved in Quarter One.
  - 5.2.4.2. Parks Renewal Works Program requested an additional \$450,000 which is offset by savings in Property Services Accommodation Improvements and Renewal.
  - 5.2.4.3. Additional funds of \$200K are required to bring surveillance of road assets in-house (Salesforce Field Services). Funds to be sought from New Waste Management Compactors project.
- 5.3. Approves a \$9,826,044 Quarter Two program reduction with a revised total program budget of \$162.31 million.
- 5.4. Notes that returned funding for the following projects will need to be reallocated in the 2019–20 financial year:-
  - 5.4.1. Lady Huntingfield Integrated Children's Hub - \$3.31 million
  - 5.4.2. Southbank Boulevard Upgrading - \$3.00 million
  - 5.4.3. Elizabeth Street South Streetscape Improvements - \$1.6 million

**Attachments:**

1. Supporting Attachment (Page 3 of 26)
2. 2018-19 Council Works Program Second Quarter Report (Page 4 of 26)
3. Appendices 1-4 2018-19 Budget Major and Key Projects (Page 7 of 26)

**Supporting Attachment**

---

**Legal**

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various projects.

**Finance**

2. The financial implications are detailed through the body of the report and in the attachment and result in a reduction in the annual plan and budget to a revised total of \$162.31 million.

**Conflict of interest**

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

**Health and Safety**

4. In developing this proposal, no Occupational Health and Safety issues or opportunities have been identified as these are addressed on a project by project basis.

**Stakeholder consultation**

5. The Council Works Program is a component of the draft budget which undergoes statutory community engagement as part of the Annual Plan and Budget cycle. Additionally, specific external stakeholder consultation is undertaken for individual projects and programs.

**Environmental sustainability**

6. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council by:
  - 6.1 Creating public open space (University Square, Southbank Boulevard and Dodds Street).
  - 6.2 Planting trees (Tree Planting and Replacement Program).
  - 6.3 Minimising environmental impact and reducing operating costs (Lady Huntingfield Children's Centre).
  - 6.4 Managing microclimate and increasing biodiversity (Climate Adaptation – Urban Landscapes).
  - 6.5 Enabling sustainable transport (Bicycle Improvement Program).

**2018–19 Council Works Program Second Quarter Report****1. Overview**

The cumulative value of work at the end of the second quarter for 2018–19 financial year was \$60.97 million compared to the accumulated Year to Date budget value of \$68.86 million.

**2. Key Items**

Appendix 1 provides details of progress on key projects for the second quarter 2018–19 financial year, key items achieved in the second quarter include:

- Metro Tunnel project - This quarter City of Melbourne continued to focus on ensuring the best project outcomes for the city including detail design of public spaces that meets City of Melbourne requirements.
- University Square Master Plan – Leicester Street west side and main park works have continued, with Stage 1 on track for completion in April.
- JH Boyd Site Redevelopment – Demolition has been completed and construction tender awarded with works begun in January.
- Lady Huntingfield Integrated Children's Hub – Construction is now underway.
- Southbank Boulevard and Dodds Street Improvements – Works are progressing on Package 1 (Civil infrastructure works) and Package 2 (Landscape works) tender currently under review.

**3. Financial Performance – Second Quarter**

Council Works Category	Year to Date			Full Year	
	Budget \$'000s	Actual \$'000s	Variance \$'000s	Spent YTD Date %	Budget
<b>Maintenance</b>					
Capital Grants	1,900	0	1,900	0%	1,900
Maintenance	11,227	9,884	1,343	54%	18,333
<b>Total Maintenance</b>	<b>13,127</b>	<b>9,884</b>	<b>3,243</b>	<b>49%</b>	<b>20,233</b>
<b>Capital Works</b>					
New Works	37,688	32,374	5,314	31%	104,937
Renewal / Refurbishment	18,046	18,711	(666)	40%	47,015
<b>Total Capital Expenditure</b>	<b>55,734</b>	<b>51,086</b>	<b>4,648</b>	<b>34%</b>	<b>151,952</b>
<b>Total Council Works Program</b>	<b>68,860</b>	<b>60,969</b>	<b>7,891</b>	<b>35%</b>	<b>172,185</b>
<b>Adjusted Council Works Program</b>					<b>162,312</b>

### 3.1 Financial Analysis

#### Maintenance

The maintenance program achieved \$9.88 million compared to the second quarter budgeted value of \$13.13 million.

#### Capital Works

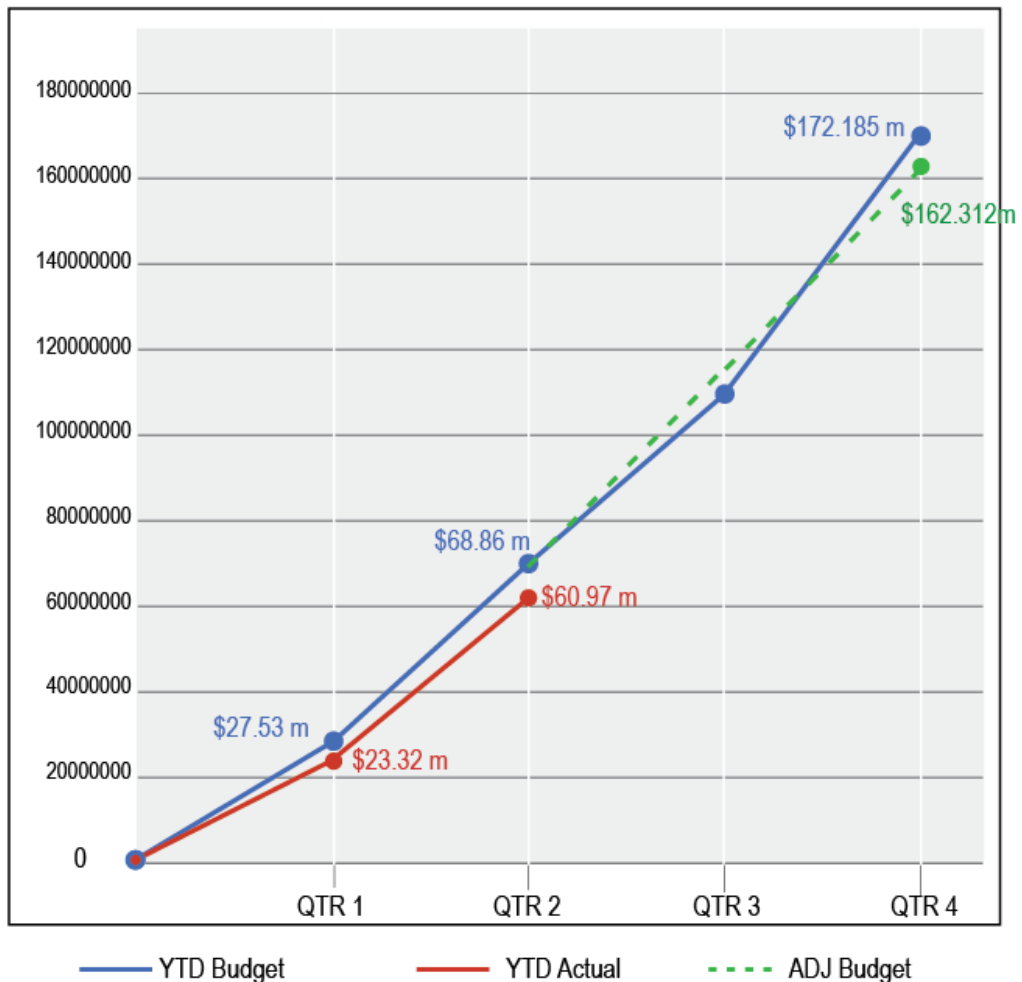
The new works program achieved \$32.37 million compared to the second quarter budgeted value of \$37.69 million.

The renewal works program achieved \$18.71 million compared to the second quarter budgeted value of \$18.05 million.

#### Total Council Works

In total, the Council Works Program (Capital + Maintenance) has delivered 89 per cent against the second quarter budget value for the 2018–19 financial plan.

Graph 2.1 illustrates the trend of actual expenditure against the plan for the 2018–19 financial year.



Graph 2.1

**3.2 Program Adjustments**

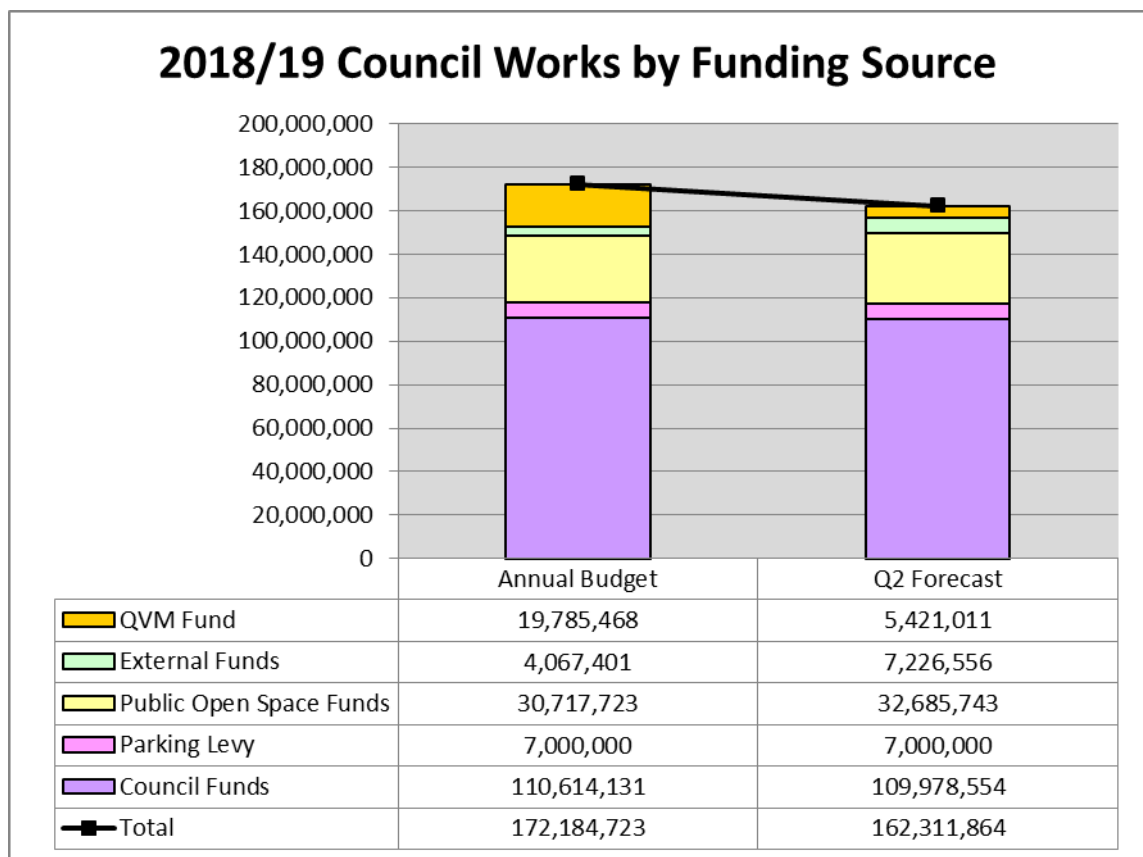
Appendix 2 provides a list of the program adjustments for the first and second quarter 2018–19 financial year.

**3.3 Program Variances 31 December 2018**

Appendix 3 provides a full list of project variance figures and Appendix 4 provides project specific explanations for major variances over \$200,000.

**4. Conclusion**

This report provides an update of the Council Works Program including financial analysis for the 2018–19 Council Works Program second quarter.



<b>1. Metro Rail Project</b> <i>(State Government Funded)</i>		<b>On Track</b>
<b>Total Project Budget:</b> TBC	<b>2018–19 Budget:</b>	<b>\$250,000</b>
<b>Planned completion date:</b>		<b>June 2026</b>
<b>Scope of work:</b> Work in partnership with Rail Projects Victoria (RPV) to optimise project benefits for City of Melbourne (CoM) and facilitate delivery.		
<b>Status:</b>		
<ul style="list-style-type: none"> <li>City of Melbourne (CoM) continues to work with Cross Yarra Partnership (CYP) and Rail Projects Victoria (RPV) to ensure best project outcomes for the city including detailed design of public spaces that meet City of Melbourne requirements. Masterplans for each station precinct have been presented to Councillor Forum.</li> <li>City of Melbourne continues to work with CYP to minimise disruption during construction.</li> <li>Community reference groups meet every month for each station precinct to facilitate high level communication and engagement between CYP, John Holland, RPV, key stakeholders and community representatives including the City of Melbourne.</li> <li>Communications has focused on managing ongoing changes to sites at each of the station precincts, particularly at Federation Square.</li> <li>Deed of Understanding between RPV and CoM finalised to deal with financial impacts of the Metro Tunnel Project (MTP) in relation to CoM capital and operational budgets.</li> </ul>		



<b>2. Westgate Tunnel</b> <i>(State Government Funded)</i>		<b>On Track</b>
<b>Total Project Budget:</b> TBC	<b>2018–19 Budget:</b>	<b>TBC</b>
<b>Planned completion date:</b>		<b>2022</b>
<b>Scope of work:</b> Work with Western Distributor Authority (WDA) to minimise impacts resulting from the West Gate Tunnel Project (WGTP). Work with DEDTJR (Transport for Victoria) to provide a range of projects to address the effects of the redistribution of traffic that will result from the WGTP.		
<b>Status:</b>		
<ul style="list-style-type: none"> <li>Memorandum of Understanding (MoU) prepared between Department of Transport (DoT) and City of Melbourne (CoM) and signed by both parties.</li> <li>Terms of Reference for DoT's North Melbourne, West Melbourne and Docklands Movement and Place Strategic Plan has been prepared. DoT are seeking consultants to submit fee proposals for preparation of this plan, working together with CoM.</li> <li>Central City Transport Committee (CCTC) convened to review and advise progress on DoT Strategic Plan. DoT / CoM represented on CCTC at Director level.</li> <li>CoM providing responses to design packages being submitted by delivery partners for TransUrban.</li> <li>CoM working with delivery partners to review all proposed tree removals.</li> </ul>		

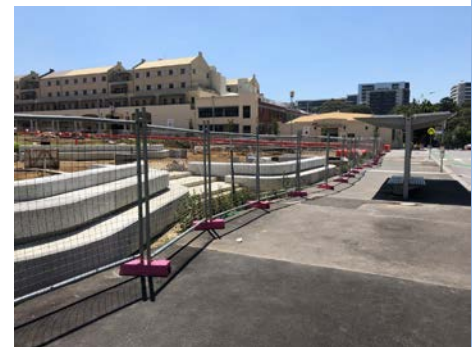




<b>3. Gardiner Reserve</b>		<b>Attention</b>	
<b>Requested Amended Project Budget:</b>	<b>\$2.67 million</b>	<b>2018–19 Budget:</b>	<b>\$2.15 million</b>
<b>Planned completion date:</b>		<b>Mid 2019</b>	
<p><b>Scope of work:</b> Undertake a park expansion process for Gardiner Reserve, North Melbourne in order to provide more open space in the suburb, playground renewal and to improve the park’s useability for the community and its environmental function. The project involves expansion into existing Dryburgh Street, upgrading picnic facilities and playground as well the implementation of water sensitive urban design measures. Lane change and parking in Macaulay Road and removal of overhead power lines through the park has been deleted from the scope.</p>			
<p><b>Status:</b></p> <ul style="list-style-type: none"> <li>• Demolition 95% complete</li> <li>• Roadworks 80% complete</li> <li>• Playground 90% complete</li> <li>• Landscape 50 completed</li> <li>• Irrigation 50% complete</li> <li>• Electrical 50% complete</li> <li>• Park furniture 30% complete</li> </ul>			



<b>4. University Square</b>		<b>On Track</b>	
<b>Total Project Budget:</b>	<b>\$13 million</b>	<b>2018–19 Budget:</b>	<b>\$4.15 million</b>
<b>Planned completion date:</b>		<b>June 2023</b>	
<p><b>Scope of work:</b> Develop detailed design and complete delivery of Stage 1 of the University Square Master Plan to improve trees and planting and create a 21<sup>st</sup> century park in Melbourne’s education precinct.</p>			
<p><b>Status:</b></p> <ul style="list-style-type: none"> <li>• Construction bulletin No. 3 issued to key stakeholders informing of Christmas period closure.</li> <li>• Redundant street lights and installation of interim street lights (Leicester Street and Pelham Street) removed.</li> <li>• Works continued to Leicester Street West (kerb and channel, garden planters, drainage and irrigation).</li> <li>• Works have continued to Pelham Street including electrical works and new street light footings, works to granite walls, stairs and terrace paving.</li> <li>• Final screw pile location and updated detail from the structural engineer has been received enabling construction of the Elm Seat.</li> <li>• Park construction works continued, with an estimated completion date provided by the contractor – April completion.</li> </ul>			



*Pelham Street Gateway granite wall installation*

<b>5. Lincoln Square</b>		<b>On Track</b>	
<b>Total Project Budget:</b>	<b>\$10.7 million</b>	<b>2018–19 Budget:</b>	<b>\$3.6 million</b>
<b>Planned completion date</b>		<b>September 2019</b>	
<p><b>Scope of work:</b> Park improvements to Lincoln Square include park expansion to provide more open space for the Carlton community and a new playground. The enhanced landscape is proposed to transform the park to include a lighting upgrade, new barbeque area, additional seating and succession tree planting to enhance the Square’s role as a biodiversity corridor.</p>			
<p><b>Status:</b></p> <ul style="list-style-type: none"> <li>• VicRoads’ Memorandum of Agreement for Pelham Street and Bouverie Street pedestrian crossing progressed, comments prepared for VicRoads.</li> <li>• Cost planning work undertaken for play space component.</li> <li>• Construction Tender closes 12 February 2019.</li> <li>• Construction scheduled to commence May 2019 (following completion of</li> </ul>			



*Lincoln Square Concept Plan*



Stage 1 works at University Square) and take approx. 6 months to complete.

**6. Queen Victoria Market Renewal**

Attention

**Total Project Budget:** \$308 million      **2018–19 Budget:** \$19.79 million

**Planned completion date:** September 2026

**Scope of work:** Continue the Queen Victoria Precinct Renewal Program including:

- Responding to the recommendations from the People’s Panel engagement process and Future Melbourne Committee resolution to inform the preparation of revised concept designs for the provision of essential market infrastructure and the implications for the Implementation Framework and Business Case.
- Planning and preliminary discussions with Heritage Victoria for onsite restoration of the heritage sheds.
- Commencement of the Munro development in Therry Street, including affordable housing, childcare and community infrastructure outcomes.

**Status:**

- People’s Panel engagement process concluded with report containing 14 recommendations and a minority report pertaining to the provision of market infrastructure and car parking, accepted by the Future Melbourne Committee on 10 December. Council requested management to immediately progress seven of the recommendations, requested further analysis on three recommendations and referred three to QVM P/L for consideration.
- Council transferred the Munro site to PDG Corporation on 20 November 2018. Construction has commenced with internal demolition, the removal of the street veranda and commencement of gantry façade protection works.
- Investigation and design works for the restoration to the heritage sheds has commenced.
- Heritage Victoria issued the Council a permit for the temporary installation of 12 former shipping containers in String Bean Alley which will form a new retail laneway at the market.
- Also on String Bean Alley, the new Visitor Hub was officially opened to the public in mid-November 2018. The Visitor Hub will provide support to the nine million people who visit the market each year.
- Installation of festoon lighting to brighten and add attraction to Elizabeth Street.
- Planning works for a Queen Street Plaza to present a more inviting entry, atmosphere and amenity at the heart of the market.
- The installation of new shade cloth commenced across the length of J Shed to provide improved sun protection to traders and customers throughout the hotter months.



**7. JH Boyd Redevelopment**

On Track

**Total Project Budget:** \$4.43 million      **2018–19 Budget:** \$3.970 million

**Planned completion date:** June 2019

**Scope of work:** Design and construct a new neighbourhood public open space adjacent to the Boyd Community Hub and negotiate a Contract of Sale between a developer and the City of Melbourne for the development parcel at 132 Kavanagh Street.

**Status:**

- Demolition completed
- Construction bulletin was issued for December-January
- Construction signage installed on site
- Construction to begin in February 2019
- EOI for development parcel was advertised and closes 15 February 2019



**8. Lady Huntingfield Integrated Children’s Hub**

Attention

**Total Project Budget:** \$12.7 million      **2018–19 Budget:** \$6.727 million

**Planned completion date:** End 2019

**Scope of work:** The Lady Huntingfield Children’s Centre is a childcare facility located in North Melbourne, owned and managed by the City of Melbourne. The redevelopment includes demolition of the existing single storey facility and the expansion of Lady Huntingfield Children’s Centre to 106 child care places. The Centre will also include multipurpose rooms suitable for a range of programs and services including the delivery of early intervention services in partnership with CoHealth and the Royal Children’s Hospital.

**Status:**

- Tree and root protection works
- Demolition of the existing single storey facility and playground
- Non-destructive root investigations at the rear of the property
- Site Survey and geotechnical investigations
- Establishment of in ground services
- Commencement of geothermal bores
- Application for access rights over easement to rear of the site (Plane Tree Way)



**9. Elizabeth Street Streetscape Improvements**

On Hold

**Total Project Budget:** \$2 million      **2018–19 Budget:** \$2 million

**Planned completion date:** March 2020

**Scope of work:** Develop design and deliver Elizabeth Street south improvements. The improvements will more than double the amount of pedestrian space in the street, will create a better space for people with new bluestone paving, street furniture, lighting and trees, and improved drainage works.

**Status:**

- Draft flood modelling of existing conditions for the full length of Elizabeth Street between La Trobe Street and Flinders Street completed. Results of flood mitigation may limit the extent of any new works.
- South-end project on-hold due to works at 276 Flinders Street - Awaiting private developer to complete works before handing the site back to City of Melbourne.
- The Strategic Report is underway and due to go to Future Melbourne Committee 2 in March 2019.
- Staging of design and construction is currently under review .



Render of proposed plaza at Elizabeth Street South

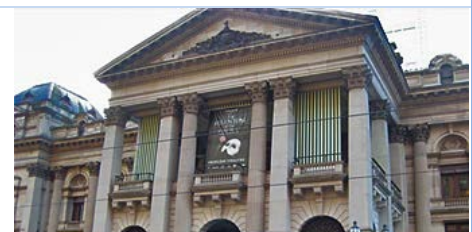
**10. Melbourne Town Hall Buildings Feasibility Study**

On Track

**Total Project Budget:** TBC      **2018–19 Budget:** \$2 million

**Planned completion date (feasibility study):** June 2019

**Scope of work:** Prepare a master plan for the restoration, refurbishment and future use of the heritage listed Melbourne Town Hall buildings, including staging,





**Status:**

Work on the Melbourne Town Hall (MTH) buildings Master Plan project continued to progress well during Quarter Two, with successful completion of the following activities:

- Individual focus sessions with all Executive Leadership Team (ELT) members, and specialist stakeholders.
- Further development of the draft Feasibility Study, including delivery of the four key draft background reports:
  - Benchmark Report
  - Stakeholder Engagement Report
  - Existing Conditions Report
  - Opportunities and Constraints Report
- Design team workshops to explore and condense the ten (10) Master Plan scenarios down to three (3)
- Presentation of the three scenarios to the Project Control Group
- Preparation of a Cost Plan A to inform costs of the three scenarios.

**11. Bourke Street Precinct Redevelopment**

On Track

**Total Project Budget:** TBC      **2018–19 Budget:** \$5 million

**Planned completion date (full project):** July 2024

**Scope of work:** Commence the redevelopment of the Bourke Street Precinct, including preparation of documentation for submission of a Planning Permit and detailed documentation in preparation for tendering with anticipated construction commencing in 2020.

**Status:**

This quarterly reporting period saw the completion of the following activities:

- Final Investment Case endorsed by Council on 30 October 2018.
- Stakeholder engagement workshops and workplace strategy sessions.
- Conclusion of schematic design - Stage 2.
- Delivery of all key documents for the planning permit application package, and the heritage permit application package.
- Future Melbourne Committee approved the submission of a planning permit application (to Department of Environment, Land, Water and Planning) and a heritage permit application (to Heritage Victoria) on 10 December 2018.
- Submission of both permit application packages on 19 December 2018
- Public announcement and media coverage of the project.
- Commencement of schematic design - Stage 3 (SD03), including procurement activities to engage additional design team consultants.



*Aerial view of the precinct*

**12. Enterprize Park**

Attention

**Total Project Budget:** \$2.1 million      **2018–19 Budget:** \$2.1 million

**Planned completion date** TBC

**Scope of work:** This project will upgrade Enterprize Park to provide for improved visitor amenity, useable breakout space for school groups and community events, and increased interaction with the Yarra River. The upgrades will also be informed by the broader Northbank connectivity requirements. Design of the site will acknowledge and be guided by the significant heritage values for both traditional land owners and early Melbourne settlement.

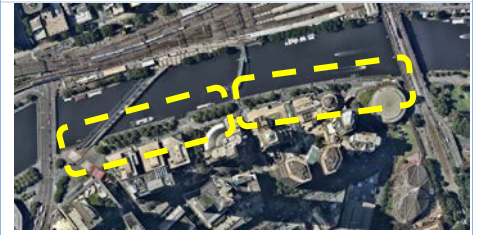
**Status:**

- Structural engineer completed information gathering and has commenced drafting a report to Council outlining options for demolition of the screens to the pile caps so as to allow the landscape to run through to the edge of the viaduct.
- Final landscape design has been delayed pending outcomes of structural engineering advice.
- Final design may be impacted by final levels within the park.



*Enterprize Park, Melbourne – Project Area*

<b>13. Southbank Promenade</b>		<b>Attention</b>
<b>Total Project Budget:</b> TBC	<b>2018–19 Budget:</b> \$1 Million	
<b>Planned completion date</b>		<b>TBC</b>
<p><b>Scope of work:</b> Southbank Promenade is an iconic public space that runs along the bank of the Yarra River. The improvements include new cycle infrastructure, improved tree planting and improved landscaping.</p>		
<p><b>Status:</b></p> <ul style="list-style-type: none"> <li>Steering Committee convened and first meeting held to discuss project objectives, scope and timing agreed.</li> <li>Preliminary design options have been developed and are being reviewed to ensure best outcomes can be achieved.</li> <li>Focus is on increased pedestrian area and improved growing conditions for trees.</li> <li>Project timeframes are being reassessed to align with completion of bike lanes in Southbank Boulevard</li> </ul>		
<b>14. Southbank Boulevard and Dodds Street</b>		<b>Attention</b>
<b>Total Project Budget:</b> \$46.57 million	<b>2018–19 Budget:</b> \$25 million	
<b>Planned completion date</b>		<b>June 2021</b>
<p><b>Scope of work:</b> Southbank Boulevard and Dodds Street are located in the suburb of Southbank. Southbank provides the least amount of public open space per person in Melbourne and is Melbourne’s most densely populated suburb. The Southbank Structure Plan (2010), Arts Precinct Blueprint and the City of Melbourne Open Space Strategy (2012) recommend that Southbank Boulevard, a road that no longer carries the volume of traffic for which it was designed, and Dodds Street should be used to create public open space. A public realm plan or concept plan is the means by which Council will fulfil this obligation.</p>		
<p><b>Status:</b></p> <p><b>Package 1 Civil Works</b></p> <ul style="list-style-type: none"> <li>Ongoing coordination with CitiPower to map out power supply issues for City of Melbourne, VicRoads and Yarra Trams assets</li> <li>Ongoing coordination VicRoads to resolve approvals required for future intersections</li> <li>Intersection signal infrastructure completed for Sturt Street, awaiting operational sheets from VicRoads.</li> <li>Continued construction of electrical assets to facilitate CitiPower works</li> <li>Meetings held with key institutional stakeholders to understand implications of delay in road reopening.</li> <li>December-January construction bulletin sent out to key stakeholders, including Christmas closure period 22 December 2018 to 14 January 2019.</li> </ul> <p><b>Package 2 MRC / MTC open space</b></p> <ul style="list-style-type: none"> <li>Tender for the construction of package 2 open space works closed on 18 December, with several submissions received</li> <li>Tender evaluation panel formed</li> <li>Tender comparison and evaluation commenced</li> </ul>		



Southbank Promenade - Extent of Works



Southbank Boulevard Staging - Plan T

## Key Projects across multiple locations

<b>15. Drains Renewal</b>	<b>On Track</b>
---------------------------	-----------------

<b>Budget:</b>	<b>\$1.73 million</b>	<b>Planned completion date:</b>	<b>June 2019</b>
<b>Scope of works:</b> The drain renewal program 2018–19 includes the design and construction of 18 drainage projects.			
<b>Status:</b>			
<ul style="list-style-type: none"> <li>• Two projects have been completed</li> <li>• Three projects are underway</li> <li>• One project is issued for construction</li> <li>• Ten projects are in design phase</li> </ul>			
<b>16. Flood Mitigation Renewal</b>			<b>On Track</b>
<b>Budget:</b>	<b>\$1.9 million</b>	<b>Planned completion date:</b>	<b>June 2019</b>
<b>Scope of works:</b> Various flood mitigation works throughout municipality. Nine projects are to be completed.			
<b>Status:</b>			
<ul style="list-style-type: none"> <li>• Three projects have been completed</li> <li>• Three projects are underway</li> <li>• One project is issued for construction</li> <li>• Three projects are in design phase</li> </ul>			
<b>17. Streetlight LED Rollout</b>			<b>On Track</b>
<b>Budget:</b>	<b>\$5 million</b>	<b>Planned completion date:</b>	<b>June 2019</b>
<b>Scope of works:</b> LED upgrade works to street lighting. The works involve upgrading of CitiPower owned lights in CBD west (balance of Stage 7), Docklands (Stage 8) and Jemena owned lights in Kensington.			
<b>Status:</b>			
<ul style="list-style-type: none"> <li>• Balance of Stage 7 (CBD West) Completed – 1,060 lights have been upgraded to LED</li> <li>• Stage 8 (Docklands) – Completed – 1445 lights have been upgraded to LED</li> <li>• Kensington (Jemena lights) – Upgrading of all lights (439) have been completed</li> </ul>			
<b>18. Road and Footpath Renewal</b>			<b>On Track</b>
<b>Budget:</b>	<b>\$9.5 million</b>	<b>Planned completion date:</b>	<b>June 2019</b>
<b>Scope of works:</b> The Road and Footpath Renewal Program 2018–19 includes the design and construction of 50 road renewal projects and 64 footpath renewal projects.			
<b>Status:</b>			
<b>Road Projects</b>			
<ul style="list-style-type: none"> <li>• 30 projects have been completed</li> <li>• 10 projects approved/issued for construction</li> <li>• 7 projects in design</li> </ul>			
<b>Footpath Projects</b>			
<ul style="list-style-type: none"> <li>• 31 projects have been completed</li> <li>• 18 projects approved/Issued for Construction</li> <li>• 15 projects in design</li> </ul>			
<b>19. Climate Adaptation</b>			<b>On Track</b>
<b>Budget:</b>	<b>\$2 million</b>	<b>Planned completion date:</b>	<b>June 2019</b>
<b>Scope of works:</b> Increased greening and permeability in our streetscapes are key actions in both the Climate Adaptation Strategy Refresh (2018) and Municipal Integrated Water Management Plan (2018). The Climate Adaptation program delivers on these actions to increase liveability in the city through microclimate modification. Numerous streetscape greening projects are undertaken each year, which include increased canopy cover, reduction of hard surfacing, surface water capture and an increase in turf and ground cover plantings to reduce urban temperatures and flooding.			

**Status:**

- Streetscape projects completed in the second quarter include Railway Place, West Melbourne; Barrett Street, Kensington and Flinders Lane, Melbourne.
- Projects currently in construction include Earl Street, Carlton.
- Projects currently in design include Wood Street, Provost Street, Cobden Street and Errol Street, North Melbourne; Fishplate Lane, Docklands; Albermarle Street and Robertson Street, Kensington; Lygon Street, Carlton (Stage 2 works) and Batman Street, West Melbourne.
- There will be no new street trees planted until this winter planting season (commences April 2019, weather dependent).
- The creation of new permeable surfaces in the second quarter was 52.5m<sup>2</sup>.

**20. Bicycle Improvement Program**

On Track

<b>Budget:</b>	<b>\$1.065 million</b>	<b>Planned completion date:</b>	<b>June 2019</b>
----------------	------------------------	---------------------------------	------------------

**Scope of works:** The Bicycle Improvement Program 2018–19 includes 14 bicycle projects.

**Status:**

- One project has been completed
- 11 projects have been designed and issued for construction
- 22 projects are in design

**21. Parks Renewal and Tree Planting Program**

On Track

<b>Budget:</b>	<b>\$ 7.95 million</b>	<b>Planned completion date:</b>	<b>June 2019</b>
----------------	------------------------	---------------------------------	------------------

**Scope of works:** Annual tree planting program for the municipality

**Status:****Tree Planting**

- The winter planting season has concluded and 1143 trees have been planted to date since the start of the financial year. The planting program will recommence in April 2019.
- The implementation of Urban Forest Precinct Plans continues, with design and consultation continuing for Year 5-7 endorsed streets.

**Parks Renewal**

- Program is slightly ahead of schedule with several projects already complete including footpath works in Fawkner Park and Riverside Park.
- Projects in progress include Royal Park Depot, Errol Street landscape and Fitzroy Gardens irrigation renewal.

Record of Program Adjustments 2018-19

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
<b>Quarter Two</b>										
5.3.1	14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	10,739,000					(5,317,989)	5,421,011	It is proposed to further reduce the budget from \$10.7m to \$5.4m as a result of delayed delivery due to Heritage Victoria's refusal to approve a permit for market infrastructure and Council's subsequent decision to engage the People's Panel. This is an additional reduction from Quarter One where the budget was reduced from \$19.8m to \$10.7m.
5.3.2	16B4504N	Lady Huntingfield Integrated Children's Hub	6,727,317	(3,307,317)			(720,000)		2,700,000	It is proposed to reduce the budget from \$6.7m to \$2.7m due to the commencement of construction being delayed by four months. The delay was caused by the replacement of the structural consultant, delays in tender approvals and the approval of the Construction & Traffic Management Plan which was a requirement of the Building Permit. As a result of the delay the majority of the construction costs will be claimed in the 2019/20 financial year - this has been reflected in the Council Works Proposal relating to Budget 2019/20. This delay has pushed back the external funding from DET as the second milestone payment based on completion of the wall and roof framing will not be achieved by June 2019.
5.3.3	14G8111N	Southbank Boulevard Upgrading	26,673,154			(3,000,000)			23,673,154	It is proposed to reduce the budget from \$26.7m to \$23.7m due to a delay in receipt of approvals and signal programming from authorities. Completion of design, tendering, and award of contract for the Dodds Street linear park construction works (project stage 3) has also been delayed.
5.3.4	18B1306N	Elizabeth Street South Streetscape Improvements	2,000,000	(200,000)	(1,400,000)				400,000	It is proposed to reduce the budget from \$2.0m to \$400k. The project is on hold as a result of the development of 276 Flinders Street which is being undertaken by Multiplex with their subsequent occupation of the site expected in April 2019. The project also requires scope clarification for the design feasibility of phase 1. The Elizabeth Street Strategic Opportunities Plan will be presented to Future Melbourne Committee in March 2019.
5.3.5	18B1433N	132 Kavanagh Street - Sale of land	200,000	(200,000)					0	Reversal of Quarter One adjustment as Sale costs cannot be capitalised.
5.3.6	18B5205N	Melbourne Town Hall (visitor services) - Stage 2	400,000	(176,000)					224,000	It is proposed to reduce the budget from \$400k to \$224k as the scope of the project has been revised to the provision of digital content based on visitor needs and user experience. A digital content solution will be built to realise our promise of delivering quality, localised knowledge to visitors 24/7. The digital solution will see visitors access the new platform online and in new physical infrastructure around the municipality. A prototype will be delivered and tested with audiences by the end of 2018/19 with remainder rolled out in 2019/20.
5.3.7	18B5203N	Wayfinding signage program – Extending signs to priority areas	260,728	(100,728)					160,000	It is proposed to reduce the budget from \$260.7k to \$160k as the scope of the project has been reduced based on the number of city areas under development or proposed development in the near future. The signage for these areas will be installed in future years when development/construction works are complete.
5.3.8	18B3408N	Melbourne Knowledge Week Hub	130,000				(50,000)		80,000	It is proposed to reduce the budget from \$130k to \$80k due to \$50k external contribution being reclassified as Operating Revenue.



Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
5.3.9	18B2101M	Better Bids - Development of 2019/20 Capital Works Program	80,000	(30,000)					50,000	It is proposed to reduce the budget from \$80k to \$50k due to surplus funds. Project funds were used to engage a Quantity Surveyor to review the New Council Works Bids for 2019/20 in addition to printing analysis to be used by the Budget 2019/20 Panel.
5.4.1	18B1368N	Installation of Security Bollards – Melbourne East Police Station	0				300,000		300,000	Additional \$300k income to be received to procure and install 13 new security bollards outside the new Melbourne East Police Station. Works are to be completed by the end of March 2019 prior to the Police Station opening.
5.4.2	18B3304N	Princes Park Master Plan Implementation	250,000				170,000		420,000	Additional \$170k income received through State Government's 'funding to support public safety improvements in the City of Melbourne' grant to cover the budget shortfall.
5.4.3	18B1305R	Roadway Renewal	5,500,000				114,824		5,614,824	Additional \$114,824 from developer contributions for future reconstruction by City of Melbourne at 54-68 Kavanagh St development. Proposed Fawkner Street works.
5.4.4	18B1343R	Street Furniture Renewal	400,000				19,901		419,901	External contributions for removal and reinstatement of City of Melbourne street furniture.
5.4.5	18B1337R	DDA Compliance - Infrastructure	500,000				18,404		518,404	Additional funding provided by CPB Contractors P/L for CityLink Tula Widening project.
5.5.1	18B0303N	New Business Initiatives	5,200,000	2,220,000					7,420,000	It is proposed to increase the budget from \$5.2m to \$7.4m to deliver a broad program of new capabilities. Funding is requested to bring forward the start of key activities across the City Operations, City Strategy & Place, City Economy & Activation and Customer Business Transformation Groups in addition to the Finance and Procurement Branch.
5.5.2	17B3335N	Open Space Strategy Park Expansion Program - Market Street Park and Gardiner Reserve Park	2,150,000		140,000	520,000			2,810,000	It is proposed to increase the budget from \$2.2m to \$2.8m. Additional \$140k funding requested for Market Street Park. This is required to engage a heritage advisor to provide a background study to inform the naming process and also commence the civil and lighting package for the CoM roadworks component. Additional \$520k requested for Gardiner Reserve Park Expansion. This is required to complete the project and cover additional costs over the cost plan including infrastructure, internal & external consultation fees and internal costs to supply park light poles and park trees.
5.5.3	17B1421R	Property Services Sustainability Renewal Works	85,332	589,668					675,000	It is proposed to increase the budget from \$85k to \$675k for the lighting upgrade at Council House 2 levels 1, 2, and 4 due to existing lighting not meeting the minimum required standards. Note, lighting on level 3 has previously been completed. The project had funding in 2017/18 under 17B1421R but could not be delivered during the year hence \$410k was handed back in 2017/18 via a change request. Carry forward funds of \$85K were allocated for design only. Project is now ready for tender with expected completion by June 2019.
5.5.4	18B1409R	Parks Tree Planting and Replacement Program	1,180,000	478,800					1,658,800	It is proposed to increase the budget from \$1.2m to 1.7m to ensure the delivery of 3000 trees as per the endorsed Urban Forest Strategy in addition to new costs for 12 advanced trees for Bourke Street Mall as part of the hazardous vehicle mitigation barriers programme. This is a further increase from Quarter One where the Panel agreed to increase the budget by \$330k.

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
5.5.5	18B3354N	Seafarers Rest	100,000	50,000					150,000	It is proposed to increase the budget from \$100k to \$150k. Additional \$30k funding requested for site investigation and remediation cost work in order to finalise the design brief and develop the design. The project requires a Memorandum of Understanding (MOU) between the parties involved with the remediation works and an agreement for the delivery of the project. The MOU and the wider agreement process require external legal advice which is estimated to cost \$20k.
5.6.1	17B1358N	Bicycle Improvement Program	2,200,000	(1,260,000)	1,260,000		54,393		2,254,393	In Quarter Two it is proposed to fund the project with the balance of the unallocated Parking Levy. Each year the State Government allocates \$7.0m Parking Levy to address traffic congestion in the CBD. As a result of Elizabeth Street handing back \$1.4m and Market Street requesting \$140k in Quarter Two there was a nett amount of \$1.26m remaining. Also in Quarter Two and additional \$54,393 has been obtained through Vic Roads funding. In Quarter One additional funds were allocated for Bicycle Hoops in line with the Year Three Bike Plan \$400k and Council Decision 27 November 2018 1.3.10 an additional \$900k was allocated for further delivery of Bicycle Improvement Program.
5.6.2	17B1507R	Parks Renewal Works Program	434,970	450,000					884,970	It is proposed to transfer \$450k from project 18B1423R Property Services Accommodation Improvements and Renewal to fund completion of Fawkner Park. Costs have come in higher than anticipated due to contract default.
5.6.2	18B1423R	Property Services Accommodation Improvements and Renewal	866,515	(450,000)					416,515	It is proposed project 18B1423R Property Services Accommodation Improvements and Renewal will have surplus funds to fund completion of Fawkner Park.
5.6.3	17B0303R	IT Renewal	248,342	200,000					448,342	In Quarter Two Engineering services is bringing surveillance of road assets in-house from the Civil Infrastructure Services contract. Additional funds are required to progress the development of the mobile asset defect surveillance solution beyond the 'minimum viable product' solution, which will not provide the required functionality to undertake this service efficiency. It is proposed that funds will be moved from 17B1307N New Waste Management Compactors.
5.6.3	17B1307N	New Waste Management Compactors	200,000	(200,000)					0	It is proposed to use funds from the project to fund in-house surveillance of road assets in 17B0303R - IT Renewal (Salesforce Field Services).
<b>Total Quarter Two</b>			<b>66,525,358</b>	<b>(1,935,577)</b>	<b>0</b>	<b>(2,480,000)</b>	<b>(92,478)</b>	<b>(5,317,989)</b>	<b>56,699,314</b>	

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
<b>Quarter One</b>										
	18B3362N	Victoria Emergency Services Memorial in Treasury Gardens	0				1,878,000		1,878,000	Unbudgeted Income to be received per MOU from CFA to deliver the Victorian Emergency Services Memorial. City of Melbourne will be managing the construction on behalf of CFA and EMV. It is expected \$700k will be carried forward into 2019/20.
	14G8111N	Southbank Boulevard Upgrading	25,155,427				1,517,727		26,673,154	Income relating to the City Road Enhancement Fund (CREF) contribution from Australia 108 - Section 173 agreement received in advance, this income was expected in 2019/20. In accordance with Registered Agreement AL720708V the owner of the land must pay the CREF within 60 days of the issue of the statement of compliance per apartment within the relevant stage. This income represents Stage 1 and Stage 2 with 322 and 155 dwellings respectively.
	18B5206N	Melbourne Visitor Centre Relocation	0				250,000		250,000	It is agreed to create a new project code with a \$250k external contribution from Rail Projects Victoria to fund the completion of the new visitor centre in the Melbourne Town Hall early September 2018.
	18B3361N	Past Adoption Practice Memorial	0				50,000		50,000	It is agreed to create a new project code with a \$50k external contribution to construct a memorial for the sixth anniversary of the Victorian Parliamentary Apology for past adoption practices.
	18B3407N	Redevelop the Census of Land Use and Employment system (Smart Cities & Suburbs initiative)	1,290,000				(175,000)		1,115,000	Reduction in Income due to funding received in 2017/18 with works subsequently commenced in the prior year. Income received in 2017/18 included a Commonwealth Grant \$100K and Co Funding from Stonington \$50k and Port Philip \$25k Councils. Budget 2018/19 includes a Commonwealth Grant \$350k and Co Funding from Local Councils \$140k.
	18B3107N	Princess Theatre Short Term Works	0	65,000			61,000		126,000	Marriner Group have agreed to fund 50% of the cost \$122k of a temporary public space outside the Princess Theatre by January 2019 in time for the Harry Potter production. An additional \$4k has been added to cover the cost involved in the road closure. This temporary public space will provide public realm improvements and additional space for the large volumes of pedestrians expected within the precinct. It is agreed to transfer \$65k from project 18B3337N Improving Small Amenity Spaces combined with Green your laneways to part fund this project.
	18B3337N	Improving Small Amenity Spaces combined with Green your laneways	100,000	(65,000)					35,000	It is agreed project 18B3337N Improving Small Amenity Spaces combined with Green your laneways will have surplus funds to part fund a temporary public space outside the Princess Theatre by January 2019 in time for the Harry Potter production.
	17B3346N	Les Erdi Plaza	0	35,000		30,000	30,000		95,000	The site at Les Erdi Plaza has been used by Metro Trains Melbourne Pty Ltd as a holding site for the works at Platform 10, Flinders Street Station. CoM received \$35k from Metro for the provision of community infrastructure in consideration for the delay to the programmed community use of the Licensed Area of Les Erdi Plaza, Northbank. These funds were received in 2017/18 and were not carried forward, hence the request for CoM funding in 2018/19. It is agreed to transfer \$30k from 16B3333N Lincoln Square to develop a skate facility at Les Erdi Plaza, Northbank. CoM received an additional \$30k from Metro in 2018/19.
	16B3333N	Lincoln Square (Landscape Concept Plan)	3,568,383			(30,000)			3,538,383	It is agreed project 16B3333N Lincoln Square will have surplus funds to cover additional costs associated with the provision of a skate facility at 17B3346N Les Erdi Plaza, Northbank.
	18B1346R	Victorian Grants Commission - Local Road Funding	673,454	360,094			(360,094)		673,454	It is agreed to transfer funds from project 17B1320R Victorian Grants Commission - Local Road Funding due to income budgeted in 2018/19 against project 18B1346R Victorian Grants Commission - Local Road Funding received in 2017/18 with the full amount being carried forward \$360,094. Reduction in 2018/19 Income due to funding received in 2017/18.

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
	17B1320R	Victorian Grants Commission - Local Road Funding	360,094	(360,094)					0	It is agreed to transfer to current year project 18B1320R Victorian Grants Commission - Local Road Funding due to income received in 2017/18 against project 17B1320R Victorian Grants Commission - Local Road Funding. The full amount was carried forward \$360,094.
	13G8103N	Living Victoria Fund (Uni Square)	4,150,000			3,500,000			7,650,000	The total Uni Square Project budget is \$13m which will require expenditure this financial year of \$9m for stage one works. Insufficient funds were allocated to the 2018/19 Budget and an additional POS funds are requested to meet the Contract 100269 - Civil and Streetscape Works.
	15G8135N	Boyd New Park	3,021,980			948,020			3,970,000	Additional POS funding requested to complete the works at Boyd Park and additional works to realign the gas line from the current location near the playground. The tender was endorsed by Council on 25 September 2018 with the understanding that additional funding would be required to cover demolition and administrative costs.
	16B3324N	College Crs Stormwater Harvesting - levers Reserve	71,000			120,000			191,000	It is agreed to transfer funds from project 16B3321N Elliot Avenue Billabong due to levers Reserve having more potential based on a Functional Engineering report completed in July 2018. The funds will be used to undertake detailed geotechnical investigation and purge protocol development and analysis. If studies are viable, detailed design development will commence and community engagement will be undertaken. A business case for capital works submission will be generated for further stages in 2019/20.
	16B3321N	Elliot Avenue Billabong	262,216			(120,000)			142,216	It is agreed to transfer funds from project 16B3324N College Crescent Stormwater Harvesting - levers Reserve due to levers Reserve having more potential based on a Functional Engineering report completed in July 2018. The funds will be used to undertake detailed geotechnical investigation and purge protocol development and analysis.
	18B1409R	Parks Tree Planting and Replacement Program	850,000	330,000					1,180,000	Additional funding is requested to enable the successful delivery of 3000 trees as per endorsed Urban Forest Strategy. The Parks Tree Planting and Replacement Program delivers 3000 trees annually to meet the canopy cover objective of the Urban Forest Strategy. The original budget bid was for \$1.6m however the approved amount was reduced by approximately \$750k, with the funds redirected to other capital projects that would deliver tree planting. These projects ie University Square and Southbank Boulevard have delivered approximately 400 trees this planting season. The current tree planting budget \$850k is fully committed for 2018/19. It was agreed to approve Panel's suggested increase budget by \$330k.
	17B1358N	Bicycle Improvement Program	900,000	1,300,000					2,200,000	Additional funds required for Bicycle Hoops in line with the Year Three Bike Plan. Council Decision 27 November 2018 1.3.10 additional \$900k allocated for further delivery of Bicycle Improvement Program.
	18B1433N	132 Kavanagh Street - Sale of land	0	200,000					200,000	Additional funding requested to meet the cost of sale for this land. Council Resolution from meeting 27 June 2017 (minute 6.15, item 1.5) allocated \$200k from surplus Capital Works funding to retender the process - this amount was not carried forward.
	18B3355R	Southbank Promenade upgrade	1,000,000	(500,000)					500,000	Steering Committee to determine when project will go ahead, it is anticipated this will be completed in 2019/20. Funding for 2018/19 required for design and immediate works and program.

Item Number	Project No.	Project Name	Council Approved Budget	Council Funds	Parking Levy	Public Open Space Funds	External Funds	QVM Fund	Revised Budget	Comments
	17B3103R	Spencer Street Pedestrian Safety Works	117,000	65,000					182,000	It is agreed to transfer funds from project 18B3105R Spencer Street Public Realm Improvements to cover additional costs associated with the kerb extension project in Collins and Spencer Streets due to costs coming in higher than the original CityWide estimate. Costs are high due to CoM requesting work throughout the night during construction in addition to associated traffic management cost.
	18B3105R	Spencer Street Public Realm Improvements	500,000	(65,000)					435,000	It is agreed project 18B3105R Spencer Street Public Realm Improvements will have surplus funds to cover additional costs associated with 17B3103R Spencer Street Pedestrian Safety Works to fund the kerb extension project in Collins and Spencer Streets.
	17B3104R	St Kilda Road Master Plan	80,000	(65,000)					15,000	It is agreed project 17B3104R St Kilda Road Master Plan will have surplus funds.
	14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	19,785,468					(9,046,468)	10,739,000	It is agreed to reduce the budget from \$19,785,468 to \$10,739,000 as a result of delayed delivery due to Heritage Victoria's refusal to approve a permit for market infrastructure and the subsequent Council's decision to commence a new engagement approach in the form of a the People's Panel.
		<b>Total Quarter One</b>	<b>61,885,022</b>	<b>1,300,000</b>	<b>0</b>	<b>4,448,020</b>	<b>3,251,633</b>	<b>(9,046,468)</b>	<b>61,838,207</b>	
		<b>Total Adjustments</b>	<b>128,410,380</b>	<b>(635,577)</b>	<b>0</b>	<b>1,968,020</b>	<b>3,159,155</b>	<b>(14,364,457)</b>	<b>118,537,521</b>	

\* Denotes comment explaining adjustment is contained in Appendix 2  
# Denotes comment explaining variance is contained in Appendix 4

Appendix 3  
Council

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
<b>MAINTENANCE PROJECTS</b>					
16B4405M	0	0	1,095	(1,095)	
17B0304M	0	0	4,284	(4,284)	
17B1304M	0	0	0	(0)	
17B1337M	0	0	0	(0)	
17B1422M	0	0	5,488	(5,488)	
17B1423M	0	0	7,806	(7,806)	
17B1424M	0	0	43,094	(43,094)	
17B1509M	0	0	1,408	(1,408)	
17B2101M	0	0	20,000	(20,000)	
17B2301M	0	0	0	(0)	
17B3342M	0	0	1,208	(1,208)	
17B4119M	0	0	550	(550)	
17B4422M	0	0	0	(0)	
17B4506M	0	0	2,658	(2,658)	
18B0302M	1,500,000	750,000	894,107	(144,107)	
18B1309M	40,000	15,000	520	14,480	
18B1326M	325,000	190,000	51,403	138,597	
18B1327M	1,300,000	660,000	559,000	101,000	
18B1328M	154,000	60,000	49,330	10,670	
18B1329M	165,600	165,600	9,278	156,322	
18B1330M	450,000	304,000	52,399	251,601	#
18B1332M	55,000	25,000	0	25,000	
18B1333M	41,000	41,000	0	41,000	
18B1334M	633,000	0	4,000	(4,000)	
18B1336M	5,000,000	5,000,000	4,900,000	100,000	
18B1352M	50,000	25,000	12,000	13,000	
18B1362M	133,000	46,000	16,941	29,060	
18B1363M	121,923	63,600	59,801	3,799	
18B1366M	208,080	60,000	25,000	35,000	
18B1410M	1,100,000	420,000	408,812	11,188	
18B1418M	300,000	50,000	60,802	(10,802)	
18B1424M	520,000	240,000	262,679	(22,679)	
18B2002M	300,000	300,000	300,000	0	
18B2101M	80,000	55,000	42,216	12,784	*
18B2102M	100,000	50,000	0	50,000	
18B2103M	100,000	36,500	11,522	24,978	
18B2104M	50,000	24,500	30,635	(6,135)	
18B2105M	50,000	28,000	22,137	5,863	
18B2106M	105,000	52,500	3,018	49,482	
18B2107M	75,000	31,000	69,209	(38,209)	
18B2108M	100,000	45,000	49,945	(4,945)	
18B2301M	250,000	120,000	72,152	47,848	
18B3104M	70,000	70,000	0	70,000	
18B3323M	500,000	40,000	33,294	6,706	
18B3327M	100,000	10,000	0	10,000	
18B3328M	150,000	100,690	69,707	30,983	
18B3329M	95,000	48,585	46,893	1,692	
18B3336M	91,000	33,202	22,960	10,242	
18B3351M	100,000	10,000	0	10,000	
18B3352M	70,000	20,000	0	20,000	
18B3359M	270,000	150,000	125,433	24,567	
18B4108M	40,000	14,000	19,400	(5,400)	
18B4110M	20,000	6,500	8,038	(1,538)	
18B4111M	20,000	6,500	3,497	3,003	
18B4113M	200,000	80,000	71,854	8,146	
18B4115M	60,294	29,618	29,155	463	
18B4117M	273,000	165,000	8,600	156,400	
18B4416M	300,000	150,000	42,858	107,142	
18B4418M	150,000	75,000	10,741	64,259	
18B4423M	332,000	165,000	51,517	113,483	





\* Denotes comment explaining adjustment is contained in Appendix 2  
 # Denotes comment explaining variance is contained in Appendix 4

**Appendix 3  
 Council**

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
18B4503M	1,900,000	1,900,000	0	1,900,000	#
18B5103M	1,900,000	1,090,000	1,200,000	(110,000)	
18B5105M	200,000	45,000	38,552	6,448	
18B5108M	25,000	18,000	6,050	11,950	
18B5204M	60,000	42,000	40,547	1,453	
<b>TOTAL MAINTENANCE PROJECTS</b>	<b>20,232,897</b>	<b>13,126,795</b>	<b>9,883,595</b>	<b>3,243,200</b>	
<b>CAPITAL PROJECTS</b>					
13G8103N	4,150,000	2,310,000	2,917,729	(607,729)	* #
13G8105N	1,500,000	875,000	676,600	198,400	
14G0365N	53,840	30,000	50,386	(20,386)	
14G1301N	19,785,468	7,020,000	2,123,986	4,896,014	* #
14G4902N	100,163	77,663	96,773	(19,110)	
14G8111N	25,155,427	11,155,427	10,254,546	900,881	* #
14G8114N	96,000	96,000	40,123	55,877	
14G8115N	102,676	102,676	94,869	7,807	
15B3101N	281,783	0	9,080	(9,080)	
15G7923N	0	0	3,250	(3,250)	
15G8135N	3,021,980	178,020	460,661	(282,641)	* #
16B1376N	51,548	30,000	0	30,000	
16B1407N	414,762	100,000	77,282	22,718	
16B1418R	0	0	5,038	(5,038)	
16B1423N	644,400	120,000	237,599	(117,599)	
16B1513R	0	0	9,556	(9,556)	
16B3205N	0	0	5,949	(5,949)	
16B3316N	23,537	23,537	25,000	(1,463)	
16B3318N	285,994	60,000	28,000	32,000	
16B3319N	0	0	64,830	(64,830)	
16B3320N	160,000	33,000	13,188	19,812	
16B3321N	262,216	160,000	110,501	49,500	*
16B3324N	71,000	71,000	72,811	(1,811)	*
16B3333N	3,568,383	418,383	158,967	259,416	* #
16B3401N	55,320	55,320	0	55,320	
16B4504N	6,727,317	703,000	736,483	(33,483)	*
16B5103N	0	0	(82)	82	
17B0301N	461,637	461,637	410,662	50,975	
17B0302N	417,419	417,419	337,361	80,058	
17B0303R	248,342	248,342	252,942	(4,600)	*
17B0305N	450,000	450,000	450,000	0	
17B1307N	200,000	0	0	0	*
17B1314R	0	0	(0)	0	
17B1315R	99,444	99,444	99,444	0	
17B1318R	0	0	(0)	0	
17B1319R	0	0	(0)	0	
17B1320R	360,094	180,000	0	180,000	*
17B1322R	0	0	(0)	0	
17B1348R	675,369	300,000	66,394	233,606	#
17B1354N	60,951	0	5,187	(5,187)	
17B1356N	42,980	42,980	27,453	15,527	
17B1357N	148,349	148,349	48,000	100,349	
17B1358N	900,000	352,000	308,961	43,039	*
17B1360N	310,000	250,000	0	250,000	#
17B1361N	450,000	136,000	97,000	39,000	
17B1362N	329,635	329,635	574,383	(244,748)	#
17B1363N	0	0	2,390,535	(2,390,535)	#
17B1401N	115,000	50,000	202,715	(152,715)	
17B1404N	450,000	40,000	105,847	(65,847)	
17B1406N	125,226	125,226	149,036	(23,810)	
17B1409R	45,000	45,000	25,000	20,000	
17B1410R	66,821	66,821	62,758	4,064	
17B1411R	70,000	0	(0)	0	





\* Denotes comment explaining adjustment is contained in Appendix 2  
 # Denotes comment explaining variance is contained in Appendix 4

**Appendix 3  
 Council**

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
17B1415R Property Services Community Renewal Works	0	0	349,563	(349,563)	#
17B1416R Property Services Corporate Renewal Works	0	0	20,244	(20,244)	
17B1421R Property Services Sustainability Renewal Works	85,332	60,000	47,742	12,258	*
17B1503N Southbank Promenade - Landscape Upgrade	107,124	0	0	0	
17B1507R Parks Renewal Works Program	434,970	434,970	630,216	(195,246)	*
17B1513R Parks Tree Planting and Replacement Program	0	0	88,497	(88,497)	
17B2001R Town Hall Precinct (CH1 portion) Redevelopment	0	0	10,065	(10,065)	
17B2201N Munro Community Hub	100,000	55,600	48,273	7,327	
17B3101R City River	20,000	20,000	10,988	9,012	
17B3102R City Road Master Plan Implementation	0	0	650	(650)	
17B3103R Spencer Street Pedestrian Safety Works	117,000	117,000	139,000	(22,000)	*
17B3104R St Kilda Road Master Plan	80,000	80,000	15,827	64,173	*
17B3201R North Melbourne Community Centre	44,067	34,000	97,242	(63,242)	
17B3301N Domain Parklands Master Plan implementation	0	0	27,282	(27,282)	
17B3302R Climate Adaptation in streetscapes (renewal)	0	0	3,436	(3,436)	
17B3303N Fawkner Park Master Plan implementation	999,397	100,000	53,887	46,113	
17B3307N Royal Park Master Plan	0	0	21,238	(21,238)	
17B3334N North Bank Open Space & Public Realm Projects	2,201,560	150,000	118,741	31,259	
17B3335N Open Space Strategy Park Expansion Program	2,150,000	1,400,000	1,300,000	100,000	*
17B3336N Princes Park Master Plan Implementation	0	0	2,955	(2,955)	
17B3337N Urban Ecology and Biodiversity Strategy implementation	0	0	19,526	(19,526)	
17B3341R Holland Park Playground Renewal	29,899	29,899	2,736	27,163	
17B3346N Les Erdi Plaza	0	0	0	0	*
17B3347N Memorials	50,000	20,000	0	20,000	
17B3407N Redevelop the Census of Land Use and Employment system (Smar	140,241	0	0	0	
17B4101N Public Art Melbourne (Growth Areas)	0	0	65,343	(65,343)	
17B4102N Public Art Melbourne and Collection	39,546	0	5,000	(5,000)	
17B4401R Library Collections Renewal	0	0	(0)	0	
17B4404N EMERGING TECHNOLOGY EQUIPMENT PURCHASE	0	0	(0)	0	
17B4410N COMMUNITY SPORTS PAVILION REDEVELOPMENT (SOUTHERN	750,000	100,000	33,236	66,764	
17B4505R Family Services - Minor capital works and refurbishments to	0	0	1	(1)	
17B5102R Events Melbourne - Digital Signage Renewal	43,250	43,250	43,250	0	
17B5201N Wayfinding signage: extending signs to priority areas	45,450	45,450	43,877	1,573	
17B5202N Melbourne Visitor Centre - New Fitout works (Premium Centre	203,895	203,895	105,708	98,187	
18B0301R IT Renewal	5,500,000	2,700,000	2,882,588	(182,588)	
18B0303N New Business Initiatives	5,200,000	2,400,000	2,594,011	(194,011)	*
18B0304N New CoM Desktop Environment	700,000	100,000	39,386	60,614	
18B0305N What's On Enhanced Customer Experience	1,000,000	270,000	461,113	(191,113)	
18B0306N HR Modernisation	100,000	100,000	15,823	84,177	
18B1201N New OCS Equipment	500,000	150,000	0	150,000	
18B1305R Roadway Renewal	5,500,000	2,924,000	2,568,000	356,000	* #
18B1306N Elizabeth Street South Streetscape Improvements	2,000,000	600,000	33,853	566,147	* #
18B1323R Corporate Fleet Replacement	265,000	0	6,744	(6,744)	
18B1325N Pedestrian Monitoring Program - Expansion of sensor network	82,500	35,000	18,079	16,921	
18B1337R DDA Compliance - Infrastructure	500,000	260,000	222,000	38,000	*
18B1339R Flood Mitigation Renewal	1,900,000	1,033,000	988,000	45,000	
18B1340R Drains Renewal	1,730,000	579,350	278,800	300,550	#
18B1341R Kerb and Channel Renewal	690,000	370,000	596,000	(226,000)	#
18B1343R Street Furniture Renewal	400,000	180,000	366,001	(186,001)	*
18B1344R Roads to Recovery Program	323,947	161,801	0	161,801	
18B1346R Victorian Grants Commission - Local Road Funding	673,454	147,325	69,000	78,325	*
18B1347R Footpath Renewal	4,000,000	2,300,000	2,593,000	(293,000)	#
18B1349R Banner Pole Renewal	50,000	30,000	19,528	10,472	
18B1350R Birrarung Marr Bridge - Deck Replacement and Installation of	300,000	0	0	0	
18B1351R Waterproofing of Webb Bridge and Sandridge Foot Bridge	150,000	0	0	0	
18B1353R Parking Meter Renewal	1,035,000	945,000	945,000	0	
18B1367N New Public Toilets - Harbour Esplanade, Docklands	400,000	0	0	0	
18B1368N Installation of Security Bollards – Melbourne East Police St	0	0	9,899	(9,899)	*
18B1406R Parks Renewal Program	7,100,000	1,100,000	1,631,267	(531,267)	#
18B1409R Parks Tree Planting and Replacement Program	850,000	477,000	731,521	(254,521)	* #
18B1412N Docklands Passenger Transfer Terminal CCTV Network	70,000	0	0	0	
18B1414N Waterways Operations Precinct	250,000	0	0	0	
18B1422N Furniture and Equipment New Purchases	121,600	36,000	49,525	(13,525)	



\* Denotes comment explaining adjustment is contained in Appendix 2  
 # Denotes comment explaining variance is contained in Appendix 4

**Appendix 3  
 Council**

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	
18B1423R Property Services Accommodation Improvements and Renewal	866,515	150,000	74,498	75,502	*
18B1425R Property Services Sustainability Renewal Works	700,000	52,000	183,353	(131,353)	
18B1426R Property Services DDA Works	400,000	30,000	22,050	7,950	
18B1427R Occupancy Permit and Site Safety Works	240,000	0	20,610	(20,610)	
18B1428R Property Services Hazardous Materials Remediation Program	150,000	80,000	0	80,000	
18B1429R Kensington Stockyard Precinct Works	168,000	60,500	15,000	45,500	
18B1430R Radio Frequency Identification (RFID) for Furniture and Whit	66,680	10,000	0	10,000	
18B1431R City Baths Master Plan Stage II	200,000	0	83,980	(83,980)	
18B1432R Property Services Renewal Works	6,000,000	300,000	771,800	(471,800)	#
18B1433N 132 Kavanagh Street - Sale of land	0	0	6,368	(6,368)	*
18B2004N Town Hall Buildings Restoration and Refurbishment	3,000,000	1,356,340	998,559	357,781	#
18B2005N Bourke Street Precinct Redevelopment	5,000,000	1,687,595	1,461,445	226,150	#
18B3105R Spencer Street Public Realm Improvements	500,000	0	12,425	(12,425)	*
18B3106R City Road Master Plan	500,000	100,000	12,181	87,819	
18B3107N Princess Theatre Short Term Works	0	0	20,000	(20,000)	*
18B3205R North Melbourne Community Centre Redevelopment	100,000	15,000	25,031	(10,031)	
18B3304N Princes Park Master Plan Implementation	250,000	60,000	15,001	45,000	*
18B3337N Improving Small Amenity Spaces combined with Green your lane	100,000	40,000	37,759	2,241	*
18B3342N Woody Meadow project	100,000	0	41,706	(41,706)	
18B3343R Median soil renewal program	100,000	100,000	56,953	43,047	
18B3345R UL Climate Adaptation Renewal Works	500,000	360,000	457,000	(97,000)	
18B3350R Birrarung Marr Master Plan Stage 2 and Implementation	100,000	60,000	49,063	10,937	
18B3354N Seafarers Rest	100,000	40,000	13,070	26,930	*
18B3355R Southbank Promenade upgrade	1,000,000	600,000	44,119	555,881	* #
18B3360N Green our City Strategic Action Plan - Regulatory changes to	300,000	30,000	35,000	(5,000)	
18B3361N Past Adoption Practice Memorial	0	0	25,377	(25,377)	*
18B3362N Victoria Emergency Services Memorial in Treasury Gardens	0	0	181,230	(181,230)	*
18B3405N Open Data Platform Development	50,000	0	0	0	
18B3406N Community Innovation Lab	200,000	4,000	6,687	(2,687)	
18B3407N Redevelop the Census of Land Use and Employment system (Smar	1,290,000	396,670	172,878	223,792	* #
18B3408N Melbourne Knowledge Week Hub	130,000	0	0	0	*
18B3409N Melbourne Innovation District (MID) Digital Infrastructure	550,000	60,478	46,111	14,367	
18B3410N Melbourne Innovation District (MID) Urban Realm	200,000	0	4,787	(4,787)	
18B3411N Melbourne Innovation District (MID) Test Sites	200,000	20,000	0	20,000	
18B4109N Meat Market Technical Upgrade	130,000	50,000	0	50,000	
18B4112R ArtPlay Office Redesign	70,000	55,000	67,350	(12,350)	
18B4114R Arts House staged replacement lighting and audio	37,000	22,000	21,721	279	
18B4116N Public Art Melbourne (Growth Areas)	2,244,320	340,000	0	340,000	#
18B4302R Smoke-free Areas Initiative	100,000	40,000	9,550	30,450	
18B4414R Library Collections Renewal	1,320,000	670,000	687,243	(17,243)	
18B4415N Sporting Pavilion Gender Neutral Design Concepts and Costing	200,000	39,500	4,619	34,881	
18B4419N Sporting Pavilion Food Handling Regulation Improvements	100,000	8,250	2,487	5,763	
18B4421N Sporting Pavilion Gas Bottle/BBQ Storage	70,000	6,600	965	5,635	
18B4422N Melbourne City Baths/North Melbourne Recreation Centre Secur	40,000	40,000	0	40,000	
18B4424R Parkville Tennis Club Resurfacing	100,000	90,000	0	90,000	
18B4506N Munro Community Hub	582,000	314,280	80,175	234,105	#
18B4507N Carlton Central Learning Precinct – ELC and Family Services	455,270	208,718	8,718	200,000	#
18B5101N Christmas Festival Program - New decorations	600,000	510,000	400,000	110,000	
18B5102R Christmas Festival Program - Decoration renewal	270,000	250,000	160,000	90,000	
18B5104N Moomba Festival - Parade asset design and construction	200,000	80,000	161,420	(81,420)	
18B5106R Moomba Festival - Parade asset refurbishment	100,000	0	42,500	(42,500)	
18B5107R Premier Event - Asset refurbishment	40,000	35,000	16,808	18,192	
18B5203N Wayfinding signage program – Extending signs to priority are	260,728	167,213	39,083	128,130	*
18B5205N Melbourne Town Hall (visitor services) - Stage 2	400,000	40,000	0	40,000	*
18B5206N Melbourne Visitor Centre Relocation	0	0	178,477	(178,477)	*
<b>TOTAL CAPITAL PROJECTS</b>	<b>151,951,826</b>	<b>55,733,563</b>	<b>51,085,617</b>	<b>4,647,946</b>	
<b>TOTAL MAINTENANCE AND CAPITAL PROJECTS</b>	<b>172,184,723</b>	<b>68,860,358</b>	<b>60,969,212</b>	<b>7,891,146</b>	

2018-19 Council Works Program  
Second Quarter - Schedule of Program Variances  
Projects >\$200,000 variance to budget

Project		Annual Budget	YTD Budget	YTD Actual	Variance Under/(Over)
13G8103N	<b>Living Victoria Fund (University Square)</b> Variance is due to latent site conditions, including contaminated soil, combined with additional works required in order to complete the project.	4,150,000	<b>2,310,000</b>	2,917,729	<b>(607,729)</b>
14G1301N	<b>Queen Victoria Market Precinct Renewal Project (QVMPR) Program</b> A deliberate engagement process in the form of a People's Panel concluded in November 2018. Recommendations from the Panel were presented to the Council in December who requested management provide a report in quarter 3 analysing market infrastructure options. Costs associated with market infrastructure design have therefore been lower than budget in this quarter.	19,785,468	<b>7,020,000</b>	2,123,986	<b>4,896,014</b>
14G8111N	<b>Southbank Boulevard Upgrading</b> Delay in construction programme is due to approvals required from VicRoads, and design and construction works to be undertaken by CitiPower.	25,155,427	<b>11,155,427</b>	10,254,546	<b>900,881</b>
15G8135N	<b>Boyd New Park</b> The dwelling could not be demolished as there were delays of power supply disconnection. Demolition has now taken place.	3,021,980	<b>178,020</b>	460,661	<b>(282,641)</b>
16B3333N	<b>Lincoln Square (Landscape Concept Plan)</b> Delay in finalising tender documentation. Currently out to public tender for park expansion works.	3,568,383	<b>418,383</b>	158,967	<b>259,416</b>
17B1348R	<b>Princess Bridge Bluestone Repair works</b> Works currently underway in conjunction with hostile vehicle measure installation.	675,369	<b>300,000</b>	66,394	<b>233,606</b>
17B1360N	<b>Walking Plan</b> Awaiting VicRoads approval before works can commence.	310,000	<b>250,000</b>	0	<b>250,000</b>
17B1362N	<b>CBD Security Measures – Agreement#1</b> Project ahead of schedule, however will be completed within budget.	329,635	<b>329,635</b>	574,383	<b>(244,748)</b>
17B1363N	<b>CBD Security Measures – Agreement#2</b> Project underway, however yet to finalise funding agreement with State government.	0	<b>0</b>	2,390,535	<b>(2,390,535)</b>
17B1415R	<b>Property Services Community Renewal Works</b> Projects need to be transferred to 18B1432R	0	<b>0</b>	349,563	<b>(349,563)</b>
18B1305R	<b>Roadway Renewal</b> Works on Southbank Blvd behind of schedule, however budget will be fully expended.	5,500,000	<b>2,924,000</b>	2,568,000	<b>356,000</b>
18B1306N	<b>Elizabeth Street South Streetscape Improvements</b> Delay in site possession due to works being undertaken at 276 Flinders Street. Adoption of the Elizabeth St Strategic Opportunities Plan will further change the scope of deliverables and staging in this financial year and following years.	2,000,000	<b>600,000</b>	33,853	<b>566,147</b>
18B1330M	<b>Traffic Signal Installations</b> Awaiting VicRoads approvals before works can commence.	450,000	<b>304,000</b>	52,399	<b>251,601</b>
18B1340R	<b>Drains Renewal</b> Works behind schedule, however will be fully expended.	1,730,000	<b>579,350</b>	278,800	<b>300,550</b>

2018-19 Council Works Program  
Second Quarter - Schedule of Program Variances  
Projects >\$200,000 variance to budget

Project		Annual Budget	YTD Budget	YTD Actual	Variance Under/(Over)
18B1341R	<b>Kerb and Channel Renewal</b> Project ahead of schedule, however will be completed within budget.	690,000	370,000	596,000	(226,000)
18B1347R	<b>Footpath Renewal</b> Project ahead of schedule, however will be completed within budget.	4,000,000	2,300,000	2,593,000	(293,000)
18B1406R	<b>Parks Renewal Program</b> Projects ahead of schedule.	7,100,000	1,100,000	1,631,267	(531,267)
18B1409R	<b>Parks Tree Planting and Replacement Program</b> actual budget is currently 1,180,000.00 will require further funds to successfully complete the planting program, additional funds have been request via a change request	850,000	477,000	731,521	(254,521)
18B1432R	<b>Property Services Renewal Works</b> Projects ahead of schedule. Collins st toilets refurbishment major contributor.	6,000,000	300,000	771,800	(471,800)
18B2004N	<b>Town Hall Buildings Restoration and Refurbishment</b> Project behind original schedule but is being reprogrammed to be completed within budget and timeframe	3,000,000	1,356,340	998,559	357,781
18B2005N	<b>Bourke Street Precinct Redevelopment</b> Project on schedule, delays in consultant appointments and timing of invoicing have resulted in variance to planned budget phasing	5,000,000	1,687,595	1,461,445	226,150
18B3355R	<b>Southbank Promenade upgrade</b>  The budget was revised down from \$1,000,000 to \$500,000 in Quarter One. Funding for 2018/19 required for design and immediate works and program. Steering Committee to determine when project will go ahead, it is anticipated this will be completed in 2019/20.	1,000,000	600,000	44,119	555,881
18B3407N	<b>Redevelop the Census of Land Use and Employment system</b> Project on schedule, consultant appointments occurred in Hnoverber 2018. this and timing of invoicing resulted in variance to planned budget phasing.	1,290,000	396,670	172,878	223,792
18B4116N	<b>Public Art Melbourne (Growth Areas)</b> Project is on track and going to contract. Annual budget will be acquited by 30 June 2019.	2,244,320	340,000	0	340,000
18B4503M	<b>Carlton Primary School - Early Learning and Family Services</b> Project has been delayed, expected completion and invoicing by March 2019.	1,900,000	1,900,000	0	1,900,000
18B4506N	<b>Munro Community Hub</b> The cause of the variance is due to the delay in the commencement of the Munro Base Building works (a separate project)	582,000	314,280	80,175	234,105
18B4507N	<b>Carlton Central Learning Precinct – ELC and Family Services</b> Project completion (base building) delayed by legitimate extensions of time for latent conditions, variations to scope etc., Project expected to reach Practical Completion late January allowing fit-out works including loose furniture to be ordered and installed	455,270	208,718	8,718	200,000
<b>Total</b>		<b>100,787,852</b>	<b>37,719,418</b>	<b>31,319,299</b>	<b>6,400,119</b>